		Page 420
1	SUPERIOR COURT OF THE STATE	OF CALIFORNIA
2	FOR THE COUNTY OF SAN	FRANCISCO
3		
4		
5	ELEIZER WILLIAMS, a minor, by	)
6	Sweetie Williams, his guardian	)
7	ad litem, et al.,	)
8	Plaintiffs,	)
9	VS.	) No. 312236
10	STATE OF CALIFORNIA, DELAINE	) VOLUME III
11	EASTIN, State Superintendent of	)
12	Public Instruction, STATE	)
13	DEPARTMENT OF EDUCATION, STATE	)
14	BOARD OF EDUCATION,	)
15	Defendants.	)
16		
17		
18	Continued deposition of MARC	IA HINES,
19	at 400 South Hope Street, 15	th Floor,
20	Los Angeles, California, com	mencing
21	at 8:30 A.M., Friday, August	10, 2001,
22	before Ricki Q. Melton, CSR	No. 9400,
23	RPR No. 45429.	
24		
25	PAGES 420 - 735	

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$ \begin{array}{c} 1\\2\\3\\4\\5\\6\\7\\8\\9\\10\\11\\12\\13\\14\\15\\16\\17\\18\\19\\20\\21\\22\\23\\24\\25\end{array} $	APPEARANCES OF COUNSEL: FOR THE PLAINTIFFS: ACLU FOUNDATION OF SOUTHERN CALIFORNIA BY: CATHERINE E. LHAMON, ESQ. 1616 Beverly Boulevard Los Angeles, California 90026 (213) 977-9500 FOR DEFENDANT STATE OF CALIFORNIA: OMELVENY & MYERS LLP BY: S. BENJAMIN ROZWOOD, ESQ. 400 South Hope Street 15th Floor Los Angeles, California 90071 (213) 430-6000	$ \begin{array}{c} 1\\2\\3\\4\\5\\6\\7\\8\\9\\10\\11\\12\\13\\14\\15\\16\\17\\18\\19\\20\\21\\22\\23\\24\\25\end{array} $	MARCIA HINES, the witness, having been previously administered an oath in accordance with CCP Section 2094, testified further as follows: EXAMINATION BY MS. LHAMON: Q. We are not going to reswear you because it's the same court reporter. Good morning. A. Good morning. Q. I want you to know that the same rules apply that applied on the first day of your deposition. Is that okay with you? A. That's fine. Q. Do you want me to go over those rules with you again? A. No, that's okay. MR. ROZWOOD: Before we begin, can we identify the also presents, the people attending the deposition that are making appearances. MS. LHAMON: That's fine. MS. FAER: I'm Laura Faer. I'm a law student. MS. SANTAMARIA: My name is Nuria
1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25	Page 422 APPEARANCES OF COUNSEL (CONTINUED): FOR DEFENDANT LOS ANGELES UNIFIED SCHOOL DISTRICT: LOZANO SMITH BY: DENISE G. GODFREY, ESQ. 2800 28th Street Suite 240 Santa Monica, California 90405 (310) 382-5300 ALSO PRESENT: LAURA FAER PETER BIBRING NURIA SANTAMARIA	$ \begin{array}{c} 1\\2\\3\\4\\5\\6\\7\\8\\9\\10\\11\\12\\13\\14\\15\\16\\17\\18\\19\\20\\21\\22\\23\\24\\25\end{array} $	<ul> <li>Page 424</li> <li>Santamaria. I just graduated from North Hollywood High School.</li> <li>MR. BIBRING: I'm Peter Bibring. I'm a law student, studying at NYU.</li> <li>BY MS. LHAMON:</li> <li>Q. Okay. Is there any reason that your memory would not be as fabulous today as it is on most days?</li> <li>A. It's the same as it is on most days. I don't know about fabulous.</li> <li>Q. You haven't taken any alcohol or medication that would affect your memory today?</li> <li>A. No.</li> <li>Q. Thank you.</li> <li>You testified on your second day that the district has directed high schools to use Prentice Hall algebra books but those books had not been provided by the third day of the 2001/2002 school year.</li> <li>A. That's correct.</li> <li>Q. Have all the Prentice Hall algebra books now been distributed on campus?</li> <li>A. I don't know that they have been distributed. I know they are in the book room, but I don't know if they are in the classroom yet. I'm guessing they are, but I don't know.</li> </ul>

	Page 425		Page 427
1	Q. You haven't checked?	1	A. Yes.
2	A. No.	2	Q. Do you know of any others?
3	Q. You also testified on the second day that	3	A. I know in the Language! program we are
4	the Holt publisher misplaced your book order for	4	missing Level I, but we have contacted the publisher,
5	math, social studies, and health books and that, at	5	and they are out of Level I. So that's why we don't
6	the time of your second day of deposition, the	6	have Level I books.
7	publisher was still working on filling that order; is	7	Q. And when you say the language program, is
8	that correct?	8	that the foreign language department?
9	A. That's correct.	9	A. No, this is a new reading program that we
10	Q. Have those books from the Holt publishers	10	have called "Language!" with an exclamation mark
11	arrived yet?	11	after it. It's one of the scripted programs.
12	A. I know the health books have.	12	Q. So is that is it a correct that's a
13	Will you remind me of the other two	13	reading program or a program for English language
14	subjects?	14	learners?
15	Q. Math and social studies.	15	A. It's a reading program. They could be
16	A. I'm unfamiliar with which math ones we are	16	English-language learners, but they are, in general,
17	waiting for because we are getting Prentice Hall	17	regular ninth-grade students that have scored low on
18	math. So it may be a special ed math.	18	Stanford 9.
19	The social studies, I believe, are there,	19	Q. And the publisher doesn't have the Level I
20	but that's McDougel (phonetic) only. All I can	20	now; is that correct?
21	ascertain is that I know the health books are there.	21	A. That's correct.
22	Q. Do you know when the health books arrived?	22	Q. Do you know what the language classes are
23	A. No.	23	using instead of the Level I books now?
24	Q. Do you know if they all have been	24	A. Yes. They are using copies, probably
25	distributed to the students?	25	illegally.
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	1460-120		1450 120

A. I'm estimating yes, they have been, because 1 1 2 the teachers say we have so many books in the health 2 3 department. So yeah. 3 Q. So you have checked on the health books? 4 4 5 A. Actually the teachers told me they were 5 there and had the books. 6 6 7 7 We are pretty busy at school. So usually 8 what happens is people complain. That's when I know 8 9 about situations. 9 10 Q. Sure. 10 11 Have all the new books ordered for Fremont 11 High School for the 2001/2002 school year now arrived 12 12 13 on campus, not just the ones from the Holt and 13 14 Prentice Hall publishers? 14 A. I think they are still coming in. I know a 15 15 16 science teacher is still looking for some chemistry 16 17 books. 17 on next week. 18 Q. Okay. Do you know which publisher those 18 19 books are from? 19 20 A. No. I don't. 20 A. Yes. 21 Q. Okay. Do you know why those books haven't 21 22 arrived? 22 23 A. No, I don't. 23 24 Q. And you know about one science teacher still 24 25 looking for chemistry books? 25

Q. Your counsel is sighing. Okay.

- A. I had to answer it.
- Q. I appreciate it.

Do you know what the science teacher, who is still looking for chemistry books, is using without those books now?

- A. No. that I don't know.
- Q. Do you know how many chemistry books that
- science teacher is looking for?
- A. No, I don't.

Q. Okay. Do you have an expectation for when those books will arrive on campus?

- A. The Language! ones, I'm following through
- with them, and they probably should be here through
- the end of the month.

The chemistry ones I'm planning on working

- Q. I'm correct that track A has not yet started
- for the 2001/2002 school year; is that right?
- Q. And do you know if there are on campus now
- at Fremont all the books you'll need for the track A
- students when they start on campus?
- A. Well, we will still need the chemistry books
- and still need the Level A Language! books, and there

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$ \begin{array}{c} 1\\2\\3\\4\\5\\6\\7\\8\\9\\10\\11\\12\\13\\14\\15\\16\\17\\18\\19\\20\\21\\22\\23\\24\\25\end{array} $	<ul> <li>may be some other ones that are missing, but the only teachers that are really concerned right now are the chemistry and the Language! and excuse me also the Spanish teacher.</li> <li>The Spanish books have not arrived also.</li> <li>Q. For any level of Spanish or a particular level?</li> <li>A. That I don't know. He just came in and said, "My Spanish books are not here." So I need to work on that too.</li> <li>Q. I'm going to go back for a moment. You used the phrase "Level A language book."</li> <li>Is that the same as Level I, or are those different?</li> <li>A. When did I use "Level A"?</li> <li>Q. I think we can have it read back. I thought you said "Level A" when you described the list of books that will still be missing for when track A comes in.</li> <li>A. I must have meant "Level I."</li> <li>Q. I perhaps misheard you. Thanks. For the Spanish teacher looking for Spanish books, do you know what level Spanish books he or she needs?</li> <li>A. No, I need to research.</li> </ul>	$ \begin{array}{c} 1\\2\\3\\4\\5\\6\\7\\8\\9\\10\\11\\12\\13\\14\\15\\16\\17\\18\\19\\20\\21\\22\\23\\24\\25\end{array} $	<ul> <li>for other foreign language books?</li> <li>A. He only mentioned Spanish.</li> <li>Q. Okay. Thanks.</li> <li>Other than the Level I Language! books, the chemistry books, and the Spanish books that you've already described, do you know if there are any other books that are missing on campus now?</li> <li>A. None that I'm aware of.</li> <li>Q. Okay. And you testified that you are not sure if there will be enough books because you increased enrollment in Spanish classes.</li> <li>Do you anticipate investigating that later in the year?</li> <li>A. Yes. I'm hoping to do that next week.</li> <li>Q. Okay. Thanks.</li> <li>You also testified on your second day that you are supposed to have the same book for everyone teaching the same class so there will be consistency in instruction; is that correct?</li> <li>A. Yes.</li> <li>Q. Who sets that standard?</li> <li>A. That standard was in relation to the math department. The district said we all had to use the same book, but as a school, we over and over again</li> </ul>	
25	Q. Do you know how many Spanish books that	25	said that's what we want to do. Sometimes there's	
1	Page 430 teacher needs?	1	Page 432 some resistance from department members because	
2	teacher needs? A. No.	2	some resistance from department members because there's a certain favoritism for a certain book, but	
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$\begin{array}{c} 2\\ 3\\ 4\\ 5\\ 6\\ 7\\ 8\\ 9\\ 10\\ 11\\ 12\\ 13\\ 14\\ 15\\ 16\\ 17\\ 18\\ 19\\ 20\\ 21\\ 22\\ \end{array}$	<ul> <li>teacher needs?</li> <li>A. No.</li> <li>Q. Do you know if it's one Spanish teacher or more than one Spanish teacher that needs books?</li> <li>A. He is the functioning department chair. So it would be the department needing books.</li> <li>Q. Okay.</li> <li>A. We actually have increased our Spanish enrollment this year. I'm hoping what we ordered is even sufficient for the growth.</li> <li>Q. Okay. So you said he's the functioning department chair. Does that mean there's another department chair? What does that mean?</li> <li>A. Yes, he is a track department chair, and there are two chairs in each department because we are year-round, and there's one major chair and the other department chair. He is the other one because the major is on A track.</li> <li>Q. Is the languages department Spanish or foreign language?</li> <li>A. It's foreign language.</li> <li>Q. And you know the teacher who is the</li> </ul>	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22	<ul> <li>some resistance from department members because there's a certain favoritism for a certain book, but we feel it's really better for the students.</li> <li>Q. Why is that?</li> <li>A. Because sometimes there are changes from teacher to teacher. If you are that's one reason. The other reason is, if you are using the same material, it's a little easier to discuss it and standardize your instruction in relation to the standards when you are talking about instruction.</li> <li>Q. When you say it's easier to discuss it, are you referring it's easier for the teachers to discuss it among themselves?</li> <li>A. Yes. I'm referring to department meetings when you are talking about instruction. If you are all using the same text, I think it's a little easier to talk about levels of achievement and what you want from the students.</li> <li>Q. Okay. And you said it's a district standard for math books that everybody should be using the same book; is that right?</li> <li>A. Yes.</li> </ul>	

	Page 433		Page 435
1	locally. I don't believe that was in relation to any	1	order, there's always enough books, but then as
2	other department other than the math department, and	2	students leave and books leave with them sometimes,
3	that mainly was a decree having to do with the middle	3	we sometimes are in the place of filling in.
4	school and then included the ninth-graders because	4	We certainly have enough books so every
5	many of them were still in Algebra I.	5	student can have a book, but whether or not they are
6	So that's the only specific piece that the	6	all the same title or same year, because, as you
7	district has picked up at this time.	7	know, publishers put out new books every year and we
8	Q. Just to make sure I understand, the district	8	are supposed to order recent books. So sometimes
9	mandated all algebra classes use the same books or	9	they are in different editions.
10	math classes use the same book?	10	Q. Are there sometimes different editions used
11	A. It's my understanding that it's algebra, but	11	in the same class?
12	I could be wrong.	12	A. It's possible. I don't imagine that's very
13	Q. Okay.	13	likely, but it's possible.
14	A. Okay.	14	Q. Okay. Why don't you imagine that it's very
15	Q. And do you know when the district set that	15	likely?
16	standard that algebra classes should use the same	16	A. I think the teacher would do whatever he can
17	book?	17	to make sure that particular class would all have the
18	MS. GODFREY: Objection. Misstates the	18	same book and do trades or make adjustments and so
19	prior testimony.	19	forth.
20	You can answer.	20	Q. Okay. You just told me that, when you
21	THE WITNESS: Okay. Okay. I believe it was	21	started out, when you order the books, there are
22	last spring.	22	enough books for all the students.
23	BY MS. LHAMON:	23	How do you determine how does Fremont
24	Q. Okay. Did I accurately characterize the	24	determine the textbook needs for the school?
25	standard that the district has set that all algebra	25	A. We work with the department chairs, and the
	, i i i i i i i i i i i i i i i i i i i		_
<u> </u>			

classes should use the same book? department chairs look at the enrollment and 1 1 2 A. Yes, but it was by district. We talked 2 anticipate enrollment, how many sections are going to 3 about that before. So that each district was using 3 be offered a certain class, and we were instructed 4 4 last year to order enough books for each student to the same book. 5 Q. When you are referring to "district," are 5 take home, plus a class set. So we estimated how 6 many sections different teachers would have so there you referring to the subdistricts within L.A.U.S.D.? 6 7 A. Yes. 7 would be a class set, plus the number to take home. 8 Q. So District I will be using the same one, 8 So that's what we ordered. Q. Who instructed the school last year to --9 but everyone in District G would be using the same 9 10 one but maybe a different algebra book than 10 A. Last year it was from local District I, 11 **District** I? 11 Dr. McKenna. Q. Okay. When you -- are you involved in that 12 A. That's correct. 12 13 Q. Do you know whether Fremont always has 13 assessment of how many books the school needs? 14 sufficient quantities of books for all of the classes 14 A. Yes. 15 to be using the same books? 15 O. What is your involvement? MS. GODFREY: Objection. Vague and A. I assist the department chairs if they need 16 16 ambiguous. 17 17 some help. 18 You can answer. 18 Q. If they don't need help, do you still BY MS. LHAMON: 19 19 assist? 20 O. You can answer. 20 A. If I determine they need it. If they don't A. I would assume that that is probably not the 21 21 think they need it, sure. 22 case that there -- usually there would be some 22 Q. Is it fair to say you are involved in every 23 department or some area where there was not enough 23 department's textbook ordering, then? 24 24 A. At least I see it. Some of them do an books. 25 At the very beginning when we place a book 25 excellent job and all it does is pass my eyes, but I

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$ \begin{array}{c} 1\\2\\3\\4\\5\\6\\7\\8\\9\\10\\11\\12\\13\\14\\15\\16\\17\\18\\19\\20\\21\\22\\23\\24\\25\end{array} $	<ul> <li>guess that's an involvement.</li> <li>Q. Okay. Do the departments well, how do the departments estimate how many books they are going to need? Because I'm assuming enrollment fluctuates a little every year.</li> <li>A. Again, they have to do it based on the number of sections projected. So the head counselor and she is now called assistant principal secondary counseling services. That's the new title determines how many sections of a class is going to be offered based on students coming to Fremont or will be returning, and a master schedule is made. So the teachers then look at the master projected and order based on that.</li> <li>Now, when the students arrive, sometimes there are adjustments in the master. So we do try to order a few more books than the sections involved, but again, it's a guess as to how many we need, but we have been doing it for a number of years Q. Okay.</li> <li>A so we do it pretty well.</li> <li>Q. How many extra books do you try to order per department?</li> <li>A. Probably about two class sets.</li> <li>Q. Extra?</li> </ul>	$ \begin{array}{c} 1\\2\\3\\4\\5\\6\\7\\8\\9\\10\\11\\12\\13\\14\\15\\16\\17\\18\\19\\20\\21\\22\\23\\24\\25\end{array} $	<ul> <li>not as a faculty meeting, but when we meet with department chairs, we ask which books do we still need</li> <li>Q. Okay.</li> <li>A but this is something we are working on right now</li> <li>Q. Sure.</li> <li>A yeah.</li> <li>Q. Is that as a result of those conversations that you know that there are chemistry books, Language! books, and Spanish books still necessary for</li> <li>A. Yes.</li> <li>Q. Did you have conversations like that with teachers during the 2000/2001 school year, the school year that just ended?</li> <li>A. Yes.</li> <li>Q. What did those teachers tell you during that school year?</li> <li>A. Well, those discussions were in the spring when District I was ordering.</li> <li>Are you talking about that last spring, or are you talking about the whole year?</li> <li>Q. I'm talking about at any time during the whole year.</li> </ul>
$ \begin{array}{c} 1\\2\\3\\4\\5\\6\\7\\8\\9\\10\\11\\12\\13\\14\\15\\16\\17\\18\\19\\20\\21\\22\\23\\24\\25\end{array} $	<ul> <li>A. Yes.</li> <li>Q. So about 60 extra books?</li> <li>A. Sixty to a hundred extra books, depending on what the order is. If it's a really small order, then you might need one class set extra. If it's a huge order, you might need three sets extra. It's just a guess.</li> <li>Q. During the 2001 to 2002 school year, the year that just started, have you discussed with teachers whether there are enough books for each student to have a book in that teacher's class?</li> <li>A. Did you say 2002 to</li> <li>Q. For the school year that just started, the current year 2001/2002 school year, have you discussed with teachers if they have enough books for their students to have enough books?</li> <li>A. Because the orders are still coming in, we are still working with that. We have some textbook money that we have not spent yet this year, and we are looking at the books that are coming in and still working on that situation.</li> <li>Q. Okay. But have you had the conversations with the teachers about the availability of books, or you haven't had it for the school year?</li> </ul>	$ \begin{array}{c} 1\\2\\3\\4\\5\\6\\7\\8\\9\\10\\11\\12\\13\\14\\15\\16\\17\\18\\19\\20\\21\\22\\23\\24\\25\end{array} $	<ul> <li>Page 440</li> <li>A. Yes, we do. It's a little bit different</li> <li>each year, depending on what monies are available in the district.</li> <li>So normally what happens is, in May, the textbook the State textbook money is available to order from, and we meet with the major department chairs and determine the needs.</li> <li>If there's not enough money, then we make some decisions as a council, and that's the prerogative of the school leadership council. So we talk about that, and we have like an individual textbook committee composed of the major department chairs, and at that time we talk about needs and make decisions on what is ordered.</li> <li>Q. Okay.</li> <li>A. It's a normal part of the process.</li> <li>Q. Is it correct that what you have just described to me was the process of book ordering in the spring for Fremont High School?</li> <li>A. For last spring?</li> <li>Q. Yes.</li> <li>A. Okay. Last spring well, it is a little different because the district asked us to write down exactly what we needed. So we really were working with a different agency, and we didn't do those</li> </ul>

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$ \begin{array}{c} 1\\2\\3\\4\\5\\6\\7\\8\\9\\10\\11\\12\\13\\14\\15\\16\\17\\18\\19\\20\\21\\22\\23\\24\\25\end{array} $	<ul> <li>orders. District I did the orders for us.</li> <li>So, again, we met with the academic</li> <li>department chairs, but at that time it wasn't a</li> <li>decision. They told us that we had to order enough</li> <li>books for everyone. So there wasn't any dickering,</li> <li>saying this is more important, you know, negotiating.</li> <li>There wasn't any negotiating. We just ordered</li> <li>everything, and the district placed the orders.</li> <li>Q. And before last year, you had to negotiate?</li> <li>A. Right.</li> <li>Q. In order because some departments would</li> <li>get all their books and other departments wouldn't</li> <li>because there wasn't enough money; is that right?</li> <li>A. Well, it's possible that some would get all</li> <li>and some would get none, or maybe it's possible that</li> <li>they all would get some and no one would get all. It</li> <li>depends on the year.</li> <li>Q. Okay.</li> <li>A. I don't really remember specifically for the</li> <li>year before that.</li> <li>Q. Okay. To go back for a moment, do you have</li> <li>conversations with teachers separate from the</li> <li>department chair, in the meeting at which you are</li> <li>department chair, in the students in</li> </ul>	$ \begin{array}{c} 1\\2\\3\\4\\5\\6\\7\\8\\9\\10\\11\\12\\13\\14\\15\\16\\17\\18\\19\\20\\21\\22\\23\\24\\25\end{array} $	<ul> <li>A. She was able to find them through other teachers. We have a lot of books on campus. Sometimes they are in different locations, and we need to find them.</li> <li>Q. Okay. Does anyone at the school conduct inventories to determine whether students are assigned textbooks or instructional materials in their classes?</li> <li>MR. ROZWOOD: Objection. Vague and ambiguous as to the term "conduct inventories." MS. GODFREY: Join.</li> <li>THE WITNESS: Okay. You want to explain a little more about what you are looking for because I don't know how to answer inventory either.</li> <li>BY MS. LHAMON:</li> <li>Q. Okay. Are there written forms that people the teachers need to fill out at the school or students need to fill out at the school saying whether they have books? Is there a does anyone ever ask the students in a systematic way, like a survey, whether they have the books in a systematic way?</li> <li>Those are the kinds of things I mean by</li> <li>A. No to the student; yes to the teachers as far as department chairs. Department chairs are more</li> </ul>
25 1 2 3 4 5 6 7 8 9 10 11 12	Page 442 their classes? A. It could be a part of another conversation, but actually all the orders and determinations are the responsibility of the department chair, but sometimes the book conversation comes up in another conversation with a teacher. Q. Can you remember during the 2000 to 2001 school year whether you had any conversations with teachers who are not department chairs about whether they had enough books for the students in their classes?	25 1 2 3 4 5 6 7 8 9 10 11 12	far as department chairs. Department chairs are more Page 444 likely asked that question, "Do you need more books?" As soon as money becomes available, then it's their responsibility. Q. When you say as soon as money becomes available, are there set times of the year when that happens? A. Normally we get 4111 money in May for the upcoming year, and then periodically the district does a big push on textbooks and make others funds available, and sometimes like last year, they just said order, and they appropriated funds unbeknownst to us.
12 13 14 15 16 17 18 19 20 21 22 23 24 25	<ul> <li>A. Yes, yes, I do remember.</li> <li>Q. What conversations do you remember?</li> <li>A. I remember an English teacher wanting a certain title that was out of date and talking to that English teacher about why we needed to order the newer version. I remember that conversation.</li> <li>I remember a conversation with a teacher who wanted to teach a Bradbury book and we didn't have enough copies of a Bradbury book to teach it in her two classes. So we tried to get enough of those for her to do that.</li> <li>Those are two specific examples.</li> <li>Q. Were you able to get enough of the Bradbury book for that teacher?</li> </ul>	12 13 14 15 16 17 18 19 20 21 22 23 24 25	<ul> <li>to us.</li> <li>Q. It was a windfall. The 4111 funds that's the name of the fund for the textbook funding in the budget; is that right?</li> <li>A. Yes.</li> <li>Q. Have you discussed the availability of books with students at Fremont High School?</li> <li>A. No.</li> <li>Q. Have you discussed the availability of books with parents at Fremont High School?</li> <li>A. No.</li> <li>Q. Are you aware of any surveys conducted by</li> </ul>

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$ \begin{array}{c} 1\\2\\3\\4\\5\\6\\7\\8\\9\\10\\11\\12\\13\\14\\15\\16\\17\\18\\19\\20\\21\\22\\23\end{array} $	<ul> <li>anyone not at Fremont High School about the availability of books at Fremont High School?</li> <li>A. No.</li> <li>Q. So, for example, like an "L.A. Times" survey of the number of books the school has or another group's surveys.</li> <li>A. Well, several years about five years ago the "L.A. Times" came out and asked for some ballpark figures, which we gave them. That was a front-page story. As a result of that story and a picture of actually the foreign language department chair on the front page we got more books, lots of books. So</li> <li>Q. Where did those books come from?</li> <li>A. Some of those were donations from an organization, and that was the bulk of them, but I think the organization donated to specific schools.</li> <li>Q. Do you remember what organization it was?</li> <li>A. I don't remember. It might come to me later today.</li> <li>Q. If it does, please tell me. Thanks. And do you have an estimate of how long ago that "L.A. Times" front-page story was?</li> </ul>	$ \begin{array}{c} 1\\2\\3\\4\\5\\6\\7\\8\\9\\10\\11\\12\\13\\14\\15\\16\\17\\18\\19\\20\\21\\22\\23\end{array} $	<ul> <li>everyone is fine for a while.</li> <li>Q. Has Fremont received any private donations for textbooks in the 2000/2001 school year?</li> <li>A. Yes.</li> <li>Q. From where?</li> <li>A. Steve Harvey.</li> <li>Q. Do you know how much it was?</li> <li>A. No, I don't.</li> <li>Q. Do you know what it was used for?</li> <li>A. It was textbooks. Actually I think that money let me guess. I think it was about \$10,000, and I think that money went to the district, and they included it in all that other money when they bought our books.</li> <li>Q. Okay.</li> <li>A. This is what I think.</li> <li>Q. And you said that was a guess, and I just want to remind you we need an estimate if you have one or an exact answer, but a guess isn't helpful to me.</li> <li>So if you don't know, that's okay, or if you do know or have a reason to estimate, that's helpful. Do you think the \$10,000 was an estimate or</li> </ul>
24	A. Maybe like four years.	24	a number you picked out of the air?
24 25	A. Maybe like four years. Q. Okay. As a result of that "L.A. Times"	24 25	A. No, I think the \$10,000 was the amount of
1 2 3 4 5 6 7 8 9 10 11 12	<ul> <li>front-page story, you said you got some donations of books.</li> <li>Did Fremont get donations of money for books as a result of</li> <li>A. Yes.</li> <li>Q. Do you know how much money?</li> <li>A. No.</li> <li>Q. Do you know where the donations came from?</li> <li>A. Some of them came from "Touched by an Angel." I remember that because we were all excited to see the actors and actresses signing the checks. I think whatever network that show was on</li> </ul>	1 2 3 4 5 6 7 8 9 10 11 12	<ul> <li>money. I'm a little slow.</li> <li>Q. You are not slow. The court reporter will tell you you are not slow.</li> <li>So it's your estimate that "The Steve Harvey</li> <li>Show" or Steve Harvey</li> <li>Was it Steve Harvey or "The Steve Harvey</li> <li>Show"?</li> <li>A. It might be listed as Steve Harvey</li> <li>Foundation. That really is a guess how he is listed.</li> <li>I don't know how it's listed, but it came from his organization or write-off or whatever he is doing.</li> <li>Q. So it's your estimate that Steve Harvey</li> </ul>
13 14 15 16 17 18 19	<ul><li>and some other networks.</li><li>Q. That's sort of fitting, "Touched by an Angel."</li><li>A. Yes.</li><li>Q. Do you know what those funds were used for at Fremont High School?</li></ul>	13 14 15 16 17 18	<ul> <li>donated \$10,000 to Fremont High School for textbooks and that money went to the district for the big purchase the district made on Fremont's behalf for the 2000/2001 school year?</li> <li>A. That's correct.</li> <li>Q. When we are talking about "the district," are we talking about the local district?</li> </ul>

	Page 449		Page 451
1	Q. Do you know if Fremont has received any	1	Q. And when can you think of a time that any
2 3	private donations yet in the 2001/2002 school year? A. No, I don't know.	2 3	donations like that were made during the 2000/2001 school year?
4	Q. To your knowledge, had Fremont received a	4	A. Yes.
5	donation from Steve Harvey in the past for textbooks?	5	Q. When was that?
6	A. No.	6	A. This organization, whatever it is, has been
7	Q. So this is the first time?	7	ongoing for about the last year, and when they come,
8	A. Yes.	8	they just come maybe like once every three months and
9	Q. Okay. Other than that Steve Harvey donation	9	bring many, many things, and we put them in the main
10	and the private donations as a result of that	10	office, and they are gone.
11	front-page "L.A. Times" article, to your knowledge,	11	Q. Okay. And people can pick them up on a
12	has Fremont, during the time you've been working	12	first-come-first-serve basis?
13 14	there, received any funds for textbooks other than from the district or from the State?	13 14	<ul><li>A. Yes.</li><li>Q. Can you think of any other than that</li></ul>
14	A. No, that's all I can remember or know of.	14	organization and its once every approximately three
16	Q. Okay. Has Fremont, to your knowledge, since	16	months donations to the school, can you think of any
17	you've been working there, received any donations or	17	other donations like that of materials?
18	funds for instructional materials other than from the	18	A. No, although I'm sure there are ones that I
19	State or the district?	19	don't know about that the teachers get on their own.
20	A. I don't think so. Sometimes people give us	20	Q. Okay. But you don't think of maybe
21	things they are trying to get rid of, but it's not	21	photography materials or the photography classes or
22	money. It's like a lab unloading their old medical	22	science materials or laboratory materials for science
23 24	supplies, but as far as money, I can't remember anything specifically.	23 24	classes or PE? MS. GODFREY: Objection. Compound.
24	Sometimes we get little monies from alumni	24	One question at a time, please.
23	sometimes we get inde momes nom dramm	25	one question at a time, preuse.
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1	and they say use it for whatever you want. Then that	1	BY MS. LHAMON:
2	and they say use it for whatever you want. Then that goes to the principal. So I don't know what	2	BY MS. LHAMON: Q. Would you like me to separate it out, or can
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	Page 453		Page 455
1	Q. Do you know if it's in use now at Fremont?	1	Q. Okay. Do you know if the State requires
2	A. I'm sure it is.	2	that students be permitted to take books home for
3	Q. Okay. And then you said about three years	3	homework?
4	ago there were some lab science lab equipment that	4	MR. ROZWOOD: Objection. I'll include a
5	was donated.	5	continuing objection to the use of the term "State."
6	A. Yes.	6	You are free to answer to the best you can.
7	Q. Do you know from whom this donation came?	7	My objection will be continuing or standing.
8	A. No.	8	THE WITNESS: No, I don't know.
9	Q. Do you know what the lab material was that	9	BY MS. LHAMON:
10	was donated?	10	Q. Do you know if the State monitors or anyone
11	A. I believe there were beakers, test tubes,	11	from the State monitors whether students are issued
12	that type of material.	12	their own books at Fremont High School?
13	Q. Okay. Thank you.	13	A. No.
14	Does anyone from the big district,	14	Q. Okay. Do Fremont students now and did they
15	L.A.U.S.D., monitor whether students are issued their	15	during the 2000/2001 school year have sufficient
16	own textbooks at Fremont High School?	16	nontext materials during the class for which they are
17	MS. GODFREY: Objection. Vague and	17	required?
18	ambiguous as to the term "monitor."	18	MS. GODFREY: Objection. Compound, vague
19	THE WITNESS: Not to my knowledge.	19	and ambiguous.
20	BY MS. LHAMON:	20	BY MS. LHAMON:
21	Q. Okay. Do you know if anyone from the local	21	Q. Do students now in the 2001/2002 school year
22	subdistrict monitors or checks to find out whether	22	have sufficient nontext materials?
23	students are issued their own textbooks at Fremont	23	MS. GODFREY: Objection. Vague and
24	High School?	24	ambiguous as to
25	A. No, I don't think so.	25	Did you say "nontext materials"?
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with regard to the availability of textbooks for 2 2 THE WITNESS: Do you mean like notebooks and 3 students? 3 paper? 4 4 MR. ROZWOOD: Objection. Vague and BY MS. LHAMON: 5 ambiguous as to the term "State." 5 O. That would be one thing. 6 There are a number of entities that have I also mean in a class in which a textbook 6 7 7 is not required. So maybe an art class, if they have been named as parties to this litigation, and there 8 are a number of entities that have been deposed in 8 art materials; in a cosmetology class, if they have 9 this litigation, any one of which could have a 9 cosmetology materials. 10 different connection to the issues you raised in your 10 MS. GODFREY: Based on your definition, I'm question and any one of which could be deemed a State going to object again as compound. 11 11 12 THE WITNESS: My only problem with that is 12 agency. Vague and ambiguous as to the term 13 13 the definition of "enough." "standards" as well. 14 14 I think a teacher will tell you that they BY MS. LHAMON: never have enough; although, the art department 15 15 Q. You can answer. budget that they get for instructional materials is 16 16 about \$6,000, and its divided among the art teachers. A. Now I forget the question. 17 17 18 Q. I asked if you know if anyone from the State 18 But obviously you can have very creative lesson plans has standards with regard to the availability of 19 and use \$6,000 yourself in an art class and just --19 textbooks for students. 20 So it's difficult to answer what enough is. 20 I guess it depends on your standard. 21 21 A. No. I don't know. 22 Q. Okay. Thanks. 22 BY MS. LHAMON: 23 Do you know if anyone from the State 23 Q. Okay. Let's take art. How many art classes requires that each student receive a textbook? are offered at Fremont High School? 24 24 25 A. No, I don't know that either. 25 A. Two teachers on each track. So there are

1

MS. LHAMON: Uh-huh.

Q. Do you know if the State has any standards

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$ \begin{array}{c} 1\\2\\3\\4\\5\\6\\7\\8\\9\\10\\11\\12\\13\\14\\15\\16\\17\\18\\19\\20\\21\\22\\23\\24\\25\end{array} $	<ul> <li>six teachers, and there would be thirty classes.</li> <li>Q. Okay. And what kind of art classes are offered?</li> <li>A. We have design, introduction to art, ceramics. I think there's a fourth one too.</li> <li>Painting</li> <li>Q. Okay.</li> <li>A and drawing.</li> <li>Q. Is painting and drawing one class?</li> <li>A. No, it's two classes. Actually I think</li> <li>right now this school year and last school year I think they are concentrating on painting and drawing because those are the classes that meet the Cal State requirements.</li> <li>Q. When you say they are trying to concentrate, does that mean most of the art classes are painting and drawing?</li> <li>A. Yes, or ceramics. For Cal State, you have to have a more advanced form of art. Introduction to Art is like the beginning basic art class, and in order to meet the fine arts requirements, a more advanced art class is required. So now there are doing drawing and painting.</li> <li>Q. Do you know how many of each of the art classes are offered at Fremont this year?</li> </ul>	$ \begin{array}{c} 1\\2\\3\\4\\5\\6\\7\\8\\9\\10\\11\\12\\13\\14\\15\\16\\17\\18\\19\\20\\21\\22\\23\\24\\25\end{array} $	<ul> <li>ceramics teacher uses for the classes?</li> <li>A. Clay.</li> <li>Q. Clay?</li> <li>A. That's the main one I can think of for</li> <li>ceramics. You probably would need paint as well, or</li> <li>glaze, but that type of thing. But he orders a lot</li> <li>of clay.</li> <li>Q. For the painting class, what does the</li> <li>painting or what do the painting teacher or</li> <li>teachers use?</li> <li>A. This is not exactly my area of expertise,</li> <li>but I know you would need paints and paper and</li> <li>brushes.</li> <li>MS. GODFREY: Excuse me. Do you know, or</li> <li>are you guessing? You said</li> <li>THE WITNESS: I know that you would need</li> <li>paints for a painting class.</li> <li>BY MS. LHAMON:</li> <li>Q. Okay. Do you know what the drawing teacher</li> <li>or teachers use for</li> <li>A. You know, I don't know specifically. I've</li> <li>seen the orders because I have to okay every single</li> <li>order, but they are extremely specific as far as the</li> <li>type of paper, the type of paints, the type of</li> </ul>
25	classes are offered at Fremont this year?	25	brushes.
$ \begin{array}{c} 1\\2\\3\\4\\5\\6\\7\\8\\9\\10\\11\\12\\13\\14\\15\\16\end{array} $	Page 458 A. Do I know how many of each? No, I would have to look that up. Q. Okay. But it's your estimate that most of the art classes are one of Ceramics, Painting, or Drawing; is that right? A. That's correct. Q. How many approximately how many students are there in an art class at Fremont High School? A. 35. Q. Okay. MS. GODFREY: Can we take a break? MS. LHAMON: Sure. MS. CODFREY: Just a minute. MS. LHAMON: Go off the record.	1 2 3 4 5 6 7 8 9 10 11 12 13 14	Page 460 All I know is just generic materials, and I don't know the prices. Q. Okay. You anticipated my questions. A. No, I wouldn't. Q. Have you received complaints or concerns from art teachers in the last three years about needing supplies for the art classes at Fremont High School? A. Yes. Q. What concerns have you received or complaints? A. They need more supplies and, when they come back on campus, they don't know where their supplies are.
17 18 19	(Off the record.) BY MS. LHAMON: Q. For the art classes there's approximately 30 of them what are the supplies that are necessary let's take them by class.	15 16 17 18 19	<ul><li>Q. Have you received any of these concerns during the current school year?</li><li>A. Yes.</li><li>Q. How many of them have you received?</li><li>A. Two different teachers.</li></ul>

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24 25	losing supplies or misplaced supplies. That teacher	24 25	A. Yeah, although it's not exactly half time.
25	just needed supplies.	23	I think it's four and two, and then the other one is
	Page 462		Page 464
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2	So I said go ahead with monies available and place an order.	1 2	Page 464 there two or three periods. I'm sure there are six classes. There might
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<ul> <li>A. Not really specifically, but I know that</li> <li>they have whatever it is they need for their</li> <li>experiments.</li> <li>The last time I visited a bio class they</li> <li>were doing fetal pigs. I think we talked about that</li> <li>last time. That was a fluke. I was visiting a bio</li> <li>teacher.</li> <li>They obviously need the pigs and the things</li> <li>to put them in, trays or whatever you need, for those</li> <li>experiments.</li> <li>Q. Okay. Now, what about for chemistry? Do</li> <li>you know what instructional materials chemistry</li> <li>teachers use at Fremont High School?</li> <li>A. No. Chemicals, no. I'm an English teacher.</li> <li>Q. Okay. So I will ask you about physics</li> <li>A. Okay.</li> <li>Q to see if do you know what nontext</li> <li>materials</li> <li>A. Not specifically.</li> <li>MR. ROZWOOD: Just to clarify, do you know</li> <li>what consumable materials would be used in a physics</li> <li>experiment?</li> <li>MR. ROZWOOD: Yes.</li> </ul>
Page 4681THE WITNESS: No.2MR. ROZWOOD: Do you know can you as3you sit here today, do you know that any consumable4materials are used in Fremont physics classes?5THE WITNESS: Yes, I know.6MR. ROZWOOD: Do you know can you tell us7what any of those materials are?8THE WITNESS: No.9MR. ROZWOOD: Okay.10MS. LHAMON: Ben, I'd appreciate if you let11me ask the questions now and I'll give you time to12ask them later.13Q. You testified a few minutes ago that you14believe that the science teachers have the materials15that they need for their classes now in the 2001/200216school year; is that right?17MS. GODFREY: Can you repeat that question.18BY MS. LHAMON:19Q. You testified a few minutes ago that you20believe that the science teachers now have the21instructional materials they need at Fremont High22School for the 2001/2002 school year.23A. I don't remember talking about science

	Page 469		Page 471
1	have the science materials they need now at Fremont	1	MS. GODFREY: Objection. Vague and
2	High School for the 2001/2002 school year?	2	ambiguous as to "enough."
3	A. Again, science is not a department I	3	BY MS. LHAMON:
4	supervise. We do have a new AP next door. She	4	Q. Is there one computer for every student in a
5	visits all the classes and has not told me that there	5	computer class at Fremont High School?
6	were any problems except for one class, and she said	6	A. I really don't know. That's all I can say
7	the teacher was going off track. He wanted some	7	right now.
8	Cliff materials for an AP class. So we placed that	8	Q. Okay. Do you know if the computers in the
9	order. But that was all that was reported to me as	9	computer classes are all operational now?
10	far as needs for science this year.	10	A. No, I don't.
11	Q. You said that teacher was going off track.	11	Q. Do you know if computer classes all take
12	When is that teacher going off	12	place in classrooms at Fremont High School now?
13	A. He's going to go off track at the end of the	13	A. Yes, they are in classrooms with computers.
14	month. He wanted to be sure that those kids had	14	It's my understanding that there we still need two
15	those materials when he came back. So if we put that	15	rooms converted for when A track comes on. So we are
16	order in now, two months should be sufficient time.	16	working in putting the students in the labs until the
17	Q. Other than that, you don't have any	17	rooms are converted. But we have expanded our
18	information about instructional materials for science	18	computer program; so we are making two more labs.
19	classes not	19	Q. When you say you are making two more labs,
20	A. No.	20	out of what spaces are you making those two labs?
21	Q being on campus now?	21	A. Two classrooms are up for conversion to be
22	A. No.	22	computer classes, and because those aren't done, what
23	Q. Do you know who supervises that?	23	is happening is the teachers are going back and forth
24		24	for the classes that were not intended to be
25	A. Ms. Jauregui.	25	classrooms, but they have class I mean they have
	-		

1 Q. She supervises that and not you? computers, the kids do. 1 2 A. Yes. 2 Q. So for a couple of periods of the day, right 3 Q. You supervise the English department; is 3 now at Fremont High School, the computer teachers and 4 that right? 4 classes are using computer labs instead of computer 5 A. Yes. 5 classrooms; is that right? O. Are there any other departments whose A. Not right now, but that's anticipated to 6 6 instructional materials you would supervise? happen on A track, when the A track comes back, until 7 7 8 A. No. 8 the conversion takes place. 9 Q. Do you know if there are any instructional 9 Q. Do you know when the conversion takes place? 10 materials, including textbooks, that are missing now 10 A. No, it was supposed to already have on campus in the English department? 11 11 happened. So ... MS. GODFREY: I'm objecting. Compound and I O. Now, when the B and C tracks are on track, 12 12 13 believe you already asked her about textbooks; so 13 are the computer labs that the A track students will 14 asked and answered as to that portion of your 14 be using when they come back, are those labs open for students use who are not in computer classes now? 15 question. 15 BY MS. LHAMON: 16 A. There are -- I believe there's at least one 16 lab that's opened for students. All the labs are 17 O. You can answer. 17 18 A. The only thing I'm remembering is the 18 open at lunchtime and nutrition for students that -language one that I referred to. That's the only 19 The problem I was referring to is that one 19 concern that has been noted to me by any of the of the computer labs and the teacher is not on track 20 20 English teachers. 21 21 is being used as a classroom for computer 22 Q. Okay. Thanks. 22 instruction. 23 For computer classes, are there enough 23 Q. When you say it is being used, do you mean it will be used when the A track is on track? 24 computers for all the students in the classes at 24 Fremont High School? 25 A. Well, I don't know. We are working on that 25

	Page 473		Page 475
1	problem. What it might mean is just traveling more	1	are supposed to use that lab?
2	people around so we might be able to fix it by that	2	A. That means that the teacher is an A track
3	way, but	3	teacher and he does not come back until A track
4	Q. You lost me.	4	starts, and so during that time, it has been used as
5	What does that	5	a lab where people can come in as long as a teacher
6	A. Again, I'm not in charge of that either, but	6	is there that is familiar with the computers and
7	there's a way that you can maximize classroom space	7	there's an aide in the lab.
8	by using a classroom during a teacher's conference	8	They can use it as a lab without his being
9	period. So that say there are five classrooms and	9	there, but it was always just kind of his lab. But
10 11	each teacher had a classroom, you could then make an extra period in each one of those classroom	10 11	anyway, he's not there right now. He's off track. Q. If the teacher if there's no
11	schedules, and then that teacher would go five	11	instructional aide or teacher who is familiar with
12	different locations or some combination of that.	12	the computers, would that A track lab be locked when
14	Q. In the example you just gave me, if there	14	the A track is off campus?
15	are five classrooms, you could conceivably have a	15	A. Yes. It would be a period-by-period thing.
16	sixth teacher who uses each of those five classrooms	16	If for example, if the aide were absent and a
17	during conference period?	17	teacher wanted to use the lab that was not familiar
18	A. Yes.	18	with computers, the teacher would not use it because
19	Q. That's how the traveling would work?	19	they wouldn't know how to.
20	A. Yes.	20	Q. Okay. Do you know what the per-pupil
21	Q. And it's your expectation that, when the A	21	expenditure is at Fremont for classroom supplies?
22	track comes back on, some form of that traveling will	22	A. I can I don't know off the top of my
23	take place for the computer class; is that right?	23	head.
24 25	A. The assistant principal counseling has	24 25	Q. Can you estimate? Do you have an estimate?
23	indicated that that might be a possibility.	25	A. I would have to look it up.
	Page 474		Page 476
1		1	
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	Page 477	Page 479
<ul> <li>their class?</li> <li>A. Two ways. One is ordering through the department supply orders we just discussed.</li> <li>The other way there are two categors programs on campus, the Title I program and bilingual program. So if they need extra supple the department chair can fill out a requisition either one of those people, especially Title I because they tend to have more general school supplies.</li> <li>Q. Okay. So if I'm a social studies teach Fremont High School and I need some paper some copies, I need to place an order, or is the supply room I could go to to pick up some paper A. If you are a social studies teacher, you have a supply room, but you also can go to the library, the walk-up copy machine, and monical allocated for the department budget so you copies with the paper that's there in the library.</li> <li>Q. Is there a set amount of money that each of the department gets for copies at that library copies teacher in the department gets?</li> </ul>	3 $4$ $4$ also the $p$ lies, $6$ $n$ with $7$ $ol$ $9$ $10$ $er$ at $11$ $r$ to make $12$ here a $13$ $aper?$ $14$ $15$ he $16$ $ey$ has been $17$ $an$ make $18$ $19$ $20$ $ach$ $21$ $pier?$ $22$ $23$	<ul> <li>you would want like tape, staples, staplers, paper clips, tacks. Those are some examples.</li> <li>Q. Thanks.</li> <li>Does every department have its own supply room at Fremont?</li> <li>A. I'm not really sure. I would assume most of the departments do have a supply room. Some of the departments are extremely small. For example, the industrial arts department, there's wood and there's auto. So within the wood shop, there would be a place where that person would keep the material, and in auto shop there would be a place. So there wouldn't be something exactly</li> </ul>
<ul> <li>A. No.</li> <li>Q. Okay. Does it happen strike that.</li> <li>Did it happen in the 2000/2001 school</li> <li>that any department met the amount of more</li> <li>was allotted for copies in that library copier</li> <li>A. I think we talked about this before, a</li> <li>said what we really didn't keep track of that</li> <li>was enough paper for the whole year</li> <li>Q. Okay.</li> <li>A so we never ran out of paper.</li> <li>Q. And no department was told, "You control any more copies at that library copier"?</li> <li>A. No.</li> <li>Q. So one source for me, if I'm a social</li> <li>studies teacher at Fremont High School, we to go make copies at the library copier; ano</li> <li>source for me to get paper would be to go to supply room at my department; and a third</li> <li>would be for me to place an order with my</li> <li>chair; is that right?</li> <li>A. Okay. You want the paper for copying</li> <li>Q. Okay.</li> <li>A or you just want paper?</li> <li>Q. I think I want paper. Okay. You can</li> </ul>	ey that it       4         ?       5         nd we       6         . There       7         8       9         an't make       11         12       13         nd be just       15         ther       16         o the       17         choice       18         department       19         ng       21         23       24	<ul> <li>go into?</li> <li>A. Well, it's all locked, and departments handle it differently. It depends on the department really.</li> <li>Q. Okay. What are the different ways that departments handle <ul> <li>A. For example, English, which I'm obviously most familiar with, there's an office right next to the English department chair's room. So if a person were to come in there, the English department chair would know that someone was in there. <ul> <li>There's also another cupboard that has more secure types of things such as video equipment, and she has the key to that. So the individual department members cannot get in there without her key.</li> <li>Q. Okay. But for the room that doesn't have the video equipment, the less secure English supply</li> </ul> </li> </ul></li></ul>

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1	with the English teacher's key; right?	1	that for you. But in conversation people say, "I buy
2	A. Yes.	2	this. I buy that," and so forth.
3	Q. But social studies teachers couldn't get in	3	Q. And is it based on those conversations that
4	there because they don't have a key?	4	you say that almost every public school teacher would
5	A. I guess they could. It would be kind of	5	spend his or her
6	obvious they were in there. They are another	6	A. There's even an ad on the radio that says
7	department that has their own office. So they	7	that. I forget who is sponsoring that ad. Because
8	wouldn't do that.	8	it's, like, in your brain that teachers are spending
9	Q. There's an English key that let's the	9	money for their own things.
10	English teacher into that supply room?	10	Teachers are in love with books or office
11	A. Actually into that supply room is a "one	11	supplies, and they just tend to get them.
12	key," and social studies do have a "one key" as well,	12	Q. And share them with their classes?
13	but the video room is a special key.	13	A. Yes.
14	Q. Okay. And a "one key" is a type of key at	14	Q. Okay. It's a segue into teachers about
15	the school?	15	teaching, saying they are in love with the supplies.
16	A. Yes.	16	Are all the Fremont teaching positions
17	Q. Are there any supplies that teachers use	17	filled right now, including the positions for the
18	that need to be ordered in advance so before a	18	A track which hasn't yet started?
19	semester begins or before a school year begins?	19	A. No.
20	A. Yes.	20	Q. How many positions are open now?
21	Q. What are those supplies?	21	A. Okay. Let's do this. We have three PE's,
22 23	A. I would it would be whatever you would	22 23	one special ed, one Spanish, one English, and one
23 24	need. If you are out of something, then you would		computers, and I think that's it, barring other
24 25	have to order it. If you are going to do a lab, then you don't have those lab supplies.	24 25	people leaving. Q. Okay. Starting with the three PE's, which
23	you don't have mose rab supplies.	23	Q. Okay. Statung with the three FE's, which
	Page 482		Page 484
1	Q. That question wasn't a very good question.	1	tracks are those vacancies on?
2	What I meant to be asking was: Are there	2	A. Two C's and one A.
3	any categories of supplies that teachers use at	3	Q. Okay. And the special ed vacancy, what
4	Fremont High School that, once a semester has	4	track is that on?
5	started, the teacher couldn't order because for	5	A. C or B. I think it's C.
6	any reason, like the ordering time period has passed,	6	Q. Spanish vacancy, what track is that on?
7	the budget has been used, whatever, there's a set	7	A. C.
8	time period after which you cannot order supplies?	8	Q. And the English vacancy is on which track?
9	MS. GODFREY: Objection. Incomplete	9	A. Actually there's a projected vacancy, and I
10	hypothetical.	10	believe it's on A track, but the girl just left a
11	BY MS. LHAMON:	11	message on my tape that she was going to graduate
12	Q. You can answer it.	12	school. "Sorry. You can't reach me until Monday."
13	A. It would only be if there were no more money	13	I hate anyway, I need to confirm that, but we are
14	available. That would be an appropriate answer to	14	interviewing. So that will be filled when A track
15	that, I assume.	15	kids come back. And the computers is on A track.
16	Q. Okay. But there's not like a school rule	16	Q. Okay. So for the English vacancy, you said
17	that, at a certain time of year, you can no longer	17	it's a projected vacancy because you haven't
18 19	place supply orders for your class? A. No.	18 19	confirmed that with that teacher saying she is
		20	leaving?
20	Q. Okay. Are you aware of any teachers who	20	A. Yes.

- spend their own personal money for supplies for their 21 22 classrooms?
- A. My opinion is I think probably almost every public school teacher does that, but as far as citing a specific example, I would have -- I couldn't do 23
- 24
- 25

22 A. Yes. Q. And you already began interviewing for that 23

Q. But she left a message?

24 vacancy?

21

A. Yes. 25

17 (Pages 481 to 484)

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$ \begin{array}{c} 1\\2\\3\\4\\5\\6\\7\\8\\9\\10\\11\\12\\13\\14\\15\\16\\17\\18\\19\\20\\21\\22\\23\\24\\25\end{array} $	<ul> <li>Page 485</li> <li>Q. That's excellent. How did you happen to have applicants already if you just got the message last week?</li> <li>A. Interesting story. The DI, the district interns, were coming to visit our school, and we about eight English DI's. So I asked who wanted to be interviewed. Four of them did. We interviewed four of them. We actually interviewed three of them yesterday. Two of them are outstanding and the third one is outstanding too, but he is not available until January. So we would be blessed to have any of these three people. So it's going to be taken care of.</li> <li>Q. That's great.</li> <li>A. Yes.</li> <li>Q. You said there were eight district interns visiting the campus last week; is that right?</li> <li>A. Actually I think there were ten, but there were eight English.</li> <li>Q. For what occasion were the district interns visiting the campus?</li> <li>A. The visits are part of the requirements. To be a district intern, you have to spend five days at a school site, and you visit classes, and you also teach a lesson.</li> </ul>	$ \begin{array}{c} 1\\2\\3\\4\\5\\6\\7\\8\\9\\10\\11\\12\\13\\14\\15\\16\\17\\18\\19\\20\\21\\22\\23\\24\\25\end{array} $	<ul> <li>Page 487</li> <li>A. That was an unsolicited resume, but he did call me as well, and so since he called me and I had the resume and he looked fine, I set an appointment for him on Monday as well.</li> <li>Q. Have you notified District I, local</li> <li>District I that you have an English vacancy projected for the A track at Fremont High School?</li> <li>A. No.</li> <li>Q. Have you notified the big district?</li> <li>A. No.</li> <li>Q. Have you anticipate notifying</li> <li>A. No.</li> <li>Q either the district</li> <li>A. No. When I hire someone, I'll tell them I don't need any more applicants.</li> <li>Q. That's because you are satisfied with the two people you interviewed</li> <li>A. Yes.</li> <li>Q. For the three PE vacancies, you said two of them are on the C track; is that right?</li> <li>A. Yes.</li> <li>Q. That means there are two vacancies on right now?</li> </ul>
	Page 486		Page 488
1 2 3 4 5 6 7 8	<ul> <li>Q. And you said that two of the three people that you interviewed yesterday for the English vacancy, the projected English vacancy, are available before January; is that right?</li> <li>A. Uh-huh, yes.</li> <li>Q. Will they still be district interns when if you were to hire one of those two teachers, would they still be district interns once they started</li> </ul>	1 2 3 4 5 6 7 8	<ul> <li>A. That's correct.</li> <li>Q. Who is filling those two vacancies?</li> <li>A. One is an off-track teacher named O'Donnell, and the other one is an off-track teacher named DeGrasse.</li> <li>Q. Those two off-track teachers who are filling the two PE vacancies on C track, those two off-track teachers are A track teachers: is that right?</li> </ul>

- 8 they still be district interns once they started9 teaching on the A track at Fremont High School?
- 10 A. Yes.

11 Q. How long would they have to complete their 12 district internship?

13 A. Normally it's two years. Sometimes it 14 extends to three.

- 15 Q. Are they midway through completing the
- 16 district internship now or just beginning?

17 A. No, they just began. Those visits are the 18 initial thing you do when you get into the district

18 initial thing you do when you get into the distri19 intern program.

Q. Do you anticipate interviewing anyone elseto fill that English vacancy?

- A. Yes, I have another interview scheduled forMonday, a person who is not a DI.
- 24 Q. How did you come to get that applicant or 25 that person's resume?

- 8 teachers are A track teachers; is that right?
- 9 A. Yes.
- 10 Q. They will come back on track at the end of
- 11 this month; is that right?
- 12 A. Yes.

13 Q. When they come back on track, who will fill

- 14 those two PE vacancies?
- 15 A. This is my plan. I have a young lady that I
- 16 did a preliminary interview with. The State has not
- 17 determined yet whether she qualifies for a PE
- 18 position, but they will qualify her for a sub
- 19 position. She was a swimmer. She might be minus one
- 20 class. I would like to hire her as a sub. When she
- 21 qualifies with the other class, she will be available
- 22 in January.

I have made an offer to another young lady.

- 24 She is still interviewing and has not made up her
- 25 mind. I have another teacher that wants to sub, the

	Page 489		Page 491
1	third one.	1	that teacher can be qualified as a teacher in
2 3	The difficulty with PE openings, why I have	2 3	California public schools doesn't make that decision by the time you would like to hire that teacher, you
3 4	so many, is I'm only interested in woman, and we have only one female PE teacher at Fremont, and with the	3 4	would anticipate hiring that teacher as a sub; is
5	locker room situation, we need at least three. So	5	that right?
6	I'm trying to encourage only female applicants at	6	A. Yes.
7	this time; otherwise, it's not really fair because	7	Q. If you do hire that teacher as a substitute,
8	the young ladies don't have adequate supervision.	8	will you ask the teacher to be taking classes to
9	So the third opening I will probably fill	9	complete the credential as well?
10	with an on-track I mean off-track teacher when A	10	A. Absolutely, plus she already volunteered
11	track starts, and I have someone who wants to starts	11	that that was her plan as well.
12 13	with that already. So that's the plan. O So for the A track you have a <b>B</b> or <b>C</b> track	12 13	Q. Okay. Is it would it be a condition of
13	Q. So for the A track, you have a B or C track teacher that wants to fill in?	13 14	her employment as a substitute that she take those classes?
15	A. Yes.	15	A. I don't know. I don't know. I can't answer
16	Q. One of the teachers you are interested to	16	that.
17	have fill one of the three PE vacancies is a teacher	17	Q. Okay. Have you ever been responsible for
18	who hasn't yet who the State has not decided	18	hiring any other teachers at Fremont High School as
19	can	19	substitutes because they hadn't yet completed
20	You should tell me again, if you will.	20	requirements for being a teacher in California?
21	There's a teacher you may hire for the PE position as	21	A. Yes.
22	a sub. Can you tell me why	22	Q. When was that?
23 24	A. The difficulty she is having is many of her PE credits are in a sport I think she was a	23 24	<ul><li>A. This year.</li><li>Q. For the 2001/2002 school year?</li></ul>
24 25	swimmer. So she repeatedly got credits for swimming.	24 25	A. Yes.
23	swimmer. So she repeatedly got creats for swimming.	23	A. 105.
	Page 490		Page 492
1	Page 490	1	Page 492
$\frac{1}{2}$	They may not like that as far as qualifying you for a	1	Q. For which is that happening or which
2	They may not like that as far as qualifying you for a PE teacher.	2	Q. For which is that happening or which classes?
	They may not like that as far as qualifying you for a		Q. For which is that happening or which
2 3	They may not like that as far as qualifying you for a PE teacher. Right now the decision is with the State.	2 3	<ul><li>Q. For which is that happening or which classes?</li><li>A. I hired one for an English class, and she</li></ul>
2 3 4 5 6	They may not like that as far as qualifying you for a PE teacher. Right now the decision is with the State. If she needs to take more PE units, she will do that. She is an excellent candidate. Q. Do you know when the State will make a	2 3 4 5 6	<ul><li>Q. For which is that happening or which classes?</li><li>A. I hired one for an English class, and she should be finished by the end of this month, and so she will be available to be hired as a regular English teacher.</li></ul>
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	Page 493		Page 495
1	Q. Okay. What is your basis for thinking five	1	A. It would be five or fewer.
2	would be a good guess or estimate?	2	Q. Okay. And for the 2000/2001 school year,
3	A. Just my supervision of the English	3	you had more English department vacancies than you
4	department and looking at first-year teachers and	4	had for the 2001/2002; is that right?
5	prognosis.	5	A. Yes.
6	Q. So it's fair to say	6	MR. ROZWOOD: Vague as to time.
7	A. Yes.	7	When during the school year? Are you
8	Q it's somewhere in the neighbor of five	8	talking during the hiring process? There are a
9	A. Yes.	9	number of different times when the number of unfilled
10	Q for the	10	positions fluctuates, and we are unclear about what
11	A. Yes.	11	your question is asking, at least I am.
12	Q. Thanks.	12	MS. LHAMON: You may be unclear, but
13	For well, let me step back.	13	Ms. Hines hasn't said she is.
14	Did you have five English department	14	MS. GODFREY: I join in the objection.
15	vacancies for the 2000/2001 school year?	15	You can answer if you understand the
16	A. That's what you just asked me.	16	question.
17	Q. I meant to ask for the 2001/2002 school	17	THE WITNESS: Are you saying before the
18	year.	18	school year starts, how many positions do I have to
19	A. Sorry.	19	fill before the school year started, like in
20	Q. How many vacancies did you have before the	20	2000/2001 like in May, June say, June of 2000, how
21	2001/2002 school year?	21	many people do I have to hire new to the campus?
22	MS. GODFREY: I would like to take a step	22	BY MS. LHAMON:
23	back because I'm very confused in terms of where you	23	Q. We can do it that way. That's not the
24	were and where you are now in terms of the school	24	question I'm asking, but I'll be happy to
25	year you are talking about.	25	A. I'm not sure I know the answer anyway, but
_			
	Page 494		Page 496
1	MS. LHAMON: I can rephrase the question.	1	that would probably be the most logical way to look
2	Q. How many English department vacancies did	2	at the problem, and it is a problem filling classes.
3	Fremont High School have for the 2001/2002 school	3	That year there would be more. I'm probably
4	year?	4	revising my estimate up for that year. I would say
4	year :	4	revising my estimate up for that year. I would say

- 4 year?
- 5 MR. ROZWOOD: Vague as to time.
- 6 BY MS. LHAMON:
- 7 Q. Total, how many English department teachers 8 new for Fremont have you had to hire or have to hire
- for the 2001/2002 school year? 9

10 A. If someone goes July 5th, that would be a 11 vacancy.

12 Q. For the 2001/2002 school year.

13 MR. ROZWOOD: I have to insert an objection, 14 as well, on the grounds the question is compound and vague and ambiguous as to time. 15 MS. GODFREY: Join. 16 17 MR. ROZWOOD: You can answer the best you 18 can.

- BY MS. LHAMON: 19
  - Q. You can take your time.
- A. We had fewer this year. I can tell you that 21
- 22 for sure, but as far as the actual numbers, I would
- 23 want to do some more research.
- 24 Q. Okay.
- 25

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- revising my estimate up for that year. I would say there was as many as eight, and the reason for that is we expanded the number of English classes offered that year for some reason. Maybe our capacity grew, whatever. I don't know. But we did hire a number of
- 8 new teachers.
- 10 This year we were more stable, and we didn't
- 11 hire as many.

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9

12 Q. Okay.

13 A. But there might be as many as five new

- 14 English teachers on campus this year, but we were
- able, as we talked about earlier with the assistance 15
- of our district, to get fully credentialed teachers. 16
- So it doesn't feel like they are new anymore. They 17
- 18 know what to do. They have been teachers. It's a 19 lot easier.
- 20 Q. When you say "it's a lot easier," a lot
- easier than what? 21
- 22 A. It's a lot easier than the year before when
- 23 we were dealing with teachers not in the classroom
- 24 before and they needed massive amounts of assistance
- and we tried to give it to them. 25

	Page 497		Page 499
$ \begin{array}{c} 1\\2\\3\\4\\5\\6\\7\\8\\9\\10\\11\\12\\13\\14\\15\\16\\17\\18\\19\\20\\21\\22\\23\\24\\25\end{array} $	<ul> <li>Q. Okay. Thanks. For the special education vacancy that you have now on either the B or C track, who is filling that vacancy now?</li> <li>A. That's Ms. Denkins. She is an off-track A track teacher.</li> <li>Q. Okay. She has to go back on track at the end of the month; is that right?</li> <li>A. Yes.</li> <li>Q. Will that vacancy still be on that vacant position, is that on A track? That will still be on A track?</li> <li>A. It depends on which track. That one is probably going to be filled. We have someone from a previous school that an administrator was at that wants to come.</li> <li>If not that one, we had another outstanding candidate that we will offer the position to. That's probably not going to be open within the next couple of weeks. That's my really good estimate.</li> <li>Q. And the Spanish vacancy on track C, who is filling that vacancy now?</li> <li>A. That's a problem. We had someone you see, that's a position that was created after the school year started because more students needed</li> </ul>	$ \begin{array}{c} 1\\2\\3\\4\\5\\6\\7\\8\\9\\10\\11\\12\\13\\14\\15\\16\\17\\18\\19\\20\\21\\22\\23\\24\\25\end{array} $	<ul> <li>teachers for that class so far this year, or are there any other substitutes?</li> <li>A. I would assume there was another substitute. I can't call out the name because this gentleman came in about a week after the week after the class was going.</li> <li>Q. The off-track teacher?</li> <li>A. The social</li> <li>Q. There have been at least three teachers for that</li> <li>A. Uh-huh.</li> <li>Q is that right?</li> <li>A. Uh-huh, yes.</li> <li>Q. You said that thank you.</li> <li>You said that you had to add that class</li> <li>because you needed there were more students who needed Spanish than the school anticipated; is that right?</li> <li>A. Yes.</li> <li>Q. Why did that happen, there were more students who would need Spanish?</li> <li>MS. GODFREY: Objection. Calls for speculation.</li> <li>THE WITNESS: Okay. The speculation is that any time that you do a master schedule, it's based on</li> </ul>
	Page 498		Page 500
1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16	<ul> <li>Spanish. So we had a teacher in there teaching out of his subject area that was doing it, but now she's not doing it anymore. So we have interviewed actually five or six people, and we have made an offer. I e-mailed her this morning before I came, confirming that we really wanted her to come. So hopefully she will be on board next week if she says yes, but there there's not a dearth of applicants for Spanish.</li> <li>Q. You said there was a teacher teaching out of the subject area in that class and not teaching there anymore.</li> <li>Was he an off-track teacher?</li> <li>A. Yes, he was off-track social studies teacher who is bilingual.</li> <li>Q. How come he is not teaching? He's off</li> </ul>	1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16	<ul> <li>the information you have at that time, but fewer or more students always arrive than you have programs for so you are guessing which ones or estimating which ones which classes you need.</li> <li>So it turns out that that was a class we needed more of. So we made a new position.</li> <li>BY MS. LHAMON:</li> <li>Q. Okay. Is that actually speculation, or is that something you know about why that happened in that class?</li> <li>MR. ROZWOOD: Objection. Before you answer THE WITNESS: Yes. MR. ROZWOOD: objection.</li> <li>Mischaracterizes the witness's testimony. <ul> <li>I believe the witness was saying what</li> </ul> </li> </ul>

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track?

A. No, I did not have that conversation, and

I'm certainly going to have it with him because we

had it when we put in him there, "We are going to

Q. Okay. Who is teaching it, now that he is

A. I don't know. It's a substitute teacher.

Q. Okay. Have there just been those two

stay until the end of the semester."

not teaching the class?

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22 23

24 25

21 (Pages 497 to 500)

generally happens when master calendars and

to the specific situation, and I don't think the

foundation has been established she knows what

But you are welcome to answer now.

25 happened before, assume -- I have no information

THE WITNESS: I would, based on what

I don't believe her testimony was addressed

assumptions are generally made.

happened in this special situation.

Other than the open positions, the three ions the special education, Spanish, English, computer positions were there any other ncies during the 2001/2002 school year at Fremont School? You mean after the school year started? Uh-huh, I do. Yes. And I'm thinking one more that we have now too. The one that was the one that we filled the semester started was choral music, and now we currently have an instrumental music ing, and we have four or five interviews huled for that next Thursday. Okay. What class what track is imental music on? It's on A track. Have you made any offers to fill that
ncy yet? No. And the choral music vacancy, what track is on? C track. When did you fill that vacancy? About three weeks ago
About three weeks ago.
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Who was teaching the class before the ney was filled classes? Sorry. I'm trying to remember. Okay. I know. Fernandez. Is she an off-track teacher? Yes. What track does she teach on? "A" track. Other than these positions that you've ibed that you filled during the 2001/2002 school were there any other teachers who taught at ont High School during the 2000/2001 school year left the school and whose positions were filled e the 2001/2002 school year began? Yes.

	Page 505		Page 507
1	Q. Okay. Well, for the science one, what	1	Q. Do you have any other Teacher for America
2	science class did that teacher teach?	2	teachers at the school?
3	A. That was a biology class.	3	A. No.
4	Q. Okay. Was it one biology class, or the	4	Q. Do you know how many of the teachers at
5	teacher taught five biology classes?	5	Fremont for the 2001/2002 do not have full
6	A. Oh, five biology classes.	6	nonemergency creditials?
7	Q. And that position was filled before the	7	A. I'm splitting about 25 percent to
8	school year began; is that right?	8	30 percent.
9	A. Yes.	9	Q. On what do you base that estimate?
10	Q. Okay. For the three language arts	10	A. We had to fill out a report like that last
11	positions, were those is language arts the English	11	year, and to my knowledge, that was a ballpark range
12	department or different department?	12	that it fell in, and if anything, it's going to be
13	A. It's English.	13	lower this year.
14	Q. What English classes do those teachers	14	Q. Because of the hiring that you've made?
15	teach?	15	A. Yes.
16	A. They could have a combination of anything.	16	Q. Is one reason it's going to be lower that
17	Normally a teacher has two different preps English	17	the Los Angeles Unified School District has decided
18	9, English 10, eleventh grade, or the senior English	18	that District I and District G get priority on
19	classes. So a new teacher coming in wouldn't	19	credentialed teachers?
20	necessarily pick up the same schedule that an older	20	A. That's one reason.
21	teacher left because schedules fluctuate from year to	21	Q. What is the other reason?
22	year. But there were at least those three young men	22	A. We were fortunate enough to find people that
23	that left, and we had all of our English people in	23	were currently working at other schools that, for one
24	place when school started in July.	24	reason or another, they wanted to leave and someone
25	Q. Okay. For the three language arts positions	25	referred them to us, and we are happy to choose them.

that you filled -- at least three you filled before 1 So... 1 2 Q. Do you know for whom Fremont needed to fill 2 the school year started, did you fill those with 3 teachers who had full nonemergency teaching 3 out the information of the number of uncredentialed 4 4 teachers it hired last year? credentials? 5 A. Two of them I'm remembering were people 5 A. No, I don't know. I'm sure it's some office in Los Angeles Unified, but I don't know. 6 fully credentialed. It's really just a joy because 6 7 they can start -- just start teaching without a lot 7 Q. Okay. Does Fremont High School ever receive 8 of questions. And one I did fill with the substitute 8 assistance from anyone at the state level to fill teacher vacancies at Fremont High School? 9 who is outstanding, and she has -- her brother works 9 10 there. So she gets a lot of family assistance as far 10 MR. ROZWOOD: Objection. Vague and ambiguous as to the term "state." 11 as knowing the culture of the school, but she is just 11 12 You can answer to the best of your 12 miraculous in the classroom for a first-year teacher. 13 Q. That's great. Okay. 13 understanding what that term refers to. 14 And the science position that you filled 14 MS. GODFREY: I'm going to join as vague and ambiguous as to the term "assistance." before this current school year started, was that 15 15 teacher a full nonemergency credentialed teacher? THE WITNESS: Okay. Not to my knowledge has 16 16 A. I believe she is an emergency. She is an A 17 anyone identified themselves as a State 17 18 track teacher. She is currently there subbing, and 18 representative wanting to help -she has taught before for a couple of years. 19 BY MS. LHAMON: 19 Q. Okay. 20 She was working for TFA. She was one of the 20 21 A. -- fill vacancies. 21 directors for TFA and another outstanding young lady, 22 but I think her credential would be reading 22 Q. Have you ever notified anyone at the state 23 23 level of vacancies at Fremont High School? emergency. 24 A. No. 24 Q. And TFA is Teacher for America; correct? 25 Q. Does anyone --25 A. Yes.

	Page 509		Page 511
	A. Well, maybe so excuse me about that	1	to assist us.
		2	Q. And is it correct that you haven't told them
	had a conversation, and she works for the Department	3	about the projected English vacancy, though?
4	4 of Ed, and at that time I needed an ESL or some	4	A. That's correct.
4	5 reason we were talking about ESL, but I had no	5	Q. How come?
(	5 assumption that they would actually research for me,	6	A. Because I just found out Monday and because
	7 but I did mention it to her.	7	I had so many applicants already to chose from and I
8	B Q. In what context did you have that	8	was pleased with what I saw that, if I tell them
9	O conversation	9	that, they will just put it on their list, and I'll
1	0 A. That	10	get 20 more calls, and if I have three I already
1		11	like, I don't need 20 more calls. I'm just too busy.
12		12	Q. Okay. When you have reported vacancies to
1		13	people at the local district level, what is the
14	6	14	regular course of what happens next?
1:		15	A. I assume it appears on some list in some
1	5 5	16	office, and so that when they get a candidate in
1		17	front of them, they go down the rosters and say,
1	5 5	18	"These are the schools you have to choose from,"
1		19	because the reason I'm assuming that is because
2		20	this gentleman always asks me, "Do you have more?"
2	, , , , , , , , , , , , , , , , , , , ,	21	So I assume he is interviewing people and doing
2		22	intake that way.
2	1 0	23	Q. Okay. Did the local district office
2		24	strike that.
2	5 school year or semester?	25	Was the process for the local district
1			

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1	MR. ROZWOOD: Objection. Are you including	1	office responding to your need for teachers at
2	in the term "state" the L.A. Unified School District	2	Fremont High School the same for the last school year
3	for purposes of clarity of your question?	3	as it is for this school year?
4	MS. LHAMON: I'm not.	4	A. No.
5	MR. ROZWOOD: Outside the L.A. Unified	5	Q. How did it differ?
6	School District, then. Okay. Thank you.	6	A. I don't believe that anyone from the local
7	THE WITNESS: No, not to my knowledge.	7	district was downtown actually screening candidates.
8	BY MS. LHAMON:	8	If someone was doing that, I was not aware of it.
9	Q. Okay. Do you have to report the number of	9	Q. Okay. So that's new this year that someone
10	vacant teacher positions at Fremont High School to	10	from the local district is downtown screening
11	anyone at the State level?	11	candidates?
12	A. No.	12	A. Yes.
13	Q. Okay. Do you ever report the number of	13	MS. GODFREY: Misstates prior testimony. If
14	vacant positions at Fremont High School to anyone at	14	there was one, she didn't know.
15	your local district?	15	MS. LHAMON: I'm sorry. That's fair.
16	A. Yes.	16	Q. To your knowledge, it's new this year?
17	Q. In what context do you do that?	17	A. Yes.
18	A. We currently have people still downtown	18	Q. Are you involved in recruiting teachers to
19	interviewing or screening candidates for us, and	19	Fremont High School?
20	different people call.	20	A. Involved in recruiting?
21	There are two individuals that do that	21	Q. Yes.
22	pretty regularly, and they actually call me every	22	A. What do you mean exactly by "recruiting?"
23	other day to check to make sure that the personnel	23	Q. Do you solicit applications? Do you go to
24	specialist is up to date with our vacancies.	24	graduate schools in education to talk to people who
25	So I think they are really actively trying	25	might want to be teachers? Do you take any steps to
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	Page 513		Page 515
1	<ul><li>encourage potential candidates to come to Fremont</li><li>High School?</li><li>A. I think we did talk about this. I do send</li><li>out fliers. I am invited to various locations.</li></ul>	1	made and I think one was even printed in
2		2	the "L.A. Times" by Debbie Liedner, saying, for
3		3	example, she thought it was fair we got all that
4 5	Today I'm here, but people are at one of the schools	4 5	priority treatment because she had so many candidates without that priority treatment.
6	screening district intern candidates.	6	So I'm assuming it might be easier based on what she said and casual conversations for
7	Next week there's an invitation to go	7	
8 9	somewhere to some location and interview people. The DI's, their office, they always want posters and	8 9	administrators in other locations to interview and have access to candidates.
10	fliers about what is available. So I make those fliers and send them to them.	10	We receive a number of unsolicited resumes,
11		11	but I'm guessing, based on that information, that
12	I just do a lot of casual recruiting. I really do.	12	other schools may receive more.
13		13	BY MS. LHAMON:
14	Another thing I do is I make sure the faculty know about it because they are my best source	13 14 15	Q. You said that Debbie Liedner A. L-i-e-d-n-e-r.
15 16	of referrals, and we've received a number of	16	Q. Is she a principal at one of the
17	Outstanding candidates that way.	17	L.A.U.S.D
18	Q. What counts as casual recruiting?	18	A. No, she is one of the district
19	<ul><li>A. Casual?</li><li>Q. The recruiting that you do.</li></ul>	19	superintendents for one of the Valley regions.
20		20	Q. When she said her schools get more
21	A. In a casual conversation with someone, "Are you interested in a career change or teaching," or	21	applicants will get other applicants, she was
22		22	referring to the schools in her local district; is
23	you are figuring out what their career goals are.	23	that right?
24	For example, I hired an English teacher.	24	A. Yes.
25	She was walking by the library with her sister. Her	25	Q. Do you know if other schools in the state of
	Page 514		Page 516
1	sister is a counselor at another school. And I said,	1	California outside the L.A.U.S.D. school district have the same success in recruiting their teachers to
2	"Are you interested in coming to Fremont," casual.	2	
- 3 4	"Yes, I am." Now she is at Fremont as a counselor. We	2 3 4	their schools that Fremont High School has? A. No, I don't know too much about statewide
5	filled an opening that way. I'm always doing things	5	efforts.
6	like that at parties and whatever. The teachers do too.	6	Q. Okay. Are there particular subjects for
7		7	which you have trouble recruiting teachers at Fremont
8	We recruited an outstanding math teacher.	8	High School?
9	He was a clerk at Vons. He was going to Cal State	9	A. Yes.
10	Dominguez, getting a degree.	10	<ul><li>Q. Which subjects are those?</li><li>A. Female PE.</li></ul>
11	Q. I take it the casual recruiting method is	11	
12	successful for you?	12	<ul><li>Q. Okay.</li><li>A. I don't know if I mentioned it, but that's</li></ul>
13	A. Yes, it is. Yes, it is.	13	
14	Q. Okay. Do you know if other schools in the Los Angeles Unified School District have the same	14	why I have three openings, because I want women. But
15		15	I can't really say that because it's probably against
16	level of success in recruiting teachers to their schools that Fremont has?	16	Title I.
17		17	Q. You just said it now.
18	MS. GODFREY: Objection. Vague and	18	A. I can say it here, but when I'm interviewing
19	ambiguous and calls for speculation well, you asked do you know. I'm sorry.	19	a candidate or when someone calls.
20		20	Q. Other than female PE, are there any other
21	You can answer. Sorry.	21	subjects for which you have trouble recruiting candidates?
22	THE WITNESS: I'm thinking what I want to	22	
23	answer.	23	A. Some are more difficult, but no. It was a while to fill most of our special ed vacancies and
24	In conversations with administrators and	24	
25	people throughout other locations, comments have been	25	our math vacancies, but it's just harder. I would

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<ul> <li>say the trouble is female PE.</li> <li>Q. Is it a distinction that female PE is the</li> <li>hardest?</li> <li>A. Yes, in my experience at Fremont High</li> <li>School.</li> <li>Q. Is that based on your experience over the</li> <li>years or just this school year at Fremont?</li> <li>A. It's based on my last two years when I was</li> <li>doing all the hiring, and I'm speculating that it was</li> <li>true for the other administrator that was hiring PE</li> <li>before me because he hired all these men. So</li> <li>Q. Okay.</li> <li>A. I'm trying to hold the line. I'm trying to</li> <li>get the women in here.</li> <li>Q. Okay. Putting aside the female PE teachers,</li> <li>why do you have difficulty hiring special education</li> <li>teachers at Fremont? Do you know?</li> <li>A. Actually this year we have not had a great</li> <li>deal we had a number of openings, but for some</li> <li>reason, we got a lot of really qualified applicants.</li> <li>I would assume it's a really difficult field</li> <li>to teach. For example, when you teach special ed LH,</li> <li>you really need to teach all the subjects: English,</li> <li>math, science. You are hired as a special ed</li> </ul>	<ul> <li>qualified English teachers than math.</li> <li>The ones we get, a lot of them might be old</li> <li>aerospace retreads and not really interested in</li> <li>students and student achievement. So it's difficult</li> <li>to find someone that I feel would be the right person</li> <li>for our kids.</li> <li>Q. Okay. What are the things that you look for</li> <li>in a teacher when you are looking to hire teachers?</li> <li>A. I think it's a passion for actually teaching</li> <li>their subject. They need subject knowledge. They</li> <li>need to really care about kids and really be</li> <li>concerned and love helping them learn.</li> <li>Q. Those are the two main things?</li> <li>A. Uh-huh, yes.</li> <li>Q. Okay. Does experience matter to teaching?</li> <li>A. Yes.</li> <li>Q. How does it matter?</li> <li>A. Well, you are talking about teaching</li> <li>experience?</li> <li>Q. Yes. Thanks.</li> <li>A. Sometimes other things than experience helps</li> <li>too, but the teaching experience, if you have that, a</li> <li>lot of times if you are a successful teacher or most</li> <li>times if you are a successful teacher, you have the</li> <li>routines down. You know how to take roll, you know</li> </ul>
<ul> <li>Page 518</li> <li>we try to have the teacher teach within an academic</li> <li>area, by and large.</li> <li>So it would be hard. The students are</li> <li>challenging. I think it's more difficult to see</li> <li>progress, plus it's a whole different credential. So</li> <li>that may be why it's not an attractive field for</li> <li>young people to go into.</li> <li>Q. You referred to "LH." What does "LH" stand</li> <li>for?</li> <li>A. Learning handicap.</li> <li>Q. Thanks.</li> <li>You also testified that you have difficulty</li> <li>hiring teachers in math. Do you know why you have</li> <li>difficulty finding math</li> <li>A. Based on the resumes, there are very few</li> <li>math majors that come in that really want to be math</li> <li>teachers. I don't think that that field attracts a</li> <li>lot of young people.</li> <li>Maybe they want to be engineers or</li> <li>something, but a pure math major wanting to be a math</li> <li>teacher I find is relatively rare.</li> <li>Take a field like English. It's such a</li> <li>broad field, and there's people in the film industry</li> <li>and all the things we have in Los Angeles that</li> <li>attract those types of people. It's easier to find</li> </ul>	<ul> <li>Page 520</li> <li>how to get kids to behave, you know about all those</li> <li>reports due at a school. So you kind of got the</li> <li>paperwork stuff attained and you are kind of familiar</li> <li>with the expectations. Even though you are switching</li> <li>schools, you know those routines and patterns which a</li> <li>new person would not know. So that's helpful.</li> <li>You probably have mastered student</li> <li>discipline. So that's how it's helpful. But you</li> <li>know, sometimes an experienced teacher may have all</li> <li>that down, but they are still not really good for</li> <li>kids. So that's an aspect of the interview for me.</li> <li>Q. Uh-huh.</li> <li>And on what do you base thinking that</li> <li>experience matters to teaching? Is it your years of</li> <li>experience as an administrator or something else?</li> <li>A. Yes, I suppose it's my years of experience</li> <li>as an administrator and visiting classrooms.</li> <li>Q. Okay. Thank you.</li> <li>What kind of support does Fremont offer to</li> <li>new teachers at the school?</li> <li>A. We have mentor teachers. We had buddy</li> <li>teachers. We have new teacher meetings. We had</li> <li>Rodriguez money last year, and we don't know what</li> <li>that budget is going to look like this year, but that</li> </ul>

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$ \begin{array}{c} 1\\2\\3\\4\\5\\6\\7\\8\\9\\10\\11\\12\\13\\14\\15\\16\\17\\18\\19\\20\\21\\22\\23\\24\\25\end{array} $	<ul> <li>was money designed for new teacher support. So those are some of the things we have.</li> <li>Q. When we talk about new teachers, do you understand the phrase to mean teachers who are new to the teaching profession or teachers who are new to Fremont High School?</li> <li>A. Depends on the context.</li> <li>Q. How about right now when I just asked you?</li> <li>A. When you asked that question, I assumed teachers new to the teaching program.</li> <li>Q. The buddy teacher program, the mentor program, the new teacher meetings, and the Rodriguez money for new teachers at Fremont High School, those are things that go to teachers that are new to the teaching profession?</li> <li>A. No, there's a distinction. For example, the experienced teacher, they would get a buddy but not a mentor, but they would get all the other things, but sometimes they feel that the new teacher meetings every Wednesday at lunch and required new teacher meetings once a month. So they only have to come to the required ones if they taught before.</li> <li>Q. Okay. Well, let's take the mentor teacher</li> </ul>	$ \begin{array}{c} 1\\2\\3\\4\\5\\6\\7\\8\\9\\10\\11\\12\\13\\14\\15\\16\\17\\18\\19\\20\\21\\22\\23\\24\\25\end{array} $	<ul> <li>always that way. So they just get someone that's been there who knows how to do the forms. If I have a choice, yes, I'll give it to the same subject.</li> <li>Q. Why is it that, if you have the choice, that you would do the same subject?</li> <li>A. They would be more knowledgeable about the curriculum. Normally if you have a curriculum question I gave the teachers information about this, who they see. If they have a curriculum question, they should see the department chair, but they could see the buddy if the buddy would know the answer.</li> <li>Q. Any teacher who is new to teaching at Fremont gets a buddy teacher; is that right?</li> <li>A. Uh-huh, yes.</li> <li>Q. The mentor teachers are only new to the teaching profession; is that right?</li> <li>A. Well, not exactly. If you are a second-year district intern, you still are obligated, according to the district, to have a mentor, and you could have taught two years and then go into the district intern program.</li> </ul>
$ \begin{array}{c} 1\\2\\3\\4\\5\\6\\7\\8\\9\\10\\11\\12\\13\\14\\15\\16\\17\\18\\19\\20\\21\\22\\23\\24\\25\end{array} $	Page 522 and buddy teacher programs. How do those two programs differ? A. The buddy teacher is just an in-house arrangement, and normally I assign someone that's next door to the teacher that's an experienced teacher so, if they have any question they can't answer right away, they can go next door or send a student next door or whatever works and get an answer right then. If they are new to the campus, an experienced teacher may need a buddy because they don't know in a situation like where an office is located or what form to use. The mentor is based on district requirements. There is a strict structure for that based on district requirements, and so they are assigned based on the requirements the district gives us. Q. Okay. Talking about a buddy teacher program, you said that you try to assign new teachers to Fremont's campus to an experienced teacher next door. Would the experienced teacher be necessarily teaching in the same department as the new teacher? A. I try to do that if I can, but it's not	$ \begin{array}{c} 1\\2\\3\\4\\5\\6\\7\\8\\9\\10\\11\\12\\13\\14\\15\\16\\17\\18\\19\\20\\21\\22\\23\\24\\25\end{array} $	<ul> <li>Page 524</li> <li>a mentor, according to this program.</li> <li>Q. Are there any other teachers who might not be brand new to the teaching profession but who also are required to participate in the mentor teaching program?</li> <li>A. Yes.</li> <li>Q. Who else?</li> <li>A. Those would be the preinterns.</li> <li>Q. So the preinterns and the district interns both participate as well as brand-new teachers for the teaching profession participate.</li> <li>Would teachers who teach on emergency teaching credentials also be required to participate as a mentor?</li> <li>A. Actually the "required" word is bothering me a little bit.</li> <li>We elect mentors well, we select mentors at our school. So we match up whoever needs a mentor with these mentors, and we have to assign them in a certain order, and we start out with district interns and preinterns. Then after all those people are assigned, then we go down to, I think, university interns is up there too. Probation no. Next is emergency, and then it's probationary. So there's a hierarchy.</li> </ul>

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$ \begin{array}{c} 1\\2\\3\\4\\5\\6\\7\\8\\9\\10\\11\\12\\13\\14\\15\\16\\17\\18\\19\\20\\21\\22\\23\\24\\25\end{array} $	<ul> <li>Then when you stop having mentors, then there's some people left over, and you give that leftover well, at Fremont there are you give that leftover list to the district.</li> <li>Then if there are mentors in the area that travel, they would assign those people to those traveling mentors.</li> <li>That has never happened. All the time we have been at Fremont, they have never given us a traveling mentor.</li> <li>That's the way the system is set up.</li> <li>Back to your original question, I think that helps a little bit.</li> <li>Q. That helps a lot.</li> <li>Is it correct that well, you said it's never happened, since you have been working at Fremont, that the district has sent a traveling mentor teacher for teachers at Fremont; is that right?</li> <li>A. Yes.</li> <li>Q. Every year that you've been an administrator at Fremont, have there been some leftover teachers who could participate in the mentor teaching program who don't get a mentor?</li> </ul>	$ \begin{array}{c} 1\\2\\3\\4\\5\\6\\7\\8\\9\\10\\11\\12\\13\\14\\15\\16\\17\\18\\19\\20\\21\\22\\23\\24\\25\end{array} $	Is it correct that the district preintern is first? A. No, first is DI's and university interns. Q. DI are district interns? A. District interns and university interns. Q. They are first on the hierarchy of getting assigned to a mentor teacher? A. Yes. Q. Who is next? A. Preinterns. Q. Then there's you say "preinterns." That is a district preintern; is that correct? A. Yes. Q. Is there a university preintern? A. Not to my knowledge. Q. Okay. After the district preinterns, who comes next in the hierarchy of getting assigned to a mentor teacher? A. Emergency VY's. Q. What does "VY" stand for? A. I have no idea. The list all have initials. So I'm putting my initials down to remember. Q. Okay. Is there anybody who comes after emergency credentialed teachers or VY? A. Yes, probationary.
	Page 526		Page 528
1 2 3 4 5 6 7 8 9 10 11 12	official assignment officially, according to L.A. Unified, each mentor is supposed to have two mentees. That's in theory. What really happens is the mentors help the other teachers that need help. They have two official mentees on paper. Some of those official mentees, for example, are second- or third-year district interns who have been emergency before that, and they really need a minimum amount of help. So they help the teachers that are really brand new. So they have the services of a mentor, but that's not really an official assignment. It's an in-house	1 2 3 4 5 6 7 8 9 10 11 12	<ul> <li>Q. Is there anybody who comes after the probationary teachers?</li> <li>A. I don't think so.</li> <li>Q. Okay. In your experience at Fremont High School, has it been only probationary teachers who have not been able to be assigned a mentor teacher by the district or someone else? Emergency teachers? MR. ROZWOOD: Objection. Compound, vague and ambiguous.</li> <li>MS. GODFREY: Join.</li> <li>MR. ROZWOOD: You can answer. THE WITNESS: Yes, it's also been emergency</li> </ul>

- really an official assignment. It's an in-house 12 13 thing that we will -- so that everyone gets the help
- 14 they need. 15 Q. Okay. So you ensure that any new teacher on campus gets some help from an experienced teacher on 16
- campus; is that right? 17 18 A. I try to, yes.
- 19 Q. Even if the district program doesn't actually assign them, you make sure that the new 20
- teachers have somebody to work with them? 21
- 22 A. Yes.
- 23 Q. I want to make sure I understand the
- 24 hierarchy of how people are assigned to mentor
- 25 teachers.

13 teachers.

14 BY MS. LHAMON:

Q. Okay. In your experience, has it only been 15

emergency teachers and probationary teachers who have 16

- not been assigned mentor teachers at Fremont High 17 18 School?
- 19 A. I can't remember exactly, but I know we run
- 20 out of mentors early in the year, and we hire late
- into the year. So it could be any category of person 21
- that comes in the spring that's hired, be they 22
- 23 university interns or preinterns or whatever. I
- operate the same anyway. I just make sure somebody 24
- 25 gets assistance.

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$ \begin{array}{c} 1\\2\\3\\4\\5\\6\\7\\8\\9\\10\\11\\12\\13\\14\\15\\16\\17\\18\\19\\20\\21\\22\\23\\24\\25\end{array} $	<ul> <li>Q. But teacher hired midway through the school year won't be able to be assigned a mentor teacher most of the time?</li> <li>A. That's correct, officially.</li> <li>Q. Right. I appreciate that distinction.</li> <li>Okay. Thank you. <ul> <li>I notice your counsel looking at her watch.</li> </ul> </li> <li>Let's go off the record. <ul> <li>(Off the record.)</li> </ul> </li> <li>BY MS. LHAMON:</li> <li>Q. We talked about the mentor teacher and buddy teacher program. You talked about the weekly meetings that are optional and monthly meetings that are required; is that right?</li> <li>A. Yes.</li> <li>Q. On the during the week of the required monthly meeting, is there an additional optional weekly meeting?</li> <li>A. That's a good question. I don't know. I assume there's still the lunch one. The lunch one is very casual, and they go to a teacher's room, and it's like a support type of thing. There's no agenda. I assume that happens every Wednesday.</li> </ul>	$ \begin{array}{c} 1\\2\\3\\4\\5\\6\\7\\8\\9\\10\\11\\12\\13\\14\\15\\16\\17\\18\\19\\20\\21\\22\\23\\24\\25\end{array} $	<ul> <li>experienced teachers, and so far, this seems to be working fine.</li> <li>Q. And you say this is the first year. That's the 2001/2002 school year?</li> <li>A. Right.</li> <li>Q. They didn't take place during the 2000/2001 school year?</li> <li>A. Not the lunch meeting.</li> <li>Q. The monthly meetings, did that take place 2000/2001?</li> <li>A. The structure was happening once a week for about six weeks for a new teacher. Then we did not have any more structured meetings. That was last year. And the year before, we had it that way. So we replaced it with a new structure for this school year.</li> <li>Q. That monthly meeting required for new teachers, is that something that Fremont operates, or is that something that the district operates?</li> <li>A. No, that is a Fremont meeting.</li> <li>Q. What happens at that monthly meeting?</li> <li>A. You will have one or two administrators talking about school policies.</li> </ul>
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$ \begin{array}{c} 1\\2\\3\\4\\5\\6\\7\\8\\9\\10\\11\\12\\13\\14\\15\\16\\17\\18\\19\\20\\21\\22\\23\\24\\25\end{array} $	<ul> <li>there's no agenda.</li> <li>Are there experienced teachers who also attend that meeting to help the new teachers, or is it just the new teachers at those lunch meetings?</li> <li>A. No, there are experienced teachers there too.</li> <li>Q. Have you ever gone to any of those lunch meetings?</li> <li>A. No. I tried once, but I didn't get there.</li> <li>Q. It wasn't that they didn't let you in?</li> <li>A. No, no, I can go, but I have supervision, and that particular day that I was going to go, there was another meeting I had to go to.</li> <li>Q. Okay. For how long has the new teacher weekly meeting been in existence at Fremont High School?</li> <li>A. This is a first year for that. The lunch meeting?</li> <li>Q. Yes.</li> <li>A. Yes, this is the first year for the lunch meeting.</li> <li>In the past what we did is structure the meetings once a week after school and everyone was expected to attend, but we changed it based on some recommendations from newer teachers that are now</li> </ul>	$ \begin{array}{c} 1\\2\\3\\4\\5\\6\\7\\8\\9\\10\\11\\12\\13\\14\\15\\16\\17\\18\\19\\20\\21\\22\\23\\24\\25\end{array} $	<ul> <li>discipline and the assistant principal in charge of counseling services who talked about enrolling new students in the classes. That type of thing.</li> <li>So it was general school procedures in a formal presentation.</li> <li>Q. Okay. And for the teachers who are off track at the time that a monthly meeting takes place, are they required to go to the meeting also?</li> <li>A. No.</li> <li>Q. Do they get training when they come back on track on the topics that were covered during that monthly meeting takes place, and the topics that were covered during that monthly meeting that took place when they were off track?</li> <li>A. Because this is a new structure, I can't answer how it's going to happen this year.</li> <li>Q. Okay.</li> <li>A. My vision is there will be a different topic at each meeting.</li> <li>We have one other thing that we do for the new teachers, and that is, before they come on track or before they start, they can spend two days in the classroom with teachers that will be helpful to them, and we compensate them for that.</li> <li>So they may have individual concerns, especially curricular concerns, that will be</li> </ul>

	Page 533		Page 535
1	introduced at that time.	1	A. I suppose it depends on what they are
2	Q. Turn to that for just a moment.	2	handing out.
3	If a teacher the teachers are not	3	For example, the assistant principal in
4	required to partake in that extra two days	4	charge of the discipline is going to be handing out
5	beforehand; is that right?	5	the discipline policy. So all the teachers in school
6 7	<ul><li>A. No, they are not required.</li><li>Q. If they choose to, do they attend classes in</li></ul>	6 7	would have that already, and those teachers may have already got it.
8	their same department?	8	At the opening meeting when he's talking
9	A. They wouldn't have to, but usually everyone	9	about it specifically, he will bring it to the
10	does because you are trying to get the curriculum for	10	meeting, and the teacher will have another copy to
11	the classes you are going to teach.	11	look at.
12	I haven't well, the only one that I can	12	Q. Okay. And then you said that another
13	think of that did not do that was the music teacher	13	category of assistance for new teachers is this
14 15	and that was because there wasn't any music teacher classroom to sit in. So he actually worked with the	14 15	Rodriguez money is designed for new teachers; is that right?
15	English department mentor, but normally a teacher	16	A. Yes.
17	would sit in classes in the department he is going to	17	Q. What does that Rodriguez money fund?
18	teach.	18	A. That funds supplies. In the past it's
19	Q. Okay. So turning to the new required	19	funded supplies. It can fund staff development. It
20	monthly meetings, you testified that you anticipate	20	can fund teachers visiting other classes. It funds
21	having a different topic offered at each meeting; is	21	those visits to the two days of visits.
22 23	that right? A. Yes.	22 23	So it's pretty much at the discretion of the administration how best to use that money. Those are
23 24	Q. Do you have a plan in place for covering	23 24	some of the ways that we've used it.
25	material that was covered in the meeting that	25	Q. And the money is earmarked for new teachers;
	Page 534		Page 536
1	off-track teachers missed when they come back on	1	is that right?
2	track?	2	A. Yes.
3	MS. GODFREY: Objection. Asked and answered.	3 4	Q. What is Rodriguez? Is Rodriguez a name of a lawsuit?
4 5	THE WITNESS: Okay. The way I felt that	4 5	A. Rodriguez Consent Decree, I think, is the
6	would be covered is that, if a teacher has two days	6	whole name of that.
7	preservice visit, that some of those questions might	7	Q. Okay. Thanks.
8	be answered then.	8	Are there teacher preparation days that are
9	BY MS. LHAMON:	9	especially for new teachers at Fremont High School?
10	Q. Okay.	10	A. No, the only ones we have are the ones that
11 12	A. They could also be answered in a casual way at the lunch meetings, and they could also be	11 12	they can come in two days before. Q. Okay.
12	answered by their buddy.	12	A. We can fund that. They can also come in and
14	Right now there's not a plan in place, but	14	not be funded too. It's pretty open. And any time
15	the person who is coordinating the whole program is	15	they want to come in and observe and get some
16	an off-track teacher.	16	assistance before they begin teaching, they can, but
17	Q. Okay.	17	that's all we have in place right now.
18	A. When she comes on track, I know we will work	18	Q. Okay. And are there any in-class reviews of
19 20	out more specific details. First time through this year. So	19 20	new teachers teaching that take place at Fremont High School?
20	Q. Okay. Are there handouts that are given to	20	A. All teachers are evaluated by their
22	teachers at these monthly meetings?	22	administrator.
23	A. Yes.	23	Q. Nothing different for new teachers?
24	Q. Would those handouts be given to all the	24	A. No, other than no, not really, because
25	teachers, including the off-track teachers too?	25	some of them are evaluated on emergency format and
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	Page 537		Page 539
1	some on the regular stull.	1	Q. "Reviewing."
2	For example, someone coming in with a full	2	A. Oh, "reviewing."
3	credential for another school would have a normal	3	Actually I did find it helpful, but the
4	stull evaluation form and an emergency would	4	difficulty with it was that we have so many teachers
5	eventually be evaluated on the provisional form, and	5	to evaluate in our department and giving us 25, say,
6	the same concerns are looked at in each classroom.	6	more teachers is kind of an unreasonable workload. I
7	Q. How do the evaluation forms differ?	7	did think it was important because I saw things I was
8	A. The final evaluation forms differ because	8	totally not aware of because I seldom was in a math
9	the categories are more specific on the permanent	9	class, and I saw some things.
10	teachers.	10	Yeah, I do, but I don't know how there's
11	There are five different categories I	11	enough time to do both of the programs, the required
12	think we talked about this before five different	12	stull visits plus the 25 or more other visits.
13	ones, and under each of those categories are spelled	13	So anyway. Yeah, I think it was helpful,
14	out different specific areas of concern, and on the	14	but I don't think it was able to be carried out in
15	new teacher form are the provisional form there	15	the manner it was intended.
16	are only five general categories that more or less	16	Q. Okay. Can you think of a way to modify that
17	match up to the permanent teachers but not exactly.	17	new program so that you would get some of the
18	What we do is we use the categories and the	18	benefits and also be able to carry it out in a way
19	specifics listed on the permanent teachers evaluation	19	that would work well at Fremont High School?
20	form, and we look for those in each of the	20	A. Probably you would have to involve people
21	classrooms.	21	other than the administrators' peer review assistance
22	Q. Okay. Thanks.	22	from coordinator assistance from department chairs.
23	Do you visit teacher classrooms to monitor	23	Those are some of the ways that it might be modified
24	the quality of their teaching?	24	to help. So
25	A. Yes.	25	Q. Okay. For that program, the new District I
	Page 538		Page 540
1	Q. And is it just the English department	1	program, how is the determination made for which
2	classrooms that you visit?	2	teachers need the help to be reviewed?
		ı –	

A. "Interviewing"?

25

3 A. No. I'm sometimes in other classrooms. And 3 A. At Fremont High School, the administrator 4 met and made that determination based on information last year the district had a formal program in 4 5 place -- and that was District I -- where we were 5 that we had in past visits. 6 visiting teachers that we deemed needed extra 6 Q. Uh-huh. 7 7 assistance, and we were all obligated to visit all of So for example, because you primarily were 8 those teachers. So we would be visiting teachers 8 responsible for the English department, you would say these are the English teachers that need some extra 9 outside of our discipline. 9 10 Q. You said "we were all obligated to visit all 10 help; is that right? 11 of those teachers." Does that mean all 11 A. Yes. 12 administrators were deemed to visit any teacher who Q. Then another teacher who was responsible for 12 13 needed special assistance? 13 math would say these are the math teachers? 14 A. Yes. 14 A. Yeah, another administrator. 15 Q. That was a District I program? 15 O. And other administrators would be responsible for visiting all of the teachers --16 A. Yes. 16 17 Q. And it was new last year? 17 A. Yes. 18 A. Yes. 18 Q. -- who are listed; is that right? 19 Q. Do you know why the local District I 19 A. Yes. 20 Q. Is that program in place again this year at 20 implemented that program? A. No, not specifically. I assume they felt Fremont High School? 21 21 22 there was a need for it. 22 A. Not yet. 23 Q. Okay. Did you find that program helpful in 23 Q. Do you know if it will be? reviewing teachers at Fremont? 24 A. I really don't know. 24

25

Q. Okay. For teachers who were participating

	Page 541		Page 543
1	in this special District I program, do you know how	1	of those indicators in their classroom.
2	often those teachers were visited in their classrooms	2	So we have that information when we go into
3	by administrators at the school?	3	the classroom either to refer to at that time or when
4	A. I know probably most of them had two or	4	we come back to write a summary of what we have seen.
5	three visits, an estimate. I think that we started	5	So those are the indicators that we use.
6	out with good intentions because we saw that it was	6	It's possible we could use something that's
7	probably something that needed to be addressed.	7	not even on there if we see some violation that
8	Then we became involved in all of our other	8	needed to be dealt with.
9	obligations and our normal stull visits, and we	9	For example, I walked into an English
10	needed to make sure that the stull visit time lines	10	teacher's classroom the other day, and she had chips
11	were met, but that's an official L.A. Unified School	11	on her desk and soda, and a student had some money
12	District process. So as a school, the administration	12	there. That was something going on that I felt was
13	of that had to take priority because we determined	13	not appropriate. So I dealt with that.
14	that was the priority at the big district. So we	14	So that was not specifically spelled out in
15	weren't able to complete the District I program, to	15	the stull evaluation, the indicators.
16	my way of thinking, in a satisfactory manner	16	Q. Don't have chips on your desk and a
17	because I don't think so.	17	student's money on your desk is not in there?
18	Q. Okay. Did you communicate to anyone at the	18	A. Anyway
19	District I that you didn't believe that Fremont was	19	Q. So your classroom reviews of teachers'
20	able to complete that new program to your	20	teaching is probably dependent on what is in the
21	satisfaction?	21	stull evaluation and probably dependent on what you
22	A. Not in an official way.	22	observe in the classroom and your experience as an
23	Q. In an unofficial way did you communicate	23	administrator and teacher; is that right?
24	that information?	24	A. That's correct.
25	A. Yes.	25	Q. Do you review any individual teachers
	Page 542		Page 544

2

3

- Q. To whom did you communicate?
- A. Ms. Pruitt.
- Q. That's Andreda Pruitt? 3
- 4 A. Yes.

1

2

- Q. What did you tell her?
- A. This is in an unofficial way because I've 6
- 7 known Ms. Pruitt for a while. I shared with her my 8
  - feelings just exactly what I told you. Q. What did she tell you?
- 9 10 A. She agreed.
- Q. Okay. Did she express any opinion about 11
- whether the program would be in existence again this 12 13 school year?
- 14 A. No, we really haven't discussed that. She 15 is on vacation now. So...
- Q. Okay. For the teachers you've reviewed --16
- so for the English teachers and also for the teachers 17
- 18 in the special District I program last year -- how do
- 19 you go about assessing the quality of the teachers' 20 teaching?
- 21 A. Well, we have the stull visit indicators and
- 22 so -- there also is a description of the way some of 23
- those things might look that we give the teacher, that initial planning sheet. They respond to each of 24
- those in another area how they are going to meet each 25

- teaching with that teacher's department head as well?
- A. There's kind of a fine line in that.
- Me personally with the department chairs, we
- 4 have a good relationship. So you have to be careful
- 5 because you have to protect everyone's rights. So
- you can't really go on the record in that manner with 6
- 7 another teacher because that's -- but in a general
- 8 way, you can express concerns and express concerns to
- 9 the mentor teachers, and I do do that and in a
- 10 general way. So...
- 11 Q. But it's not part of the department chair's
- 12 responsibility as a chair of the department to
- 13 evaluate the teachers in that department or
- 14 participate in that assessment?
- A. No. 15
- Q. Do you -- do students review the quality of 16
- their teachers? Do they write up an assessment of 17
- 18 the teacher's quality?
- 19 A. Not in any formal manner.
- 20 Q. Have you received informal reviews from the
- 21 students of their teachers' quality?
- 22 A. Sometimes students will come with a
- 23 complaint, and I do ask them to put it in writing.
- 24 Q. When that happens, do you then follow up
- 25 with the teacher?

	Page 545		Page 547
$ \begin{array}{c} 1\\2\\3\\4\\5\\6\\7\\8\\9\\10\\11\\12\\13\\14\\15\\16\\17\\18\\19\\20\\21\\22\\23\\24\\25\end{array} $	<ul> <li>A. Yes.</li> <li>Q. Did that happen during the 2000/2001 school year?</li> <li>A. Probably. I can't think of an example right now, but it probably did happen.</li> <li>Q. You won't be able to remember what you did in response to it; is that right?</li> <li>A. Well, I can tell what you I normally do.</li> <li>Q. That would be helpful.</li> <li>A. It happens more with substitutes than regular teachers. I normally make a copy of what the student wrote, call the teacher, and have them read what the student wrote.</li> <li>When I call them in, I state what they are going to talk about so they can be prepared, and if they want to have anyone with them, they can.</li> <li>Sometimes the allegations are things if they are accurate, they might need some representation. So they are always welcome to bring someone in, and we just talk about it, and it goes on from there, depending on what the conversation is.</li> <li>Q. Okay. Do the students' standardized test scores or performance affect your evaluation of a teacher's teaching?</li> </ul>	$ \begin{array}{c} 1\\2\\3\\4\\5\\6\\7\\8\\9\\10\\11\\12\\13\\14\\15\\16\\17\\18\\19\\20\\21\\22\\23\\24\\25\end{array} $	<ul> <li>Page 547</li> <li>that was critical to the teacher's performance, of course, we would take that into consideration.</li> <li>Q. Okay. Thanks. If you identify areas in which a teacher could improve, how do you monitor or do you monitor to see a teacher does improve? A. The way we monitor is mainly by visiting and discussing with the teacher. We might do some recommendations such as visit another teacher that we feel is strong in the area that the teacher needed help. I sometimes provide reading material for the teacher. Say, for example, they are teaching a vocabulary exercise in a way that I feel is not very effective based on my experience, then I may give them a book that addresses that subject or I may refer them to another teacher that I have seen do a successful lesson with vocabulary words. Those are some examples. Q. Okay. What kind of professional development does Fremont offer to teachers? A. Okay. I think we talked about this a little bit last time, but now it's kind of in operation. This year we have two professional development cycles. The district does half of them, and Fremont</li></ul>
1 2 3 4 5 6 7 8 9 10 11 12 13	A. Not in a direct way that I can think of. Q. Is there an indirect way in which they affect your evaluation? A. Well, just probably by the performance levels, but I mean I wouldn't be looking at a score based on an individual teacher. I think that, when the testing was first designed, it was designed with that in mind, that the teachers would get back the results for their own individual students and they would be able to look at it and use it, but that has not really happened in any way that I'm aware of. Q. Why is that?	1 2 3 4 5 6 7 8 9 10 11 12 13	Page 548 High School designs the other half. These are on shortened special shortened days, 90-minute blocks of time twice a month, and Fremont's plan what we have are study groups, and the teachers are working together in small groups, working in improving their instruction, looking at student work, visiting each other, and talking about teaching strategies and content. This is just beginning really in the formal stages. They haven't done their days yet, District I, because we have a new superintendent, but I think they will be working with the content standards and language arts, and they have selected a

- Q. Why is that?
- A. I don't know.
- Q. Okay. Do you solicit input from parents 15
- about the quality of teacher's teaching when you are 16 doing an assessment? 17
- 18 A. No.

- 19 Q. Do you factor in any input you've received
- 20 from parents when you are doing a teacher's
- 21 assessment?
- 22 A. I don't remember when that has happened, but
- 23 you know, normally if there is a concern, we are
- pretty much of aware of it. If a teacher -- a parent 24
- were to bring something to mind we didn't know about 25

33 (Pages 545 to 548)

- 13 standards and language arts, and they have selected a
- 14 standard and are going to talk about how that
- standard is utilized inside the classrooms. So those 15
- are two things that we have. 16
- We also have Co-nect, which is the score 17
- 18 form path that Fremont High School has -- that's C-o
- hyphen n-e-c-t, I believe, with just a capital C. 19
- And that's just beginning to get off the ground too. 20
- 21 We elected to do that only on one track for 22
- the next year, and that's B track. We had several 23 meetings with that group this year, and they will be
- 24 kicking off that program with a full track B by that
- 25 day, which is, I think, like the 29th -- something

	Page 549		Page 551
1	like that of August. It's the last Thursday in	1	tell you more about it.
2	August. So that will begin then, and then they go	2	Q. You are wishing for more than these?
3	off track and take up in November.	3	A. I don't care.
4	Also we send teachers to different content	4	Q. Is it called Co-nect because it's do you
5	area conferences such as national and state and local	5	know where the title "Co-nect" comes from?
6	English, math, science, and social studies	6	A. No.
7	conferences.	7	Q. Whose program is it? Is it a district
8	We went to the literacy California League	8	program?
9	of High Schools conference last weekend and had some	9	A. No, it's not a district program, but it was
10	dialogue with Dr. Kinsella. That's spelled, I think,	10	one of the district selected I believe there were
11	K-i-n-s-e-l-l-a. And she has agreed to come to	11	ten or twelve of those offered to us. You could
12	Fremont. So I believe she will be coming May 2nd.	12	either do that or make your own, and that was the one
13	We are going to be getting Dr. Kinsella to	13	Fremont selected.
14	work with the whole district. She is fairly	14	Q. Okay. Do you know why Fremont has selected
15	expensive, but she is excellent. She worked with Dr.	15	to implement the Co-nect program only on the B track?
16	Rosseau when Dr. Rosseau was at Santa Monica High	16	A. Yes. It was a funding situation. The we
17	School. Her main areas are literacy and writing. So	17	could not afford to pay for the whole school based on
18	we will be implementing some of the ideas that she	18	the money that was given to us to pay for it, and so
19	has as far as improving student achievement.	19	it was suggested to do partial training, and several
20	There's probably more, but those are some of	20	methods of dividing the faculty were suggested and
21	the things we are doing.	21	tracks.
22	Q. Dr. Rosseau is the District I	22	One, mainly because of expediency because
23	superintendent?	23	they are always together and they have their buy-back
24	A. That's correct.	24	days together, and it just seemed to be the easiest
25	Q. Dr. Kinsella, who does she work for?	25	way to move a group of teachers along.
	Page 550		Page 552
1	A. Cal State San Francisco. She is the teacher	1	If we like the program, we will continue it
2	educator, and she also works for a high school as	2	and do the other tracks as well. Of course, that's
3	part of a program that she facilitates between I	3	what Co-nect thinks we are doing, but we are going to
4	believe it's Sequoia High School in the San Francisco	4	wait and see how the first year goes.
5	Bay Area and San Francisco State.	5	Q. Who gave the money for the school to pay for
6	Q. Okay. You said sometimes you send teachers	6	the Co-nect program?
7	to area conferences. Who is eligible to go to those	7	A. I don't know the answer to that. I don't
8	conferences?	8	know L.A. Unified knows that. I know it's like a
9	A. Actually the whole staff is eligible. We	9	matching thing. Part of it is digital, but I don't
10	try to concentrate on department chairs and new	10	the exact source.
11	teachers. Those are the two priorities for that or	11	Q. You think part of it comes from the digital
12	for student new faculty leaders such as mentor	12	high school grant; is that right?
13	teacher coordinators, such as the literacy	13	A. I'm guessing.
14	coordinator. Those people would be first choice	14	Q. Do you know if the money comes from the
15	kinds of people.	15	district or if it comes from a private source?
16	Q. Okay. And then you were describing the	16	A. I believe half of I believe that it all
17	· · · · · ·		
17	Co-nect program. Can you tell me what that program	17	in some way comes from the district.
18	Co-nect program. Can you tell me what that program is.	18	Q. Okay.
18 19	<ul><li>Co-nect program. Can you tell me what that program is.</li><li>A. I can tell you in vague outlines because</li></ul>	18 19	<ul><li>Q. Okay.</li><li>A. If digital has money, it comes from the</li></ul>
18 19 20	<ul><li>Co-nect program. Can you tell me what that program is.</li><li>A. I can tell you in vague outlines because none of us have had the complete training. It's a</li></ul>	18 19 20	<ul><li>Q. Okay.</li><li>A. If digital has money, it comes from the district, and then I'm assuming that's the genesis of</li></ul>
18 19	<ul><li>Co-nect program. Can you tell me what that program is.</li><li>A. I can tell you in vague outlines because</li></ul>	18 19	<ul><li>Q. Okay.</li><li>A. If digital has money, it comes from the</li></ul>

- projects and to utilize technology whenever possible, 22
- but the students work through learning, and they have 23
- 24 a goal of creating a project at the end. So after we 25 have had the training, if there are more depos, I can
- the three tracks at the school to be the track that 24 Co-nect is implemented on for the first year?
- A. That was really based on the population of 25

	Page 553		Page 555
1	the school and the teachers that were involved. It	1	A. I'm trying to remember when that decision
2	was felt in the people that were discussing it that B	2	was made. I think it was because, again, they felt A
3	track had the fewest perks, the fewest special	3	track had everything, but C track is an excellent
4	programs.	4	track.
5	C track teachers everyone thinks C track	5	I think we talked about that before, where
6	gets everything. The magnet program is on C track.	6	students wanting to take the advanced placement exam.
7	"A" track has very strong Humanitas programs and a	7	So it's really the best track to put any of your
8	lot of older traditional teachers.	8	academic strong academic kids on because they get
9	It was felt it would be successful on B	9	that preparation until the test time, that intensive
10	track and something that was needed and hopefully to	10	time from January to April. You know, the AP tests
11	bring something along so they would have something to	11	are in May. So it made a lot of sense that way. It
12	call their own.	12	was a decision made about six years ago. So I'm
13	Q. Do you agree with that assessment?	13	remembering remnants of it.
14	A. Yeah, yeah. I don't have a strong agreement	14	Q. Okay. Are you involved in the assignment of
15 16	with it, but I have a mild agreement with it. Q. Okay. Thanks.	15 16	students to tracks? A. No.
10	You said that A track has the Humanitas	10	Q. Do you know if students are assigned to
18	program. What is that?	18	tracks at Fremont High School based on their
19	A. Humanitas is a fairly old program that's	19	abilities?
20	been around L.A. Unified for maybe like the last 15	20	A. I don't think that plays a part in it at
21	years. Started probably with Neal Anstead at	21	all.
22	Cleveland High School.	22	Q. Okay. I'm assuming that's to the exclusion
23	It's a program where teachers	23	of being able to be in the magnet program based on
24	interdisciplinarily teach the same groups of kids,	24	ability?
25	and there's supposed to be art emphasis, but some of	25	A. The magnet program really isn't based on
	Page 554		Page 556
1	the humanitus programs have gotten away from that a	1	ability. It's based on the applications through L.A.
2	little bit, but the initial program was teachers	2	Unified and all their complicated factors that I
3	teaching the same group of kids in different	3	don't know. They are well published.
4	disciplines with an art emphasis. That was the	4	Q. So I can find them?
5	original program.	5	A. Absolutely.
6	Lots of schools in L.A. Unified have that	6	Q. Let me turn to substitute teachers.
7	program. We have it on all three tracks, but it's	7	When a teacher is going to be absent from
8 9	very strong on A track for whatever reason. Q. Do you know why it is that the A track is	8 9	Fremont High School, how does a school go about finding a substitute teacher to fill that absence?
10	stronger?	10	A. If it's just a short absence, the teacher is
11	A. I think it's because this program was in	11	responsible for calling sub finder, which is an
12	existence before we went year-round, and it turned	12	automated program, and the district sends us a sub,
13	out that the people that were Humanitas teachers	13	and the teacher himself is or herself is supposed
14	ended up on A track for whatever reason; so they	14	to call the office in the morning.
15	carried the strength with them, and the teachers that	15	Say they determined overnight they are going
16	chose to implement it on B track were not very strong	16	to be out, they call sub finder, and then they call
17	teachers to start out with. So it was difficult for	17	the school around 7:00 o'clock to let us know they
18	them to get a viable program that anyone felt was	18	are going to be out, but in the meantime, the
10		19	district should have a sub dispatched to us.
19	much good.		-
20	C track, I don't know. C track has a lot of	20	Q. So one way would be for the teacher him or
20 21	C track, I don't know. C track has a lot of talented teachers and probably didn't even need	20 21	Q. So one way would be for the teacher him or herself to call sub finder and that would trigger
20	C track, I don't know. C track has a lot of	20	Q. So one way would be for the teacher him or

2.3 Q. Do you know why it is that C track is a24 track on which the magnet program is offered at25 Fremont High School?

Q. Are there any other ways of finding subs forthe school?

	Page 557		Page 559
1	A. Yes. Sometimes there are informal	1	at Fremont now?
2	arrangements between teachers and off-track teachers.	2	A. No.
	•		
3	Say a teacher knows he is going to be out for	3	Q. Do you know when the pool teacher program
4	whatever reason a vacation, sick relative, or	4	stopped being in existence?
5	whatever he can talk to he can arrange it with	5	MS. GODFREY: Objection. Misstates the
6	an off-track teacher as long as he let's us know that	6	prior testimony.
7	that arrangement has been made, and then the	7	I don't think she testified there was a pool
8	off-track teacher reports directly to us.	8	teacher program. Just that
9	Q. Okay.	9	THE WITNESS: Well, I think there's still
10	A. We need to know about it ahead of time.	10	one. I could be wrong. I still think that the
11	Q. Are there any other methods?	11	district does that. It's just that we don't have any
12	A. Not that I can think of.	12	pool teachers.
13	Q. Okay. Are there any substitute teachers who	13	I don't think it's really called pool
13	are specifically assigned to Fremont High School?	13	teacher program. I think it's just maybe a displaced
14	A. Well, yeah. Because remember the girl that	14	
	•		teacher, and then that's what they do with them, and
16	I hired that I didn't hire yet that is a	16	we call them a pool teacher.
17	substitute, yeah, she is assigned, and I have another	17	BY MS. LHAMON:
18	teacher like that, too, that is not a full	18	Q. Okay.
19	substitute. That's because he has not taken the	19	A. We don't have anyone like that now.
20	40-hour class yet, although he has been teaching for	20	Q. Okay. Thanks.
21	quite a while.	21	If a teacher is going to be absent for more
22	I was thinking about other ways subs could	22	than a few days so it's not just the teacher that
23	get assigned. That would be through me, if I have a	23	is sick and calling into the sub line in the morning,
24	long-term assignment that I'm unable to find a	24	but the teacher needs to be absent for an extended
25	Fremont teacher for, I could solicit an off-track	25	period of time for any reason how does Fremont go
	Page 558		Page 560
1	-	1	-
1	teacher from another school which could be qualified	1	about filling that absence?
2	teacher from another school which could be qualified as a sub, I guess.	2	about filling that absence? A. Sometimes if the teacher is experienced,
2 3	teacher from another school which could be qualified as a sub, I guess. Q. Okay.	2 3	<ul><li>about filling that absence?</li><li>A. Sometimes if the teacher is experienced,</li><li>they know that they can go to an off-track teacher</li></ul>
2 3 4	<ul><li>teacher from another school which could be qualified as a sub, I guess.</li><li>Q. Okay.</li><li>A. That's a third way, but that's not very</li></ul>	2 3 4	about filling that absence? A. Sometimes if the teacher is experienced, they know that they can go to an off-track teacher and then they just let me know that they have done
2 3	<ul><li>teacher from another school which could be qualified as a sub, I guess.</li><li>Q. Okay.</li><li>A. That's a third way, but that's not very common.</li></ul>	2 3 4 5	about filling that absence? A. Sometimes if the teacher is experienced, they know that they can go to an off-track teacher and then they just let me know that they have done that.
2 3 4 5 6	<ul><li>teacher from another school which could be qualified as a sub, I guess.</li><li>Q. Okay.</li><li>A. That's a third way, but that's not very common.</li><li>Q. Okay. Thank you.</li></ul>	2 3 4 5 6	about filling that absence? A. Sometimes if the teacher is experienced, they know that they can go to an off-track teacher and then they just let me know that they have done that. If they are not an experienced teacher, they
2 3 4 5	<ul><li>teacher from another school which could be qualified as a sub, I guess.</li><li>Q. Okay.</li><li>A. That's a third way, but that's not very common.</li></ul>	2 3 4 5	about filling that absence? A. Sometimes if the teacher is experienced, they know that they can go to an off-track teacher and then they just let me know that they have done that.
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2 3 4 5 6 7 8	<ul><li>teacher from another school which could be qualified as a sub, I guess.</li><li>Q. Okay.</li><li>A. That's a third way, but that's not very common.</li><li>Q. Okay. Thank you.</li><li>Putting aside the issue of a substitute</li><li>teacher being hired to fill a teacher vacancy because</li></ul>	2 3 4 5 6 7 8	about filling that absence? A. Sometimes if the teacher is experienced, they know that they can go to an off-track teacher and then they just let me know that they have done that. If they are not an experienced teacher, they come to me and say, "What should I do," or go to another administrator and we assist them with the
2 3 4 5 6 7 8 9	<ul> <li>teacher from another school which could be qualified as a sub, I guess.</li> <li>Q. Okay.</li> <li>A. That's a third way, but that's not very common.</li> <li>Q. Okay. Thank you. Putting aside the issue of a substitute teacher being hired to fill a teacher vacancy because that teacher hasn't yet completed whatever the</li></ul>	2 3 4 5 6 7 8 9	about filling that absence? A. Sometimes if the teacher is experienced, they know that they can go to an off-track teacher and then they just let me know that they have done that. If they are not an experienced teacher, they come to me and say, "What should I do," or go to another administrator and we assist them with the process of either finding an off-track teacher or
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2 3 4 5 6 7 8 9 10 11	<ul> <li>teacher from another school which could be qualified as a sub, I guess.</li> <li>Q. Okay.</li> <li>A. That's a third way, but that's not very common.</li> <li>Q. Okay. Thank you.</li> <li>Putting aside the issue of a substitute</li> <li>teacher being hired to fill a teacher vacancy because that teacher hasn't yet completed whatever the teacher needs to be deemed a teacher in California public schools, are there substitute teachers who are assigned to Fremont just to fill in a vacancy a</li> </ul>	2 3 4 5 6 7 8 9 10 11	about filling that absence? A. Sometimes if the teacher is experienced, they know that they can go to an off-track teacher and then they just let me know that they have done that. If they are not an experienced teacher, they come to me and say, "What should I do," or go to another administrator and we assist them with the process of either finding an off-track teacher or sometimes finding a sub. We are usually able to find an off-track teacher. For example, the music teacher we just hired
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	Page 561		Page 563
1	A. No.	1	A. We try to do it by department, but you know,
$\frac{1}{2}$	Q. Does the district assist you in finding	2	it's not always available. So you just do the best
3	substitute teachers for Fremont High School?	3	you can.
4	A. Yes.	4	5
5		5	If a department person has that time
	Q. That's through the sub finder?		available and that is their assigned week, then they
6	A. Yes.	6	are used first, but if it's someone else's week,
7	Q. Is there any other assistance from the	7	unless the teacher has agreed to step in when it
8	Los Angeles Unified School District?	8	wasn't their week, which sometimes happens too.
9	A. No.	9	Q. Then are teachers paid more if they are to
10	Q. Is there any other assistance from local	10	use their conference period to fill in as a
11	District I?	11	substitute teacher?
12	A. No.	12	A. Usually. There are some absences that are
13	Q. Okay. Are there any days where the school	13	not paid, but most of them are.
14	cannot find a substitute teacher to fill a teacher's	14	Q. How is the distinction made?
15	absence?	15	A. If it's school business, say a teacher has
16	A. Yes.	16	to travel to a game, an athletic event, that's an
17	Q. Did that happen during the 2000/2001 school	17	unpaid absence. The teacher that is covering that
18	year?	18	class would not be compensated.
19	A. Yes.	19	If it's illness or another reason that the
20	Q. Has that happened this school year too?	20	school would already be compensated for, then the
21	A. It probably has. That's not that unusual,	21	teacher filling in would be compensated.
22	but it's more unusual in the summer because there are	22	Q. Are the teachers whose week it is to fill
23	a ton of subs available and a ton of off-track	23	to use conference periods to fill an absent teacher's
24	teachers from other schools, traditional schools,	24	class, do they have a choice to say no, they wouldn't
25	that can work.	25	take an uncompensated unfilled position?
	Page 562		Page 564
1	During the school year, it might be more	1	A. They actually are required to do it. Some
2	common. So yeah, I'm sure it's happened. It's not	2	of them do say no. Sometimes I have to get involved.
3	that unusual.	3	Usually it's handled by clerical staff, and if the
4	Q. What happens when the school cannot find a	4	teacher refuses, sometimes I have to direct a teacher
5	substitute teacher to come and fill a teacher's	5	to do it or go to their room.
6	absence?	6	Usually I try to go to the room, "You should
7	A. We have a rotation system so that teachers,	7	do this," and it's not a problem.
8	during their conference period, are each assigned a	8	Administrator touch.
9	week that they have to cover a class if they are	9	Q. Okay. Does it happen that all the teachers
10	asked to do it. That's how we handle we cover	10	whose week it is to fill in unfilled positions are
11	with teachers on staff.	11	already filling other positions and there's still a
12	We are lucky because we are a large school.	12	teacher absence that's unfilled at the school?
13	So it's not that much of a problem to cover the	13	A. That might happen when there's a meeting.
13	classes. In a smaller school it might be, but we	14	For example, our leadership meeting, our department
15	don't usually have difficulty doing that.	15	chair what is called instructional leadership team
16	Q. Okay. Is it always a teacher in the same	16	meets fourth period, and there are about four or five
10		17	needs fourth period, and there are about four of five

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people that need to go to that meeting that do not

cover that meeting, plus there are a couple -- maybe

one sub that didn't show up. Then you would extend

department chair has to go to this meeting. Would

you please cover this," and that's considered school

18 have that period free. Most of them do, but some

don't. So we need to use four or five people to

into the other weeks, and that's when it is really

easy to look at the department and say, "Your

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department who would cover a class during a

Q. So sometimes another department ---

conference period to fill a teacher's absence?

for a teacher's absence?

A. No.

A. Yes.

conference period if no substitute came to the school

Q. How is the determination made about what

department the teacher comes from who is using a

	Page 565		Page 567
1	ç	1	· · · ·
1	business. They don't get compensated for that, but	1	A. There would be as many as 10 people leaving
2 3	they know that their department chair has to go to the meeting.	2 3	each year, which would mean 10 times 14 would be a 140, but that is a big guess.
4	Q. Okay. When a teacher will be absent for	4	Q. Let's not do that.
5	more than a week, is it the school's practice to use	5	A. Okay.
6	a single substitute for the duration of the teacher's	6	Q. Thank you.
7	absence?	7	How about could you give me an estimate or
8	A. Yes.	8	do you know the number for the last five years that
9	Q. Do you ever deviate from that practice at	9	you've been an administrator at Fremont?
10	Fremont?	10	A. No, I really don't.
11	A. Not if we can help it, but sometimes we	11	Q. Okay. Do you know how many teachers left
12	can't quite handle one correctly. We didn't get	12	Fremont last year at the end of the 2000/2001 school
13	someone remember, I told you I was upset about the	13	year or at any point how many teachers were teaching
14	Spanish one earlier.	14	at Fremont and are not now during the 2000/2001
15	Q. Yes.	15	school year?
16	A. Okay.	16	A. I don't know that. I can think of the ones
17 18	Q. Can you think of any other examples in which	17 18	that left that I know were not successful, and I can tall you exactly who they are and how many there
18 19	it didn't quite happen there was one substitute who would fill an entire duration of a teacher's absence	18 19	tell you exactly who they are and how many there were, but as far as the ones that left for natural
20	if the teacher was absent more than a week?	20	reasons, I don't factor that in or concentrate on
20	A. Not recently.	20	that.
22	Q. Can you think of any in the 2000/2001 school	22	I'm focusing on what we can do better to not
23	year?	23	have that situation where those three guys that came
24	A. I think there were more that year because at	24	and left, to not have that happen again.
25	the time we had a couple special ed unfilled.	25	Q. Okay. Do you think that teacher turnover
	Dog 566		
	Page 300		Page 568
1	Page 566	1	Page 568
1	If you have a teacher subbing in special ed	$\frac{1}{2}$	affects student learning?
2	If you have a teacher subbing in special ed that's not one of your regular teachers, that's a	2	affects student learning? MS. GODFREY: Objection. Vague and
2 3	If you have a teacher subbing in special ed that's not one of your regular teachers, that's a recipe for disaster.	2 3	affects student learning? MS. GODFREY: Objection. Vague and ambiguous.
2 3 4	If you have a teacher subbing in special ed that's not one of your regular teachers, that's a recipe for disaster. I think that did happen in a couple of	2 3 4	affects student learning? MS. GODFREY: Objection. Vague and ambiguous. MR. ROZWOOD: Join.
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$ \begin{array}{c} 1\\2\\3\\4\\5\\6\\7\\8\\9\\10\\11\\12\\13\\14\\15\\16\\17\\18\\19\\20\\21\\22\\23\\24\\25\end{array} $	<ul> <li>issue of teachers leaving the school the turnover rate in general at the school, not necessarily during the course of a student's course with that teacher does that affect learning at the school? MS. GODFREY: Same objection. MR. ROZWOOD: Join. THE WITNESS: I would guess that it probably does, but I can't really think of any direct correlation.</li> <li>I think administrative turnover, to my common everyday practices, really has a large effect on the running of the school, but as far as the actual student learning in the classroom, I think it's more important that the same teacher is there for at least one mester so that the student gets consistent instruction.</li> <li>Me may not know that the teacher left at the end of the year or care. There probably is some global effect, but I couldn't specify what it would be.</li> <li>BY MS. LHAMON:</li> <li>Q. Okay. Thanks.</li> <li>Do you take any steps to try to retain teachers at Fremont High School?</li> <li>A. Absolutely.</li> </ul>	$ \begin{array}{c} 1\\2\\3\\4\\5\\6\\7\\8\\9\\10\\11\\12\\13\\14\\15\\16\\17\\18\\19\\20\\21\\22\\23\\24\\25\end{array} $	<ul> <li>hink of a question to ask that will solicit that, because I think people on an interview are probably not going to say, "I'm going to leave after one year" or "leave after two years," or "I'm doing this until I get my screenplay published," they are probably not going to come out with that, depending on how the interview is going.</li> <li>You have to think of a way to solicit information you need. So I have developed a couple of techniques, yeah.</li> <li>Q. Okay. And other than that process of evaluating the candidates during the interview, what other steps do you take to try to retain teachers at Fremont?</li> <li>A. I think all of them have to do with the new teacher methods that we address.</li> <li>Another thing that we have done this year is reactivate our entire faculty not faculty, but staff association club. So we are doing more social activities as a whole, which is I think is important, especially for younger teachers to have some social gathering of new teachers. So that's continuing this year. I think there's a social aspect to staying at</li> </ul>
	Page 570		Page 572
1 2 3 4 5 6 7 8 9 10 11 12 13	<ul> <li>Q. What steps do you take?</li> <li>A. We talked about the new teacher orientations</li> <li>that we have and follow-throughs and meetings, and I think the biggest step I've taken this year is to re-evaluate everything I'm asking when I hire a new teacher and consider it because I really feel responsible for selecting a couple of those people that did not work out.</li> <li>Although I know I can't control everything, I still would like to think that I hire the right people, people that will stay and have a vested interest in our students</li> </ul>	1 2 3 4 5 6 7 8 9 10 11 12 13	<ul> <li>your job too. So you have to feel good about who you work with and want to be around them. So there are lots of things we do and think about.</li> <li>Q. What happens at the Friday social gathering?</li> <li>Is that on campus?</li> <li>A. Huh-uh, no. It's at a Mexican restaurant.</li> <li>They swear it's not a drinking party. I don't know.</li> <li>I haven't gone.</li> <li>Q. Do you receive any assistance from anyone at District I to try to retain teachers at Fremont?</li> <li>A. Last year actually they did have meetings for teachers once a month. I don't know how well</li> </ul>

- Q. Okay. 14
- A. -- so ---15
- Q. One thing you have done is change the kinds 16 of questions you've asked when you are hiring 17 18 teachers?
- 19 A. No, I haven't changes the questions. I've
- tried to focus more carefully on the ideas of a 20
- person that's going to stay at our school or not 21
- 22 investing a lot of time on someone that's going to be
- 23 leaving at the end of the year and we are going to
- have to start over again. 24
- 25 So I mean I ask myself that, and if I can

- eachers once a month. I don't know how well
- attended ours were. I would assume that would be 14 15 helpful.
- I know they gave the materials and support, 16
- but they were once a month, and they were off-site, 17
  - and they were for all the teachers in District I, and
- 18 19 to my knowledge, that hasn't been started yet this 20 year.
- 21 Q. They were for all the teachers or all the 22 new teachers in District I?
- 23 A. All the new teachers in District I.
- 24 Q. Did you ever go to any of those meetings?
- 25 A. No.

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Q. Have you received any assistance from anyone	1	Q. At L.A.U.S.D.?
at L.A.U.S.D. in trying to retain teachers at Fremont	2	A. Yes.
High School?	3	Q. Another source is Kelly Nelson, who is also
A. Not that I can think of right now.	4	at L.A.U.S.D.?
Q. Okay. And have you received any assistance	5	A. Yes.
from anyone at the state level in trying to retain	6	Q. Another source would be the teachers
teachers at Fremont High School?	7	themselves?
A. No	8	A. Yes.
MR. ROZWOOD: Objection	9	Q. But that wouldn't be a list. That would be
THE WITNESS: not that	10	a copy of the teacher's
MR. ROZWOOD: as to the use of the term	11	A. Right.
"state" as in the past objections.	12	Q credential?
THE WITNESS: I can think of, no.	13	A. Yes.
BY MS. LHAMON:	14	Q. Then the final source would be someone at
Q. Does Fremont keep a list of the credentials	15	District I having a conversation with you; is that
that the teachers have?	16	correct?
A. Yes.	17	A. Yes.
Q. Do you know how often that list is updated?	18	Q. Does Fremont require every teacher to
A. I know that we get a list at least once a	19	provide to Fremont a copy of the teacher's
year, sometimes twice a year, from different sources,	20	credential?
and interestingly enough, they don't match.	21	A. Yes.
What we try to do is have the teachers bring	22	Q. Do you keep a copy on campus?
us in a copy of their new credentials whenever they	23	A. Yes.
get them. That's not really always in place.	24	Q. Okay. That is, do you keep it yourself?
My best resource is a staffing specialist,	25	A. No.
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- and she is supposed to have the information. 1
  - O. Is she on your campus?
  - A. No, on 450 North Grand.
  - Q. That's the L.A.U.S.D. office?
  - A. Yes.

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- Q. You said you get a list from different
- sources, but the different sources and that the list 7
- 8 don't match; correct? 9
  - A. Yes.
- 10 Q. Do you know what the sources are where you 11 get the list?
- 12 A. One is information technology, one is the
- 13 staffing specialist Kelly Nelson, one is the teacher
- himself, and sometimes we dialogue with people at 14
- District I that have different information as to the 15
- 16 credential status.
- 17 Q. Okay.
- 18 A. So it's confusing, and sometimes the teachers are confused about it. 19
- 20 Q. Okay. You said that one source is
- information technology; is that right? 21
- 22 A. Yes.
- 23 Q. Is that at the district, or is that
- 24 District I?
- 25 A. That's at the district.

- O. Who does?
- A. The main office keeps them. The 2
- 3 administrative assistant is responsible for filing
- 4 those.

- 5 Q. Okay. And then does that administrative 6 assistant or someone on Fremont's staff then make up 7 a list based on the copies that the teachers have
- 8 provided?
- 9 A. No.
- 10 Q. But the -- but you actually do receive at
- 11 Fremont a list from the information technology
- department at the L.A.U.S.D. and a list from the 12
- 13 staffing specialist at L.A.U.S.D.?
- 14 A. Yes. The list we get from information 15 technology is for evaluations, but that does have on
- it the credential status of the teacher, and then we 16
- get a staffing list from Kelly Nelson's office, and 17
- 18 then we have conversations with District I.
- Q. In what context do you have conversations 19 20 with District I about teachers' credentials?
- 21 A. The last one I remember is the lady in
- 22 charge of teacher mentors. She indicated that the
- 23 teacher could not be a mentor because of the district
- 24 status. 25
  - I pulled out Kelly's copy, and I said, "No,

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$ \begin{array}{c} 1\\2\\3\\4\\5\\6\\7\\8\\9\\10\\11\\12\\13\\14\\15\\16\\17\\18\\19\\20\\21\\22\\23\\24\\25\end{array} $	Page 577 that is not right," da, da, da. She said, "Yes, it is right." She is a nice lady. I said, "Okay. Whatever you say." Evidently the list they had at District I was not matching my sources, which were right. Q. You know your source was right because you had a copy of the teacher's credential too? A. I knew they were right because yeah, I knew they were right because of all our materials too. Q. Do you review the list of credentials of Fremont teachers that you receive from the information technology and from Kelly Nelson? A. Yes. Q. Does anyone else on campus review those lists? A. As needed, we all look at it. For certain things, sometimes we need to know status. A lot of the list just has the status on it. They don't have the actual subject area credential, but some of them have the subject area credential too. Q. For what purposes would you need to know? A. Well, as far as the assigning of teachers to	$ \begin{array}{c} 1\\2\\3\\4\\5\\6\\7\\8\\9\\10\\11\\12\\13\\14\\15\\16\\17\\18\\19\\20\\21\\22\\23\\24\\25\end{array} $	<ul> <li>Page 579</li> <li>Q. Do you know how many math teachers there are total at Fremont?</li> <li>A. I can probably guess that one. There are probably about 8 per track. So there are probably about 24, 25 math teachers.</li> <li>Q. Was that a guess or an estimate? Do you know?</li> <li>A. It's an estimate.</li> <li>Q. Okay. Thanks.</li> <li>Okay. Are there do you know how many you testified earlier that about 25 to 30 percent of the teachers at Fremont don't have full nonemergency teaching credentials; is that right?</li> <li>A. That's correct.</li> <li>Q. Do you know the approximate breakdown by track of the teachers' teaching credentials?</li> <li>A. No.</li> <li>Q. Do you know if any one track has more or less teachers with full nonemergency teaching credentials on the track?</li> <li>A. Well, this year it should be about the same, but we were under a mandate to equalize the percentage of emergencies and permanent people on each track. So it should be pretty much in balance.</li> </ul>
25 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16		25 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16	
17 18 19 20 21 22 23 24 25	<ul> <li>A. No, they finally just believed me.</li> <li>Q. Do you ever send to District I any documentation of teachers' credentials that you receive?</li> <li>A. No.</li> <li>Q. Do you know how many teachers in the math department at Fremont have full nonemergency teaching credentials?</li> <li>A. No.</li> </ul>	17 18 19 20 21 22 23 24 25	What are the current facilities improvement needs at Fremont? MS. GODFREY: Objection. Vague and ambiguous. MR. ROZWOOD: Join. THE WITNESS: We need to be painted inside. I think I talked about that before too. We haven't been painted inside for a long time, but if you talk to the plant manager or to the person in charge of

	Page 581		Page 583
$ \begin{array}{c} 1\\2\\3\\4\\5\\6\\7\\8\\9\\10\\11\\12\\13\\14\\15\\16\\17\\18\\19\\20\\21\\22\\23\\24\\25\end{array} $	Page 581 facility, these could probably be exactly very specific as far as what was needed. This is something I know. The digital people are not finished yet. We were talking about wiring before, and that's still not completed. We need the bungalows. They delivered us some bungalows, but they are not ready to be used as classrooms. I don't have a lot of specifics about that either, but I know those bungalows are not able to be used for whatever reason. So those are some of the general needs I know. BY MS. LHAMON: Q. Okay. And you don't know why the bungalows are not yet ready to be used as classrooms? A. Not specifically, no. Q. Do you know how many are on campus not yet ready to be used? A. Between four and six. Q. Do you know what classes will take place in those bungalows once they are ready to be used? A. No, but I know right now, when A track comes back, we have some teachers that will be traveling to different locations, and I'm hoping that will	$ \begin{array}{c} 1\\2\\3\\4\\5\\6\\7\\8\\9\\10\\11\\12\\13\\14\\15\\16\\17\\18\\19\\20\\21\\22\\23\\24\\25\end{array} $	<ul> <li>Page 583</li> <li>to move rooms.</li> <li>Either way it's a bad situation if you have unhappy teachers that haven't traveled before or if you have a brand-new teacher going to five locations.</li> <li>So I think it's a serious problem, and I think the bungalows need to be ready.</li> <li>Q. Why is it a bad situation to have teachers traveling?</li> <li>A. I think you want to make things as easy as possible to instruct the students, and one of the things you have especially as a new teacher, you have your stuff and you have your books, your classroom library, you put your objectives, standards for the lesson, and you may have two or three classes that are the same English 9. Why should you have to go back to another room and put up those standards and objectives again three or four times a day? That doesn't make a lot of sense, plus you have to schlep your books to these places, too, because maybe you have a classroom set of what you want to use in that particular session. So then you have to take that to three other sessions.</li> <li>I think it's a travesty for a teacher to travel more than twice. If a teacher has to go to five different locations in one day, I think it's</li> </ul>
23	unrerent locations, and i in noping that will	23	The unreference locations in one day, I unlik it's
	Page 582		Page 584
1 2 3 4	alleviate that. But as far as specifically which teachers go to those bungalows, I don't know, but I know there's a great need for them to be ready when A track comes in, and I don't think they will when	1 2 3 4	unacceptable. I feel strongly about that. Q. Okay. Thank you. Are there any teachers traveling now on the B and C tracks at Fremont?

they come back. 5

6

7

- Q. Why don't you think they will be ready?
- A. Because I'm pessimistic about that.
- 8 Q. You said there are teachers traveling on the

9 A track. That's what you described earlier about

- 10 having to go to a vacant classroom during another
- 11 teacher's conference period; is that right?
- 12 A. Yes.
- 13 Q. Do you know how many A track teachers will 14 be traveling?
- 15 A. I believe -- I'm estimating there are about
- four or five, which, to me, is unacceptable for four 16
- or five teachers, especially new ones, going to five 17 18 different locations.
- 19 So we are trying to work with the department
- 20 chairs to travel some more people. The only way you
- can alleviate is to travel more people to fewer 21
- 22 locations, but then you are talking about traveling
- 23 people that already have taken a little ownership on
- a room or more experienced, mature teachers on 24
- A track that are going to go ballistic if they have 25

- 5 A. I think so, but I think some of the
- 6 traveling has to do with what they are teaching.
- 7 For example, if they are teaching a computer
- 8 class one period and they are teaching math classes
- the other periods, that they go there. 9
- 10 I know there's no one going to five
- 11 locations, and there may be some minor traveling, and
- "minor traveling" means you go to one room different 12
- 13 during one period, but it's not -- it's not anything
- 14 that would be outrageous like I just described.
- 15 O. Okay. But you testified that you think
- there will be between four or six -- there will be 16
- about five teachers traveling on the A track. 17 18
- A. I think it's less than five, but I think one 19 is too many.
- Q. Why would there be some teachers traveling 20
- 21 on the A track but not as many or maybe no one
- 22 traveling on the B and the C track? Is the A track a
- 23 bigger track?
- 24 A. I can't really explain that, but the
- 25 assistant principal counseling says, when A track

Page 585		Page 587
<ul> <li>comes back, we don't have enough room. So that must mean there are more people on campus at that particular time</li> <li>Q. Okay.</li> <li>A when A and C are there.</li> <li>Q. Okay. You testified that, on the A track, there might be new teachers who are traveling for the five classes in a day unless you can convince some of the more experienced teachers to travel as well; is that right?</li> <li>A. That's correct.</li> <li>Q. Why would it be new teachers as opposed to more experienced teachers who will be traveling?</li> <li>A. I don't really design the program, but I saw the program from the other administrator who did design it.</li> <li>The way she designed it, she put the positions that are unfilled traveling because there wasn't a name attached yet, but see, I'm trying to hire someone for those positions anyway. I'm doing a little negotiating to try to do what I can do.</li> <li>Q. Okay. Have you had a conversation with the assistant principal who is responsible for that about what you think would be appropriate to do?</li> <li>A. Yes.</li> </ul>	$ \begin{array}{c} 1\\2\\3\\4\\5\\6\\7\\8\\9\\10\\11\\12\\13\\14\\15\\16\\17\\18\\19\\20\\21\\22\\23\\24\\25\end{array} $	<ul> <li>were just interviewing yesterday and both the department chair and I were aware that that might happen, she asked the question, "How would you feeling about traveling? Would that bother you?" And the teacher said no, it wouldn't bother. So I guess they liked not traveling, but they liked they wanted the job and liked Fremont. These were English teachers, and we have a strong English program.</li> <li>Then we were thinking, as enticement, that the technology coordinator, those teachers could have a laptop, the traveling teachers, because they might be able to keep their data. So that's something we might offer as a bonus if they have to travel. At least they would have some technology to carry from classroom to classroom if that actually does happen and they go to five locations, but I'm still optimistic about solving the problem.</li> <li>Q. You are I'm sorry.</li> <li>A. Go ahead. I'm done.</li> <li>Q. You are not an optimistic about the bungalows, but if they are not available, what you think might happen is that the more experienced would</li> </ul>
Page 586		Page 588
<ul> <li>Q. What did you tell the assistant principal?</li> <li>A. I told her I felt it wasn't educationally sound for the new teachers to travel. I told her I would have difficulty if a person asked me a question, "Will I have my own room," answering it in any way that would not be false. So anyway, I'm trying to work with her to get it fixed. So the teachers will have Also some of the jobs are kind of really competitive. For example, PE doesn't always have a location, but if a teacher has offers from five schools, everything else being equal, and you have to go to five locations here, why would you go there?</li> <li>Q. Right. What did the assistant principal say to you when you said this?</li> <li>A. She said that that she would try to work with the assistance of the department chairs, but she needed some assistance with it because obviously she is dealing with lots of teachers, and so we are working on it.</li> <li>Q. Have you had to say to any teachers you've interviewed who asked you, "Will I have my own</li> </ul>	$ \begin{array}{c} 1\\2\\3\\4\\5\\6\\7\\8\\9\\10\\11\\12\\13\\14\\15\\16\\17\\18\\19\\20\\21\\22\\23\end{array} $	agree to travel for a few periods so nobody would have to travel for five periods; is that right? A. Yes. Q. And the best of all worlds is to have the bungalows operational; is that right? A. Absolutely. Q. Once those bungalows are operational and ready for classrooms, will you have enough classrooms for the students at Fremont for the 2001/2002 school year? MS. GODFREY: Objection. Assumes facts and I believe misstates prior testimony. I don't think there's been any testimony that there isn't sufficient classrooms for the students at Fremont High School. MS. LHAMON: My question didn't assume there weren't enough classrooms. MR. ROZWOOD: Objection. Vague and ambiguous to the term "enough." THE WITNESS: To my knowledge, the district sets the standards as to how many classrooms we have based on the number of students, and the aim is that teachers will travel, and it's based on a percentage.
	comes back, we don't have enough room. So that must mean there are more people on campus at that particular time Q. Okay. A when A and C are there. Q. Okay. You testified that, on the A track, there might be new teachers who are traveling for the five classes in a day unless you can convince some of the more experienced teachers to travel as well; is that right? A. That's correct. Q. Why would it be new teachers as opposed to more experienced teachers who will be traveling? A. I don't really design the program, but I saw the program from the other administrator who did design it. The way she designed it, she put the positions that are unfilled traveling because there wasn't a name attached yet, but see, I'm trying to hire someone for those positions anyway. I'm doing a little negotiating to try to do what I can do. Q. Okay. Have you had a conversation with the assistant principal who is responsible for that about what you think would be appropriate to do? A. Yes. Page 586 Q. What did you tell the assistant principal? A. I told her I felt it wasn't educationally sound for the new teachers to travel. I told her I would have difficulty if a person asked me a question, "Will I have my own room," answering it in any way that would not be false. So anyway, I'm trying to work with her to get it fixed. So the teachers will have Also some of the jobs are kind of really competitive. For example, PE doesn't always have a location, but if a teacher has offers from five schools, everything else being equal, and you have to go to five locations here, why would you go there? Q. Right. What did the assistant principal say to you when you said this? A. She said that that she would try to work with the assistance of the department chairs, but she needed some assistance with it because obviously she is dealing with lots of teachers, and so we are working on it. Q. Have you had to say to any teachers you've	comes back, we don't have enough room. So that must mean there are more people on campus at that particular time Q. Okay.1Q. Okay.3A when A and C are there. Q. Okay. You testified that, on the A track, there might be new teachers who are traveling for the five classes in a day unless you can convince some of the more experienced teachers to travel as well; is that right?6A. That's correct.11Q. Why would it be new teachers as opposed to more experienced teachers who will be traveling?13A. I don't really design the program, but I saw the program from the other administrator who did design it.16The way she designed it, she put the positions that are unfilled traveling because there wasn't a name attached yet, but see, I'm trying to hire someone for those positions anyway. I'm doing a little negotiating to try to do what I can do.21Q. Okay. Have you had a conversation with the assistant principal who is responsible for that about what you think would be appropriate to do? A. Yes.1Page 58621Q. What did you tell the assistant principal? sound for the new teachers will have Also some of the jobs are kind of really competitive. For example, PE doesn't always have a location, but if a teacher has offers from five schools, everything else being equal, and you have to go to five locations here, why would you go there? Q. Right.16What did the assistant principal say to you when you said this?16A. She said that that she would try to work with the assistance of the department chairs, but she needed some assistance with it because obviously she is dealing with lots of teachers, and s

24

- classroom," that you thought they might not? A. You know what? They didn't ask. Since we 24 I don't have what the percentage is, but
  - 25 it's something that we never really had in effect.

	Page 589		Page 591
$ \begin{array}{c} 1\\2\\3\\4\\5\\6\\7\\8\\9\\10\\11\\12\\13\\14\\15\\16\\17\\18\\19\\20\\21\\22\\23\\24\\25\end{array} $	<ul> <li>We have not had as high percentage as the district expects to travel.</li> <li>According to the district, I believe they do think we have enough as far as running a functioning school.</li> <li>With intersession it's extremely difficult to find enough space. We are having intersession classes also in the cafeteria. So it's another challenge.</li> <li>BY MS. LHAMON: <ul> <li>That's happening now, that classes are meeting in the cafeteria?</li> <li>Yes.</li> <li>You anticipate that will happen when A track comes on as well?</li> <li>A. Uh-huh, yes.</li> <li>Do you know how many classes are meeting in the cafeteria?</li> <li>A. I think one.</li> <li>Are there any other classes that meet in nonclassroom spaces at Fremont?</li> <li>A. No.</li> <li>Do you think there will be any others once the A track comes on track?</li> </ul> </li> </ul>	$ \begin{array}{c} 1\\2\\3\\4\\5\\6\\7\\8\\9\\10\\11\\12\\13\\14\\15\\16\\17\\18\\19\\20\\21\\22\\23\\24\\25\end{array} $	<ul> <li>A. Oh, I think it applies to every school.</li> <li>Q. Okay. You testified when I asked you what the facilities needs for Fremont are, you testified to a need for the school to be painted inside; is that right?</li> <li>A. Yes.</li> <li>Q. That's based on your observation, walking around the school, that it needs to be painted?</li> <li>A. Yes. It's based on knowing it never has been painted inside since I've been there. That's 14 years.</li> <li>If you think about your house, don't paint a room for 14 years and people use it year-round day in, day out kids, students, greasy hair it needs to be painted.</li> <li>Q. Okay. Then you said that the digital people are not finished yet with the school; is that right?</li> <li>A. That's correct.</li> <li>Q. When you say "the digital people," what are you talking about?</li> <li>A. It's my understanding that we had one group of contractors that were working on wiring the school, and they have been replaced, and now we have a second group of contractors. What they do is put raceways into the room and attach wires and cords</li> </ul>
	Page 590		Page 592
$ \begin{array}{c} 1\\2\\3\\4\\5\\6\\7\\8\\9\\10\\11\\12\\13\\14\\15\\16\\17\\18\\19\\20\\21\\22\\23\\24\\25\end{array} $	<ul> <li>do that traveling thing.</li> <li>Q. And you said that it's your understanding that the district's assumption is there will be teachers who are traveling; is that right?</li> <li>A. Yes.</li> <li>Q. Why is that your understanding that's the district's assumption?</li> <li>A. Because in conversations, administrative conversations, there's administrators that have that information, and they said, "Don't you know the district's assumption?" They have something in writing with the capacity, and that's probably public information that you would be able to get as far as what the capacity of each school is and percentage of people that travel.</li> <li>Q. And you've seen something that says, you know, this is the capacity of Fremont High School and part of the basis for that capacity is there would be teachers who are traveling; is that right?</li> <li>A. I haven't seen it, but I've watched administrators looking at something and discussing it.</li> <li>Q. Okay. Is it your understanding that the district's assumption that teachers will travel applies to any school or just to multitrack schools?</li> </ul>	$ \begin{array}{c} 1\\2\\3\\4\\5\\6\\7\\8\\9\\10\\11\\12\\13\\14\\15\\16\\17\\18\\19\\20\\21\\22\\23\\24\\25\end{array} $	<ul> <li>this is not my expertise so we are all hooked up so we can be connected to an Internet and server, but that's not finished.</li> <li>Q. Is the goal to have every classroom able to be connected to the Internet and the server?</li> <li>A. Yes.</li> <li>Q. How long has that work been taking place at Fremont? Do you know?</li> <li>A. I think this is about the second year, third year. Second or third year.</li> <li>Q. Are any classrooms that are not computer classrooms or computer labs now hooked up so they can access the Internet?</li> <li>A. It's possible, but an individual teacher could have a phone line in the room and connect to the Internet.</li> <li>That would not necessarily be part of the school plan. It would just be something individual, but as far as like regular rooms, as far as I know, it's just the computer labs that have access.</li> <li>I'll scratch that. 219 and 221 are classrooms that are hooked up to the Internet, but they are computer classrooms, not labs, but they are for computer.</li> <li>Q. Okay. Thanks.</li> </ul>

<ol> <li>Do any ceiling tiles need replacement at</li> <li>Fremont?</li> <li>A. Well, when they are doing this digital, they</li> <li>take down a lot of ceiling tiles. All those are</li> <li>still missing. So if you are in any room or office,</li> <li>you can look up and see all that wiring that is still</li> <li>waiting to be completed throughout the school that</li> <li>has some has plastic over it and some does not. A</li> <li>lot of that is as a result of the digital thing.</li> <li>Some may not, but most of it is as a result of that.</li> </ol>		
<ul> <li>2 Fremont?</li> <li>3 A. Well, when they are doing this digital, they</li> <li>4 take down a lot of ceiling tiles. All those are</li> <li>5 still missing. So if you are in any room or office,</li> <li>6 you can look up and see all that wiring that is still</li> <li>7 waiting to be completed throughout the school that</li> <li>8 has some has plastic over it and some does not. A</li> <li>9 lot of that is as a result of the digital thing.</li> <li>10 Some may not, but most of it is as a result of that.</li> <li>2 A. They brought us one set needed so much he</li> <li>3 that they took it away. That was another delay. So</li> <li>4 that they took one set totally away because it took too</li> <li>6 long to get them fixed up, but they brought us</li> <li>7 bungalows where the paint was like peeling like in</li> <li>8 cracks so awful you could barely stand to look at in</li> <li>9 So the teacher would put construction paper over in</li> <li>10 but you aren't supposed to do that either because</li> </ul>	Page 593 Page	age 595
<ul> <li>12 number of ceiling tiles that are not in place right</li> <li>13 now at the school or the percentage of the ceiling</li> <li>14 tiles that are not in place at the school because of</li> <li>15 what may be the digital replacement?</li> <li>16 A. No, I would really be guessing. There's at</li> <li>17 least one in each location in each room because the</li> <li>18 wiring isn't done.</li> <li>19 Q. Okay. When you testified on your first day</li> <li>20 that there were some missing ceiling tiles in your</li> <li>21 office, I think is that right?</li> <li>22 A. Yes.</li> <li>23 Q have those been replaced yet?</li> <li>12 I don't think that painting has been taken</li> <li>13 care of yet. Some of them were not handicapped</li> <li>14 accessible. So I know they worked on that, and I</li> <li>15 think that's taken care of. Those are the two main</li> <li>16 things.</li> <li>17 Q. Do you know why it is that Fremont receive</li> <li>18 what you described as really old bungalows when you testified on your first day</li> <li>20 A. No.</li> <li>21 MR. ROZWOOD: Objection. Mischaracter</li> <li>22 BY MS. LHAMON:</li> </ul>	s need replacement at1what are you referring to?as need replacement at1what are you referring to?are doing this digital, they2A. They brought us one set needed so much heg tiles. All those are3that they took it away. That was another delay. Sog tiles. All those are5they took one set totally away because it took tooall that wiring that is still6long to get them fixed up, but they brought usthroughout the school that7bungalows where the paint was like peeling like inver it and some does not. A8cracks so awful you could barely stand to look at ifof it is as a result of that.9So the teacher would put construction paper over iave an estimate for the11it's a fire hazard. So that was one area, the paint.12I don't think that painting has been taken13care of yet. Some of them were not handicappedaccessible. So I know they worked on that, and Ithings.1n in each room because the17testified on your first daysing ceiling tiles in your20apt?21n replaced yet?23BY MS. LHAMON:	help So o in t it. er it, e d I in ived en you
	1 2	ve I
<ul> <li>A. I think I said they were damaged. The only</li> <li>missing one is the one where the wire goes up, but</li> <li>24 Q. When I referred to needing new bungalows,</li> <li>25 didn't mean it was new.</li> </ul>		vs, 1
<ul> <li>Page 594</li> <li>the damaged ones are still sitting there.</li> <li>Q. Are there damaged ceiling tiles in other</li> <li>locations of the school?</li> <li>A. Probably.</li> <li>Q. Okay.</li> <li>A. It's not something I think a lot about.</li> <li>Q. All right. Are there any roofing needs at</li> <li>Fremont?</li> <li>A. Any what needs?</li> <li>Q. Roofing needs.</li> <li>A. Not to my knowledge.</li> <li>Q. And other than the bungalows, that four to</li> <li>six bungalows that are not yet operational for</li> <li>classes, do the other existing bungalows on campus</li> <li>A. Tim really not sure. I know some of the</li> <li>older newer ones that came in , which we call the new</li> <li>bungalows, yet are extremely old, and they needed a</li> <li>lot of help. I know one of them got some help. I</li> <li>don't know about the other three, if they are totally</li> <li>completed yet.</li> <li>They were really old.</li> <li>When you say "they needed a lot of help."</li> <li>When you say "they needed a lot of help."</li> <li>Deg 504</li> <li>D</li></ul>	1Do you know why Fremont received what yo2characterized as really old bungalows as additional3bungalows on campus?4A. No, I'm discussing that was available.5Q. When you say they were really old, do you6know how old they were?7A. No, but they had real wood in them. That8would give you a sign, and the real wood is very9nice. If someone would finish it, it's real nice. I10remember when they put wood in buildings.11Q. Do you have an estimate for how old they12would be, then?13A. No.14Q. Are there any piping needs at the high15school?16A. I don't know.17Q. Do you have an estimate for when the digita18work will be completed at19A. Not to my knowledge.20Q. Do you have an estimate for when the digita21work will be completed at Fremont High School?22A. That estimate is continually being revised.23So I could ask, and it would be like, you know,24Yesterday or today, a week from now. So it	nal u t , , , , , , , , , , , ,

	Page 597		Page 599
2 question 3 Q. C 4 during t 5 A. Y 6 M 7 the reco 8 (T	<ul><li>I don't have a good answer to that</li><li>h.</li><li>Dkay. Do you expect it will be completed</li><li>he current school year, though?</li></ul>	$ \begin{array}{c} 1\\2\\3\\4\\5\\6\\7\\8\\9\\10\\11\\12\\13\\14\\15\\16\\17\\18\\19\\20\\21\\22\\23\\24\\25\end{array} $	<ul> <li>at the document.</li> <li>MS. LHAMON: Thank you.</li> <li>Q. If you want to take time to read it, feel free to do it.</li> <li>A. No, I haven't seen this particular whole thing like this, no.</li> <li>Q. Have you seen any accountability report card for Fremont?</li> <li>A. Actually I have never seen one that looks like this. I think I have seen older ones. Maybe this is the Internet version.</li> <li>Q. It could be. I've seen a couple of versions of it. So you might want to check the text. It may</li> <li>A. Mrs. Roland's message. Let's assume I haven't seen this one or seen one recently.</li> <li>Q. Okay.</li> <li>A. That seems fair to me.</li> <li>Q. That works for me.</li> <li>Could you turn to page 10 of Exhibit 13</li> <li>I'm sorry Exhibit 11.</li> <li>MR. ROZWOOD: The bottom left, it has the number of pages.</li> <li>Are those the numbers you are referring to?</li> <li>MS. LHAMON: Yes. Thank you.</li> </ul>
2 3 4 5 the with 6 oath in a 7 further a 8 9 10 BY MS 11 Q. If 12 mark as 13 (D 14 mark 15 for 16 an 17 BY MS 18 Q. E 19 at the to 20 midway 21 school y 22 the botto 23 Ha 24 Ms. Him	Page 598 (The deposition of MARCIA HINES was reconvened at 1:19 P.M.) MARCIA HINES, ess, having been previously administered an accordance with CCP Section 2094, testified as follows: EXAMINATION (CONTINUING) . LHAMON: 'm going to show you a document we will Exhibit 11 to this deposition. Ocument referred to above was arked as Defendants' Exhibit 11 r identification by the reporter d is attached hereto.) . LHAMON: School Accountability Record Card," and through the first page it's dated 1999-2000 war, and it says it's a 13-page document at om left corner of the first page. ave you seen this document before, ares? S. GODFREY: You can take your time to look	$ \begin{array}{c} 1\\2\\3\\4\\5\\6\\7\\8\\9\\10\\11\\12\\13\\14\\15\\16\\17\\18\\19\\20\\21\\22\\23\\24\\25\end{array} $	Page 600 Q. So the page says 10 of 13 in the bottom left I'm sorry. Page 11. Could you turn to page 11. A. Uh-huh. Q. Do you see the section "DISCIPLINE AND CLIMATE OF LEARNING," where it says "Major maintenance improvements in campus appearance to promote a positive learning environment"? A. Yes. Q. Do you know what that sentence means? A. On MS. GODFREY: I'm going to object for the record that the document speaks for itself. MR. ROZWOOD: I'll object as well, after joining that objection, as lack of foundation. The witness has testified she never has seen this document before. MS. GODFREY: Join. THE WITNESS: I would say for myself I really don't know what whoever wrote this is referring to, and I think in previous testimonies I discussed some of the things I saw as major changes in the last year or so, but exactly what their reference is I really don't know because I don't know who wrote it.

Page 601	Page 603
<ul> <li>BY MS. LHAMON:</li> <li>Q. Okay. You didn't take any part in preparing</li> <li>the "School Accountability Report Card" for Fremont</li> <li>for the 1999/2000 school year, did you?</li> <li>A. No, not that I was directly aware of.</li> <li>Q. Thank you. Keep it in front of you if you</li> <li>like, but that's all the questions I have about</li> <li>Exhibit 11.</li> <li>A. Great.</li> <li>Q. Do you know how many bathrooms there are on</li> <li>campus for girls at Fremont?</li> <li>A. I don't know exactly. I'm estimating.</li> <li>Probably at least seven.</li> <li>Q. Do you know how many there are for boys?</li> <li>A. Oh, I would assume they are the same.</li> <li>Q. Okay. Do you know how many faculty</li> <li>bathrooms there are?</li> <li>A. I'm counting.</li> <li>Are you are you counting the ones open</li> <li>and accessible to all faculty or ones for</li> <li>administrators like the principal's bathroom?</li> <li>Q. Why don't we start with the total number of</li> <li>faculty and administrative and then we can break it</li> <li>down.</li> <li>A. There are also two in the health office that</li> </ul>	<ol> <li>A. Uh-huh.</li> <li>Q. Thanks.</li> <li>A. Yeah, except the principal's, I guess, could</li> <li>be used by either one. So one is kind of unisex.</li> <li>Then the C building there's one that's a</li> <li>unisex that's for adults. There are another two</li> <li>adult ones in the bungalows. Okay. And that's I</li> <li>think those are the only ones that are adult, total</li> <li>adult.</li> <li>Q. Okay.</li> <li>A. How many did I get?</li> <li>Q. We have twelve in the main building and then</li> <li>two in the bungalows and one in the C building. So</li> <li>we would have fifteen.</li> <li>Does that sound right to you?</li> <li>A. Uh-huh, yeah.</li> <li>Students? Is the next part of this question</li> <li>students, or you didn't ask that?</li> <li>Q. I haven't asked that yet, but I think we</li> <li>answered the students, that there were at least seven</li> <li>for girls and seven for boys; is that right?</li> <li>A. Yeah, it's about the same.</li> <li>Q. Okay. Let's take the girls' bathrooms.</li> <li>Do you know how many toilets there are in</li> </ol>
<ul> <li>Page 602</li> <li>I don't know if they are considered for students or</li> <li>adults. So I don't know. I could go by floor.</li> <li>Q. Okay.</li> <li>A. On the first floor of the administration</li> <li>building, there are one, two, three, four, five, six.</li> <li>That counts the two in the health office that can be</li> <li>used by adults that adult employees can use, but</li> <li>two of them can also be used by students because they</li> <li>are ones in the health office.</li> <li>Q. So that is six. On the first floor of the</li> <li>administrative building is six adult bathrooms?</li> <li>A. Yes.</li> <li>Q. That includes the two health bathrooms?</li> <li>A. Yes. And then on the other side, two, one</li> <li>for female faculty and one for male faculty, and</li> <li>there is there are two of those on each floor,</li> <li>male and female faculty.</li> <li>Now we have six over here, and what did I</li> <li>say over here. One, two, three, four, five, six.</li> <li>Okay. Now we have twelve on the first floor that</li> <li>adults can go into, half male, half female.</li> <li>Q. You said twelve on the first floor?</li> <li>A. No, twelve in the main building. Right, you</li> <li>are right.</li> <li>Q. And half are men and half are for women?</li> </ul>	<ul> <li>Page 604</li> <li>A. No.</li> <li>Q. Do you know how many in any of the girls'?</li> <li>A. No.</li> <li>Q. For the boys' bathrooms, do you know how</li> <li>many there are for the boys' bathroom?</li> <li>A. No. Around four or five. It's just an</li> <li>estimate. I don't know. I didn't count them.</li> <li>Q. Okay. For the faculty, do you know how</li> <li>many I'm sorry.</li> <li>Adult bathrooms, do you know how many</li> <li>toilets there are?</li> <li>A. Yeah, I have been in all the except the</li> <li>bungalows. They all have one toilet. I haven't been</li> <li>in the men's. I assume the men's are like the</li> <li>females' bathrooms, but they might have urinals in</li> <li>them.</li> <li>MR. ROZWOOD: I'm going to object to the</li> <li>line of questioning regarding faculty bathrooms.</li> <li>There's no possible relevance to this case, and we</li> <li>only have limited time, and Ms. Hines is a busy</li> <li>woman.</li> <li>BY MS. LHAMON:</li> <li>Q. Do you know where the girls' bathrooms are</li> <li>located on campus?</li> <li>A. Yes.</li> </ul>

	Page 605		Page 607
4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20	<ul> <li>Q. Could you describe that for me.</li> <li>A. Yeah. There's there was one on each floor at the T.</li> <li>I forgot the handicapped bathroom. There's a unisex I think it's unisex handicapped bathroom in addition to the ones I described that I guess the female ones are at the T.</li> <li>There's a male and female bathroom at the main floor of the building. There are two in the 118 room, which is the back of the auditorium. There are two in the bungalow area. There are two in the gym, and there are also two outside actually there are four on the football field, two on each side.</li> <li>Q. Are all of those bathrooms open and unlocked all day at Fremont High School?</li> <li>A. No, I mean they are not open.</li> <li>Q. Are any of the bathrooms open all day at Fremont High School?</li> <li>A. Usually the 118 ones are open, the ones in the back of the auditorium, and the one at the T on the first floor.</li> <li>Q. There's one for each?</li> <li>A. Yes.</li> <li>Q. At the T. Okay. Those are the only ones usually open for</li> </ul>	$ \begin{array}{c} 1\\2\\3\\4\\5\\6\\7\\8\\9\\10\\11\\12\\13\\14\\15\\16\\17\\18\\19\\20\\21\\22\\23\\24\\25\end{array} $	<ul> <li>A. That's my belief, yes.</li> <li>Q. Those are the only bathrooms that are usually open during the day at Fremont High School for students?</li> <li>A. Yeah. During passing times and during lunch and nutrition, yes.</li> <li>Q. Okay. When you use the phrase "usually open," what are you referring to?</li> <li>A. Well, I guess it's just I feel uncomfortable about because I don't monitor that situation, you know. I hear, "It's time to open 118." So people go and open 118 at lunch and nutrition, and the first floor I know is always open because there's an aide there. The other ones can be opened or not be opened, depending on the particular need. So usually open is the first floor, 118.</li> <li>That's what I mean.</li> <li>Q. Thank you. That's very helpful.</li> <li>Do you have any knowledge about the other bathrooms, if there's a schedule on which they are locked or not locked for students at the school?</li> <li>A. No, I can't really respond for this year. I know there were a couple of years ago there were people posted to open the bathrooms during passing time, but my feeling is as a result of</li> </ul>
$\begin{array}{c} 2\\ 3\\ 4\\ 5\\ 6\\ 7\\ 8\\ 9\\ 10\\ 11\\ 12\\ 13\\ 14\\ 15\\ 16\\ 17\\ 18\\ 19\\ 20\\ 21\\ 22\\ \end{array}$	Page 606 students? A. I believe so. MS. GODFREY: That misstates the prior testimony. BY MS. LHAMON: Q. I'm asking: Are those the only ones open usually for students? MR. ROZWOOD: Objection. Vague as to "usually." BY MS. LHAMON: Q. I'm using your words. You said that they were usually opened. Are the ones usually open at the back of the auditorium and at the T? A. We are talking about lunch and nutrition? MS. GODFREY: I believe the question was, Catherine, which ones are opened and unlocked all day. So you changed that to usually opened. MS. LHAMON: We can read it back. Why don't I start with a new question. Q. Using your phrasing, you said the bathrooms in the back of the auditorium are usually open and one bathroom is usually open for each sex on the first floor? A. Uh-huh. Q. Is that correct?	$ \begin{array}{c} 1\\2\\3\\4\\5\\6\\7\\8\\9\\10\\11\\12\\13\\14\\15\\16\\17\\18\\19\\20\\21\\22\\23\\24\\25\end{array} $	<ul> <li>Page 608</li> <li>questioning, I kind of looked at that situation. I don't think that's happening anymore on any regular basis.</li> <li>Q. Okay. So after one of the prior days of deposition, you've looked into how often the bathrooms are opened; is that right?</li> <li>A. Not really specifically, but I was there during passing time, and I did not see any aide doing that anymore. So perhaps there was not a need for it.</li> <li>Q. Okay. Did you check to see if the bathrooms were unlocked during the passing periods?</li> <li>A. No, no one was there. They wouldn't be.</li> <li>They would be locked. They should be.</li> <li>Q. Okay. Is it your understanding, then, that other than the bathrooms that you've testified to that are usually opened, the other student bathrooms are usually locked?</li> <li>A. That's my belief, yes.</li> <li>Q. Okay. Thanks.     <ul> <li>For the faculty bathrooms at Fremont, are those bathrooms accessible to faculty all day on school days at Fremont High School?</li> <li>A. Yes. We have a key. They are all locked. If they have a key, they can get in.</li> </ul> </li> </ul>

	Page 609		Page 611
$ \begin{array}{c} 1\\2\\3\\4\\5\\6\\7\\8\\9\\10\\11\\12\\13\\14\\15\\16\\17\\18\\19\\20\\21\\22\\23\\24\\25\end{array} $	<ul> <li>Q. Okay. Are those faculty bathrooms accessible to students?</li> <li>A. They are not supposed to be. Let's put it that way.</li> <li>Q. Because students don't have keys?</li> <li>A. No.</li> <li>Q. Thanks. <ul> <li>Have you received any complaints about the bathrooms at Fremont since you have been an administrator there?</li> <li>A. Yes.</li> <li>Q. What kind of complaints have you received?</li> <li>A. I think I did testify to this earlier that the students when we used to meet with students in the council on a regular basis, that they said that there wasn't any paper, and so that was the major concern, that there wasn't paper.</li> <li>Q. How recent was that concerned raised? How recently was that concerned raised?</li> <li>A. It was probably two years ago. That was when we met with students and administers to state our concern with the plant manager, and the students would state they needed paper in the bathrooms.</li> </ul> </li> </ul>	$ \begin{array}{c} 1\\2\\3\\4\\5\\6\\7\\8\\9\\10\\11\\12\\13\\14\\15\\16\\17\\18\\19\\20\\21\\22\\23\\24\\25\end{array} $	<ul> <li>another class?</li> <li>A. Okay. You are saying that a teacher like no other teacher would use that room?</li> <li>Q. Thanks for asking for the clarification. What I'm asking about is, during the class, if I'm in there and there's one class using a classroom, are there any other classes using the class at the same time?</li> <li>A. I'm trying to think. The gym would be an example perhaps, but I don't even know about that. I can't think of any.</li> <li>Q. Okay. Thanks. You told me earlier today that there are some intersession classes taking place or an intersession class taking place in the cafeteria now; is that correct?</li> <li>A. That's correct.</li> <li>Q. Are there any other classes at Fremont that take place in classes that were not designed for classroom instruction?</li> <li>MR. ROZWOOD: Asked and answered. THE WITNESS: Not to my knowledge.</li> <li>BY MS. LHAMON:</li> </ul>
24 25	anymore?	24 25	Q. Okay. Do all the science classes at Fremont
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1	Page 610 A. We have the meetings, but the students are	1	Page 612 take place in laboratory classrooms?
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1	Q. Okay. Do you know why there is one or	1	he was familiar with.
2	approximately two science classes that don't meet in	2	Q. And the computer teacher would leave if
3	laboratory I'm sorry why there's one or	3	the computer teacher does leave a lesson plan, it
4	possibly two science teachers that do not meet in	4	would be a lesson plan that doesn't include lesson
5	laboratory class spaces?	5	plans for the use of computers?
	A. Because we ran out of rooms that science	6	A. Yes
6 7		7	Q. What kind of
8	science in, quote, "rooms" we don't have	8	A something with reading that the teachers
9	enough.	9	make copies of that the students would have to do a
10	Q. And you testified that at least one of the	10	
10	teachers told you that that teacher has to move to a lab room to be able to do labs for that class; is	11	report on. Something like that. Q. Okay. When did Fremont go on the multitrack
11		11	
12	that right?	12	year-round calendar? A. You asked me that before. I couldn't
13 14	A. Yes.	13 14	
14 15	Q. Does that teacher have to displace another science class to be able to use the lab room?	14	remember the year, and I didn't look it up. So I
			don't know.
16	A. Yes.	16	Q. Okay.
17	Q. What does that science class do during that	17	A. It wasn't that long ago. About six years
18	time period?	18	ago.
19	A. They go to that teacher's room. The teacher	19	Q. It was definitely during your tenure
20	going there, they would go to that room.	20	A. Oh, yes.
21	Q. So they switch rooms?	21	Q at Fremont?
22	A. Right.	22	Do you know why Fremont went on the
23	Q. Do they have to coordinate schedules to	23	multitrack-year calendar?
24	figure out who wants to do labs when?	24	A. I assume a large part of the reason is
25	A. Yes.	25	because we had too many students that needed to
	Page 614		Page 616
4	Page 614	1	Page 616
1	Q. Do all computer classes at Fremont take	1	attend our school; therefore, to accommodate more
2	Q. Do all computer classes at Fremont take place in rooms that have computers in them?	2	attend our school; therefore, to accommodate more students, we put the track system in.
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	Page 617		Page 619
1 2 3 4 5 6 7 8 9 10 11 12	<ul> <li>Page 617</li> <li>A. That's correct.</li> <li>Q. Which administrator does an administrator at Fremont makes that decision or supervises that?</li> <li>A. Yes.</li> <li>Q. Do you know which administrator it is?</li> <li>A. Yes.</li> <li>Q. Which administrator?</li> <li>A. Jauregui, J-a-u-r-e-g-u-i. Remember last time I said she had a hard name.</li> <li>Q. I do remember.</li> <li>A. Would you like her first name?</li> <li>Q. Sure.</li> </ul>	1 2 3 4 5 6 7 8 9 10 11 12	Page 619 administration or some other group of people. BY MS. LHAMON: Q. You can answer the question. A. Are we talking year-round versus traditional? Q. I'm talking A. I don't have a knowledge about the other year-round schedules. Q. Why don't we take the multitrack that you know about versus the traditional. Do you see any disadvantages? A. Are we talking about for teachers or
12 13 14 15 16 17 18 19 20 21 22 23 24 25	<ul> <li>A. Guillermina, G-u-i-l-l-e-r-m-i-n-a. I really have to write it to see it. Does that look right?</li> <li>Q. Do you know what percentage of Ms. Jauregui's duties are spent on assigning students to the tracks at Fremont?</li> <li>A. No.</li> <li>Q. Okay. Do you know what criteria is used at Fremont to assign students to tracks?</li> <li>A. I know that right now we are looking at numbers. So the smaller tracks are getting the new students, whichever the small track is right now. I don't know.</li> </ul>	12 13 14 15 16 17 18 19 20 21 22 23 24 25	<ul> <li>A. Are we taking about for teachers of students?</li> <li>Q. Well, any disadvantages. So if you think there's administrative disadvantages, I would like to hear about that. If you think there's faculty disadvantages, I would like to hear about that. If you think there's student disadvantages, I would like to hear about that. If you think there aren't any, that's fine.</li> <li>A. That's in addition to other ones. I talked about the communications problems. Because as far as I'm concerned, the largest one is communications, so we all have the same amount of knowledge at the same time.</li> </ul>
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$ \begin{array}{c} 1\\2\\3\\4\\5\\6\\7\\8\\9\\10\\11\\12\\13\\14\\15\\16\\17\\18\\19\\20\\21\\22\\23\\24\\25\end{array} $	<ul> <li>Q. When you say "right now," you mean if a student were to try to enroll today, you would A. Yes.</li> <li>Q the school would look at which track had the fewest number of students?</li> <li>A. Yes.</li> <li>Q. Do you believe that there are any disadvantages to Concept 6 multitracking?</li> <li>MS. GODFREY: Objection. Vague and ambiguous, irrelevant. THE WITNESS: It's kind of broad.</li> <li>BY MS. LHAMON:</li> <li>Q. I'm going to ask if there are any advantages, next, by comparison with a traditional calendar.</li> <li>Do you believe that a Concept 6 multitrack calendar has any disadvantages?</li> <li>MR. ROZWOOD: Objection. Disadvantages as to who?</li> <li>I mean she already testified in her depositions there are disadvantages to the administration, and you are not making a distinction in your question.</li> <li>I think it's really confusing on whether you are referring to advantages or disadvantages to the</li> </ul>	$ \begin{array}{c} 1\\2\\3\\4\\5\\6\\7\\8\\9\\10\\11\\12\\13\\14\\15\\16\\17\\18\\19\\20\\21\\22\\23\\24\\25\end{array} $	<ul> <li>Q. You are talking about communication among administrators?</li> <li>A. Or teachers. For example, remember you asked about what we do about the teachers that come on later on other tracks. Well, then we have to go back and remember what they did or did not have. So that's another step.</li> <li>Q. Sure.</li> <li>A. It's the same kind of thing when we are setting up staff development, that type of thing.</li> <li>Q. Okay.</li> <li>A. That is one I deal with every day.</li> <li>Q. Okay.</li> <li>A. The other ones are kind of philosophical reasons and speculative. As far as student learning, there's research both ways on that. So I don't know.</li> <li>MS. GODFREY: I'm going to interpose a late objection because there's this going back and forth going on, but to the extent that Ms. Hines has already testified to disadvantages to the Concept 6 calendar and multitrack calendars, the question has been asked and answered.</li> <li>MS. LHAMON: Okay.</li> <li>MS. GODFREY: Okay.</li> </ul>

	Page 621		Page 623
$\begin{array}{c}1\\2\\3\\4\\5\\6\\7\\8\\9\\10\\11\\12\\13\\14\\15\\16\\17\\18\\19\\20\\21\\22\\23\\24\\25\end{array}$	<ul> <li>BY MS. LHAMON:</li> <li>Q. Have you completed your answer? I was asking about what are all the disadvantages that you believe exist as between a multitrack calendar and a traditional calendar. I wanted to make sure you completed your answer.</li> <li>MS. GODFREY: Other than what she already testified to.</li> <li>BY MS. LHAMON:</li> <li>Q. Other than what you just answered right now.</li> <li>A. Remember like about two times ago when we went over all those?</li> <li>Q. I do remember that.</li> <li>A. I can't remember all the things.</li> <li>Q. That's okay. You can tell me what you think right now.</li> <li>MR. ROZWOOD: You want her to go through this area again? We spent half a day talking about multitracking and</li> <li>MS. LHAMON: You've made your objection.</li> <li>MR. ROZWOOD: You are interrupting me. I'm trying to make a statement for the record, and I'm concerned about Ms. Hines's time. She is a very busy person.</li> <li>She has been at the school for 14 years, and</li> </ul>	$ \begin{array}{c} 1\\2\\3\\4\\5\\6\\7\\8\\9\\10\\11\\12\\13\\14\\15\\16\\17\\18\\19\\20\\21\\22\\23\\24\\25\end{array} $	<ul> <li>thing was communication, administrating all the adults at the school and the students as well, as far as being on the same page at the same time and knowing what is going on.</li> <li>It's an organizational challenge, figuring out who said what. It's you just want to be fair to everyone, and you don't want to see any track or group of teachers not have what it is that they need. So that's the biggest thing that I can say at this particular point.</li> <li>Q. Okay. Thank you.</li> <li>When does school maintenance take place while students are on campus at Fremont High School?</li> <li>A. Okay. I think we talked about this one before too, and we said that there is always some ongoing maintenance going on. There has to be. I mean cleaning and so forth, but obviously when a teacher is conducting a class, you don't clean in a classroom at that time.</li> <li>Q. Does the school have to have some maintenance take place on Saturdays or after business hours to be able to do it when the students are not in classes?</li> <li>MR. ROZWOOD: Objection to form. THE WITNESS: I think they do it not</li> </ul>
$ \begin{array}{c} 1\\2\\3\\4\\5\\6\\7\\8\\9\\10\\11\\12\\13\\14\\15\\16\\17\\18\\19\\20\\21\\22\\23\\24\\25\end{array} $	Page 622 this is her third day of deposition. This ground has been covered extensively. Because Mr. Friedman isn't here for today and Ms. Godfrey doesn't know what was testified to, you are taking MS. LHAMON: That's inappropriate. I'm not doing that. I'm asking a question that's a legitimate question. I'm entitled to an answer. I appreciate the objection. Let's get the answer and not waste any more time. MR. ROZWOOD: Other than what you testified to. BY MS. LHAMON: Q. I'm not asking what you already testified to. I'm asking: Sitting here today, what are the disadvantages that you can think of between a traditional calendar school and a school on a multitrack calendar? MR. ROZWOOD: Objection. Asked and answered. MS. GODFREY: Same objections. BY MS. LHAMON: Q. You can answer. A. Okay. Well, as I said before, the major	$ \begin{array}{c} 1\\2\\3\\4\\5\\6\\7\\8\\9\\10\\11\\12\\13\\14\\15\\16\\17\\18\\19\\20\\21\\22\\23\\24\\25\end{array} $	<ul> <li>Page 624</li> <li>necessarily because that's when they have to do it but that's it's just part of the schedule. They work on Sundays. They work on Saturdays. They work after adult school leaves and in between adult school and day school, and I mean that's their schedule. So</li> <li>BY MS. LHAMON:</li> <li>Q. Given that's their schedule, does the school not have to pay overtime for people to perform that work on Saturdays or Sundays or after school?</li> <li>A. It's my understanding that overtime is built into the schedule for those particular reasons.</li> <li>Q. Okay. Does Fremont offer remediation services to students?</li> <li>MS. GODFREY: Objection. Vague and ambiguous.</li> <li>THE WITNESS: Okay. You want to be a little more specific about remediation?</li> <li>BY MS. LHAMON:</li> <li>Q. Let's start with intersession. You told me there were some intersession classes taking place. Is intersession remediation, or is it like summer school?</li> <li>A. I know what you are saying. No, it's remediation. The classes are classes that the</li> </ul>

$ \begin{array}{c} 1\\2\\3\\4\\5\\6\\7\\8\\9\\10\\11\\12\\13\\14\\15\\16\\17\\18\\19\\20\\21\\22\\23\\24\\25\end{array} $	<ul> <li>students have not passed before. I mean they have taken them but not passed them.</li> <li>Q. And that's the only thing that is offered during intersession? It's offered to students who need to take a class they didn't pass?</li> <li>A. That's correct. Although this year we did try to offer the sewing class that you talked about earlier, and the enrollment it didn't make enrollment.</li> <li>So it seems like with the students that attend our school there's a greater need for them to attend the classes toward graduation.</li> <li>Q. Okay. Other than the intersession classes, does Fremont offer any other types of remediation for students who need extra help or haven't passed a class?</li> <li>A. We have tutoring programs. We have some Saturday sessions that Title I offers. We have an adult school on our campus. So one of the most popular ways is for the student to stay on campus and take adult school classes, and there are special classes that are offered for our students to make sure that they can pass those classes.</li> <li>Some of the students go to skill centers Maxine Waters, that type of thing as a way of</li> </ul>	$ \begin{array}{c} 1\\2\\3\\4\\5\\6\\7\\8\\9\\10\\11\\12\\13\\14\\15\\16\\17\\18\\19\\20\\21\\22\\23\\24\\25\end{array} $	<ul> <li>intersession; is that right at Fremont High School?</li> <li>A. I think so.</li> <li>Q. Okay. One intersession course. So during one off-track session for a track, is Fremont able to offer the equivalent of the entire course? So if a student needs to make up algebra</li> <li>A. Uh-huh.</li> <li>Q. If a B track student needs to take algebra again when he is off track, is that student able to get the full algebra class during the intersession periods?</li> <li>A. I think a student is I think a student can take two classes. So I think the person could take Algebra 1 A/B. I'm not absolutely positive of that.</li> <li>Q. Okay.</li> <li>A. I know the student has opportunities to take two classes.</li> <li>Q. And the question I'm asking was maybe suchear.</li> <li>Is the course offered during the intersession equivalent to a course that would be offered in a semester during the regular part of the school year? So not the intersession part of the</li> </ul>
$ \begin{array}{c} 1\\2\\3\\4\\5\\6\\7\\8\\9\\10\\11\\12\\13\\14\\15\\16\\17\\18\\19\\20\\21\\22\\23\\24\\25\end{array} $	Page 626 making up credits. It's possible to enroll in community colleges as well. There's lots of different paths that a student can take to accumulate other credits. Q. The skill centers and the work experience and the community college options, those are not options offered by Fremont; is that right? A. Well, it's offered by L.A. Unified to go to Maxine Waters, and they do have transportation and it's really not that far from us. Sometimes they actually offer academic classes at the skill center. So it's possible for a student to do that. This is based on three or four years ago. To my knowledge, that still exists, that program. Like I said, the biggest avenue is the adult school on campus, and the adult school principal works with the assistant principal counseling when he offers the classes so that it services our students. Q. Okay. For the intersession classes strike that. Is intersession offered during every period when one track is off track? A. Yes. Q. So if I'm on, let's say, track A, every time I go off track, there's an opportunity for me to take	$ \begin{array}{c} 1\\2\\3\\4\\5\\6\\7\\8\\9\\10\\11\\12\\13\\14\\15\\16\\17\\18\\19\\20\\21\\22\\23\\24\\25\end{array} $	<ul> <li>school year.</li> <li>MS. GODFREY: I'm going to object as to the term "equivalent." Are you talking about the amount of credit?</li> <li>MS. LHAMON: I'm talking about the same amount of credit.</li> <li>MS. GODFREY: Length of time would be different?</li> <li>MS. LHAMON: Right.</li> <li>Q. But they have the equivalent quantity of information given to the students during the intersession. That's what I'm asking.</li> <li>A. The first one. If a student is taking A/B, that's ten hours. That's four hours of instruction on intersession calendar or the equivalent of two classes, which would be ten credits.</li> <li>Moure talking about a lot less time on task, very condensed session, and I would be amazed if it's equivalent to a whole semester's class.</li> <li>In the case of Algebra A/B, that one year, you are talking about taking it in less than two months. To me, I don't see how that would be equivalent education. That's my personal opinion.</li> <li>Q. Okay. Thank you.</li> </ul>

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$ \begin{array}{c} 1\\2\\3\\4\\5\\6\\7\\8\\9\\10\\11\\12\\13\\14\\15\\16\\17\\18\\19\\20\\21\\22\\23\\24\\25\end{array} $	<ul> <li>intersession all the students who need to make up a course at Fremont High School, or does Fremont have to turn some students away from intersession classes?</li> <li>A. That's a pretty good question. I think sometimes we have difficulty finding teachers, and in that case, we are not able to offer the class. I think, to me, though, we really need to offer I mean more students need to be interested in going to intersession. In the end I think we service most of the students that want to go to intersession, but not enough really want to go. The other issue at our school, if we offered, say, ten classes in intersession, which we probably couldn't fund anyway, there's no space. Any time we are offering intersession, we are displacing a classroom, and that's an extremely big issue that we talked about earlier. It's difficult. That is a challenge.</li> <li>Q. Do you participate in the decision making for which intersession courses will be offered at Fremont?</li> <li>A. No.</li> <li>Q. Who does that?</li> </ul>	$ \begin{array}{c} 1\\2\\3\\4\\5\\6\\7\\8\\9\\10\\11\\12\\13\\14\\15\\16\\17\\18\\19\\20\\21\\22\\23\\24\\25\end{array} $	<ul> <li>Q. And are the identical number of courses offered on each track at the school?</li> <li>A. It wouldn't be exact, no.</li> <li>Q. So there might be, you know, more English glasses offered on one track than on another?</li> <li>A. Certainly, yeah. Yes.</li> <li>Q. Why does that happen?</li> <li>A. Again, it's based on what the students on a particular track need, and we would always have enough required classes for everyone, but you might find students on one track actually getting into a required class on a repeat basis, which we try to avoid, but that could jam the numbers up in a particular class, and that would cause perhaps more English classes to be offered on a track.</li> <li>I mean there are lots of different reasons.</li> <li>Q. Why would a student on a given track get into a required course on a repeated basis? Would that be because they failed the class and need to retake it?</li> <li>A. Yes. If there's space, sometimes that happens. Theoretically they are supposed to be intersession or adult school when they repeat classes. That's the policy. That may or may not be</li> </ul>
25	A. The assistant principal counseling.	25	in writing, but you'll find that, in practice, that
1 2 3 4 5 6 7 8 9 10 11 12 13 14	<ul> <li>Page 630</li> <li>Q. Have you spoken to the assistant principal counseling about that decision making at all?</li> <li>A. No. She is really experienced, as is the intersession coordinator, and my opinion would really be superfluous on that issue.</li> <li>Q. Okay. Thanks for letting me know.</li> <li>A. Yeah.</li> <li>Q. You testified that, any time an intersession course is offered, that course would displace another class that would be offered then; is that right?</li> <li>A. Yeah. Theoretically, if we could offer as many students as would show up. You would have to have a location.</li> <li>What would that location be? We already</li> </ul>	1 2 3 4 5 6 7 8 9 10 11 12 13 14	Page 632 doesn't always happen. You'll find students sitting in the daytime ninth-grade English twice. Q. Okay. Do you know how the decision is made at Fremont to offer one course on one track but not on another? A. Again, the counselors take student requests, and they make sure that they get their requirements and turn in tallies to the assistant principal counseling, and that's how she determines how many sections are offered. So it would vary a little bit. Not a great deal but a little bit. Q. Does multitracking impact students' ability to participate in extracurricular activities? MS. GODFREY: Objection. Vague and

	Page 633		Page 635
1	are off track.	1	from whatever they tall us the perents can aboug
1 2	Theoretically it could. I suppose there are	$\frac{1}{2}$	from whatever they tell us, the parents can choose. Q. Do you know to which high schools or
$\frac{2}{3}$	isolated instances where a student had to go to	$\frac{2}{3}$	which high school or high schools students
4	Mexico during his off-track time, and that would	4	A. No.
5	prevent him from marching with the band.	5	Q are bused from Fremont now?
6	BY MS. LHAMON:	6	A. No.
7	Q. Okay.	7	Q. Do you know
8	MR. ROZWOOD: That's a hypothetical you just	8	A. Sorry.
9	testified to, or it's an actual	9	Q. That's okay.
10	THE WITNESS: It's a hypothetical, but it	10	Do you know which high schools or high
11	could happen.	11	school students were bused last year for the
12	BY MS. LHAMON:	12	2000/2001 school year?
12	Q. You mentioned on an earlier day of testimony	13	A. No, I really don't know with any accuracy.
14	that Fremont buses students away from campus under	14	I know they go to the Valley. They have in the past
15	the CAP program; is that correct?	15	gone to Canoga, but I don't know what year they went
16	A. Yes.	16	to Canoga.
17	Q. When did Fremont start busing students on	17	Q. Okay. Do you know if the students that were
18	the CAP program?	18	bused away from Fremont always go to multitrack
19	A. I don't really know, but I would guess it's	19	schools when they are bused away?
20	ever since we have begun year-round that we bus	20	A. No, not necessarily.
21	students out.	21	Q. They don't necessarily?
22	I think we have always been full.	22	A. They don't necessarily go to multitrack
23	Q. Is CAP a program designed to alleviate	23	schools.
24	overcrowding?	24	Q. Do you know why that is?
25	MS. GODFREY: If you know.	25	A. They go to schools where there is space.
	Page 634		Daga 626
1			Page 636
1	THE WITNESS: Yeah. That I mean they	1	Q. Okay. Do you know what time the buses leave
2	take students away because there's no room for them.	2	Q. Okay. Do you know what time the buses leave campus to take students to the schools who are bused
2 3	take students away because there's no room for them. Yeah, it's a program to find another school for the	2 3	Q. Okay. Do you know what time the buses leave campus to take students to the schools who are bused away from Fremont?
2 3 4	take students away because there's no room for them. Yeah, it's a program to find another school for the students that don't have enough space at their home	2 3 4	<ul><li>Q. Okay. Do you know what time the buses leave campus to take students to the schools who are bused away from Fremont?</li><li>A. Yeah, it's between 6:00, 6:15, around that</li></ul>
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- schools their children should be bused to? 24
- A. The district tells us which schools, and 25
- 24 So... 25 BY MS. LHAMON:

	Page 637		Page 639
1	Q. You've heard from some of the students bused	1	I think you asked a question that you didn't
2	away that they would rather be at Fremont? Is that	2	answer her directly. You asked what reports of
3	what you are saying?	3	discrimination the students had informed her of, and
4	A. No, there just may be a little more	4	you responded what you heard from teachers and
5	discrimination in different areas than they will find	5	administrators. So I want the record to be clear.
6	at our school. I think that's unfortunate.	6	Have you heard any reports directly from
7	Another thing that happens, of course, the	7	students of discrimination?
8	students that are bused are probably not the stellar	8	THE WITNESS: No one has come to my office
9	students, and so, you know, they are not going to	9	and said, "This has happened to me" and "That's
10	maybe perform as well, and I think it's better that	10	happened to me." That's not true.
11	they stay at home if they can.	11	It's like a global gestalt all these years
12	Anyway, that's just a little editorial.	12	of talking to different people, but I couldn't give
13	Q. The students you said that the students	13	you an incident where someone has come and said that.
14	who are going to be bused are probably not the better	14	If that happens, that's reported. If we
15	students. Is that because those are the students	15	have a specific incident, we would report that. So I
16	that register late and those are the students that	16	don't have anything like that.
17	are less academically	17	BY MS. LHAMON:
18	A. That's a generality. I imagine if the	18	Q. Okay.
19	student didn't get there by the end of the last	19	A. Maybe I'm talking my personal opinion.
20	day of the first week of school, perhaps there is not	20	Q. That's okay. I appreciate the
21	as much parental push towards getting a student	21	clarification.
22	enrolled and caring as much.	22 23	A. Okay.
23 24	Not always. It's a generalization, but with	23 24	Q. I want to ask you if you know about any fees being charged to students who participate in
24 25	the students that show up toward the end of the month that seemed unaware that school started, that type of	24 25	educational activities at Fremont.
23	that seemed unaware that school started, that type of	23	educational activities at Premont.
	Page 638		Page 640
1	-	1	
1 2	thing, they are not going to be your stronger	12	Before I do that, I want to start by finding
2	thing, they are not going to be your stronger students.	2	Before I do that, I want to start by finding out what you understand the term "school fees" to
	<ul><li>thing, they are not going to be your stronger students.</li><li>Q. Okay. And you said that you hear from some</li></ul>		Before I do that, I want to start by finding
2 3	thing, they are not going to be your stronger students.	2 3	Before I do that, I want to start by finding out what you understand the term "school fees" to mean so we can make sure we are talking about the same thing.
2 3 4	<ul><li>thing, they are not going to be your stronger students.</li><li>Q. Okay. And you said that you hear from some of the students who are bused away that there might be different forms of discrimination at some of the</li></ul>	2 3 4	Before I do that, I want to start by finding out what you understand the term "school fees" to mean so we can make sure we are talking about the same thing. MR. ROZWOOD: Objection. Vague and
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1	a fee to join the football team. Maybe something	1	Q. Do you know who asked for the audit to be
2	like that.	2	performed?
3	BY MS. LHAMON:	3	A. Not really.
4	Q. Let's work with that.	4	Q. Okay. You say that you think the audit took
5	A. Okay.	5	place two years ago.
6 7	Q. Asking students to pay for something to	6 7	A. I believe so. At the time they were
8	participate in a school activity. Does that work? A. Okay. Sure.	8	auditing a lot of schools, and everyone knew about it. I think there was a districtwide thing.
9	Q. Okay. Are you aware of any such school fees	9	Q. When you say they were auditing a lot of
10	being charge to the students at Fremont High School	10	schools, you mean the L.A. Unified was?
11	since you've been an administrator there?	11	A. Whoever "they" is. I don't know.
12	A. No.	12	Q. Did you participate in that audit at all two
13	Q. Do you know if any Fremont teachers ask	13	years ago?
14	students to pay money to take classes?	14	A. No.
15	A. No.	15	Q. Do you know when was the last time Fremont
16	Q. Do you know if any Fremont teachers ask	16	was reviewed as part of the coordinated compliance
17 18	students to purchase materials for class? A. No.	17 18	review? A. No, but I know we are scheduled next year.
19	Q. Do you know if any Fremont teachers ask	19	So whatever cycle they are on, I know that's the next
20	students to pay money to take a field trip?	20	one.
21	A. No, huh-uh. That question has been asked of	21	Q. When you say you are scheduled next year, is
22	me because sometimes teachers don't know that. So if	22	next year going to be the year when Fremont does its
23	they do that, they were told not to. I don't think	23	self-review or when the CCR team comes to campus?
24	that's happened, no.	24	A. I don't know.
25	MS. GODFREY: Can we take a short break for	25	Q. How is it that you know that Fremont is
1 2	Page 642 a minute. MS. LHAMON: Sure.	1 2	Page 644 scheduled next year for a coordinated compliance
3 4	(Off the record.) BY MS. LHAMON:	3 4	review? A. Actually I drove the Title I coordinator back from the conference we went to last weekend, and she said she wasn't going to retire until the CCR was
3	BY MS. LHAMON: Q. Do you know if any of the athletic coaches	3	A. Actually I drove the Title I coordinator back from the conference we went to last weekend, and she said she wasn't going to retire until the CCR was
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	Page 645		Page 647
1	involved with the WASC review. How are you involved	1	MS. LHAMON: My question speaks for itself.
2	with the WASC review?	2	Q. Go ahead and answer.
3	A. The last two or three I have been the	3	MR. ROZWOOD: Objection as to the use of the
4	administrator in charge.	4	term "State" as vague and ambiguous.
5	Q. Next year, which is the 2002/2003 school	5	THE WITNESS: Well, there are two other
6		6	review teams that address issues at the school.
7	year, would be the year WASC reviews Fremont; is that	7	Whether they are coming from the State or from the
8 9	right? A. Yes.	8 9	district, it's sometimes confusing for me. Special ed is often special ed compliance.
10	Q. Will you be in charge of that review then?	10	I don't know where that's coming from. It could be a
11	A. I don't know. I'm in charge still this	11	district team.
12	year, but the new administrator may be in charge this	12	Of course, we have bilingual compliance
13	year because she actually loves accreditation. So we	13	also. Now, what the State's role is in either one of
14	will see.	14	those, it could be minimal or none. I don't know.
15	Q. Have you found the WASC reviews helpful in	15	BY MS. LHAMON:
16	the past at Fremont?	16	Q. Okay. Those are the only reviews that you
17	MS. GODFREY: Objection. Vague and	17	are aware of that are external to Fremont the
18	ambiguous.	18	WASC, the CCR, the special ed compliance, and
19 20	MR. ROZWOOD: Join. THE WITNESS: To a certain extent. I like	19	bilingual?
20	the idea that the teachers meet together and talk	20 21	MS. GODFREY: She testified to fiscal audit. Are you excluding that on purpose or
$\frac{21}{22}$	about instruction and ideas and making the school	$\frac{21}{22}$	THE WITNESS: Yeah, the fiscal
23	better.	23	BY MS. LHAMON:
24	A lot of the courses are kind of pro formal	24	Q. Okay.
25	paperwork kinds of things that get in the way of	25	A. I think so.
	Page 646		
	Tage 040		Page 648
1	-	1	-
1 2	other things you are supposed to be doing, but I find the dialogue helpful.	1 2	Q. Okay. Thank you. How did you first hear about this case?
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$ \begin{array}{c} 1\\2\\3\\4\\5\\6\\7\\8\\9\\10\\11\\12\\13\\14\\15\\16\\17\\18\\19\\20\\21\\22\\23\\24\\25\end{array} $	<ul> <li>supposedly trashed or dissed his school. So I read that article, and that's the last one I can remember or have a specific recollection of.</li> <li>Q. What did you think of that article?</li> <li>A. It was a while ago. I read it in the morning. I put a Post-it on it for my son and said this is the one I'm doing. I think I thought it was fairly well done for the "Breeze."</li> <li>Q. Can you remember any other articles that you've read about this case?</li> <li>A. Not specifically.</li> <li>Q. Have you had any discussions with any teachers at Fremont or other administrators at Fremont about this case?</li> <li>A. No discussion that lasted longer than a minute. Of course, Ms. Roland and I have talked about it for more than a minute. Everyone else says, "Oh, you have to do a deposition" Q. They are jealous.</li> <li>A not anything of substance.</li> <li>Q. What did you say to Ms. Roland about this case?</li> <li>A. Well, we are dialoguing about what the expectations were and in general the questions that</li> </ul>	$ \begin{array}{c} 1\\2\\3\\4\\5\\6\\7\\8\\9\\10\\11\\12\\13\\14\\15\\16\\17\\18\\19\\20\\21\\22\\23\\24\\25\end{array} $	<ul> <li>we looked it up.</li> <li>He said, oh, yeah, he had about 40, but it wasn't in an eleventh grade class. It was tenth grade. Those students were eventually bounced out. The tenth class is usually around 30. 10 is bad, but it's not 20 over, and it was eventually taken care of.</li> <li>Q. Do you remember which class that was?</li> <li>A. It was an English class, and the teacher was Mr. Bell, B-e-1-l.</li> <li>Q. Okay. After we filed this lawsuit, did you receive any communication from anyone associated with the State Board of Education regarding the allegations at Fremont?</li> <li>A. No.</li> <li>Q. After we filed the lawsuit, did you receive any communication about the allegations in this lawsuit?</li> <li>A. No.</li> <li>Q. Did you receive any communication from anyone at the State Superintendent of Public Instruction's office about the allegations in this lawsuit?</li> <li>A. No.</li> </ul>
$ \begin{array}{c} 1\\2\\3\\4\\5\\6\\7\\8\\9\\10\\11\\12\\13\\14\\15\\16\\17\\18\\19\\20\\21\\22\\23\\24\\25\end{array} $	Page 650 were asked, that type of thing. I haven't talked to her about it. Whoever went first, the other was asking: What did they ask you? What did they want to know? You should be prepared. Oh. That type of thing. Q. Did you talk at all about the substance of the case or whether the allegations in the case were true or false? A. Both of us didn't have a lot of knowledge about some of the plant questions you are asking, and I still don't have a lot of knowledge about it, but we looked at some of those questions. There was a question about the number of students in the class which seem to me totally false. So I investigated that a little bit and found that that was kind of twisted, that information. So just a couple of areas. Q. And the information about the number of students in the class you thought was twisted, what information was that? A. I believe it was in when a student said there was in an eleventh-grade class there were 40 students, I just about fell over at that because that is a class that could only be 20 or you are totally out of compliance. I asked the teacher about it, and	$ \begin{array}{c} 1\\2\\3\\4\\5\\6\\7\\8\\9\\10\\11\\12\\13\\14\\15\\16\\17\\18\\19\\20\\21\\22\\23\\24\\25\end{array} $	<ul> <li>Page 652</li> <li>You are meaning me personally?</li> <li>Q. Right.</li> <li>A. No.</li> <li>Q. Are you aware of any communications with anyone at Fremont High School?</li> <li>A. No.</li> <li>Q. Have you discussed this case with anyone at O'Melveny &amp; Myers other than in your deposition?</li> <li>A. You mean with my attorneys?</li> <li>Q. No, your attorneys are Lozano Smith.</li> <li>A. Sorry about that.</li> <li>Q. That's okay. It's not an insult. Mr. Rozwood works at O'Melveny &amp; Myers, and they represent the State of California. It's the place we are today.</li> <li>Mave you had any conversations with the attorneys representing the State of California, O'Melveny &amp; Myers, separate from your deposition itself?</li> <li>A. No.</li> <li>Q. You never met with Mr. Rozwood before the deposition?</li> <li>A. No.</li> <li>Q. You haven't met with any other attorneys with O'Melveny &amp; Myers before the depositions?</li> </ul>

	Page 653		Page 655
1	A. No.	1	and is attached hereto.)
2	Q. Or had any conversations over the phone with	$\frac{1}{2}$	MS. LHAMON: None of the minutes are Bates
3	them?	3	stamped, and they are produced for the first time
4	A. No.	4	today. We have spent the off-the-record time
5	Q. Or received anything in the mail from them?	5	reviewing copies of the minutes which we appreciate
6	A. No.	6	your bringing today, Ms. Hines, and counsel for the
7	Q. Okay. Have you given a declaration to	7	State and for the plaintiffs have noted there are
8	anyone in this case?	8	several pages that seem to be out of order and some
9	Do you know what a declaration is?	9	of the minutes seem to be missing altogether.
10 11	A. No.	10	So counsel for L.A.U.S.D. has agreed to
11	Q. When we showed you on the first day of testimony, Mr. Rozwood showed you some statements	11 12	produce these documents with Bates stamps as part of the regular production and to take a look at them and
12	Cindy Diego had made and Glauz Diego had made and	12	see if we can get a cleaner copy, and if you can't,
14	they signed them and they were on numbered paper and	14	you can't.
15	it was their allegations about what happened at	15	Is that correct?
16	school for them. Those are declarations.	16	MS. GODFREY: My understanding of what was
17	Have you given any written statement like	17	handed to you at the deposition is all that there
18	that to anyone in the case?	18	are. So I can ask my client to go back and take a
19	A. You mean did I write anything about it and	19	look again, but off the record we discussed and she
20	give it to them? No.	20	has assured me what was produced is everything that
21 22	Q. Okay. Thank you.	21 22	was in her possession.
22	For the time being, I'm done asking questions, but I do need to wait for those documents	22	So the district will be happy to look through the documents and try to re-order them if
23	to be copied today, and we haven't received the full	23	something looks out of order, but in terms of finding
25	document production. But for the time being, I'm	25	leadership council minutes, we believe that what has
	r		
	Page 654		Page 656
1	done with my questions.	1	been produced is all that there are.
1 2	I don't know if Mr. Rozwood has any		
3	•	2	MIN L'HAMUUN' L'appreciate that
5	Iollow-up.	2 3	MS. LHAMON: I appreciate that. I do note Ms. Hines stated she thought there
4	follow-up. MR. ROZWOOD: Let's go off the record for a	2 3 4	I do note Ms. Hines stated she thought there were more recent minutes
	MR. ROZWOOD: Let's go off the record for a second.	3	I do note Ms. Hines stated she thought there
4 5 6	MR. ROZWOOD: Let's go off the record for a second. (Off the record.)	3 4 5 6	I do note Ms. Hines stated she thought there were more recent minutes MS. GODFREY: I'm sorry. I didn't hear that.
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	Page 657		Page 659
1	MS. LHAMON: Business records.	1	want to, and as I said, the district has made
2	MS. GODFREY: business records	2	appropriate objections to plaintiffs' subpoena
3	subpoena excuse me that in and of itself is not	3	consistently throughout.
4	grounds to reopen the depo or call Ms. Hines again.	4	There's no instruction not to answer.
5	It depends on if there are more documents to be	5	There's no outstanding dispute within this
6	produced and what those documents are.	6	deposition, so to speak, and you've made the decision
7	And additionally the district has objected	7	to depose this deponent at this time, as has the
8	consistently, since plaintiffs have served those	8	State, and again, for the record, the district's
9	subpoenas, that they are open, broad, and vague and	9	position is that, you know, we will consider or
10	ambiguous and a host of other written objections that	10	entertain a request to depose Ms. Hines at a later
11	I can't recall for the record right now, and that you	11	date, but if you are done with your questions, then
12	have had the opportunity to depose Ms. Hines, and as	12	you've had your opportunity to depose this witness.
12	far as we are concerned, if you are done with your	12	MS. LHAMON: You and I vigorously disagree
13	questions, the deposition is closed.	13	about that, and we have noted you expressed in
15	If you want to later argue after you've	15	writing a continuing willingness to produce
16	received some documents that the deposition should be	16	documents, and it's very clear that the document
17	reopened, you are free to make that argument at that	17	production is not complete, and your position has
18	time, but as far as the district is concerned, this	18	been that you will continue to produce documents.
19	has been your time to depose Ms. Hines, and the	19	MS. GODFREY: Whether or not the district
20	deposition is closed.	20	has agreed to produce documents has nothing to do
20	MS. LHAMON: I appreciate that statement,	20	with concluding this deposition, and again, I think
$\frac{21}{22}$	but it's my deposition	$\frac{21}{22}$	I've made my statement for the record. We will have
22	MR. ROZWOOD: Actually it's mine.	22	to agree to disagree.
23	MS. LHAMON: We both noticed it, and I'm not	23 24	MS. LHAMON: Okay.
24	closing	24 25	MR. ROZWOOD: Ms. Hines is having so much
23	closing	23	WR. ROZWOOD. WS. Times is having so inden
	Page 658		Page 660
1	MR. ROZWOOD: I'm sorry. Who is paying for	1	fun in this deposition.
2	the	2	THE WITNESS: Yes.
-		-	

- 3 Clearly we met pursuant to the deposition
- 4 notice that the State served on the district for
- 5 Ms. Hines to appear, and that's the nature of this
- 6 particular deposition.
- 7 If you noticed a separate deposition, that
- 8 never proceeded. This deposition has been conducted 9 pursuant to the State's notice.
- 10 And just for the record, the State would
- also reserve its rights to seek to reopen this 11
- deposition in the event that the added documents 12
- 13 produced responsive to previously served discovery
- 14 are relevant to issues that we addressed in this
- deposition, and we also take the position that the 15
- deposition has not been concluded. 16
- MS. LHAMON: I want to make really clear 17
- 18 that I'm not making a representation we would seek to
- reopen the deposition. We are not closing the 19 20 deposition. So it's not an effort to reopen. It's
- 21 not completed.
- 22 MS. GODFREY: I'm not saying, if there's a
- 23 reason you want to argue to the district later, that
- we aren't willing to consider it, but nobody -- you 24
- are free to depose somebody in a lawsuit when you 25

MS. LHAMON: You want to switch places?

- MR. ROZWOOD: No, it's just a short series
- of questions. 5 6

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## **EXAMINATION**

- 8 BY MR. ROZWOOD:
- 9 Q. You said there was one class -- intersession
- 10 class being taught in the cafeteria currently.
- 11 A. Yes. 12
  - O. What class is that?
  - A. It's a mathematics class.
    - Q. Do you know which math class?
  - A. No, but I assume that it's an algebra-level
- class because that's mainly what we teach, Algebra 1, 16 17 in intersession.
- 18 Q. Did you receive any complaints from teachers
- or students that the cafeteria is an inadequate 19 20 environment in which to teach math class?
- 21 A. Not personally. I have not received those 22 complaints.
- 23 Q. Do you think the fact that that intersession
- 24 class is being held in the cafeteria interferes with
- the students' ability to learn the subject matter? 25

			· · · · · · · · · · · · · · · · · · ·
.	Page 661	.	Page 663
	A. If it were my choice, I would put the class		her PE credits in swimming because she was a
$\begin{vmatrix} 2 \\ 2 \end{vmatrix}$	in a classroom because there is other traffic around	2	competitive swimmer and, therefore, the State might
3	the cafeteria outside and we also have to spend time	3	look at that as a repeat class and not count it as
4	cleaning up the cafeteria a little bit after	4	each time she took swimming to count it for the PE
5	nutrition. You have a rolling chalkboard.	5	that she would need for the credential.
6	So I think the environment could be better.	6	Q. So if you were to hire her because you
	Let's put it that way.		thought she was an excellent teacher, you would be
8	Q. Do you think it interferes with the	8	forced to hire her without a full credential;
9	students' ability to learn the subject matter?	9	correct?
10	A. I don't know. I really don't know if	10	A. She would come in I could hire her as a
11	there's a direct interference. I could say there	11	substitute teacher, which is one of the things I was
12	certainly could be a direct interference. Q. You mentioned in the context of busing	12 13	planning to do.
13	and the example of late enrollees, you mentioned the	13	Considering everything is equal, she has not had a complete interview yet. I have that scheduled
14	parental role that is played sometimes in causing a	14	for Monday. She has had a mini interview and a
16	student to be a late enrollee and they are the	16	personal reference. Both of those things were
17	student to be a fate enforce and they are the students that get bused outside of Fremont.	17	positive.
18	Do you recall that testimony generally?	18	If I do hire her, yes, she would come in at
19	A. Yes.	19	first perhaps as a substitute and work as an
20	Q. Do you think that why don't you tell us	20	emergency credentialed physical education teacher.
21	what you think the role of the parent is generally in	21	Q. Do you think the fact she might come in as
22	the students' education.	22	an emergency credentialed teacher would have any
23	A. Now, that's a really broad question, but as	23	impact on her ability to be an effective PE teacher
24	a parent and as an educator, I would hope that the	24	at Fremont?
25	parents would know the subjects that the student is	25	A. It's certainly possible. I really won't
	Page 662		Page 664
1	Page 662 taking; would have a general knowledge of what the	1	Page 664 know.
1 2		1 2	
	taking; would have a general knowledge of what the student needs for graduation; would have a knowledge of the school calendar, when a track starts and a		know.
2	taking; would have a general knowledge of what the student needs for graduation; would have a knowledge	2	know. For example, the person that I hired that is still a substitute and will be a substitute until the
2 3	taking; would have a general knowledge of what the student needs for graduation; would have a knowledge of the school calendar, when a track starts and a track goes off; know the teachers' names that a student has; and have an idea of the student's	2 3	know. For example, the person that I hired that is
2 3 4 5 6	taking; would have a general knowledge of what the student needs for graduation; would have a knowledge of the school calendar, when a track starts and a track goes off; know the teachers' names that a student has; and have an idea of the student's progression toward graduation. That's a really	2 3 4	know. For example, the person that I hired that is still a substitute and will be a substitute until the end of the month is outperforming many fully
2 3 4 5 6 7	taking; would have a general knowledge of what the student needs for graduation; would have a knowledge of the school calendar, when a track starts and a track goes off; know the teachers' names that a student has; and have an idea of the student's progression toward graduation. That's a really general answer.	2 3 4 5	know. For example, the person that I hired that is still a substitute and will be a substitute until the end of the month is outperforming many fully credentialed teachers right now, and this is her
2 3 4 5 6 7 8	<ul><li>taking; would have a general knowledge of what the student needs for graduation; would have a knowledge of the school calendar, when a track starts and a track goes off; know the teachers' names that a student has; and have an idea of the student's progression toward graduation. That's a really general answer.</li><li>Q. It's a general question. So it's a fair</li></ul>	2 3 4 5 6	know. For example, the person that I hired that is still a substitute and will be a substitute until the end of the month is outperforming many fully credentialed teachers right now, and this is her second month of teaching.
2 3 4 5 6 7 8 9	<ul> <li>taking; would have a general knowledge of what the student needs for graduation; would have a knowledge of the school calendar, when a track starts and a track goes off; know the teachers' names that a student has; and have an idea of the student's progression toward graduation. That's a really general answer.</li> <li>Q. It's a general question. So it's a fair response.</li> </ul>	2 3 4 5 6 7 8 9	know. For example, the person that I hired that is still a substitute and will be a substitute until the end of the month is outperforming many fully credentialed teachers right now, and this is her second month of teaching. Q. What subject is that?
2 3 4 5 6 7 8 9 10	<ul> <li>taking; would have a general knowledge of what the student needs for graduation; would have a knowledge of the school calendar, when a track starts and a track goes off; know the teachers' names that a student has; and have an idea of the student's progression toward graduation. That's a really general answer.</li> <li>Q. It's a general question. So it's a fair response.</li> <li>With respect to the hiring of teachers for</li> </ul>	2 3 4 5 6 7 8 9 10	<ul> <li>know.</li> <li>For example, the person that I hired that is still a substitute and will be a substitute until the end of the month is outperforming many fully credentialed teachers right now, and this is her second month of teaching.</li> <li>Q. What subject is that?</li> <li>A. English.</li> <li>Q. What is her name?</li> <li>A.</li> </ul>
2 3 4 5 6 7 8 9 10 11	<ul> <li>taking; would have a general knowledge of what the student needs for graduation; would have a knowledge of the school calendar, when a track starts and a track goes off; know the teachers' names that a student has; and have an idea of the student's progression toward graduation. That's a really general answer.</li> <li>Q. It's a general question. So it's a fair response.</li> <li>With respect to the hiring of teachers for unfilled positions, you mentioned that there was one</li> </ul>	2 3 4 5 6 7 8 9 10 11	<ul> <li>know.</li> <li>For example, the person that I hired that is still a substitute and will be a substitute until the end of the month is outperforming many fully credentialed teachers right now, and this is her second month of teaching.</li> <li>Q. What subject is that?</li> <li>A. English.</li> <li>Q. What is her name?</li> <li>A.</li> <li>Q. You've mentioned two other teaching</li> </ul>
2 3 4 5 6 7 8 9 10 11 12	<ul> <li>taking; would have a general knowledge of what the student needs for graduation; would have a knowledge of the school calendar, when a track starts and a track goes off; know the teachers' names that a student has; and have an idea of the student's progression toward graduation. That's a really general answer.</li> <li>Q. It's a general question. So it's a fair response.</li> <li>With respect to the hiring of teachers for unfilled positions, you mentioned that there was one candidate for the PE position that was excellent even</li> </ul>	2 3 4 5 6 7 8 9 10 11 12	<ul> <li>know.</li> <li>For example, the person that I hired that is still a substitute and will be a substitute until the end of the month is outperforming many fully credentialed teachers right now, and this is her second month of teaching.</li> <li>Q. What subject is that?</li> <li>A. English.</li> <li>Q. What is her name?</li> <li>A</li></ul>
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2 3 4 5 6 7 8 9 10 11 12 13 14 15	<ul> <li>taking; would have a general knowledge of what the student needs for graduation; would have a knowledge of the school calendar, when a track starts and a track goes off; know the teachers' names that a student has; and have an idea of the student's progression toward graduation. That's a really general answer.</li> <li>Q. It's a general question. So it's a fair response.</li> <li>With respect to the hiring of teachers for unfilled positions, you mentioned that there was one candidate for the PE position that was excellent even if the State said that she wasn't qualified formally for the position.</li> <li>I think that you were referring to the</li> </ul>	2 3 4 5 6 7 8 9 10 11 12 13 14 15	<ul> <li>know.</li> <li>For example, the person that I hired that is still a substitute and will be a substitute until the end of the month is outperforming many fully credentialed teachers right now, and this is her second month of teaching.</li> <li>Q. What subject is that?</li> <li>A. English.</li> <li>Q. What is her name?</li> <li>A. Interviewed that you had interviewed that would be excellent, I believe were your words, in English.</li> <li>Do you recall the two interview candidates you were referring to?</li> </ul>
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16	<ul> <li>taking; would have a general knowledge of what the student needs for graduation; would have a knowledge of the school calendar, when a track starts and a track goes off; know the teachers' names that a student has; and have an idea of the student's progression toward graduation. That's a really general answer.</li> <li>Q. It's a general question. So it's a fair response.</li> <li>With respect to the hiring of teachers for unfilled positions, you mentioned that there was one candidate for the PE position that was excellent even if the State said that she wasn't qualified formally for the position.</li> <li>I think that you were referring to the summer excuse me the swimming teacher</li> </ul>	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16	<ul> <li>know.</li> <li>For example, the person that I hired that is still a substitute and will be a substitute until the end of the month is outperforming many fully credentialed teachers right now, and this is her second month of teaching.</li> <li>Q. What subject is that?</li> <li>A. English.</li> <li>Q. What is her name?</li> <li>A. English.</li> <li>Q. You've mentioned two other teaching candidates that you had interviewed that would be excellent, I believe were your words, in English.</li> <li>Do you recall the two interview candidates you were referring to?</li> <li>A. Yes.</li> </ul>
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2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22	<ul> <li>taking; would have a general knowledge of what the student needs for graduation; would have a knowledge of the school calendar, when a track starts and a track goes off; know the teachers' names that a student has; and have an idea of the student's progression toward graduation. That's a really general answer.</li> <li>Q. It's a general question. So it's a fair response.</li> <li>With respect to the hiring of teachers for unfilled positions, you mentioned that there was one candidate for the PE position that was excellent even if the State said that she wasn't qualified formally for the position.</li> <li>I think that you were referring to the summer excuse me the swimming teacher candidate; is that correct?</li> <li>A. Yes.</li> <li>Q. What did you mean when you said the State might describe her as not officially qualified?</li> <li>A. In order to get a credential in physical education, you need to have a certain number of units</li> </ul>	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22	<ul> <li>know.</li> <li>For example, the person that I hired that is still a substitute and will be a substitute until the end of the month is outperforming many fully credentialed teachers right now, and this is her second month of teaching.</li> <li>Q. What subject is that?</li> <li>A. English.</li> <li>Q. What is her name?</li> <li>A. Mathematical end of the two other teaching candidates that you had interviewed that would be excellent, I believe were your words, in English.</li> <li>Do you recall the two interview candidates you were referring to?</li> <li>A. Yes.</li> <li>Q. Why did you describe those candidates as excellent candidates?</li> <li>A. The first one I really saw a passion for being around students and caring about helping students be successful in reading and writing. She also showed a love for literature, and she was just</li> </ul>

	Page 665		Page 667
1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17	Page 665 Stanford graduate. She had a passion for writing. I asked her, "Did you look at the writing our students were doing? What would you do about it?" She made some judgments and conversation at that point that showed me she was willing to look at work and evaluate and would know what to do as a beginning teacher. I was impressed totally impressed by those two young ladies. Q. Both of those candidates, if they were hired at Fremont, would have to come in on emergency credentials; correct? A. They come in as district intern credentialed, which actually is looked at a little bit different. They are evaluated on a probation form.	1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17	Page 667 For example, I took some of those legal pads myself, and I actually do buy legal pads with school district money; whereas, a teacher may have taken some, but that teacher would have never had an idea or want for those. So it probably would vary on the situation. BY MR. ROZWOOD: Q. On the whole for the school year 2000/2001, the donations that Fremont received, did that have any impact on the amount of money that strike that question. I'm trying to In your opinion, did the donations Fremont received during the 2000 strike that. In your opinion, did the donations Fremont received during the 2000/2001 school year free up any money reserved for other purposes in the budget? A. Free up any money reserved for other
17 18 19 20 21 22 23 24 25	They are termed G-1. And so yes and no, they are emergency. I guess it depends on how you look at it. The district doesn't call it emergency. They call them district interns. Q. District interns are not fully credentialed; correct? A. That's correct. They are getting credentialed through the district intern program.	17 18 19 20 21 22 23 24 25	<ul> <li>purposes? Okay. But if it was for other purposes, it would have been for other purposes.</li> <li>Q. I'm asking a very poorly</li> <li>A. Yeah.</li> <li>Q phrased question.</li> <li>A. What you want to know is did we have more money to spend on something else because we got those donations.</li> </ul>
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$ \begin{array}{c} 1\\2\\3\\4\\5\\6\\7\\8\\9\\10\\11\\12\\13\\14\\15\\16\\17\\18\\19\end{array} $	<ul> <li>Page 666</li> <li>Q. So in the case of these two candidates for the English classes, you think it would be a good idea to hire teachers that were that are not fully credentialed with respect to these two candidates?</li> <li>A. Yeah, I think either one of them would be fine. I really do.</li> <li>Q. Okay. Now, you also testified earlier about donations, the fact that the school sometimes receives donations. <ul> <li>I want to get an understanding of how the school benefits from the donations. Let me ask it this way.</li> <li>Is it the case that donated supplies, for example, free up money which would otherwise be used to purchase those supplies, or is it different, that is, like you get things you don't really need above and beyond for example, let's take the paper you said you got this year, the legal pads.</li> <li>Is that something that allowed you to spend</li> </ul> </li> </ul>	$ \begin{array}{c} 1\\2\\3\\4\\5\\6\\7\\8\\9\\10\\11\\12\\13\\14\\15\\16\\17\\18\\19\end{array} $	Page 668 Q. Yes. Thank you. I'm glad I'm deposing an English teacher. A. But I'm trying to think of the answer to that question. You know, I think that actual physical donations that I'm aware of probably minimally made a difference in the amount of money, but any time we get the book donations and I know that was so much last year with the donation of Steve Harvey that's going to help. I mention that only because that's a big chunk there, but that's not stuff. That's money for books, but the stuff donations are probably minimal minimal impact. Q. You testified earlier that there was certain components of the accreditation review process that required you to fill out paperwork and that was a little burdensome; is that correct? A. That's correct.

	Page 669		Page 671
$ \begin{array}{c} 1\\2\\3\\4\\5\\6\\7\\8\\9\\10\\11\\12\\13\\14\\15\\16\\17\\18\\19\\20\\21\\22\\22\end{array} $	<ul> <li>the committees actually did meet, and we need to harass the committee chairs to return those to us. The biggest task actually comes with preparing the document, the actual booklet you prepare of all the reports together, just the pagination itself and the dividers, and you can see an example of the clerical support that we get. It really pulls the credentialed teachers' time to help prepare these in a way that is presentable for a WASC review. So those are a couple of examples.</li> <li>Q. So it takes the time of credentialed teachers to complete the WASC review?</li> <li>A. Okay. Do it doing some of the paperwork tasks, the credentialed teachers do have to take a large amount of the responsibility for. That's fairly burdensome.</li> <li>Q. Is that true as well with the special ed compliance review you referred to earlier?</li> <li>A. I'm not as familiar with all the documentation that needs to go into that, but I know that is probably just as much paperwork because I think you have to make sure all the IEP's are</li> </ul>	$ \begin{array}{c} 1\\2\\3\\4\\5\\6\\7\\8\\9\\10\\11\\12\\13\\14\\15\\16\\17\\18\\19\\20\\21\\22\\22\end{array} $	<ul> <li>review from your perspective as an administrator at Fremont?</li> <li>A. Yes, I think one of the burdens of that lies upon the three resource teachers in the Title I program, and I think that they assume a lot of the responsibilities for the paperwork and coordination of that.</li> <li>They are funded through that program, but the major portion of their day is supposed to be assisting in the lab and assisting teachers with instruction in the labs.</li> <li>I'm sure when that time comes around, they will be checking, collating, and things like that.</li> <li>Q. Did you have any involvement in the fiscal audit that took place last year?</li> <li>A. No, I didn't. It seems like I did something. I didn't really do auditing. I think I told the finance manager that it was happening, that he was already aware of it because the managers all talk to each other, but I think the whole district was audited that way.</li> <li>Q. Do you think the whole district all the</li> </ul>
23	organized and done and accessible and in order.	23	schools in the district should be audited that way
24	There are lots of components to that. I'm	24	every year?
25	sure that would take time.	25	A. I'm not knowledgeable enough to know if
$ \begin{array}{c} 1\\2\\3\\4\\5\\6\\7\\8\\9\\10\\11\\12\\13\\14\\15\\16\\17\\18\\19\\20\\21\\22\end{array} $	<ul> <li>Q. All the IP's</li> <li>A. IEP, individual education program plan.</li> <li>It's a piece of paper. So</li> <li>MS. GODFREY: I think, just for the record, the witness was referring to an education program, and the acronym is IEP.</li> <li>MR. ROZWOOD: Thank you.</li> <li>Q. Does this paperwork that we have been discussing, does that also take time away from an administrator's normal duties at Fremont in addition to the credentialed teachers' time?</li> <li>A. In general the burden lies on the assistant principal counseling, and that is one of her major responsibilities. So in a way it's not really taking away because that's one of her responsibilities, but again, she probably has a clerical staff similar to mine. So you do have to continually monitor and make sure everything is in place.</li> <li>Q. How about for the bilingual compliance review you referred to earlier? Is there significant paperwork components to that that impinges upon credentialed teachers' and administrators' time?</li> </ul>	$ \begin{array}{c} 1\\2\\3\\4\\5\\6\\7\\8\\9\\10\\11\\12\\13\\14\\15\\16\\17\\18\\19\\20\\21\\22\end{array} $	Page 672 that's necessary. I think something certainly does need to be in place to make sure things are done fairly and correctly, especially when taxpayers' money is concerned. Q. Do you think that the coordinated compliance review process should be done annually or more often than annually? A. I don't have MS. LHAMON: She testified to not being knowledgeable about that. Go ahead. THE WITNESS: I just said I don't have a good opinion for that or I don't have a firm opinion on that. BY MR. ROZWOOD: Q. Do you think the teacher evaluation process, as you described in your deposition, would be improved with additional scrutiny from State officials involved in the process? A. Not necessarily. Q. What do you mean "not necessarily"? A. I think it's always helpful to have
23	A. I am not as familiar with that one, but I	23	classrooms open and more people aware of what is
24 25	would assume that that would be a fair assumption. $\Omega$ And how about the coordinated compliance	24 25	going on in the classroom, but I really think that we
23	Q. And how about the coordinated compliance	23	are open more to department chairs and other people

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$ \begin{array}{c} 1\\2\\3\\4\\5\\6\\7\\8\\9\\10\\11\\12\\13\\14\\15\\16\\17\\18\\19\\20\\21\\22\\23\\24\\25\end{array} $	<ul> <li>at the site and other colleagues. I think that would have a significant impact.</li> <li>I think if someone comes from an outside agency, it probably seems like it's an outside agency, and you may not see the real thing, but if you have something in place ongoing, I think it could be a lot more effective.</li> <li>Q. How about if the outside agency didn't announce their intent to come and did a surprise visit? Would you be an advocate of something like that?</li> <li>A. It wouldn't really bother me, but how it's received is not as positive as something that comes from a colleague or something that is ongoing and something that's understood because I don't know. The teachers rationalize and say they saw me on a bad day or they don't know what it is about or have a concept of a Concept 6 school. So they rationalize what they said didn't mean anything when it may have or may not have. I think more valid is someone at the site.</li> <li>Q. So you think there is some validity to the teachers' concern that a person familiar with the local environment at Fremont be part of the evaluation process?</li> </ul>	$ \begin{array}{c} 1\\2\\3\\4\\5\\6\\7\\8\\9\\10\\11\\12\\13\\14\\15\\16\\17\\18\\19\\20\\21\\22\\23\\24\\25\end{array} $	<ul> <li>but again, I think anytime you are talking outside agency, it's difficult.</li> <li>If the State wants to get involved, maybe they can hire someone that is actually in the district already or they could fund a position at a school so that it would be part of the community already, but that would just be funded by a different source rather than someone traveling around and taking notes on your school.</li> <li>Q. At a previous session in your deposition, we reviewed some L.A. Unified District policies, and you testified that Fremont was in compliance with them except for the incidents in which you specifically noted the school wasn't.</li> <li>Do you recall that?</li> <li>A. Yes.</li> <li>Q. Can you think of any other district policies by subject matter or area covered that are in place at Fremont High School</li> <li>MS. LHAMON: Objection</li> <li>BY MR. ROZWOOD:</li> <li>Q from the Los Angeles Unified School District?</li> </ul>
	Page 674		Page 676
1 2 3 4 5 6 7 8	<ul> <li>A. Absolutely.</li> <li>Q. Do you think it would improve Fremont's current textbook inventory control procedures to have additional scrutiny from an outside source, say, from the State Department of Education in Sacramento? MS. LHAMON: Objection. Vague as to "improve" and as to the "current textbook inventory control procedures" to the extent they exist.</li> </ul>	1 2 3 4 5 6 7 8	<ul> <li>policies, compound, and lack of foundation. There's no evidence she knows anything about these policies. THE WITNESS: Well, it's certainly very general, and there are certainly a lot of policies.</li> <li>I wouldn't know where to begin.</li> <li>BY MR. ROZWOOD:</li> <li>Q. Let's go by subject matter.</li> </ul>

THE WITNESS: Actually I don't think we have

a problem in that area. I think, as I've testified

The only thing we are lacking is the

Q. Do you think it would be a waste of

think we are fine in that area. I really do.

BY MR. ROZWOOD:

Q. It's not necessary?

doing her job?

before, we have such an excellent textbook clerk that

we are probably head and shoulders in the inventory

computerized system that I think would improve it. I

taxpayers' money to make sure your textbook clerk was

A. I don't know if I would characterize it as a

A. No, not at our school. It may be at some,

waste, but I don't think it's necessary. So maybe

you could go on from that and say it's a waste.

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system.

- 8 Q. Let's go by subject matter.
- 9 A. Okay.
- 10 Q. Can you think of any other -- you've been at
- 11 Fremont for 14 years; correct?
- 12 A. Correct.
- 13 Q. You have regular dealings with L.A. Unified
- 14 and Local District I; correct?
- A. What do you mean by "regular"? 15
- Q. Well, periodic. Once in a while you are a 16

person that has had dealings with the Los Angeles 17

- Unified School District personnel.
- A. They are my employers.
- Q. They are your employers.
- I'm interested in -- let's just start with
- 22 textbooks.

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- Other than the policies we have already
- 24 covered in your deposition, can you think of any
- other L.A. Unified School District policies relating 25

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Page 677		Page 679
to textbooks?	1	arrival to the school?
A. Not offhand, no.	2	A. Okay. It doesn't go to the teachers. It
Q. Can you think of any other L.A. Unified	3	goes just to the administrators, and it's the job of
School District policies relating to teacher	4	the administrative assistant to download the bulletin
credentialing?	5	each day and copy it and give it to the
A. I'm trying to think if I even received	6	administrators.
anything like that lately.	7	Q. And with respect to the ability of
I think we had a bulletin about preinterns,	8	administrators to access bulletins through that
stating what they were and how they were handled, but	9	computer connection, is there a formal training
it's not normally we get very little documentation	10	program for new administrators to use that computer?
about credentialing at the school. Sometimes	11	A. I don't think so for that specific piece of
Well, let me see. I need a while to think	12	it. There could be.
about this stuff.	13	I have gone to so many trainings, but I
There was some bulletins about who could	14	think what we normally do, if we want a bulletin, is
teach life skills, who could teach computers because	15	tell the administrative assistant, but I believe in
these are areas of concern; bulletins about who could	16	the last ALA newsletter there were specific
teach health.	17	instructions if I want a news bulletin.
I couldn't quote what they said, but I know	18	A-L-A.
where they were and can pull them out.	19	MS. LHAMON: Is that an acronym?
Q. Is life skills the new name for the service	20	THE WITNESS: Yes, association of
classes, or is that	21	Administrators of Los Angeles. We referred to that
A. No, that's a name for educational career	22	one before.
planning.	23	MS. LHAMON: We did.
Q. Educational career planning?	24	THE WITNESS: Yes.
A. The bulletins just so you know, the	25	BY MR. ROZWOOD:

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1 2	bulletins are mainly on line. If we want a bulletin, we are supposed to know what we want and go on line	1 2	Q. How else does L.A. Unified School District communicate its policies to staff at Fremont High
3	and get it.	3	School?
4	Q. Is that at the L.A. Unified School	4	A. Well, communication of the communication
5	District's web site?	5	now is through the district office.
6	A. Actually some may be there, but I think	6	Q. The local district office?
7	where most of them are is in the computer system.	7	A. Uh-huh. District I. So most of the things
8	It's not the one that's IFS, but there are two or	8	I see as an actual document come from District I
9	three stations at the school that connect on line	9	personnel. The other ones are usually copies. I
10	with the district.	10	very rarely get a direct bulletin. So it's a copy of
11	So what the district does is download	11	something Ms. Roland has received or it's just a
12	information each day, which is supposed to be shared	12	reference to something on line.
13	with the administrators, and often those bulletins	13	The ALA newsletter is quite helpful, but you
14	will refer to a specific bulletin or policy.	14	don't have to be a member of ALA, obviously, to be an
15	So if we are not knowledgeable in that area	15	administrator in Los Angeles, but most of us are. So
16	or if we want to look it up, there's a way to go to	16	we have that as a resource.
17	that computer and access that bulletin. So we are	17	Q. Can you think of any other ways in which
18	not getting as much paper as we used to, which is	18	L.A. Unified School District communicates its
19	probably a good thing.	19	policies to Fremont staff?
20	Q. When was that computer connection with L.A.	20	MS. GODFREY: Other than what she has
21	Unified School District established, if you know?	21	already testified to?
22	A. I don't know for sure, but it hasn't been	22	MR. ROZWOOD: Yes.
23	very long. Maybe five years. Four, five years.	23	THE WITNESS: Okay. We have organizational
24	Q. And how did the teachers and administrators	24	meetings. For example, SHAPO, S-H-A-P-O, Senior High
25	at Fremont become aware of this resource upon their	25	Assistant Principals Organization, and Ms. Roland has

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1	senior high principals organizations. So these are	1	Q. Do you know what the problems were that
2	meetings that are districtwide that are held in one	2	existed at Fremont that gave rise to the sanction?
3	location, and at that meeting there would be speakers	3	A. The sanction?
4	that would talk about policies that are in effect.	4	Q. You said there were a number of schools that
5	We also have local District I meetings. We	5	were sanctioned by L.A. Unified School District and
6	will have them when the traditional schools come	6	were required to take one of these reform paths.
7	back.	7	Isn't that what happened?
8	This is another example of that	8	A. I don't think I used that word, that we were
9	communication, as an aside, because we don't have	9	"sanctioned." It was just my understanding the
10	those meetings before the traditional schools come	10	programs were sanctioned.
11	back. Anyway, we have already been in operation for	11	Q. Oh, okay. I misunderstood.
12	two months.	12	A. The programs that we had to maybe I used
13	MS. LHAMON: Just so I understand your	13	the word incorrectly.
14	testimony. They don't have the meetings until right	14	Q. Was it every school in L.A. Unified that had
15	before the traditional schools come back?	15	to take one of these ten?
16	THE WITNESS: We have no SHAPO meetings	16	A. I don't think so. I'm not sure.
17	actually, no assistant principal District I meetings	17	Q. Do you know how the schools were selected
18	yet either, but the principals have been meeting,	18	for one of these ten reform paths?
19	even though it's just the year-round, but not the	19	A. No, but you know, I'm going to think about
20	assistant principals.	20	this for a while, but if you had shared decision
21	MS. LHAMON: Thank you.	21	making, if you were this is so long ago.
22	BY MR. ROZWOOD:	22	If you were a certain type of school, you
23	Q. You testified earlier that there were a	23	did not have to select one because that was one of
24	number of different reform paths, I think you	24	the reform paths. I can't remember the term for it.
25	referred to.	25	Shared decision making isn't school-based management.
	Page 682		Page 684
1	Ũ	1	
1	A. Yes.	1 2	If you were a school-based-management school, you didn't have to select one of those, but
2 3	Q. What are you referring to when you used	2	
	"reform paths"?	3 4	we never selected to go school-based management, I think. I know we didn't select that, but I think
4	A. Actually that was referenced in one of these minutes. There were about ten of them. I can't call		
5		5 6	I'm kind of vague about this subject.
6	out all the names.	6 7	Q. That's fine.
7	Groups that receive some sanction from L.A.		A. I need to do more research.
8	Unified and this was about four years ago when	8	Q. That's a fair answer.

9 this started -- each school was required, to my

10 knowledge, to choose one of those paths. And some of

the money, I believe, came from the State; some came 11

from the district. And I'm foggy on money sources, 12

13 but it's my understanding that we had to choose one

14 of those or develop our own, write it up, and send it

15 in and get approval. Co-nect was one of those.

About half of them were elementary programs. 16

So we didn't really have that much to choose from. 17

18 We probably ended up with about four to choose from,

19 and this was the one that the faculty at Fremont 20 chose.

Q. And can you describe for us the basic 21

22 features of the Co-nect program?

23 A. Probably not any more than I already did

24 because none of us have gone to a specific week-long

25 training like we are supposed to. Sounds like a question better directed to

10 the big district anyway.

Do you agree?

12 A. They would certainly have more knowledge

13 than I do about it, yes.

14 Q. Can you look at Exhibit 13, at the minutes we produced today. The very first set of minutes we 15 have dated March 12th, 2001. 16

A. Yes. 17

9

11

18 Q. Do you see where it says "Student K. Rosales

and C. Leon," L-e-o-n? Are those the student 19

20 representatives that sit on the leadership council at

21 Fremont?

22 A. Yes, those were two of the track presidents.

- 23 And the way that was set up is that the track
- 24 president was always supposed to be there, at least

one of them, and that day we were fortunate enough to 25

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have two of them there. So they were the presence of	1	that reduction in student tardies?
two different tracks.	2	A. I believe what that's referring to is the
Q. Do you see where it says:	3	first period tardies, and I would imagine that they
"CalendarLeadership voted to	4	stepped up the patrol with we have a number of
stay with Concept 6 calendar"?	5	campus aides whose responsibility it is to make sure
A. Yes.	6	that students go to class.
Q. Do you recall what alternatives were	7	I imagine they modified that program to some
considered by the leadership council?	8	extent. I know that was something that Mrs. Roland
MS. GODFREY: Okay. I'm going to have to	9	was totally shocked about when she came, that there
object. I don't think you laid a foundation. I'm	10	were so many students being retained in the covered
not even sure that this witness was at this meeting.	11	dean area being kept out of first period, and she
BY MR. ROZWOOD:	12	said this is going to stop, and she met with
Q. Did you attend this meeting?	13	Mr. Hooker, who, I assume, was the assistant
A. No, but I can answer that question.	14	principal at that time, and devised a plan.
Q. Actually it says at the "last meeting,	15	Whatever they did, that actually happened.
leadership voted to stay with the Concept 6	16	There are not as many people under the covered dean
calendar." It does show you attended the January 8th	17	area.
meeting, but that may not have been the last meeting.	18	Q. Do you have any idea why so many students
A. This is true.	19	were tardy before Ms. Roland arrived at Fremont?
Q. Generally speaking, did the Fremont school	20	MS. LHAMON: Objection. Calls for
leadership council consider an alternative to the	21	speculation.
Concept 6 multitrack calendar?	22	MS. GODFREY: Join.
A. Yes.	23	THE WITNESS: No.
Q. What were the alternatives considered?	24	BY MR. ROZWOOD:
A. To my recollection, it was the four-track	25	Q. Was it something that Fremont administrators
Page 686		Page 688
calendar, and I don't know the name for that, but	1	caused?

12

	1 450 000		1 uge 000
1	calendar, and I don't know the name for that, but	1	caused?
2	there's one that has a D track on it as well, and	2	MS. LHAMON: Objection. She just testified
3	that was a requirement.	3	that she didn't know or had any idea.
4	This wasn't something that they looked at or	4	THE WITNESS: No.
5	brought up or anything, but Mrs. Roland said that we	5	BY MR. ROZWOOD:
6	were obligated every year to decide if we wanted to	6	Q. What was your answer, Ms. Hines?
7	stay where we were. So they brought this other	7	A. No, we didn't cause them to be late.
8	calendar, and I believe it was the one that has four	8	Q. Do you know if the teachers at Fremont
9	tracks on it.	9	caused the students to be tardy to their first period
10	Q. Do you recall what the objections were to	10	class?
11	switching to the four-track calendar?	11	MS. LHAMON: Objection. Calls for
12	A. No, no one really had anything to say. We	12	speculation.
13	all just said, "Fine. We will stay where we are."	13	THE WITNESS: What they are referring to is
14	There might have been a third calendar, but	14	students coming on campus after the bell rings.
15	they were all year-round calendars and schedules. So	15	BY MR. ROZWOOD:
16	you know, unless someone makes a case for moving to	16	Q. Whose fault is that is what I'm asking.
17	one of those others and really there wasn't anyone	17	MS. LHAMON: Objection. Calls for
18	speaking to any of the other calendars at all. So we	18	speculation.
19	said we will stay where we are.	19	THE WITNESS: I don't know whose fault it
20	Q. Do you see on page 2 of the March 12th	20	is.
21	minutes where it states:	21	BY MR. ROZWOOD:
22	"Student tardies are down from 400	22	Q. Is it the fault of someone at Fremont?
23	to 200"?	23	MS. LHAMON: Objection. Calls for
24	A. Yes.	24	speculation.
25	Q. Do you have any idea how Fremont achieved	25	THE WITNESS: I doubt it.

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1	BY MR. ROZWOOD:	1	Q. Two student members of the school leadership
2	Q. Do you think it interferes with the	2	council?
3	students' ability to learn the subject matter if they	3	A. Yes.
4	come to class after the bell rings?	4	Actually I think correction. I think
5	A. Yes.	5	there is only one. I would have to look at the
6	Q. Why is that?	6	composition of that, which may actually be here
7	A. I think everyone, first of all, needs to	7	somewhere, but I've always invited as many students
8	learn to be punctual. I have a thing about that.	8	as wanted to be there. I think there's really only
9	But secondly, I think that you need to be in class to	9	one actual member.
10	receive the instruction the minute the bell rings.	10	Q. Okay. In addition to the one actual member,
11	I think the excellent teachers have their	11	are other students permitted to attend the school
12	students there when the bell rings, and they provide	12	leadership council meetings?
13	instruction for them.	13	A. Absolutely.
14	Q. Can you turn to the next set of minutes	14	Q. How do the students at Fremont become aware
15	dated January 8th, 2001.	15	of the dates and times, locations of the periodic
16	I'll note for the report it doesn't appear	16	school leadership council meetings?
17	we have received a February 2001 set of minutes.	17	A. There is a schedule, and they are in the
18	Do you have the January 8th minutes there?	18	bulletin every day. We have a daily bulletin. So
19	A. Yes.	19	each and we have that a week ahead each time. So
20	Q. Do you see in the first paragraph, the last	20	it's in there at least four days in advance. So they
21	line where it says "No students were present"?	21	would know there's a meeting. It's listed when we
22	A. Yes.	22	meet. If they are at that meeting, they know when
23	Q. Is it your understanding that the what	23	the next scheduled meeting is.
24	you said were the class track presidents strike	24	It's part of the responsibility of the
25	that.	25	leadership sponsor also to make sure that students
	Page 690		Page 692
1	Is it your understanding that a student	1	are in attendance. So those are the different ways.
2	representative is always invited to the school	2	O The bulletin you referred to is that a

representative is always invited to the school 2 3 leadership council meetings at Fremont?

4 A. Absolutely. They are a member. That's one 5 of the constituencies of the group. There are student members. That's part of it. So they have to 6 7 be there.

8 In fact, I typed those minutes myself. I

9 recognize that. I put that on there to make a point. 10 Q. What point?

A. You need -- I was trying to make a point: 11

"I need you here, students." 12

13 In addition to talking about it, I put it in 14 writing and put it in every teacher's box.

O. So the students that are members of the 15

school leadership council are the track presidents 16

- from -- the class presidents from each of the three 17 18 tracks: correct?
- 19 A. Correct.
  - Q. But only two are in session at a given time?
  - A. Correct.
- 22 Q. At any given school leadership council
- 23 meeting, there should be two students present;
- 24 correct?

20

21

25 A. Yes.

- Q. The bulletin you referred to, is that a 2
- 3 bulletin that the Fremont staff prepares and
- distributes to the student body? 4
  - A. The guy in the office prepares it.

O. And distributes it to the student body at 6

7 Fremont?

5

- 8 A. No. it's distributed to each teacher and
- 9 referenced in homeroom and part is read on the PA and
- 10 the rest is in all staff boxes every day.
- O. Do you see on the January 8th minutes under 11
- "Calendar," the second full paragraph, the second 12
- 13 line, where it says:
- 14 "The homeroom time is designed to
- be time to work on test-taking and 15
- 16 literacy skills"?
- 17 A. Yes.
- 18 Q. Is the homeroom a new feature of the master
- 19 calendar at Fremont High School?

20 A. It was newly instituted. We have gone from

- 21 homeroom to not homeroom. We have gone back and
- 22 forth over the years, but we were a couple of years
- 23 without a homeroom during the regular part of the
- 24 school day. 25
  - We have always had homeroom at the beginning

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1	-	1	-
1 2	of the year, and for a while, we had it as part of period 2 and a longer period 2. So we have done it a	$\begin{vmatrix} 1\\2 \end{vmatrix}$	THE WITNESS: In this meeting normally the normal normally business is conducted. When they
3	number of ways over the period of years, but this was	$\frac{2}{3}$	appear, they have a calendar item, and that's usually
4	new last year.	4	why they come. They hardly ever come to complain
5	This came as a result of District I saying	5	about anything. They come because they want to have
6	all schools were to have a designated homeroom. So	6	an event, and they want it calendared.
7	we received a directive from the district at that	7	So that actually occurs very rarely. There
8	point.	8	was another meeting that they were in they talked
9	Q. Did that lengthen the school day?	9	about the bathrooms, and that was an extended
10	A. No.	10	administrative staff meeting that one of the other
11	Q. Did that take time away from classes?	11	principals had where the students were part of.
12	A. Yes, and I think we also took a minute or so	12	BY MR. ROZWOOD:
12	off of lunch too. Yeah, I think a minute off of each	12	Q. But at the school leadership meetings the
14	class and lunch.	14	students have an opportunity to place items on the
15	Q. But the length of the school day remained	15	agenda; correct?
16	the same?	16	A. They can, but I don't think plant is one of
17	A. Yes.	17	the areas that's considered. The school safety,
18	Q. Did that reduce the total number of	18	discipline, calendar, budget, and whatever else is
19	instructional minutes for academic classes over the	19	left equipment, but actually, when the kids want
20	school year?	20	to say anything, we let them talk. Because they are
20	A. Well, the homeroom is considered	20	so seldom there and have so little to say, we
$\frac{21}{22}$	instructional minutes. So I guess it depends on how	$\frac{21}{22}$	encourage them to talk. We may cut the teachers off
$\frac{22}{23}$	you look at it.	23	but not the kids.
23	If you are looking at just as those four	23	Q. Do you consider the school leadership
25	courses like the district, then it is going to take	25	council one of the forums of which the students can
25	courses like the district, then it is going to take	23	council one of the fortune of which the students can
	Page 694		Page 696
1		1	
1	at least four minutes from those four courses, but	1	express concerns about
2	the district or maybe the State, I guess, assumes that homeroom is instructional are instructional	2	A. Yes.
3		3	Q. What other forms are there that they can
4 5	minutes. I think that's State.	4 5	express concerns?
~	Q. Do you attend the school leadership council		A. There is site council, and I believe site
6 7	meetings?	67	council has students on it. That's a council I don't
7	A. Yes, most of the time.	7	go to. That's administrative staff.
8	Q. And you testified that they currently occur once a month; correct?	8	Although the students aren't on that, I
9 10	A. Correct.	9 10	suppose a student in charge could an administrator
10			in charge of student activities who is part of that staff administrative staff at that point could
11	Q. And some time ago they were twice a month. Do you remember when the switch occurred?	11 12	bring up something that's a student concern that the
12	•	12	administrator could deal with.
13	A Right after Ms Roland said she wanted to do		
13 14	A. Right after Ms. Roland said she wanted to do		
14	once a month. Whenever that was.	14	Q. Can you turn to the December 11th, 2000,
14 15	once a month. Whenever that was. Q. She arrived	14 15	Q. Can you turn to the December 11th, 2000, minutes.
14 15 16	<ul><li>once a month. Whenever that was.</li><li>Q. She arrived</li><li>A. That was one of those minutes. It was</li></ul>	14 15 16	<ul><li>Q. Can you turn to the December 11th, 2000, minutes.</li><li>A. (Complies.)</li></ul>
14 15 16 17	once a month. Whenever that was. Q. She arrived A. That was one of those minutes. It was sometime last spring or fall.	14 15 16 17	<ul><li>Q. Can you turn to the December 11th, 2000, minutes.</li><li>A. (Complies.)</li><li>Q. It shows a class schedule with a homeroom</li></ul>
14 15 16 17 18	<ul> <li>once a month. Whenever that was.</li> <li>Q. She arrived</li> <li>A. That was one of those minutes. It was sometime last spring or fall.</li> <li>Q. Okay.</li> </ul>	14 15 16 17 18	<ul> <li>Q. Can you turn to the December 11th, 2000, minutes.</li> <li>A. (Complies.)</li> <li>Q. It shows a class schedule with a homeroom from 9:50 A.M. to 10:10 A.M., 20 minutes; correct?</li> </ul>
14 15 16 17 18 19	<ul> <li>once a month. Whenever that was.</li> <li>Q. She arrived</li> <li>A. That was one of those minutes. It was sometime last spring or fall.</li> <li>Q. Okay.</li> <li>A. Probably last fall.</li> </ul>	14 15 16 17 18 19	<ul> <li>Q. Can you turn to the December 11th, 2000, minutes.</li> <li>A. (Complies.)</li> <li>Q. It shows a class schedule with a homeroom from 9:50 A.M. to 10:10 A.M., 20 minutes; correct?</li> <li>Do you see the homeroom line in the schedule?</li> </ul>
14 15 16 17 18 19 20	<ul> <li>once a month. Whenever that was.</li> <li>Q. She arrived</li> <li>A. That was one of those minutes. It was sometime last spring or fall.</li> <li>Q. Okay.</li> <li>A. Probably last fall.</li> <li>Q. Over the period of time in which you've</li> </ul>	14 15 16 17 18 19 20	<ul> <li>Q. Can you turn to the December 11th, 2000, minutes.</li> <li>A. (Complies.)</li> <li>Q. It shows a class schedule with a homeroom from 9:50 A.M. to 10:10 A.M., 20 minutes; correct?</li> <li>Do you see the homeroom line in the schedule?</li> <li>A. Yes.</li> </ul>
14 15 16 17 18 19 20 21	<ul> <li>once a month. Whenever that was.</li> <li>Q. She arrived</li> <li>A. That was one of those minutes. It was sometime last spring or fall.</li> <li>Q. Okay.</li> <li>A. Probably last fall.</li> <li>Q. Over the period of time in which you've attended the school leadership council meetings, have</li> </ul>	14 15 16 17 18 19 20 21	<ul> <li>Q. Can you turn to the December 11th, 2000, minutes.</li> <li>A. (Complies.)</li> <li>Q. It shows a class schedule with a homeroom from 9:50 A.M. to 10:10 A.M., 20 minutes; correct?</li> <li>Do you see the homeroom line in the schedule?</li> <li>A. Yes.</li> <li>Q. To your knowledge, is the homeroom being</li> </ul>
14 15 16 17 18 19 20 21 22	<ul> <li>once a month. Whenever that was.</li> <li>Q. She arrived</li> <li>A. That was one of those minutes. It was sometime last spring or fall.</li> <li>Q. Okay.</li> <li>A. Probably last fall.</li> <li>Q. Over the period of time in which you've attended the school leadership council meetings, have any students appeared to express their concerns with</li> </ul>	14 15 16 17 18 19 20 21 22	<ul> <li>Q. Can you turn to the December 11th, 2000, minutes.</li> <li>A. (Complies.)</li> <li>Q. It shows a class schedule with a homeroom from 9:50 A.M. to 10:10 A.M., 20 minutes; correct?</li> <li>Do you see the homeroom line in the schedule?</li> <li>A. Yes.</li> <li>Q. To your knowledge, is the homeroom being used to help students improve their study or learning</li> </ul>
14 15 16 17 18 19 20 21 22 23	<ul> <li>once a month. Whenever that was.</li> <li>Q. She arrived</li> <li>A. That was one of those minutes. It was sometime last spring or fall.</li> <li>Q. Okay.</li> <li>A. Probably last fall.</li> <li>Q. Over the period of time in which you've attended the school leadership council meetings, have any students appeared to express their concerns with respect to the facilities or the condition of the</li> </ul>	14 15 16 17 18 19 20 21 22 23	<ul> <li>Q. Can you turn to the December 11th, 2000, minutes.</li> <li>A. (Complies.)</li> <li>Q. It shows a class schedule with a homeroom from 9:50 A.M. to 10:10 A.M., 20 minutes; correct?</li> <li>Do you see the homeroom line in the schedule?</li> <li>A. Yes.</li> <li>Q. To your knowledge, is the homeroom being</li> </ul>
14 15 16 17 18 19 20 21 22 23 24	<ul> <li>once a month. Whenever that was.</li> <li>Q. She arrived</li> <li>A. That was one of those minutes. It was sometime last spring or fall.</li> <li>Q. Okay.</li> <li>A. Probably last fall.</li> <li>Q. Over the period of time in which you've attended the school leadership council meetings, have any students appeared to express their concerns with respect to the facilities or the condition of the school's facilities?</li> </ul>	14 15 16 17 18 19 20 21 22 23 24	<ul> <li>Q. Can you turn to the December 11th, 2000, minutes.</li> <li>A. (Complies.)</li> <li>Q. It shows a class schedule with a homeroom from 9:50 A.M. to 10:10 A.M., 20 minutes; correct?</li> <li>Do you see the homeroom line in the schedule?</li> <li>A. Yes.</li> <li>Q. To your knowledge, is the homeroom being used to help students improve their study or learning</li> </ul>
14 15 16 17 18 19 20 21 22 23	<ul> <li>once a month. Whenever that was.</li> <li>Q. She arrived</li> <li>A. That was one of those minutes. It was sometime last spring or fall.</li> <li>Q. Okay.</li> <li>A. Probably last fall.</li> <li>Q. Over the period of time in which you've attended the school leadership council meetings, have any students appeared to express their concerns with respect to the facilities or the condition of the</li> </ul>	14 15 16 17 18 19 20 21 22 23	<ul> <li>Q. Can you turn to the December 11th, 2000, minutes.</li> <li>A. (Complies.)</li> <li>Q. It shows a class schedule with a homeroom from 9:50 A.M. to 10:10 A.M., 20 minutes; correct?</li> <li>Do you see the homeroom line in the schedule?</li> <li>A. Yes.</li> <li>Q. To your knowledge, is the homeroom being used to help students improve their study or learning</li> </ul>

	Page 697		Page 699
1 2 3 4 5	A. I would say, when this was adapted, we did do the Kaplan program, and they have excellent test prep materials that all the student receive. Since school has come back on track in July, some of the classrooms are using those materials.	1 2 3 4 5	meeting A. Yes. Q of the school leadership council? A. Yes. Q. Is that because it states no students were
6	Some are not.	6	present?
7	We met as a staff probably two weeks ago and	7	A. Yes.
8	talked about what we wanted to do this year, if we	8	MS. GODFREY: I'm sorry. I need a point of
9	wanted to continue the Kaplan or wanted to do some	9	clarification.
10	type of SSR and which grade levels wanted to do that.	10	Were you at that meeting?
11	We formulated a plan, and I believe the	11	THE WITNESS: Yes.
12	decision was to begin that plan with A track full	12	BY MR. ROZWOOD:
13 14	force. Q. During the homeroom	13 14	Q. Can you turn to the next set of minutes which are October 9th, 2000.
14	A. Yes.	14	MS. LHAMON: I have September 11 next.
16	Q periods; correct?	16	MS. GODFREY: You could
17	A. Yes.	17	MS. LHAMON: I don't have an October 9.
18	Q. What is the SSR plan?	18	MS. GODFREY: I have one.
19	A. Sustained silent reading.	19	MS. LHAMON: Okay. I believe you that there
20	Q. And can you describe that for me.	20	is one.
21	A. Okay. In general, it's a program where the	21	MS. GODFREY: I'm saying maybe in your
22 23	student reads material. There can be some	22 23	pile Do you have one?
23 24	restrictions on what they read or not, and the guidelines for Fremont really have not been drawn up,	23 24	(Off the record.)
25	but it's everyone reads quietly.	25	MR. ROZWOOD: Back on the record.
1	Page 698 O. How does that help the students achieve	1	Page 700 O Do you have a set of the October 9th 2000
1 2	Q. How does that help the students achieve	1 2	Q. Do you have a set of the October 9th, 2000,
1 2 3		1 2 3	
2 3 4	<ul><li>Q. How does that help the students achieve their academic objectives?</li><li>A. It has to do with the idea the more the student reads text, the more familiar he is with</li></ul>	2	<ul><li>Q. Do you have a set of the October 9th, 2000, minutes before you?</li><li>A. Yes.</li><li>Q. Did you attend this meeting?</li></ul>
2 3 4 5	<ul><li>Q. How does that help the students achieve their academic objectives?</li><li>A. It has to do with the idea the more the student reads text, the more familiar he is with text, the more conversant he is with words and</li></ul>	2 3 4 5	<ul><li>Q. Do you have a set of the October 9th, 2000, minutes before you?</li><li>A. Yes.</li><li>Q. Did you attend this meeting?</li><li>A. Yes.</li></ul>
2 3 4 5 6	<ul><li>Q. How does that help the students achieve their academic objectives?</li><li>A. It has to do with the idea the more the student reads text, the more familiar he is with text, the more conversant he is with words and vocabulary to help literacy.</li></ul>	2 3 4 5 6	<ul> <li>Q. Do you have a set of the October 9th, 2000, minutes before you?</li> <li>A. Yes.</li> <li>Q. Did you attend this meeting?</li> <li>A. Yes.</li> <li>Q. Did you prepare these minutes?</li> </ul>
2 3 4 5 6 7	<ul><li>Q. How does that help the students achieve their academic objectives?</li><li>A. It has to do with the idea the more the student reads text, the more familiar he is with text, the more conversant he is with words and vocabulary to help literacy.</li><li>Q. Did you prepare the December 11th minutes?</li></ul>	2 3 4 5 6 7	<ul> <li>Q. Do you have a set of the October 9th, 2000, minutes before you?</li> <li>A. Yes.</li> <li>Q. Did you attend this meeting?</li> <li>A. Yes.</li> <li>Q. Did you prepare these minutes?</li> <li>A. Alfredo Giddens prepared them, and either me</li> </ul>
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	Page 701		Page 703
	A. Yes.	1	Q. Do you have any idea what that refers to?
2	Q. Which track is that?	2	A. I think it refers to visiting classes or at
;	A. I don't know.	3	least dialoguing with teachers about what you
Ļ	Q. Did you attend this meeting?	4	observed in the classroom.
5	A. Yes.	5	Q. Is that part of the evaluation process or
5	Q. And did you prepare these minutes?	6	something separate?
7	A. No, Debby Barkin did those minutes.	7	A. It's part of it.
3	Q. And either you or your secretary typed them	8	Q. And do you see the next line where it says:
)	up?	9	"There will be"
)	A. Actually Debby can type. So she may have	10	Actually it says:
l	done those, or I may have done them. I really don't	11	"There will at least 10 classroom
2	know.	12	visits per week."
3	Q. Okay. The next set of minutes I have is	13	A. Yeah.
1	September 11th, 2000. I want to ask you about the	14	Q. I didn't say you typed this.
5	portion of the minutes marked "Student Report" on the	15	A. Yes.
5	third page. It's the first side of the second page.	16	Q. Is that part of the administrator's
7	I note there are two pages with two sides of text.	17	evaluation of classroom teachers' performance?
3	Do you see where it says:	18	A. It's probably both because I don't think
)	"Ms. Kathy Rosado reported that the	19	I mentioned this, but when the district put in place
)	students are working on	20	the program to visit the unsatisfactory teachers,
l	beautification of the school"?	21	those visits were not to be evaluated, and the
2	A. Yes.	22	instruction was to tell the teachers that we were not
3	Q. Did you attend this meeting?	23	or could not evaluate them on those visits; so
1	A. I don't think so.	24	therefore, some of these could be those
5	Q. Do you have any idea what that is referring	25	district-mandated unsatisfactory teacher visits which
	Page 702		Page 704
		_	
-	to?	1	cannot by the district be used for evaluation, and
2	A. No, not really.	2	some could be our regular stull visits.
5	Q. Do you recall in the fall of 2000 the	3	Q. Okay. I don't have any more questions about
ŀ	students participating in a beautification effort at	4	that set.

the school?

- A. I don't remember.
- Q. Okay. On the fourth -- on the back of the
- second page, on the fourth page of the minutes, dated September 11th, 2000, it says:
- "Ms. Rowland informed the council
- about the superintendent's
- mandates."
- Is that the local district superintendent?
- MS. LHAMON: Objection. She didn't write
- these, and she wasn't at the meeting.
- BY MR. ROZWOOD:
- Q. If you know.
- A. I think it's District I.
- Q. Okay.
- A. That would be my educated guess.
- Q. Do you see where it says: "Administrators are supposed to
- spend 50% of their day on instruction"?
- A. Yes.

Q. At the bottom of the first paragraph, it says "student: Carlos Leon." Is that the C. Leon we were referring to earlier?

Do you see the leadership council minutes

MS. GODFREY: Wait. You want to skip to

MR. ROZWOOD: Yes. I'm jumping to July 31st

A. Yes.

there?

of 2000.

- Q. That's another class president on a given
- 16 track?
  - A. Yes.

dated July 31st?

- Q. Do you recall which track?
- A. No.
- Q. Mr. Leon was elected by the student body;
- correct, on his track?
- A. I think so.
- Q. Okay. That's all I have.
- Can you turn to July 17th leadership council
- 25 minutes. July 17th, 2000.

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rage	101

	Page 705		Page 707
1	MS. GODFREY: That's just for your	1	Business" that "The students brought up projects and
2	reference.	2	fund-raisers"? Is that what you are talking about?
3	MR. ROZWOOD: Oh.	3	BY MR. ROZWOOD:
4	MS. GODFREY: You had asked question earlier	4	Q. I'm wondering if you recall any of the
5	about that.	5	statements that the students made at this meeting.
6	MR. ROZWOOD: Thank you.	6	If that helps you refresh your recollection, that's
7	Counsel for the district pointed out that,	7	fine.
8	on the back page of the July 31st, 2000, minutes:	8	A. I don't remember anything more specifically.
9	"Ms. Roland asked about meeting	9	Q. Do you recall that the topic of student
10	monthly instead of every two weeks.	10	achievement recognition was raised at this meeting?
11	She expressed that today she was	11	A. No, I don't recall.
12	merely a listener and would share	12	Q. Okay. I would like you to turn to the
13	her views in the future."	13	May 22nd, 2000, minutes. Skip those. It indicates
14	It seems like right around this period of	14	that you attended as a representative of the
15	time Ms. Roland made the request to go from bimonthly	15	administration; is that correct?
16	to monthly.	16	A. Yes.
17	Is this about the time Ms. Roland arrived at	17	Q. And it also indicates that there were no
18	Fremont High School, July of 2000?	18	students present. Is that correct as well?
19	A. Yes.	19	A. Yes.
20	Q. Okay. Can you look at the July 17th, 2000,	20	Q. Did you prepare these minutes?
21	minutes. At the bottom of the first paragraph, it	21	A. Probably I mean probably. It's my font.
22	says "students: Claire Arias" A-r-i-a-s "and	22	It's the font I use, and there's no indication a
23	Carol Mazariegos," M-a-z-a-r-i-e-g-o-s.	23	secretary did it.
24	Do you recognize those names?	24	MS. LHAMON: For point of clarification,
25	A. No, I don't.	25	when you ask if it indicates there are no students
	11 1.0,1001.0	20	when you don't it indicates there are no statems
	Page 706		Page 708
1		1	-
1 2	Q. Is it possible that those students were	1 2	present and then you ask is that correct, is it
2	Q. Is it possible that those students were presidents of their tracks?	2	present and then you ask is that correct, is it correct it indicates that, or are you asking, on
2 3	<ul><li>Q. Is it possible that those students were presidents of their tracks?</li><li>A. Well, if they are, then they would be</li></ul>	2 3	present and then you ask is that correct, is it correct it indicates that, or are you asking, on May 22, 2000, is it her memory that no students were
2	<ul><li>Q. Is it possible that those students were presidents of their tracks?</li><li>A. Well, if they are, then they would be co-presidents because we have already got Carlos and</li></ul>	2 3 4	present and then you ask is that correct, is it correct it indicates that, or are you asking, on May 22, 2000, is it her memory that no students were present?
2 3 4	<ul><li>Q. Is it possible that those students were presidents of their tracks?</li><li>A. Well, if they are, then they would be co-presidents because we have already got Carlos and Kathy for that same year.</li></ul>	2 3 4 5	present and then you ask is that correct, is it correct it indicates that, or are you asking, on May 22, 2000, is it her memory that no students were present? MS. GODFREY: I'm asking about her memory.
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	Page 709		Page 711
1	A. Possibly probably, but for certain, I	1	Maybe we can ask this witness the question
2	don't know.	2	that you just posed.
3	Q. And did you attend this meeting on April 24,	3	I don't want to go back and argue about the
4	2000, based upon	4	objections that have been made before, but with
5	A. Yes.	5	respect to the question that's pending, I think it
6	Q these minutes?	6	was whether that last line is referring to a gate
7	Is it correct to conclude that no students	7 8	around the perimeter of the school.
8 9	attended this meeting? MS. LHAMON: Okay. The document speaks for	0 9	Do you have any independent knowledge other than what is in the minutes as to whether or not the
10	itself. It is from April 24th, 2000, which is well	10	iron gate is around the perimeter of the school.
11	in excess of a year ago, if you are talking about	11	THE WITNESS: Well, no, I really don't.
12	memory.	12	From the way it's written, it looks like it refers to
13	THE WITNESS: According to the minutes, it	13	the sentence before.
14	says no students were present, and I have no	14	It's not really my area of that's not one
15	knowledge otherwise.	15	of my assignments to do plant. So I don't have a lot
16	BY MR. ROZWOOD:	16	of independent memory other than what's on here, but
17	Q. Do you have any reason to assume students	17	the way it's written it looks like it's referring to
18	attended this meeting?	18	the sentence before.
19	A. No.	19	BY MR. ROZWOOD:
20	Q. You see, under the "Safety Committee," that	20	Q. And the sentence before is:
21	17 campus aides were hired? It's on the fourth line.	21	"The pool and Towne gates currently
22 23	A. Yes.	22 23	are weak spots."
23	Q. Were those the campus aides you referred to earlier with respect to the tardiness problem?	23 24	What does that sentence refer to? A. Refers to two gates, one that's by the pool
25	A. They are assigned to different shifts. So a	25	and one that's by Towne Avenue.
25	The first are assigned to different sinits. So a	25	and one that's by Towne Avenue.
	Page 710		Page 712
1		1	-
1 2	Page 710 certain amount of them are assigned first period and before school. So some of those people may have been	1 2	Page 712 Q. What does it mean when it says "weak spots"? A. It means that the gates are the kind that
	certain amount of them are assigned first period and before school. So some of those people may have been deployed in an area that would get students to class		Q. What does it mean when it says "weak spots"?
2 3 4	certain amount of them are assigned first period and before school. So some of those people may have been deployed in an area that would get students to class better. That's a possibility.	2 3 4	<ul><li>Q. What does it mean when it says "weak spots"?</li><li>A. It means that the gates are the kind that are made out of something other than iron, that kind of bendy metal that looks like chicken wire but not</li></ul>
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2 3 4 5 6	certain amount of them are assigned first period and before school. So some of those people may have been deployed in an area that would get students to class better. That's a possibility. Q. Do you see where it says: "The current construction of iron	2 3 4 5 6	<ul><li>Q. What does it mean when it says "weak spots"?</li><li>A. It means that the gates are the kind that are made out of something other than iron, that kind of bendy metal that looks like chicken wire but not exactly chicken wire.</li><li>Q. I think I know what you mean.</li></ul>
2 3 4 5 6 7	<ul><li>certain amount of them are assigned first period and before school. So some of those people may have been deployed in an area that would get students to class better. That's a possibility.</li><li>Q. Do you see where it says:</li><li>"The current construction of iron gates should cause supervision</li></ul>	2 3 4 5 6 7	<ul><li>Q. What does it mean when it says "weak spots"?</li><li>A. It means that the gates are the kind that are made out of something other than iron, that kind of bendy metal that looks like chicken wire but not exactly chicken wire.</li><li>Q. I think I know what you mean. The next sentence refers to the construction</li></ul>
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$ \begin{array}{c} 1\\2\\3\\4\\5\\6\\7\\8\\9\\10\\11\\12\\13\\14\\15\\16\\17\\18\\19\\20\\21\\22\\23\\24\end{array} $	MS. GODFREY: I think for clarification, I think that Mr. Rozwood was referring to the contents of what is on the pages. Is that your understanding of the question he just asked you? THE WITNESS: Yes. They are good faith documents. I mean they were produced with no intent to deceive anyone. So they were distributed to the entire faculty. Someone may have corrections to the minutes and there might not be any corrections. In general they are corrections related to the spelling. One of them had Ms. Roland's name misspelled throughout the document. That was taken by another person. Other than that, I don't really have reason to believe The process is that someone takes minutes at the meetings. If that person is computer literate, I have that person transcribe them. If they are not, they end up with either me or my secretary, depending on who is around at the time. We actually type them up from what someone else wrote. Once in a while, I take the minutes	$ \begin{array}{c} 1\\2\\3\\4\\5\\6\\7\\8\\9\\10\\11\\12\\13\\14\\15\\16\\17\\18\\19\\20\\21\\22\\23\\24\end{array} $	<ul> <li>the principal and the UTLA person have always been in charge in conducting meetings.</li> <li>There's a place for only one administrative member. I'm the administrative alternate.</li> <li>Q. Okay. I just have a couple more questions, and the next question relates to the minutes dated October 12th, 1998. I don't expect you'll have strong independent recollection of that meeting. MS. GODFREY: Hold on a second.</li> <li>BY MR. ROZWOOD:</li> <li>Q. It does indicate you attended on the "Present" portion of the minutes. What I wanted to ask you was about the single line under the "Old Business" category, and it refers to Senate bill or "SB 1882" and refers to "monies should be here in October or December." Do you have any knowledge as to what</li> <li>"SB 1882 monies" refers to?</li> <li>A. Yes.</li> <li>Q. Can you tell us what that is.</li> <li>A. It's staff development fund.</li> <li>Q. Is that something that was provided above and beyond the normal allocation to the school for</li> </ul>
24	myself if no one appears to be doing it or if someone	24	staff development?
25	forgot, but they are published for the entire faculty	25	A. Yeah, it's earmarked for staff development
	Page 714		Page 716
1 2 3 4	or people there. If there were any serious errors, we would know about it, and it would appear in the next group of minutes if we had them.	1 2 3 4	and used for professional development, sending teachers to conferences, covering classes so they can visit or observe another teacher, curriculum meetings, occasionally off-track curriculum meetings.
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$\begin{array}{c} 2\\ 3\\ 4\\ 5\\ 6\\ 7\\ 8\\ 9\\ 10\\ 11\\ 12\\ 13\\ 14\\ 15\\ 16\\ 17\\ 18\\ 19\\ 20\\ 21\\ 22\\ 23\end{array}$	If there were any serious errors, we would know about it, and it would appear in the next group of minutes if we had them. BY MR. ROZWOOD: Q. Thank you. A. You are welcome. Q. Is it fair to say that you supervise directly or indirectly the preparation of these minutes? A. Yes. Q. And you did that in the ordinary course of your duties as assistant principal at Fremont High School? A. Yes. I may say that I'm not really even a member of this council. Mrs. Roland is the official member for the administration, but I do make sure there are minutes because I think it's important some kind of institutional I've forgotten half of this stuff. Not half. Q. Prior to Ms. Roland's arrival in the summer of 2000, were you an official member of the	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23	<ul> <li>and used for professional development, sending teachers to conferences, covering classes so they can visit or observe another teacher, curriculum meetings, occasionally off-track curriculum meetings. Occasionally once in a while we buy supplies out of it for professional reasons, but usually it's funding programs for teachers.</li> <li>Q. Is that funding source continued in the current budget for Fremont?</li> <li>A. Yes.</li> <li>Q. Can I ask you to turn to the leadership council minutes dated September 14th, 1998.</li> <li>A. (Complies.)</li> <li>Q. It indicates that you were present at this meeting. Is that correct, to the best of your knowledge?</li> <li>A. Yes.</li> <li>Q. Do you see under "Budget" it refers to: "The 1998-99 Rodriguez budget for Fremont is \$343,116"?</li> <li>A. Yes.</li> <li>Q. Is that the Rodriguez budget money you were referring to earlier in today's deposition?</li> </ul>

<ul> <li>Page 717</li> <li>be available at Fremont in its budget?</li> <li>A. I really don't know. I had heard rumors it</li> <li>was going to be discontinued for this school year,</li> <li>but Mrs. Roland says she had not received any of the</li> <li>budgets yet. So I don't know.</li> <li>Q. Okay. And the last set of meeting minutes</li> <li>we have from your production today are dated</li> <li>April 6th, 1998.</li> <li>And it appears you attended this meeting as</li> <li>well; is that correct?</li> </ul>	fy it, but ppen since ace, is it MA ied over to osequent as carry over, o council that	I the teachers are well aware they need And I don't have to justify it, but mething like that did happen since	1 did ha	c /1/	Page /1/	
<ul> <li>A. To the best of my recollection, yes.</li> <li>Q. And under the "Budget" item, it states that:</li> <li>"Ms. Hines reminded the council</li> <li>that all departments need to spend</li> <li>their IMA allocation by</li> <li>April 15th."</li> <li>April 15th."</li> <li>A. Yes.</li> <li>Q. Why do all departments have to spend their</li> <li>IMA allocation by April 15th?</li> <li>A. That was the administrative philosophy at</li> <li>that time, that the money should be expended for that</li> <li>school year, and then if the department did not have</li> <li>a need for it, it should go into some general school</li> <li>A. Tes.</li> <li>Image for it, it should go into some general school</li> <li>A. This is money that is allocated to specific to speci</li></ul>	general to osophy e whole school ding on the ct? int? o specific	it the case that unused IMA d be rolled over or carried over to year and used in the subsequent the departments? very year the IMA funds carry over, nistrative and leadership council that actually happens to that ney, if it stays in the departments or given to the school in general to eds. particular year, the philosophy is then given over to the whole school ears it's different, depending on the tA is an acronym; correct? uctional materials account?	2studer3I'm su4it's in5Q.6the cat7alloca8the ne9school0A.1but it's2decisid3rolled4if it's i5fund s6S7was th8needs.9princip0Q.1A.2Q.3A.4Q.	hat ′e	<ul> <li>A. I really don't know. I had heard rumors it was going to be discontinued for this school year, but Mrs. Roland says she had not received any of the budgets yet. So I don't know.</li> <li>Q. Okay. And the last set of meeting minutes we have from your production today are dated April 6th, 1998. And it appears you attended this meeting as well; is that correct?</li> <li>A. To the best of my recollection, yes.</li> <li>Q. And under the "Budget" item, it states that: "Ms. Hines reminded the council that all departments need to spend their IMA allocation by April 15th."</li> <li>A. Yes.</li> <li>Q. Why do all departments have to spend their IMA allocation by April 15th?</li> <li>A. That was the administrative philosophy at that time, that the money should be expended for that school year, and then if the department did not have a need for it, it should go into some general school needs.</li> </ul>	$\begin{array}{c} 2\\ 3\\ 4\\ 5\\ 6\\ 7\\ 8\\ 9\\ 10\\ 11\\ 12\\ 13\\ 14\\ 15\\ 16\\ 17\\ 18\\ 19\\ 20\\ 21\\ 22\\ 23\\ 24\\ \end{array}$
24 needs.24Q. This is money that is allocated to specific25It's a school decision how that is, and25departments for their purchase of instructional			· ·			
Page 7181leadership felt that was appropriate. So that was2what was in existence then.3Different principals have different4philosophies about that, and that was in place at5that time.6Q. And it goes on to state:7"All money that is not spent for8specific department needs will be9used to purchase school furniture,10with most of the money going for11school desks."12Do you see that?13A. Yes.14Q. Was there a shortage of school furniture,15student desks at or about the time of this meeting at16Fremont?17A. I would assume so, yes.18Q. Do you know the nature or extent of that19shortage?20A. No.21Q. Do you know if departments' IMA allocations22was agreed upon.23desks?	by the tmental uncil; probably, the money as divided to a the ey. Other er reason, and in the pot almost tration that esks, and that n's policy general school	eded; correct? ey is allocated to the school, and allocation is determined by the ip council. refers to specific departmental he school leadership council; the school had allocated probably, rmal year, about half of the money on and the other half was divided to a based on enrollment in the artments spend the money. Other hi't spend it for whatever reason, and large amount of money in the pot hat school year which is almost new money in May. mination of the administration that use this money to buy desks, and that n. it was the administration's policy MA allocations for the general school time; correct?	2 A. 3 then the school of the	ıt	<ul> <li>leadership felt that was appropriate. So that was what was in existence then.</li> <li>Different principals have different philosophies about that, and that was in place at that time.</li> <li>Q. And it goes on to state: <ul> <li>"All money that is not spent for specific department needs will be used to purchase school furniture, with most of the money going for school desks."</li> <li>Do you see that?</li> <li>A. Yes.</li> <li>Q. Was there a shortage of school furniture, student desks at or about the time of this meeting at Fremont?</li> <li>A. I would assume so, yes.</li> <li>Q. Do you know the nature or extent of that shortage?</li> <li>A. No.</li> <li>Q. Do you know if departments' IMA allocations were actually spent on school furniture or student desks?</li> </ul> </li> </ul>	$\begin{array}{c} 2\\ 3\\ 4\\ 5\\ 6\\ 7\\ 8\\ 9\\ 10\\ 11\\ 12\\ 13\\ 14\\ 15\\ 16\\ 17\\ 18\\ 19\\ 20\\ 21\\ 22\\ 23\\ \end{array}$
24A. My best guess would be that they were.24A. Well, the administration with the sancti25Since this is absolutely in writing, that probably25approval of the leadership council because real						

	Page 721		Page 723
$\begin{array}{c}1\\2\\3\\4\\5\\6\\7\\8\\9\\10\\11\\12\\13\\14\\15\\16\\17\\18\\19\\20\\21\\22\\23\\24\\25\end{array}$	<ul> <li>that's one of their prerogatives, one of their decision-making capabilities how that money should be spent. The administration is also part of the leadership council. So</li> <li>Q. This was a decision or policy adopted by the school leadership council; correct?</li> <li>A. Yes.</li> <li>MS. GODFREY: I don't believe there was a policy. There was a decision made, to the best of your recollection.</li> <li>THE WITNESS: The decision was made to have that be the policy that particular year or that particular administration.</li> <li>BY MR. ROZWOOD:</li> <li>Q. Do you know if that policy continues to exist at Fremont High School?</li> <li>A. No, I don't think it does exist. I think that the money now stays with the departments.</li> <li>Q. When did that change? Take your time.</li> <li>A. With Mr. Herrera, I believe. Mr. Herrera had a whole new plan, but then he left, and that plan was abandoned, and Mrs. Roland came in, and she needed to learn.</li> </ul>	$ \begin{array}{c} 1\\2\\3\\4\\5\\6\\7\\8\\9\\10\\11\\12\\13\\14\\15\\16\\17\\18\\19\\20\\21\\22\\23\\24\\25\end{array} $	<ul> <li>MS. LHAMON: Are you</li> <li>BY MR. ROZWOOD:</li> <li>Q in the last school year, 2000/2001?</li> <li>A. Between close to 4,500, I would guess.</li> <li>That's an estimate.</li> <li>Q. And you mentioned before that science has a larger budget; correct?</li> <li>A. That's correct.</li> <li>Q. Can you estimate what it was for the 2000/2001 school year in that department?</li> <li>MS. LHAMON: Objection. Asked and answered. MS. GODFREY: Join.</li> <li>THE WITNESS: It's probably close to between 6- and \$8,000. I'll probably give you a different estimate every time. It is the largest one. The science department gets more than any other department.</li> <li>Is it in there?</li> <li>BY MR. ROZWOOD:</li> <li>Q. You said it was about 10,000 for this school year; correct?</li> <li>A. Yeah, but I think it's a little less.</li> <li>Q. Okay.</li> <li>A. I just don't remember numbers very well. MR. ROZWOOD: Okay. Well, I'm going to</li> </ul>
$ \begin{array}{c} 1\\2\\3\\4\\5\\6\\7\\8\\9\\10\\11\\12\\13\\14\\15\\16\\17\\18\\19\\20\\21\\22\\23\\24\\25\end{array} $	<ul> <li>Page 722</li> <li>the departments.</li> <li>Q. And the departments use their IMA allocations to purchase things like supplies that they might use in class, for example; correct?</li> <li>A. Correct.</li> <li>Q. Like lab equipment in science classes?</li> <li>A. Yes.</li> <li>Q. Paint in art classes, for example?</li> <li>A. Yes.</li> <li>Q. And does that also include a source of funds for textbooks?</li> <li>A. You could buy textbooks out of IMA.</li> <li>Q. And do departments at Fremont sometimes use their IMA allocations to purchase textbooks?</li> <li>MS. LHAMON: Objection. Asked and answered. We have been over this testimony at length on earlier days.</li> <li>THE WITNESS: That's true, we have discussed that, and I think the response at that time was the textbooks are so expensive that really you could only buy a few textbooks out of our IMA account.</li> <li>BY MR. ROZWOOD:</li> <li>Q. Do you know approximately how much money is allocated to the English department for instructional materials in their IMA account</li> </ul>	$ \begin{array}{c} 1\\2\\3\\4\\5\\6\\7\\8\\9\\10\\11\\12\\13\\14\\15\\16\\17\\18\\19\\20\\21\\22\\23\\24\\25\end{array} $	Page 724 reserve my right on behalf of my client to ask follow-up questions raised by documents that have not been produced but are responsive to outside discovery, but as of now, I have no more questions. MS. GODFREY: I'm going to reiterate the same statement I made on the record earlier when Ms. Lhamon concluded her questions for today. And do you have more questions today, Ms. Lhamon? MS. LHAMON: I don't now, but thank you very toch for your time. We appreciate it. MS. GODFREY: I'm sorry. MS. GODFREY: That's okay. I want to clean some things up, due to the pace at which we have gone strongh the documents today that, I guess, encompass toxibit 13. EXAMINATION Page 724 MS. GODFREY: MS. GODFREY: MS. GODFREY: MS. GODFREY: May saking you questions for today. MS. GODFREY: Ms. Jawa saking you questions and the minutes dated April 6th, 1998, I heard you answer the question differently than he asked it. So i you: to go back over that. Where it says at the bottom that "All money

	Page 725		Page 727
1	that is not spent for specific department needs will	1	It sometimes has the attachments in a
2	be used to purchase school furniture, with most of	2	separate place, and it also has the assignment
3	the money going for student desks," Mr. Rozwood asked	3	sheets, and those are tagged, and they are by year,
4	you whether the money was spent on student desks, and	4	and they are in different locations in the outer
5	I thought I heard you say that you assumed that it	5	office.
6	was.	6	Q. To your knowledge, are you the only person
7	As you sit here today, do you know where	7	at Fremont High School that maintains these meeting
8	this money excuse me whether the money was	8	minutes?
9	spent on student desks or not?	9	A. Yes.
10	A. No.	10	Q. And there has been some note in the record
11	Q. With respect to all the leadership council	11	that some months or some weeks of meetings are not
12	minutes that have been produced as part of	12	here.
13	Exhibit 13, generally how long was the leadership	13	To your knowledge, does that mean Fremont
14	council meeting, if there was a general time frame	14	High School does not have a copy of minutes for those
15	for them?	15	meetings?
16	A. They are usually an hour to an hour and a	16	MS. LHAMON: Well, objection. She has
17	half in length.	17	testified she believes there's a copy of the more
18	Q. Okay. So is it fair to say that these	18	recent meeting
19	minutes are an abbreviated version of what happened	19	MS. GODFREY: I'm going to get there.
20	at those meetings?	20	Q. I'm talking about missing dates, not ones
21	A. Yes.	21	that
22	Q. And with respect to questions that might	22	MS. LHAMON: Before the most recent
23	come up as part of what has been produced and what	23	BY MS. GODFREY:
24	hasn't been produced, to your knowledge, when did the	24	Q come before the most recent one.
25	leadership council meetings start at Fremont High	25	A.
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	Page 726		Page 728
1	-	1	
1	School?	1	. So there may be.
2	School? A. Do you mean the time?	$\begin{vmatrix} 1 \\ 2 \\ 3 \end{vmatrix}$	MR. ROZWOOD: On the record. Ouch.
2 3	School? A. Do you mean the time? Q. Yeah well, I didn't mean the time of day	3	MR. ROZWOOD: On the record. Ouch. THE WITNESS: On the record.
2 3 4	School? A. Do you mean the time? Q. Yeah well, I didn't mean the time of day that the meetings were held, but the earlier minutes	3 4	MR. ROZWOOD: On the record. Ouch. THE WITNESS: On the record. Well, I have to say I did not check myself,
2 3 4 5	School? A. Do you mean the time? Q. Yeah well, I didn't mean the time of day that the meetings were held, but the earlier minutes that we have are dated April 6th, 1998.	3 4 5	So there may be. MR. ROZWOOD: On the record. Ouch. THE WITNESS: On the record. Well, I have to say I did not check myself, and I have to be honest. So no, I don't know for
2 3 4 5 6	School? A. Do you mean the time? Q. Yeah well, I didn't mean the time of day that the meetings were held, but the earlier minutes that we have are dated April 6th, 1998. Is that when these meetings started, to your	3 4 5 6	So there may be. MR. ROZWOOD: On the record. Ouch. THE WITNESS: On the record. Well, I have to say I did not check myself, and I have to be honest. So no, I don't know for sure.
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	Page 729		Page 731
$ \begin{array}{c} 1\\2\\3\\4\\5\\6\\7\\8\\9\\10\\11\\12\\13\\14\\15\\16\\17\\18\\19\\20\\21\\22\\23\\24\\25\end{array} $	<ul> <li>A. Yes.</li> <li>MS. GODFREY: Okay. I'm done.</li> <li>MS. LHAMON: Now I thank you very much for your time.</li> <li>MR. ROZWOOD: Ms. Hines, thank you very, very much.</li> <li>(Off the record.)</li> <li>MS. GODFREY: Counsel has agreed off the record with Ms. Hines that the court reporter will messenger an original of the deposition transcript to her at Fremont High School on or before August 17th and overnight a certified copy to my office, and then Ms. Hines will have until August 31st</li> <li>MS. GODFREY: to review the transcript and make changes, and then the transcript will be overnighted to Ms the original will be sent to Ms. Lhamon's office on August 16</li> <li>MR. ROZWOOD: Actually my office. Any changes will be communicated to all counsel.</li> <li>MS. GODFREY: Correct.</li> <li>MS. GODFREY: Correct.</li> <li>MS. LHAMON: Communicated on August 31st and not later; is that correct?</li> <li>MS. GODFREY: Yeah.</li> </ul>	$ \begin{array}{c} 1\\2\\3\\4\\5\\6\\7\\8\\9\\10\\11\\12\\13\\14\\15\\16\\17\\18\\19\\20\\21\\22\\23\\24\\25\end{array} $	I declare under penalty of perjury under the laws of the State of California that the foregoing is true and correct.
$ \begin{array}{c} 1\\2\\3\\4\\5\\6\\7\\8\\9\\10\\11\\12\\13\\14\\15\\16\\17\\18\\19\\20\\21\\22\\23\\24\\25\end{array} $	<text><text><text><text><text><text><text><text><text></text></text></text></text></text></text></text></text></text>	$ \begin{array}{c} 1\\2\\3\\4\\5\\6\\7\\8\\9\\10\\11\\12\\13\\14\\15\\16\\17\\18\\19\\20\\21\\22\\23\\24\\25\end{array} $	Page 732 STATE OF CALIFORNIA ) ss: COUNTY OF LOS ANGELES ) I, RICKI Q. MELTON, CSR No. 9400, RPR No. 45429, do hereby certify: That the foregoing deposition testimony of MARCIA HINES was taken before me at the time and place therein set forth, at which time the witness was placed under oath and was sworn by me to tell the truth, the whole truth, and nothing but the truth; That the testimony of the witness and all objections made by counsel at the time of the examination were recorded stenographically by me, and were thereafter transcribed under my direction and supervision, and that the foregoing pages contain a full, true and accurate record of all proceedings and testimony to the best of my skill and ability. I further certify that I am neither counsel for any party to said action, nor am I related to any party to said action, nor am I in any way interested in the outcome thereof.

1	Page 733 IN WITNESS WHEREOF, I have subscribed my name	1		Page 735 DEPOSITION EXHIBITS
2 3 4	this 17th day of August, 2001.	1 2 3 4	NILI	MARCIA HINES MBER DESCRIPTION IDENTIFIED
5 6	RICKI Q. MELTON, CSR No. 9400, RPR No. 45429	5 6	11	School Accountability Report Card. 594
7 8 9		7 8 9	12	Resume of Qualifications of 650 Marcia E. Meyer Hines.
10 11 12		10 11 12	13	Minutes of Leadership Council 650 meetings.
13 14 15		13 14 15		
16 17 18		16 17 18		
19 20 21		19 20 21		
21 22 23 24		22 23		
24 25		24 25		
	Page 734			
$\begin{array}{c}1\\2\\3\end{array}$	I N D E X VOLUME III			
4 5	FRIDAY, AUGUST 10, 2001			
6 7	WITNESS EXAMINATION			
8 9	MARCIA HINES			
10 11	(By Ms. Lhamon) 419, 594 (By Mr. Rozwood) 656			
12 13	(By Ms. Godfrey) 720			
14 15 16				
10 17 18				
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