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16	Attomeys for Plaintiffs ELIEZER WILLIAMS, etc., et al.			
17	SUPERIOR COURT OF THE STATE OF CALIFORNIA			
18	COUNTY OF SAN FRANCISCO			
19	UNLIMITED J			
20	ELIEZER WILLIAMS, a minor, by SWEETIE WILLIAMS, his guardian ad litem, et al., each	No. 312236		
21	individually and on behalf of all others similarly situated,	DECLARATION	OF TREVOR GARDI	VER
22	Plaintiffs,			
23	v.	Hearing:	October 1, 2003	
24	STATE OF CALIFORNIA, DELAINE EASTIN,	Time: Department:	3:30 p.m. 20, Hall of Justice	
25	State Superintendent of Public Instruction, STATE DEPARTMENT OF EDUCATION,	Judge:	Hon. Peter J. Busch	
26	STATE BOARD OF EDUCATION,  Defendants.	Date Action Filed: Trial Date:	August 30, 2004	
27	Detendants.			
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## I, TREVOR GARDNER, hereby declare:

1. I make this declaration based on my own personal knowledge and, if called to testify as a witness, I could and would do so competently as follows:

2. I am a teacher at Thurgood Marshall High School in San Francisco, California. I teach tenth grade world literature and world history. I have taught at Thurgood Marshall High School since September 2000.

3. Thurgood Marshall's biggest problem is the continued use of long-term substitutes instead of permanent teachers. When teachers leave mid-year, the school is slow to find permanent replacements. Also, not enough permanent teachers are hired to start each school year because the district badly underestimates the school's total student population. The substitute problem got so bad earlier this year that it was common to have two of my students' classes staffed with either short- or long-term substitutes. Some of my students would attempt to join me during my prep period because they did not feel as though they were learning anything from their substitutes. One of my students even developed a PowerPoint presentation that the student sent to the district to plead for permanent

teachers.

4. The district's dramatic underestimation of the student population at the beginning of the 2002-2003 school year caused chaotic conditions during the first month of school. Due to this miscalculation, our school lacked the teachers, classes and resources it needed to deal with the number of students we had. Students were constantly being transferred in and out of classes, breaking any semblance of continuity that could otherwise have been attained. Having students transfer in and out of the classroom makes it very difficult to teach a consistent curriculum during the first month. Teachers are forced to re-teach lessons to individual students every time a student is transferred into a class. This takes away valuable teacher time from the rest of the class. The transfers also negatively affect classroom community. Constantly absorbing new faces and personalities into the classroom disrupts the community that teachers attempt to build in the first few days of class. I understand that the district is planning to provide the same level of funding for Thurgood Marshall for 2003-2004 as it did for the beginning of the 2002-2003 school year. If this is

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true, the school will likely be plunged into chaos at the start of next year and again waste valuable student learning time.

- 5. There has been a great deal of both administrative and teacher turnover at Thurgood Marshall. The high turnover has created a sense of disengagement among the staff and contributed to very low overall staff and student morale. Thurgood Marshall has just hired its fourth principal since just the end of the 2001-2002 school year. Three of our four assistant principals were new to the school in 2002-2003. Only one out of our four counselors in 2002-2003 was at the school in 2001-2002. Teacher turnover is now a huge problem every year. I would estimate that 1/3 of the teachers were new to the school at the start of the 2002-2003 school year. From discussions with other teachers, I expect the teacher turnover to start the 2003-2004 year to be even higher. Teacher turnover makes it hard to keep consistency in curriculum from grade level to grade level. When new teachers arrive, they are unclear as to what topics and skills students have covered during the previous year. This causes the new teachers to often skip lessons students still need or repeat lessons students already learned. In addition to these problems, student activities also suffer from the turnover. Some sports at the school lacked coaches to begin their seasons. I agreed to coach volleyball when there was no clear coach still a few weeks into the season. Some sports had to be filled with coaches brought in from off-site. Some clubs lack teacher advisors. For example, students wanted to start a film club but could not find a faculty advisor. There was no faculty advisor for student government for much of the year, rendering the body ineffective and causing the body to lose its sense of purpose. Both the senior and sophomore classes began the year without class advisors, and that hurt their ability to take class field trips, hold assemblies, or raise funds for things like dances. The seniors even failed to have a class trip in part because of their lack of a class advisor early in the school year.
- Thurgood Marshall has a shortage of novels for tenth grade world literature classes. Only about 1/3 of the tenth grade is able to read the same novel at the same time due to a shortage of books. This negatively affects the way we want to teach by forcing us to abandon our common level teaching instruction that ensures that a consistent education is taught across the grade level and

prevents learning gaps from developing. Also, I have heard that the twelfth grade social studies classes don't have textbooks to take home.

- 7. Overcrowding is a serious problem with a number of negative consequences for the school. The hallways are tremendously overcrowded leading to increased tensions among the students. Over 1/4 of the teachers at Thurgood Marshall do not have permanent classrooms. Those teachers are forced to roam from classroom to classroom to teach. This forces those teachers with permanent classrooms to be displaced during their prep periods. This situation causes difficulties for all teachers to plan and for students to locate any teacher for meetings and to turn in work. In addition to not having enough classrooms, the classrooms we do have are sometimes overcrowded. For example, some of the eleventh and twelfth grade honors classes have up to 38 students in each class.
- 8. The classrooms at Thurgood Marshall are pretty thrashed. They get surface cleanings but remain pretty dirty. Ceiling tiles have fallen or remain loose in many classrooms including mine. Only four of the twelve windows in my classroom open. I spent \$100 of my own money to buy curtains for these windows to prevent the sun shining into the room during the hot summer. The curtains are also necessary to keep the room dark enough for students to see when I want to show slide presentations or educational films.
- 9. The school plant is dirty and has no greenery anywhere. There is a great deal of graffiti at the school. No one seems to ever paint over it. The school also has many broken windows. Many of these broken windows are not repaired and simply have duct tape placed over their cracks.
- 10. Mice have been a problem at Thurgood Marshall during all three years that I have been at the school. Mice have disrupted my class and even left their droppings on my desk.
- 11. There is no air conditioning in the school to help keep the classrooms cool on hot days. Given that one entire side of the building is unbearable on hot days, little effective teaching can be accomplished in those classrooms. My classroom is on the less hot side of the building but even it becomes too warm on sunny days. During the winter the boiler often breaks, leaving the classrooms much too cold. Teaching and learning when classrooms are too hot or too cold is very difficult.

ı	Students are distracted during these times and constantly complain about the temperature.				
2	Temperature problems make it hard for both the students and me to focus.				
3	12. The schools student bathrooms are putrid. They are not a place I would ever use myself.				
4	The bathrooms can be smelled from the hallways. They are often lacking in toilet paper, paper				
5	towels, and soap. Some bathrooms are locked for no apparent reason forcing students to hunt around				
6	the school for open bathrooms and causing them to miss additional class time.				
7	I declare under penalty of perjury under the laws of the United States and the State of				
8	California that the foregoing is true and correct. Executed this 20th day of June, 2003, in San				
9	Francisco, California.				
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1	By: Trevor Gardner				
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