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         SUPERIOR COURT OF THE STATE OF CALIFORNIA
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              FOR THE COUNTY OF SAN FRANCISCO
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    ELIEZER WILLIAMS, et al., ) Case No. 312 236
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 5
                    Plaintiffs,) Pages 233 - 449
 6
            VS.
                               )
                                       VOL. II
 7
    STATE OF CALIFORNIA,
    DELAINE EASTIN, State
8
    Superintendent Of Public )
    Instruction, STATE
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11 DEPARTMENT OF EDUCATION, )
12
   STATE BOARD OF EDUCATION, )
13
                    Defendants.)
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15 AND RELATED CROSS-ACTION. )
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18
            CONTINUED DEPOSITION OF TRAVIS KIEL
19
                         TAKEN ON
20
                   FRIDAY, JUNE 29, 2001
21
22
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   REPORTED BY: ASHALA TYLOR, CRR, RPR, CSR No. 2436
24
                 CERTIFIED REALTIME REPORTER
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	P. 224		D 226
1 2 3 4	Page 234 Deposition of TRAVIS KIEL, taken on behalf of the Defendants at 400 South Hope Street, Los Angeles, California, on WEDNESDAY, MAY 30, 2001, at 1:11 P.M., before ASHALA TYLOR,	1 2 3 4	Page 236 INDEX WITNESS EXAMINATION PAGE TRAVIS KIEL (By Ms. Strong) 5
5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24	CSR No. 2436, RPR, pursuant to Notice. APPEARANCES: FOR PLAINTIFFS: ACLU FOUNDATION OF SOUTHERN CALIFORNIA BY: MARK D. ROSENBAUM, ESQ. CATHERINE E. LHAMON, ESQ. 1616 Beverly Boulevard Los Angeles, California 90026-5752 (213) 977-9500 FOR STATE OF CALIFORNIA: O'MELVENY & MYERS, LLP BY: SABRINA HERON STRONG, ESQ. 400 South Hope Street Los Angeles, California 90071-2899 (213) 430-6000	5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24	(By Ms. Lhamon) 339 EXHIBITS (None offered.) UNANSWERED QUESTIONS: PAGE 276; LINE 5 PAGE 276; LINE 16 PAGE 278; LINE 16 PAGE 279; LINE 22
1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25	Page 235 A P P E A R A N C E S (continued) FOR LOS ANGELES UNIFIED SCHOOL DISTRICT: LOZANO SMITH BY: JAMES B. FERNOW, ESQ. 2800 28th Street Suite 240 Santa Monica, California 90405-2934 (310) 382-5300 ALSO PRESENT: JEAN SHIN, INTERN ERIN HOLMES, INTERN, ADAM WOLF, INTERN	1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25	LOS ANGELES, CALIFORNIA FRIDAY, JUNE 29, 2001; 1:11 P.M. TRAVIS KIEL, having been first duly sworn, was examined and testified as follows: EXAMINATION (resumed) BY MS. STRONG: Q. Good morning, Mr. Kiel. A. Good morning. Q. Do you recall the ground rules that we went over the last time we met for your deposition? A. Drinking and medicine, yes, I do. Q. I am going to briefly review some of those with you. As you recall, of course, everything that's being said today is being taken down by the court reporter today. It will be transcribed into a booklet. After your deposition, you'll have an opportunity to review this transcript and make any changes to the testimony that you feel are appropriate. However, if you do make any changes,

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those changes may be commented upon by any of the 2 attorneys in this action.

Do you understand that?

A. Yes.

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Q. That's another point that I'd like to go over is that we need to verbalize our answers today. Remember to say yes and no. And so shaking or nodding your head, responses such as "uh-huh" or "uh-uh" do not read on the transcript. So it's important that we say yes or no.

Do you understand that?

12 A. Yes.

> Q. Okay. Also, in order that we have a clear record here today, it's important that we not speak over one another. I will do my best to wait for you to finish your answers before I proceed with the next question, and if you could please wait for me to finish my question before you begin with your answer.

> If at any time you do not understand one of my questions, please let me know that you do not understand the question. If you do not do that, I will assume that you have answered the question with having understood the question that was asked.

> > Do you understand that?

or answer my questions?

A. No.

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Q. At the end of the first day of your deposition, we were in the middle of discussing what types of on-site training you provide the teachers at Crenshaw, and you identified several programs.

8 With respect to new teachers programs, you 9 identified teachers helping teachers, new teacher 10 orientation, the mentor teacher program; and with respect to the programs for all teachers on your 11 12 campus, you mentioned child abuse, sex harassment, 13 and earthquake safety training.

Do you recall that testimony?

A. Yes.

Q. With respect to the programs with new teachers on the campus, other than what I just identified, is there anything that you can think of that you offer to your teachers as on-site training for them when they start at Crenshaw?

21 A. No, I can't think of anything else.

Q. Okay. With respect to the Teachers Helping Teachers program, when was that started?

23 24

A. That was started in September of 2000. 25

Q. And can you describe that program for me,

Page 239

A. Yes. 1

> Q. Okay. Today we do not want you to guess as to any answers, but we are entitled to your best

Because your testimony is given under oath here today, you will be subject to all of the penalties of perjury for giving false testimony.

Do you understand that?

9 A. Yes.

10 Q. If you need a break for any reason, please 11 let me know. I can instruct the court reporter that we'll go off the record, and we can take a

13 break at that time.

14 Do you understand what I've said to you so far? 15

16 A. Yes.

Q. Any questions? 17

18 A. No.

19 Q. Is there any reason why you may not be 20 able to testify or give your best testimony here

21 today?

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22 A. None that I know of.

Q. Have you recently consumed any medication,

24 alcohol, or other substance that would cloud your

mind or interfere with your ability to understand

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A. That's a program where we have a teacher that works -- she teaches one class a day, so that all the new teachers can at least observe her teaching the class.

And she has a resource center. She runs a resource center where new teachers can come in and work on the lesson plans, work on the course description, or just work on techniques, ask questions. She's there to assist them. She goes to the classroom and visits with these teachers and assists them in delivering instruction.

Q. And so what is the time commitment for a new teacher, the Teacher Helping Teacher program?

15 A. The time commitment is that we like, 16 before the semester begins, for them to come in for a two-day orientation and training. And she 17 18 provides, once a week, a seminar at 7:00 in the morning for the teachers that come to the seminar. 19

The seminars are not mandatory. But we 21 have had success with the new teachers attending the seminars.

23 Q. And that's once a week throughout the 24 entire school year; is that correct?

25 A. That's correct.

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Q. And the in-class portion of the Teacher Helping Teacher program, is that a one-day experience, or is that ongoing throughout the school year as well?

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- A. That's ongoing throughout the school year. It's as-needed basis and/or requested by the new teacher.
- Q. Okay. So new teachers will participate at least one day when they begin, with another teacher helping them; and then if they request additional assistance, they can receive that through the program; is that correct?

A. The resource center is there. The teacher is there for them to come in and ask for assistance and work with this -- the teacher helping -- the teacher that's been designated to work with the new teachers.

And so it's not a -- it's an "if you need help" type program, you go. And then we also come and visit you as well. So it's a -- it's not a

21 mandatory program, but it's just an assistance.

It's like a library, for instance, a resource room 22

23 for teachers who need assistance. And all teachers

24 can go to this resource room. 25

But we -- we like to have the new teachers

1 Q. New-teacher orientation. I believe that 2 was the second program that you identified during 3 your first day of your deposition. 4

A. Well, the new-teacher orientation is a part of opening school. And it's been in existence as long as I've been in the district. That's a normal school function for schools to have a new-teacher orientation at the beginning of each school year.

Q. What does that encompass? Or can you describe the new-teacher orientation program to me?

A. Well, the new-teacher orientation program, it's -- it's when a new teacher come on board. We go over the map of the school, where everything is located, the cafeteria, introduce the plant manager, the cafeteria manager, the department chair, the various counselors, administrative staff.

We go over procedures for ordering supplies, for ordering anything that you need, instructional materials, should I say.

And we talk a little bit about the demographics of the school, the type of kids that we service, talk about the community and the parents, the business establishments in the area.

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sign up and sign in so we know how much time that they go to this thing. 2

Q. And so do you know how many of your new teachers participate in the teacher program?

A. I really don't know.

6 MR. FERNOW: One rule. She has to finish 7 her question.

THE WITNESS: Thank you. Appreciate that. MS. STRONG: That's okay.

THE WITNESS: Try to.

11 BY MS. STRONG:

Q. We're all trying.

And why was the Teacher Helping Teacher program started in September 2000, if you know?

15 A. Well, that was the program that I had 16 looked at a model of something similar at a conference I went to. And it was one of the 17 18 programs that I as a principal started at Crenshaw High School to help new teachers. We have a number 20 of new teachers each year, so we needed to find a 21 way to assist them.

Q. Okay. With respect to the new-teacher orientation program, when was that started at Crenshaw, if you know?

A. New-teacher program?

It's just a general orientation to the 1 2 school and how to survive as a teacher.

3 Q. And is that a two-day program, you stated?

A. No, it's not a two-day program.

5 Q. A one-day?

A. The orientation piece, it's calendared.

And so the orientation, certainly for the new

8 teachers -- let me back up.

9 In 2001 when we had the Teacher Helping 10 Teachers program, of course we didn't go into as

11 detailed of teacher orientation, because the

teachers was picking it up from the Teacher Helping

Teachers, and it was ongoing throughout the year. 13

But we have a part of the new-teacher orientation

in the afternoons, when we would bring in the 15

16 various custodians, the cafeteria manager, talk

about the cafeteria. So those are scheduled by the 17

18

month, September, October. Usually we do it two 19 months, an hour after school.

20 Q. Okay. Is the orientation complete by the 21 end of October?

22 A. Yes, the orientation is complete somewhere 23 near the end of October.

24 Q. And I don't know if I quite understand.

25 Are there several meetings, then, throughout the --

Page 248 Page 246

- both September and October, that constitute the 2 orientation program?
 - A. Right, correct.
- 4 Q. Do you know how many meetings, for 5 example, constitute the program?
- A. No, I don't. 6

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And the assistant principal handles it.

- And I'm sure it's as-needed, to cover the materials 8 that she feels should be covered. 9
- 10 Q. Which assistant principal is it that handles this? 11
- 12 A. Mrs. Cannon, Ruby, Ruby Cannon.
- 13
- 14 teachers are told about how to order supplies and 15 16
 - A. I don't know exactly when they are told.
- 18 Q. Okay. But you know that it occurs at some 19 point through the program?
- 20 A. That's correct.
- 21 O. How do you know about this orientation
- program? 22
- 23 A. Well, it --

25 orientation program."

C-a-n-n-o-n. Q. Do you know at what point in the program

instructional materials for their classrooms?

24 MS. LHAMON: Objection. Vague about "this

number of new teachers that you have at your school 2

3 And then those new teachers are assigned 4 to -- mentor teachers are assigned to X number of

5 new teachers. And I don't know all of the details.

6 I don't recall all of the details of the number of 7 teachers that they can serve.

- Q. Is this also a program that is ongoing throughout the year then?
- A. Oh, yes, definitely. Yes, it is. It's ongoing throughout the school year.
- 12 Q. Is it accurate to say that any teacher at 13 Crenshaw who would like to participate in the mentor teaching program, with respect to receiving 14 the assistance in the program, can do so if he or 15 16 she would like to?
 - A. No.

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- Q. Okay. How is it that a teacher can 18 19 participate in the program, then?
- 20 A. Are you talking about a teacher that needs 21 the services, or a teacher that's rendering the 22 services?
- 23 O. Needs the services.
- 24 A. Okay. Usually the person it's designed

for, first, no more than second-year teachers that

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THE WITNESS: We calendar the orientation 1 2 programs in staff meeting, in administrative staff meetings. And so that's an ongoing process you get, the opening of each school year. 5

BY MS. STRONG:

- 6 Q. Do you ever attend any of the orientation meetings with the teachers? 7
- 8 A. Yes, I do.
- 9 Q. You also identified a mentor teaching 10 program.
- 11 A. That's correct.
- 12 Q. Can you -- when was that program started?
- A. I don't recall. It's been around for a 13 14 number of years.
- 15 Q. Has it been in existence for the three 16 years that you have served as principal at 17 Crenshaw?
- 18 A. Yes.
- 19 Q. Can you describe the mentor teaching 20 program to me.
- 21 A. Yes. The mentor teacher program is a 22 program whereby we select -- the teachers have to
- apply -- veteran teachers apply to be selected as a
- mentor teacher. It's an application process. And 24
- then the teachers are selected, according to the

are new to teaching. 1

2 Q. Okay. So teachers who are in their first or second year of teaching can participate in the program whenever they would like to; is that 4 5 correct?

6 A. Yes. But they're -- they are assigned to 7 a mentor.

- 8 Q. Okay. But they can participate if they'd 9 like?
- 10 A. Right, exactly.
- 11 Q. With respect to the ongoing on-site
- training for all teachers at Crenshaw, you
- identified staff development as one type of on-site 13
- 14 training. Can you describe to me what you meant by 15 that.
- 16 A. Well, we have ongoing staff development as it relates to the standards, standard-based 17
- 18 instruction. It usually comes from the district
- staff development team. And we put together an
- 20 instructional team that gets some of its trainers.
- 21 And those teams go in the training, and they come 22 back and train teachers at our school.

23 We have some district personnel

24 specialists in certain areas that come into the

school and provide staff development at the school

Page 252 Page 250

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- 2 O. So is all of your staff development at 3 Crenshaw mandated by the district?

 - Q. Okay. However, are some portions of your staff development then, what you're describing to me, mandated by the district?
 - A. Yes.
- 9 Q. Can you distinguish for me what staff 10 development programs you have at Crenshaw that are provided by the district as opposed to those that 11 12 are not provided by the district?
- A. The standards-based instruction -- the 13 standards that we use in the state of California 14 15 and in the Los Angeles Unified School District.
- 16 And it's mandated that we provide staff
- development; that all teachers are familiar, aware 17
- 18 of the standards, how to teach to the standards.
- 19 That's mandated staff development.
- 20 Q. By the district?
- 21 A. By the district.
- Q. Is that also by the state? Because you 22
- 23 mentioned the state. I just want to make sure I
- 24 have it clear. What is your understanding of it?
 - A. Well, when I say state standards, but the

something in particular that you were thinking of 2 when you made that distinction?

A. Yes. Getting along with people, conflict resolutions, to understand the students and what you're working with in the community and things, things of that magnitude. They are not mandatory, but those are some of the things that we do.

Departments working together and building teams within the department, and using the uniform lesson to improve instruction. Those are individual, local-school-type staff developments.

- O. Programs that you implement at Crenshaw?
- A. Yes.

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- Q. With respect to the training that you identified regarding child abuse, sex harassment, and earthquake safety, is that training something in addition to what you've already described to me?
 - A. Yes.
- 19 Q. Can you explain to me how that training fits into the on-site training programs at 20 21 Crenshaw?
 - A. It's mandated by the district. And that training can be done at faculty meetings.
 - And the earthquake training is done during the school day, where we inform kids and teachers

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state -- our directives come from the district.

Q. Okay. So the standard-based curriculum that's addressed is something that's mandated by the district.

Is there anything else that's mandated by the district with respect to staff development at Crenshaw that you can think of at this time?

- A. Not at this time, I can't.
- 9 Q. Okay. You stated that district personnel 10 come onto the school campus at times to participate 11 in staff development. Is that specific to the standard-based curriculum that you just identified, 13 or is that something different?
 - A. Basically it's standards-based.
- Q. So the district personnel that come on to 15 16 Crenshaw are working with the teachers to help 17 explain the standard-based curriculum to them; is 18 that correct?
- 19 A. It's to help them to be able to teach more 20 to the standards.
- 21 Q. Okay.
- 22 A. And to assist them to make lesson plans
- 23 using the standards and teaching to the standards.
- 24 Q. Okay. And the staff development that you 25 identified that's not district-mandated, is there

on safety. And we march the kids out to the

- 2 football stadium to program, in case of an
- 3 earthquake or an emergency, "This is where you
- 4 assemble." And we have rescue teams, and we have a
- 5 first-aid station, we have reunion gates. And we
- 6 go through a scenario of if there was an emergency. 7

an earthquake, what you would do.

8 And, hopefully, students and staff will be 9 programmed, realizing that in an emergency we don't know what we might do. But by going through these 10 11 processes when there's no emergency, that 12 automatically your mind is trained to do these 13 things when it becomes an emergency.

So that's the kind of training that we do. That's mandated by the district.

- 16 Q. Is there any off-site training that you are aware of that your teachers can participate in?
- 17 A. Yes. There's a number of training 18
- 19 programs that's designed by the district, by the 20 various universities. And we make that information
- available to teachers through the daily bulletin,
- 22 and also by giving information to the department
- chairs to share with the various departments. To
- 24 recall a couple, there's the writing project at
- 25 UCLA.

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- 1 Q. Do you know if any of your teachers 2 participate in these off-site training programs?
 - A. Yes, they do. Yes.

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Q. How do you know they participate?

A. I have to sign the forms for them to go and participate, the little contracts that we have.

Also we have teachers that come back and make presentations at faculty meetings about conferences they attended or training that they have received.

- Q. I think we might have gone over this last time. When are the faculty meetings held?
- 13 A. Faculty meetings are scheduled every second Tuesday of the month. 14
- Q. And those include all teachers and all 15 16 principals and vice principals; is that correct? 17
 - A. That's correct.
- 18 Q. Do you know how many math teachers you 19 have at Crenshaw?
- 20 A. No. I don't know exactly.
- 21 O. Do you know how math teachers at Crenshaw
- 22 are assigned to a particular subject matter to
- teach, for example, algebra, geometry? Do you know 23
- 24 how that process works?
 - A. Normally throughout the chain of events,

is math, in the interview process teachers will let you know, "I'm very uncomfortable with upper 2 3 division," which would be calculus.

And so we usually assign teachers according to where they feel comfortable teaching a subject matter.

7 They will know if they have enough units 8 or have enough experience to teach calculus, math analysis, and what-have-you. That's usually a 9 10 process that's worked out with the teacher. You 11 can get an emergency credential in math if you have 12 X number of units in math.

Q. I'd like to focus on Math Investigations and algebra teachers at your school.

15 Do you know what I'm referring to when I 16 say Math Investigations?

A. Yes.

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- 18 O. What is that?
- 19 A. Math Investigation is a course that's 20 designed to help prepare students to do better in 21 algebra. Or it kind of goes back to basics, math,
- basic math, to help them to do better. 22
- 23 Q. Okay. Those teachers at your school that 24 are teaching Math Investigations, are they also 25 qualified to teach algebra?

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if teachers are teaching, when one teacher leaves,

we interview and we ask this teacher, "Are you able

2 to teach -- what are you able to teach?" And the

department chair and the teachers decide what line 4

5 or what program is best for this person to teach. 6 That's pretty much how it's done, through 7 department chair, the AP counseling service, and

the teacher. Q. Do you know if there are any special qualifications for a high school teacher who wants to teach algebra as opposed to geometry?

12 MS. LHAMON: Vague as to special 13 qualifications.

14 BY MS. STRONG:

15 Q. Go ahead.

16 A. Between algebra and geometry, I'm not 17 familiar with any.

Q. Do you know of any? I was using that as 19 an example to help you try and understand what it 20 was I was looking for with this question.

21 For example, can a math teacher come onto 22 the campus and explain that he would like to teach 23 any math class on the campus?

24 A. Normally, once the district approves a 25 teacher to be able to teach a subject matter, which

Page 257 MS. LHAMON: Calls for speculation. 1

MR. FERNOW: I'll join the objection.

3 BY MS. STRONG:

4 Q. In your mind. You can answer the 5 question.

6 A. I think all teachers, all math teachers, 7 can teach algebra.

8 Q. So is it accurate to say, then, from your 9 perspective, any teacher at Crenshaw who was 10 teaching Math Investigations can also teach an 11 algebra class; is that correct?

MR. FERNOW: Same objection.

13 MS. LHAMON: I join.

14 THE WITNESS: Yes.

15 BY MS. STRONG:

16 Q. During your tenure as principal at

17 Crenshaw, have you received any complaints that 18 there are too few algebra teachers at Crenshaw?

19 MR. FERNOW: Did you say 10 years, or 20 tenure?

21 MS. STRONG: Tenure.

22 MR. FERNOW: Thank you.

23 THE WITNESS: No.

24 BY MS. STRONG:

25 Q. And you testified during the first day of Page 258 Page 260

- your deposition that the district has mandated a 2 change in the math program that will require you to 3 eliminate integrated math at your school, which includes the Math Investigations class; is that
- 6 MR. FERNOW: I'll object as misstating 7 prior testimony. 8

THE WITNESS: I'm not sure.

BY MS. STRONG:

correct?

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Q. You're not sure if integrated math -- the elimination of integrated math necessarily means that Math Investigations classes will have to be eliminated; is that correct?

MR. FERNOW: Calls for speculation.

THE WITNESS: Correct.

16 BY MS. STRONG:

- Q. Do you know if you will be offering Math 17 18 Investigation classes at Crenshaw in the fall of 19 2001?
- 20 A. I don't think we will be.
- 21 O. Okay. And those students who have
- 22 previously been enrolled in Math Investigation
- classes, will they then be enrolled in algebra 23
- 24 classes? Do you know?
- 25 A. We have a new math program that's coming

- 1 A. That's correct.
- 2 O. Just to make sure that the record is
 - clear, because I don't know that we established
- 4 this, what was the purpose of the Math
- 5 Investigations class at Crenshaw, as far as you're

6 aware?

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- A. To assist students that were not having success in algebra.
- Q. Okay. And so what students were placed in 9 10 Math Investigations?

11 MR. FERNOW: Objection. Calls for 12 speculation.

13 MS. LHAMON: I join.

14 BY MS. STRONG:

O. Go ahead.

16 A. Those students who received fails or D's

17 in that first semester of algebra. 18

Q. During the past three years at Crenshaw, 19 are you aware of any students being placed in Math

20 Investigations because the school didn't have

21 enough teachers to teach algebra?

A. No, I'm not aware of any.

23 Q. Are there procedures or policies in place

24 relating to the use of substitutes at Crenshaw?

25 MR. FERNOW: Objection. Vague and

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out where students will be able to take -- it's

2 called an algebra program. But they won't be able

to get algebra credit. They will be getting a math

elective -- they will be getting an elective

5 credit. They will stay in this program, and when

6 they come out, they will take algebra. And then at

7 that point, they will get algebra credit for it.

O. Those are for the students who would otherwise have been in Math Investigations? In other words, those students who did not pass the classes necessary to take algebra; is that correct?

MS. LHAMON: Objection. Compound, and misstates prior testimony.

MR. FERNOW: I'll join.

15 MS. STRONG: That was convoluted. I'll 16 rephrase.

- 17 O. You just described an algebra program that 18 students can participate in before they take algebra: is that correct? 19
- 20 A. That's correct. Or didn't -- or were not 21 successful at algebra in middle school.
- 22 Q. And so that algebra program will 23 eventually replace your Math Investigations class

24 at Crenshaw, as far as you are aware; is that

25 correct?

ambiguous. 1

> THE WITNESS: I'm sorry, would you repeat the auestion?

4 BY MS. STRONG:

- 5 Q. Are there procedures and policies in place 6 relating to the use of substitute teachers in classes at Crenshaw? 7
- 9 Q. Can you describe to me those procedures 10 and policies.

11 A. Yes. If a teacher is absent, when the teacher knows they are going to be absent, they phone to the district subunit, and they give their 13 14 information and what subject they need covered.

The district in turn will send a sub to Crenshaw High School to cover that teacher's absence, that teacher that is absent.

17 18 We in turn receive that sub and assign 19 that sub to said teacher's class.

20 In some cases, we don't get a sub or the

21 district doesn't have a sub to send. We then have 22 a program, about a period -- whereby we have

teachers who have conference periods, and we assign

24 them -- we farmed out this teacher's classes to

those teachers with conference periods.

Page 262 Page 264

1 And that is pretty much the sub procedure 2 at Crenshaw.

- Q. Are teachers expected to phone their absence in to the district a certain number of hours prior to missing that day of school? Do you know?
- A. They are required to phone the absence into the district as soon as they know that they are going to be absent.

But there's no requirements that I know of, because you could be -- you could twist your ankle on the way down the steps and you couldn't call the sub desk. I don't think that there's a requirement that you -- you know --

- Q. So some teachers could be calling in the morning of the day that they are going to miss class, into the district asking for a replacement; is that correct?
- 19 A. That's correct.

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- Q. Do the teachers have any obligation to contact the school directly to inform them --
- 22 inform the school of an absence?
- 23 MR. FERNOW: Objection. Speculation.
- 24 THE WITNESS: Yes. It's a procedure for
- 25 being absent. And one of them is, yes, you notify

1 And -- but it happened on occasion; is

2 that correct?

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A. Oh, yes.

Q. And for those occasions where no sub came from the district, do you believe that you were able to accommodate those students with teachers on your campus?

MR. FERNOW: Objection. Vague. Calls for speculation.

Go ahead.

THE WITNESS: Okay. I need -- when you say "accommodate," the law requires that a class is covered with a certificated person. When you say "accommodate," do you mean is instruction going on,

15 or is there -- kids are being supervised? I need

16 you to --

17 BY MS. STRONG:

- 18 Q. Rephrase.
- 19 A. Yes.
- Q. You described your procedures and policies with respect to the replacement of substitutes.
- 22 And you explained on occasion when the district is
- 23 unable to provide Crenshaw with a substitute, the
- 24 procedures and policies at Crenshaw require that
- 25 teachers with their conference periods be assigned

Page 265

- 1 the school as well.
- 2 BY MS. STRONG:
- 3 Q. That's part of the procedures?
 - A. Right.

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Q. How many occasions are you aware of where a sub request was placed with the district and the district was not able to locate a substitute for

8 your school?9 MR. FI

MR. FERNOW: Vague as to time.

THE WITNESS: I have no way of -- without looking at extensive records, I have no way of

12 knowing that.

13 BY MS. STRONG:

Q. Is that a common occurrence?

MS. LHAMON: Vague as to "common."

MR. FERNOW: Join.

17 THE WITNESS: Absentees?

18 BY MS. STRONG:

- 19 Q. No, the district not being able to locate 20 a replacement in time for the school.
- A. Peak times of the year, before holidays
- 22 or -- but it happens occasionally. I don't know.
- 23 I can't -- I'm not sure what we would consider as 24 common.
- Q. That's fair.

- 1 to the class that needs the substitute teacher.
 - A. That's correct.
- 3 Q. Is it your understanding that that
- 4 procedure and policy has served to allow for a
- 5 teacher to oversee each of the classes that were
- 6 without a substitute teacher on those occasions?
 - A. Yes, that is -- I'm sorry.
- 8 MR. FERNOW: Objection. Vague and 9 ambiguous.
- 10 BY MS. STRONG:
 - Q. Go ahead.
- 12 A. Yes, to my knowledge, there is a teacher
- 13 covering all classes that's not covered by a
- 14 substitute.
- Q. Okay. Does Crenshaw have procedures or policies relating to lesson plans for substitutes?
- 17 A. Yes, we do.
- Q. And what are those?
 - A. The policies for lesson plans is that
- 20 every teacher is to turn in emergency lesson plans
- 21 to the main office, and there's a file that's
- 22 maintained in the main office with the emergency
- 23 lesson plan.
- Q. And then those emergency lesson plans are
- 25 given to the substitute teacher who is filling in

Page 266 Page 268

- for the teacher when that teacher is absent; is
- 2 that correct?

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- A. That's correct.
- 4 Q. Do you know whether the teachers at
- 5 Crenshaw have complied with that procedure by
- 6 turning in their emergency plans to the office? 7
 - A. To the best of my knowledge.
- 8 O. You believe that all teachers have
- 9 complied with that procedure, to the best of your 10 knowledge?
- 11 MR. FERNOW: Objection. Calls for 12 speculation.
- 13 THE WITNESS: I don't know.
- 14 BY MS. STRONG:
- 15 Q. Okay. Have you ever heard of a complaint 16 that any teacher has not complied with that policy?
- 17 MS. LHAMON: Vague as to time.
- 18 MR. FERNOW: Join.
- 19 THE WITNESS: Yes.
- 20 BY MS. STRONG:
- 21 Q. Okay. When was that?
- 22 A. I can't tell you an exact date. I have
- 23 heard some complaints, yes -- a complaint.
- 24 O. A complaint.
- 25 And who did you hear that from?

- 1 Q. Do you know one way or the other whether 2 that teacher proceeded to comply with the policy 3 and submit an emergency plan?
 - A. I really don't know.
- 5 Q. And you actually don't know that the
- 6 teacher in fact hadn't submitted an emergency plan;
- 7 is that correct?

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- 8 A. I don't know that. That's correct, I 9 don't know that.
- 10 Q. Is it common to have a class taught by a substitute for a period of longer than one week at 11 12 a time?
- 13 MR. FERNOW: Objection. Vague as to 14 "common."
- 15 THE WITNESS: It happens.
- 16 BY MS. STRONG:
- Q. Do you recall how many teachers required a 17 18 substitute for more than one week during the
- 19 2000-2001 school year?
 - A. No, I do not.
- 21 Q. Do you recall if any required a substitute
- for more than one week during the 2000-2001 school 22 23
- year?

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- 24 A. I really don't remember --
- 25 Q. Okay.

Page 269 Page 267

- A. From a substitute. 1
- 2 O. Okav.
- 3 A. And so --
- 4 Q. Do you know if that was within the past three years when you were serving as principal?
- 5 6 A. I don't know the exact date. Yeah, it
- 7 would be in the last three years, yes.
- 8 O. Okav.
- 9 A. In answer to that question, yes, within
- 10 the last three years.
- 11 Q. Okay. And there was only one complaint of 12 that nature that you heard; is that correct?
- A. I'm not absolutely sure. But I do recall 13
- 14 at least one. Okay.
- 15 Q. And what did you do in response to that 16 complaint, if you recall?
- 17 A. I met with the assistant principal in
- 18 charge of maintaining the substitute file and asked
- her to, once again, go through the policies to
- 20 update them and to check on the complaint that the
- 21 sub had.
- 22 Q. Okay.
- 23 A. It was a verbal directive to the assistant
- 24 principal to check that policy out. Or that
- complaint out, I'm sorry. The complaint.

- 1 A. -- right now.
- 2 Q. Do you have any recollection as to whether any teacher required a substitute for longer than
- 3 one week during the 1999-2000 school year? 4
 - A. I don't know the name of the teacher, but
- I do know we had some long-term subs. Subs in
- 7 positions. And I don't know the names of the
- teachers, but I do recall a teacher getting hurt.
- I recall situations where subs was there for more
- 10 than 5 days. But I don't know the name of
- 11 teachers, or I don't know the cases specifically.
- 12 Q. Would you say that there would be less than five teachers that you can recall? Is that an 13 14 accurate description?
 - MS. LHAMON: Calls for speculation.
- 16 MR. FERNOW: Join.
- THE WITNESS: I -- safe to say not more 17
- 18 than five ever in a situation. But that's a
- very -- you know, for more than five days, that's 19
- 20 usually an unusual case within our school.
- 21 BY MS. STRONG:
- 22 Q. Okay. So within any school year, it would
- 23 be no more than five teachers who would be absent
- 24 or require a substitute for over a period of a
- 25 week; is that correct?

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- 1 MR. FERNOW: Objection. Vague as to time. 2 MS. LHAMON: Also vague as to period --
- 3 I'm sorry.

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MR. FERNOW: Go ahead.

MS. LHAMON: Vague as to "a period of a week." Do you mean consecutive days or --

MR. FERNOW: Join.

8 THE WITNESS: I would approximately say, 9 no, never over three to five people that's out for

10 that period of time. But it --

BY MS. STRONG: 11

- 12 Q. During any given school year?
- 13 A. In a given school year.
- Q. Okay. And that's at Crenshaw, and that's 14 15 based on your experience as a principal there for 16 the past three years; is that correct?
- 17 A. That's correct.
- 18 Q. Do you have any policies or procedures 19 relating to ensuring that students are not standing in the hallways when classes begin?
- 21 MR. FERNOW: Objection. Vague.
- THE WITNESS: Yeah, we have a -- we have a 22
- 23 policy that asks the teachers standing at the door
- 24 to encourage students to come in, up until the
- 25 tardy bells sound.

- 1 A. I recall incidents where teachers are late 2 getting to the rooms. I don't recall an incident 3 where a child has been left in the hallway for the entire period, ever. 4
- 5 Q. And with respect to the 2000-2001 school year, how many occasions do you recall where there 6 7 were teachers getting late to class?

MR. FERNOW: Objection.

9 MS. LHAMON: Speculation. 10

MR. FERNOW: Vague. Join.

THE WITNESS: I can't give you a number on 11 12

that.

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13 BY MS. STRONG:

> Q. Okay. Do you recall this incident having occurred during the 2000-2001 school year with respect to more than one teacher?

17 MR. FERNOW: Objection. Vague and 18 ambiguous.

19 THE WITNESS: The answer is more than one 20 teacher.

21 BY MS. STRONG:

22 Q. Is there any particular period of day when 23 this occurs, based on your recollection of any

24 incidents of this nature?

A. It could be any period of the day. It's

Page 271

BY MS. STRONG: 1

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Q. Do you ever conduct tardy sweeps or anything of that nature?

4 MS. LHAMON: Asked and answered.

5 BY MS. STRONG:

- O. Go ahead.
- A. Yes.
- 8 Q. And what are the policies and procedures 9 with respect to tardy sweeps?

10 A. Policy and procedures pertaining to a 11 tardy sweep is that we clearly notify the students in advance, a certain date we're going to start 13 tardy sweeps, by PA, by daily bulletin.

On that particular day, we go on the PA. The -- when the tardy bell rings, we go on the PA and tell all teachers to secure your doors, lock your doors, and any students that's tardy at that point, we take them to a room and we process them.

What I mean by process them, we write their names down, get their phone numbers, we contact parents, counsel, and record their names.

22 Q. Are you aware of any circumstances, during 23 the past three years when you have been principal, 24 of students being left out in the hallway because a teacher didn't show up to open a door for class?

not a particular time. 1

2 Q. Okay. Are you aware of any circumstances 3 where a teacher was ever later than five minutes to his or her class during the 2000-2001 school year? 4

A. No, not particularly. I really don't look at the time. We usually operate by bells. If the bell sounds and the teacher is not there, they are late, you know. So I really don't -- I couldn't give you times.

Q. Okay. But to try to get an understanding of how long any of these students are standing in the hallway after the bell has rung on any of the times that you believe a teacher was late to class, you believe it's accurate to state that you cannot recall a time where a teacher was later than five minutes --

MR. FERNOW: Asked and answered. 17 18 BY MS. STRONG:

19 Q. -- beyond the passing bell to get to the

20 class? 21 MR. ROSENBAUM: Asked and answered.

22 Speculation. Foundation. 23 MR. FERNOW: And compound. Join.

24 MS. STRONG: You understand that there's 25 going to be one attorney that's objecting. I

Page 274 Page 276

- believe Catherine Lhamon has already taken on that 2 responsibility.
- 3 MS. LHAMON: It's asked and answered. 4 Compound. And all of the objections.

THE WITNESS: Okay.

6 MR. FERNOW: And I join in her objection.

MS. LHAMON: Thank you.

THE WITNESS: I'm not -- I'm not --

there's 130 -- approximately 134 teachers.

10 Hallways, three floors, a number of bungalows. You

know, I can't sit here and tell you who is late how 11

12 many minutes. I -- and how long. So I just don't

13 know.

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14 BY MS. STRONG:

- Q. Well, do you consider teachers arriving 15 16 late to class to be a problem at Crenshaw?
- A. I don't see it as any more of a problem 17 18 than anywhere else in society.
- Q. Have you ever received or heard of any 19 20 complaints regarding students having to wait in the 21 hallway because their teachers have not arrived to the class to let them in? 22

23 MS. LHAMON: Objection. Compound.

THE WITNESS: Yes, I have received

25 complaints.

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1 A. Correct.

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2 Q. Is this with respect to one particular 3 teacher at the school?

4 A. That's correct.

Q. Do you know the name of that teacher?

MR. FERNOW: I'm going to object and instruct him not to answer that question, based on the employee's right to privacy, including

California Constitutional Article I, Section 1. 9 10

MS. LHAMON: I'm going to, just for the record, say what we said last time, which is I think you waived that objection. I think the

witness can answer some of those questions along 13

14 that line.

15 BY MS. STRONG:

16 Q. Do you know if the teacher is

Miss Williams? 17

18 MR. FERNOW: Object. Instruct the client 19 not to answer the question -- the witness. I'm 20 going to instruct him not to answer.

21 MS. STRONG: Are you aware that the plaintiffs in this action have raised specific 22 allegations with respect to Miss Williams being 23

24 late to class, and it is based on that allegation

25 that we are asking this question?

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BY MS. STRONG:

Q. Okay. What do you recall regarding those complaints? For example, how many complaints have you received of this nature?

5 A. I don't know how many. I recall a

6 complaint from the assistant principal.

7 Mrs. McAdoo, concerning administrators assigned to

a hall. And her particular hall, first floor, C

9 wing -- you don't know exactly where that is. She

10 reported that there was a person that was late.

11 Q. Do you remember what year you received 12 this complaint?

13 A. Yes, this current school year.

Q. So the 2000-2001 school year?

15 A. Correct.

16 Q. Do you remember which semester it was

17 during this school year that you received this

complaint from Miss McAdoo? 18

19 MS. LHAMON: Objection. Mischaracterizes 20 testimony. He didn't say that was one time.

21 THE WITNESS: The complaint is ongoing --

has been ongoing by this particular person. 22

23 BY MS. STRONG:

Q. Miss McAdoo has brought this to your 24

25 attention more than once?

MS. LHAMON: And I object to that 1

2 characterization of what the plaintiffs have or

have not raised in this case. We have not raised

4 any specific allegations about any particular

5 teacher.

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6 MR. FERNOW: I'm instructing him not to 7 answer the question.

8 BY MS. STRONG:

Q. Are you going to follow your attorney's 9

10 instruction not to answer?

A. Yes.

12 Q. Have you heard of any complaints of teachers being late to class, other than this one 13 14 teacher that you are thinking of?

15 A. Yes.

16 MS. LHAMON: Asked and answered.

17 BY MS. STRONG:

18 Q. When did you receive or hear of a 19 complaint with respect to another teacher being

20 late to class?

21 A. I don't know exactly times. But people

tell me, and other administrators, Mr. and

Miss So-and-so is late. And so we look into those

24 situations, we talk to people.

25 So it's not -- it's not a major, major

Page 278 Page 280

- problem; but, yes, I do get verbal complaints,
- 2 notes, or what-have-you, about people who are being 3 late.

Q. Okay. You have described one set of circumstances regarding an unnamed teacher as being an ongoing problem.

Would you describe any of the other circumstances where you've heard complaints about teachers being late, as ongoing problems?

- A. I can't think of -- I can't think of any.
- Q. That would be considered ongoing problems; 11 12 is that correct?
- 13 A. Randomly people.
- O. Is that correct? 14

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- A. That's correct. 15
- 16 Q. With respect to the one unnamed teacher that you've described as having an ongoing problem 17 18 with respect to tardiness, how have you responded 19 to that problem?
- 20 MR. FERNOW: I'm going to object and instruct him not to answer the question. 21

22 To the extent that you are interested in 23 finding out about specific individuals, we have an

24 obligation to protect all our employees and 25 students from their privacy being invaded.

responded to that problem, without identifying any

2 of the names of the individuals involved with the 3 problem?

MS. LHAMON: Object. Vague as to "you." Do you mean Principal Kiel personally, or do you

mean Crenshaw? 6

7 BY MS. STRONG:

Q. Go ahead, you can answer.

9 A. I --

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MR. FERNOW: I'm going to instruct him not to answer the question. I still believe that's

invading this person's right to privacy. 12 MS. STRONG: On what grounds? How? 13

MR. FERNOW: To the extent that person can 14 15 be identified, I'm going to instruct him not to

16 answer the question.

BY MS. STRONG: 17

18 Q. Did Crenshaw respond -- first of all, are 19 you going to follow your attorney's instruction not to answer?

20 21 A. Yes.

22 Q. Okay. Did Crenshaw respond to this

23 ongoing problem with respect to the unnamed teacher

24 that you identified?

25 A. Yes.

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So to the extent that you are going to 1 2 have to identify a particular teacher, I'm going to 3 instruct you not to answer the question.

4 MS. STRONG: I think he can answer the 5 question without identifying a particular teacher. 6 I just want to know what practices Crenshaw took to 7 address the issue.

MS. LHAMON: That's a different question from the question you asked.

MR. FERNOW: If you want to ask him a 11 general question about how that he dealt with the problem, that's fine. 12

MS. STRONG: How they dealt with it at 13 14 this particular time.

Q. Go ahead, you can answer the question.

MS. LHAMON: Could you state a question so you don't have two different questions pending, at least two, maybe three?

19 THE WITNESS: State the question again, 20 please.

BY MS. STRONG: 21

Q. I'll rephrase it for you.

With respect to the one ongoing problem 24 that you've identified with an unnamed teacher

25 during the 2000-2001 school year, how have you

Q. Did you respond, following ordinary 1

2 practices and procedures for circumstances such as 3 this?

4 MS. LHAMON: Vague as to "ordinary 5 practices and procedures."

BY MS. STRONG:

O. Go ahead.

MS. LHAMON: There's no indication there 8 9 are ordinary practices and procedures. And vague 10 as to -- do you mean Principal Kiel, or do you mean

11 Crenshaw.

12 BY MS. STRONG:

13 O. Go ahead.

14 A. I would follow the district procedures and 15 policies.

16 Q. And you have followed them with respect to 17 this particular set of circumstances; is that

18 correct?

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19 A. That's correct.

20 Q. And what are those policies and

21 procedures?

22 A. To conference and work with employees who

23 have any form of problems or concerns with--that 24 they may occur within the school. And that could

be a conference and guidance and assistance.

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Q. So the procedures require a conference, and then you said guidance and assistance. What would that encompass, for example?

A. To recommend anything that would help them be on time, and try to offer them any guidance, and to assist them if they need a wheelchair, elevator key -- guidance and assistance. Anything that you can help them improve, whatever you are trying to get them to improve.

Q. With respect to the other teachers that you can't recall specifically, but those who you have identified as having been late on occasion, did you follow those same policies and procedures in response to learning of their tardiness?

MS. LHAMON: Calls for speculation. He testified that he can't remember specifically who the teachers were.

THE WITNESS: Yes, I follow district policies.

20 BY MS. STRONG:

21 Q. And those are the same policies that you 22 just described; is that correct?

23 A. That's correct.

24 MS. STRONG: Let's go ahead and take a

25 break.

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about particular conditions, then those conditions 2 are conditions that are fair game to ask about.

3 Beyond that, I think their privacy rights 4 are protected. And, of course, the privacy rights 5 that the judge recognized in the protective order 6 are protected.

MR. FERNOW: Okay. So we're clear, are you going to object?

MS. LHAMON: Yes. But if I fail to, 9 10 please do.

MR. FERNOW: I will.

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Again, so I'm clear, to the extent that the students have provided testimony on certain conditions, there is -- you're agreeing that there would be a waiver as to their right to privacy on those matters?

MS. LHAMON: I don't think I want to agree 17 18 they've waived their right to privacy. I do think 19 that the questions are fair game to ask about if 20 they have talked about them in their deposition, 21 and the questions don't go beyond the scope of the 22 protective order.

23 MR. FERNOW: Okay.

24 MS. LHAMON: Is that fair enough? 25 MR. FERNOW: My concern is this --

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(Recess.) 1 BY MS. STRONG: 2

> Q. Mr. Kiel, Plaintiff Delwin Lampkin, who attended Crenshaw, claims that a window in one of his classes was broken, and that a bird went in and out of the window for a period of time and nested in the ceiling of one of the classrooms.

Apart from the allegations in this case, are you aware of this having occurred at Crenshaw?

MR. FERNOW: I object. If we are getting into student information, I want to make sure we are clear with the ACLU. It's our position that students have a right to privacy as well.

MS. LHAMON: And we agree with that.

15 MR. FERNOW: Any question relating to 16 Delwin and D'Andre, the privilege has been waived, 17 because they filed the lawsuit.

But the district will object and instruct the witness not to answer any questions specifically related to students. Or I can wait and have the ACLU object and join in. Or waive. If you are going to waive certain privacy rights, that's fine, too.

MS. LHAMON: Well. I believe that, to the 25 extent that the students have spoken in depositions Page 285

MS. STRONG: Why don't we address the

2 questions we have got, and it may not come up. I don't believe there's an objection to the ACLU to 4 the question I asked. Why don't we deal with it if 5 it arises.

6 MS. LHAMON: I appreciate your care. Thanks.

8 THE WITNESS: Could you restate the 9 question?

10 MS. STRONG: Sure. 11 Can you read it back.

12 (The following question was read by the

13 reporter): 14 "Q. Mr. Kiel, Plaintiff Delwin Lampkin, 15 who attended Crenshaw, claims that a

16 window in one of his classes was broken. 17 and that a bird went in and out of the 18 window for a period of time and nested in 19

the ceiling of one of the classrooms. 20 "Apart from the allegations in this case, are you aware of this having occurred at

22 Crenshaw?" 23

THE WITNESS: No. I'm not aware of that.

24 BY MS. STRONG:

25 Q. Do you believe that there are procedures

Page 288 Page 286

in place that would allow the school to address 2 this problem if it did exist at the school?

MS. LHAMON: Calls for speculation.

4 MR. FERNOW: Join.

5 THE WITNESS: Yes. We have a plant manager on-site, and three other custodians that 6

7 was assigned daily.

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8 BY MS. STRONG:

> Q. What would be the procedures that would address this problem, to the best of your understanding?

12 A. Certainly to -- if a bird was nesting, we 13 would call pest control and -- or if a bird was going in and out of the building, we would secure 14 15 them from building nests.

Q. And with respect to these policies and procedures, who is it that's responsible for identifying problems such as that described by Plaintiff Delwin Lampkin?

20 A. The teacher.

21 O. And as far as you're aware, no teacher

ever raised this issue with anyone in the 22

administration, or with the janitors on the campus; 23

24 is that correct?

25 MS. LHAMON: Calls for speculation. 1 The plant manager is the one to assess the 2 situation and then call it in to maintenance or to 3 the repair -- the shop, depending on what it is.

4 If it's -- if it's plaster, if it's glass, if it's

5 ceiling tile, there are departments, maintenance areas, in which he would -- he would call that in 6

to. And -- and so -- and then the response. 7

8 And so that's the normal procedure.

Someone reports it to the assistant principal or the plant manager. The plant manager then requests the proper craftsman to come and address the issue.

Q. When you say that the plant manager will make a call in to the shop, is that a call in to the district that you are referring to, or is that something at your school site?

16 A. No, that's -- that's the district repair 17 center.

18 O. Maintenance?

19 A. Maintenance area. Maintenance area, yes.

20 Q. And again, that call is made only if your 21 janitors or custodians are unable to remedy the problem on their own at the school site; is that 22

23 correct?

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24 A. No. That call is made for repairs, 25

period. We don't repair. We may secure a room.

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1 MR. FERNOW: Join.

THE WITNESS: I'm not aware of a bird nesting in a classroom at all with anyone. BY MS. STRONG:

Q. It's accurate to say, as far as you're aware, no teacher raised this issue with the administration or the janitors, as far as you're aware?

9 A. As far as I'm aware, no.

10 Q. That's correct? Just so it reads 11 properly.

12 A. Correct, yes.

13 Q. Are there procedures and policies in place 14 to replace missing ceiling tiles in classrooms at 15 Crenshaw?

MS. LHAMON: Calls for speculation.

MR. FERNOW: Join.

17 18 THE WITNESS: Yes, there's a -- there's a process for getting and maintaining the facility 20 and making all repairs.

21 BY MS. STRONG:

Q. Okay. Can you describe that to me.

23 A. If there's an item that needs repairing or

24 a room that's damaged, the teacher reports it to

the plant manager or the assistant principal.

But we don't repair it. So the repair calls, all

2 craftsman come out and repair.

3 Q. I see. So would replacing a ceiling tile 4 be considered a repair, do you know?

A. Yes.

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Q. And it would be considered a repair?

A. Yes.

8 Q. When are teachers made aware of this 9 repair process that takes place?

10 MS. LHAMON: Calls for speculation. Vague 11 as to time.

12 MR. FERNOW: Join.

13 THE WITNESS: During faculty meetings, the 14 beginning of the year. Each semester we talk about repair procedures. Certainly at the close of the 15 16 semester, anything that you need, repairs that you 17 need in your room, please let us know. It's an 18 ongoing process as well. 19

Notes, repair forms, teachers can use 20 the -- request assistance in the classroom.

21 BY MS. STRONG:

22 Q. So is it your understanding that all of 23 the teachers at Crenshaw know of these procedures 24 and know that they can call in to have missing

ceiling tiles repaired in their classroom; is that

Page 290 Page 292

1 correct?

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MR. FERNOW: Objection. Calls for 3 speculation.

THE WITNESS: Yes. I'm -- I'm aware of the fact that we presented the information at various meetings. "All" is a tough word. I'm not

But we presented faculty meetings, new-teacher orientations, and -- and ran it in the daily bulletin occasionally.

BY MS. STRONG: 11

> O. So the school has taken measures to inform all teachers of these procedures and policies; is that correct?

A. That is correct.

16 Q. Do you know how long it takes for the district to respond to a repair call with respect 17 18 to ceiling tiles?

19 MS. LHAMON: Calls for speculation. 20 THE WITNESS: I don't know. I really 21 don't know.

22 BY MS. STRONG:

23 Q. Have you ever received a complaint that 24 the district has failed to respond in a timely 25 manner to a request to repair ceiling tiles at

BY MS. STRONG:

2 O. Go ahead.

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A. That is correct.

Q. During the first day of your deposition, you testified regarding how it is that the bathrooms are maintained and cleaned.

Are there procedures and policies with respect to the maintenance of classrooms themselves?

A. Yes.

11 Q. And what are the those procedures and 12 policies?

A. Well, they have a custodian staff. And 14 every classroom is assigned to a custodian. They are to sweep and empty the trash daily. And if -if it says that they can't sweep daily, it's put on a rotating basis as to when they sweep. But the trash is pulled on a daily basis. The restrooms are serviced on a daily basis. And the hallways.

20 So all of that is placed on a schedule.

21 And so they have a schedule they follow.

Q. You referred to a rotating basis for sweeping, if the custodians can't get to sweep each -- get to each classroom to sweep it each day; is that correct?

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Crenshaw during the past three years? 1

A. I don't recall.

3 Q. Receiving any complaint of that nature; is 4 that correct?

5 A. I don't recall receiving a complaint of 6 that nature.

Q. As far as you're aware, do you believe that the procedures in place are adequate to address problems with respect to ceiling tiles at Crenshaw?

11 MR. FERNOW: Objection. Calls for 12 speculation.

MS. LHAMON: Join.

14 THE WITNESS: I think the procedure is 15 adequate to maintain the facility. I don't know, 16 you know -- I can't specifically say floor tiles, 17 ceiling tile, or -- you know, if there's a shortage 18 of something or if they don't have it in stock.

But I'm just saying that the procedure is adequate 20 to maintain the facility.

21 BY MS. STRONG:

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Q. Okay. So globally, the procedures in 23 place to maintain and repair Crenshaw are adequate 24 in your view; is that correct?

MS. LHAMON: Vague as to "globally."

A. That's correct.

2 Q. Do you know anything more about this 3 rotating procedure? 4

A. I -- when -- I just wanted to make sure that, you know, we -- if our classroom wasn't swept every day because, and there is a process that they have for rotating the sweeping process, if someone is absent and we have to cover for a spot. But there is a rotating sweeping process where rooms are swept so many days a week. But if everyone is in place, it should go, the rooms are cleaned every 12 dav.

But the trash is pulled. That's a standard. We know that the trash is pulled every

Q. I want to make sure I understand. Is it standard procedure that the classrooms be swept every day, but this rotating procedure will go into place if it's not the standard procedure or --

A. I'm not absolutely sure on that, on those two, because it varies from school to school. And I'm not absolutely sure if -- if -- if it's a sweep every day at Crenshaw, or if it's a rotating sweep day. And I can't -- and I don't know that right offhand.

Page 294 Page 296

- Q. Okay. So the classrooms at Crenshaw could be swept every day; you're just not sure?
 - A. Right.

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- 4 Q. Do you know if the classrooms are ever 5 mopped?
 - A. Classrooms -- it's a standard procedure that classrooms are mopped when spills occur. And if there's something on the floor, if it's stained, it's mopped. All classrooms are normally stripped,
- waxed, and mopped one to two times a year. A minimum of one, a maximum of two.
- 12 Q. Do you know if teachers can request that 13 their classroom be cleaned or mopped on a 14 particular day?
 - A. Yes, teachers can request it.
- 16 Q. At their own discretion; is that correct?
- 17 A. That's correct.
- Q. And do you know what the policies and procedures are in responding to those requests?
- A. I can't -- I can't absolutely say. I do
- 21 know that if they are stained or -- a heavy stain
- 22 on a classroom floor, the teacher can request it,
- and it's taken care of within that same day.
- Q. Are you aware of any complaint by any teacher during the past three years that they've

- 1 I'm not sure if a teacher have discussed it. But
- 2 he's called it to my attention.3 O. How many discussions have you
 - Q. How many discussions have you had with the plant manager regarding this issue?
 - A. I don't recall. I don't recall the
- 6 number. I remember him talking to me about it.
 7 O. Can you remember more than one occasion
 - Q. Can you remember more than one occasion, or just that one occasion that you remember talking to him about it?
- A. I don't remember. I know -- I know he -he probably mentioned it to me and didn't feel it
 was needed to come back and tell me again. But I
 do recall a conversation with him, discussing it.
- Q. Okay. Right now as you sit here, you only remember one conversation with the plant manager; is that correct?
 - A. Right.

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- Q. And you said a teacher may have mentioned this to you. Do you recall a specific conversation with a teacher?
- with a teacher?A. No, I don't.
- 22 Q. Okay.
- A. I -- I don't recall it. I'm not saying
- that it didn't happen.Q. I understand f
 - Q. I understand that. But you don't recall

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submitted a request to have their classroom

- 2 cleaned, and it wasn't cleaned?
- 3 A. I'm not aware of any.
 - Q. Do the procedures that you've just
- 5 described with respect to cleaning classrooms apply
- 6 to bungalow classrooms as well as those classrooms
- 7 that are in the main school building?
- 8 A. Yes. All classrooms are assigned
- 9 custodial time.
- Q. Do you know what type of flooring material is used on the bungalows on campus?
- 12 A. Yes.
- Q. What type or types of material?
- 14 A. Well, we have different bungalows. But
- some of the newer bungalows have carpet. And some of the older bungalows have tile.
- Q. Do you have any knowledge of the floors in the bungalows getting sticky when it rains?
 - A. I have heard of that complaint.
- Q. Okay. When have you heard of that?
- A. When it rains. I don't know the exact
- 22 dates. I'm sorry.
- Q. Who has told you about the floors becoming sticky when it rains?
- A. The plant manager have discussed it. And

- 1 it as you sit here today?
 - A. Right.
- Q. And you can't think of any other person
- 4 that you've discussed the floors getting sticky
- 5 when it rains in the bungalows; is that correct?
 - A. That's correct.
- Q. Do you have any understanding as to why it
- is that the floors get sticky in some of the
- 9 bungalows when it rains?
 - A. I don't -- I -- I think that the floor --
- 11 the water, that the kids step in water, and they
- 12 step on the carpet and it -- and it gets wet. And
- 13 I don't know if it's gum. I don't know. I don't
- 14 know why it gets sticky. I know it -- that it's
- 15 unattractive around the door when it rains. The
- 16 flooring gets dirty. I guess that's a good word.
- 17 O. I should have clarified this. The
 - complaints or -- I'm sorry.
- The discussion that you had with the plant manager that you recall, do you know if it was
- 21 regarding a bungalow classroom with carpet or a
- 22 bungalow classroom with tile?
 - A. I don't know. I would --
- Q. Don't guess.
- A. No. No. I'm thinking that I hadn't heard

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- it until we got the new bungalows, okay?
- O. But you don't know whether it was a 2 3 tile --
- 4 A. I really --
- 5 Q. -- floor or a carpeted floor?
- 6 A. Go ahead. I'll wait until you finish.
- 7 O. Go ahead.
- 8 A. I'm not sure, no.
- 9 Q. And you also don't know, then, why it is 10 that the floors are sticky, considering you don't even know which bungalow it's in; is that correct? 11
- 12 A. That is correct.
- 13 Q. Given that you had a discussion with the plant manager about the issue, do you know how the 14 15 plant manager responded to the problem?
 - A. I don't know how he responded.

17 I know some of the things that we 18 discussed, that we should try and schedule some 19 overtime to clean the facilities after the rainy 20 season. But we did not -- that's all I remember of

- the conversation. He talked about the carpet and 21
- that the rain was creating a -- creating a mess in 22
- 23 those bungalows.

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- 24 O. You don't remember anything specific to
- 25 the tile floor to the bungalows, then?

- testified that he doesn't how the plant manager
- 2 responded.

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- 3 BY MS. STRONG:
 - O. Go ahead.

5 A. I'm not absolutely sure. I know I have approved overtime sheets and forms. I don't know 6 7 how he used it. They come in on weekends, and I 8 don't know how he used -- I can't say.

9 If you say, did he come to me and say, 10 this is exactly what I'm going do with it, I would 11 say no. But I have approved overtime.

- Q. Is there a time that you have denied a request for overtime for janitorial services?
- 14 A. That I denied it?
 - O. Correct.

16 A. I have an explanation. I mean, I need -to answer that question, I would have to say that 17 18 the district provides so much overtime for 19 custodian staff.

- O. I see.
- 21 A. I have budgets in which I have overtime.
- I have denied some overtime for certain things, 22
- 23 from that particular budget for help on campus. 24
 - O. Okav.
 - A. So no, I never deny overtime from the

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A. I don't remember which -- I don't know.

- 2 The answer is no. I don't.
 - Q. And to make sure it's clear, you never received any complaints from students regarding any of the floors in the bungalow areas becoming sticky when it rains: is that correct?
- 7 A. No, I didn't receive any complaints from 8
- Q. Is it also accurate to say you didn't 10 receive any complaints from parents regarding the 11 issue either?
- 12 A. I didn't receive any complaints from 13 parents.
- 14 Q. Do you know whether any additional time has been obtained for cleaning services in 15 16 reference to periods when it rains?

MS. LHAMON: Vague as to "obtained." 17

MR. FERNOW: And "time." 18

- 19 MS. STRONG: Let me rephrase that.
- 20 Q. You mentioned that you discussed with the 21 plant manager the possibility of getting overtime 22 to work on cleaning some of the facilities after a

rainy period. Do you know if anything else was

done with -- in respect to that issue? 24

25 MS. LHAMON: Asked and answered. He

district, that they provide. 1

Yes, sometime I do deny overtime from a local school budget, if I don't think what he's asking for requires that amount of time, or if I just feel that the appropriate time is not to do the things he's asking me to do.

Q. It's been based on a discretionary decision made by you, those times that you have denied a request for overtime by the janitor; is that correct?

MR. FERNOW: I'll object that that 11 12 misstates his testimony. I'm not sure he actually testified it was a janitor. 13

MS. LHAMON: I join.

15 MS. STRONG: Let me make sure it's clear. 16

Q. With respect to these incidents where vou recall having denied a request for overtime for cleaning services at Crenshaw, those decisions were

made at your discretion, that the services either 19 20 weren't needed at that time or that it didn't need

21 to take that much time to do whatever it was that

22 was requested; is that correct?

23 MR. FERNOW: I'll object. Misstates his 24 prior testimony.

BY MS. STRONG:

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- 1 Q. Is that correct?
- 2 A. Yes.

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3 Q. Do you recall any of the specific incidents when you've actually denied a request for 5 overtime for cleaning services? 6

A. I don't remember the date. I remember some event that we had. I think it was for the opening of the new media academy. And he had requested X number of hours to clean a certain area that I wasn't willing to -- I didn't think that, you know, that that was needed, for the gardener to do some extra trimming of hedges; that I wanted to save that time for graduation, to prepare the campus for graduation. I opted not to allow it for that particular event.

16 It's just that, certain events; it's not that I would ever deny it for the sake that I know 17 18 best. It's just that if he says, "I'm doing this for this event," I may say, "No, I think you should 19 20 save and do this for graduation or for parent 21 night," or something of that nature.

- Q. Can you think of any other time --
- 23 A. No. I can't.
- 24 O. Let me finish the question.
- 25 Can you think of any other time when you

confusion being about who should paint. Certain 2 people shouldn't be allowed to paint.

Q. You described the process of regular paintings throughout the year. I wanted to be sure that that process applies to nonbathroom areas as well as bathroom areas: is that correct?

A. That's correct.

- Q. Are there procedures and policies in place with respect to teachers obtaining supplies for the classrooms and for their students in the 10 classrooms?
 - A. Yes.

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Q. Can you please describe those policies?

A. Yes. The procedures for obtaining 14 15 supplies is twofold. Certainly at the beginning of 16 the year, a teacher fills out a request and gives it to the department chair, and the department --17 18 or the assistant principal. And we try to meet 19 that order and their needs.

But it's an ongoing process as well, if you -- if a teacher needs certain items, they can request them from the assistant principal or the department chair. They can go through the department chair or go straight to the assistant principal.

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denied a request for overtime for cleaning services

- at Crenshaw? 2 3 A. No. I can't.
 - Q. You testified, during the first day of your deposition, about the school's efforts to control graffiti on campus. And that testimony was given in the context of questions regarding bathrooms.

What are the policies and procedures for responding to graffiti in nonbathroom areas of the school, if they differ from that from which you've already described?

13 A. Well, the process is graffiti should come 14 down as soon as humanly possible. And certain 15 areas, if you write on stucco, it needs to be 16 painted because it's difficult to clean it. It's 17 pitted and it just smears the wall. But lockers 18 and smooth surfaces, our policy is to take it off as soon as humanly possible. 19

20 Anything pertaining to profanity or 21 directly related to a student or a person, if it's 22 a person's name or something, that gets priority 23 and it's done immediately. 24

But painting and stucco, sometimes we have to wait for the craftsman because there's some

1 Q. Which assistant principal is this? 2

A. Mrs. Garrison, G-a-r-r-i-s-o-n.

Q. Is there also a way for teachers to buy supplies for the schools, other than going through the ordering process that you've just described?

A. Yes. We have something called the Impress Fund for small items. Teachers can purchase small items, something under \$200. The normal procedure is that they get approval before they purchase these items. And they can purchase them using

10 11 their own charge card or cash or check or

what-have-you, as long as they bring the receipted 13 item and the proof of paying. And then they get

14 reimbursed.

Q. I-M-P-R-E-S-S?

A. Yes.

17 O. Can a teacher seek reimbursement for 18 purchase of supplies if that teacher had not gotten preapproval for the purchase? 19

20 A. We discourage that. And if they present 21 their case and it's a legitimate purchase, we will. 22 We haven't denied them. But we do discourage them

23 going out and purchasing without getting

preapproval.

24 25

Q. You've never denied a request from a

Page 308 Page 306

teacher who purchased supplies and submitted their 2 receipts without having gotten a preapproval; is 3 that correct?

4 MS. LHAMON: Calls for speculation. 5 THE WITNESS: I haven't. I don't recall 6 denying any.

BY MS. STRONG: 7

- Q. Just to make sure it's clear, are you part of the approval process for that reimbursement 10
 - A. I am the approval process, yes.
- 12 Q. Do you know if the supplies that teachers 13 can obtain either through the school or through the Impress program include supplies for science 14 15 projects?

16 A. Yes.

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Q. How do you know that? 17

18 A. We have the process -- there's a process 19 in place for ordering supplies for all teachers. It's not unique to any one department or one 21 teacher. It's a standard process for everyone.

22 Realizing that the ordering of supplies,

23 the process should be followed through the 24 department chair, through the regular ordering

25 procedure. Only in emergencies should the

through regular supplies or if they order copying 2 paper. I don't know that.

Q. Well, if you received a request pursuant to the Impress program to be reimbursed for a purchase of graph paper, do you believe that that request is something that would be fulfilled?

MS. LHAMON: Calls for speculation. Asked and answered. And incomplete hypothetical.

MR. FERNOW: I join.

10 THE WITNESS: I really don't know. And I don't even know what our procedures in buying graph 12 paper is. I don't know if our departments buy it 13 or if that's something that they require kids to have. Just to be honest with you, I don't know 14 15 that.

16 BY MS. STRONG:

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Q. Okay. Do you recall ever denying a 17 18 request from a teacher for reimbursement based on 19 purchasing graph paper?

20 A. I don't recall anybody ever coming to me 21 with such a request.

Q. Okay.

23 A. And so, no, I don't recall the denying it,

24 because I don't ever remember anyone ever -- I

don't even know what the -- what we do about graph

Page 307

Impress -- and/or when there are small items that

they need, that may not require -- I think a 2

science teacher would be one that would have more

use for the Impress, because they might have a

small item for a lab that you would need to go

6 through a major purchase to get, something of that 7 nature.

8 Q. It might be more common for science 9 teachers to use the Impress program than other 10 teachers: is that correct?

A. Yes.

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12 Q. With respect to the type of supplies that can be obtained from the school for the students, 13 would that include paper?

A. Yes.

16 Q. Would that include graph paper?

A. I'm not sure.

18 Q. If a teacher needed graph paper for a 19 project, do you know one way or the other if they 20 could get it from the ordering -- from the regular 21 ordering process that you described?

22 A. You know, to be honest with you, I do not

23 know.

24 O. Okav.

A. I don't know if teachers order graph paper 25

paper, to be honest with you. I never heard this before. This is the first time. 2

Q. Okay. That's fair.

Would pencils be included in the type of supplies that are provided by the school?

A. We don't -- well, yes, we do provide -that's a teacher's call. Some teachers will order pencils and keep them in the classroom.

We are not supposed to provide kids with pencils. Some teachers will order pencils and keep them in their room if a kid -- then they have a process. They won't let a kid sit there if he doesn't have his pencil. They will have a checkout pencil process. And some teachers, you know, they don't.

But the answer to -- the best to answer this is, we don't provide pencils for everyday use. but yet we do provide them for classroom use.

19 Q. Okay. So teachers can obtain them through 20 the ordinary supply process at Crenshaw; is that 21 correct?

22 A. Yes. Yes, they can.

23 Q. Can teachers also obtain chalk through the 24 ordinary supply process at Crenshaw?

25 A. Yes, definitely.

Page 310 Page 312

- 1 Q. Can they obtain erasers for their boards 2 through the ordinary supply process?
 - A. Yes.

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- Q. And can they obtain tape through the 4 5 ordinary supply process? 6
 - A. Yes.
 - O. Have you ever received a complaint from a teacher that the school is simply not providing the teacher with the supplies that he or she needs to teach his or her class?

MR. FERNOW: Vague as to time.

THE WITNESS: Have I ever received a 12 13 complaint?

14 BY MS. STRONG:

- Q. Do you need the question read back?
- 16 A. Yes. Well --
- Q. Let me rephrase. I want to make sure you 17 18 listen to the question.

19 Have you ever received a complaint from a 20 teacher stating that he has not been able to 21 receive the supplies that he or she needs for his class at Crenshaw? 22

23 A. The word "received" has got me. Is it a 24 delivery process or a purchasing process, and I 25

don't -- I'm not sure of, you know, of the question

1 A. She was irritated that she needed some lab 2 equipment, or some lab specimens. And she came to 3 me, upset about it. 4

And I assisted her in obtaining those, those lab supplies that she needed. Some of it was just not knowing how to get the things that she needed, and some of it was just a matter of approving the items for her to purchase them.

- Q. By any chance, do you remember some of the items it was that she was looking for?
- A. No, I don't know the item. I know there's 12 some lab specimens, and I don't know if it was pigs 13 or bugs or whatever. I'm not sure.
- Q. Okay. And other than that one complaint 14 15 from that one science teacher, can you think of any 16 other time that a teacher told you he or she could not obtain from the school the supplies that he or 17 18 she needed for his or her classes?

19 MS. LHAMON: Objection. Mischaracterizes 20 the testimony. He didn't say it was one complaint 21 from the science teacher.

22 THE WITNESS: Okay. I -- I've directed 23 people a lot of times as to how to go about getting 24 things. So I can't sit here and say I've never had 25 a complaint from teachers asking me about,

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1 on that part.

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Q. Well, let me see if I can rephrase, then. In the past three years, have you ever

4 denied a request for supplies?

- 5 A. No.
- 6 Q. And in the past three years, as far as you are aware of, has the school run out of any 7 8 particular supply for its classrooms, that you are 9 aware of?
- 10 A. I don't know.
- 11 Q. You're not aware of any, correct?
- 12 A. No, I'm not aware of any.
- 13 Q. So have you ever received a request from 14 any teacher that the school has failed to provide that teacher with the supplies he or she needs to 15 16 teach a particular class?
- A. Yes. 17
- 18 Q. Okay. And what is that that you're 19 thinking of?
- 20 A. Science teacher.
- 21 Q. Okay. And what was it that the science 22 teacher stated?
- 23 A. What was it the science teacher stated?
- 24 Q. Stated to you with respect to this
- 25 complaint.

- "Mr. Kiel, I need a broom in my room," or
- "Mr. Kiel, I need an eraser." You know, I haven't 2
- 3 been working here that long.
- 4 Just I've had concerns with teachers, and
- 5 we direct them to the proper process and the
- procedure.
- BY MS. STRONG: 7
- Q. I understand that. There's a difference
- between asking for materials and then a complaint
- 10 stating that that person can't obtain the
- 11 materials; is that correct?
- 12 A. Uh-huh, I understand what you're saying. 13 Okav.
- 14 Q. So my question would be: Have you ever received a complaint from a teacher, saying that 15 they are unable to obtain the materials that they need to teach their classes at Crenshaw? 17
- 18 A. No. To my knowledge, I don't know of a 19 complaint where they couldn't obtain it in any 20 method, form, or fashion.
- 21 Q. Okay. With respect to that science 22 teacher's complaint, were there repeated complaints from that science teacher?
- 24 A. I don't recall.
- 25 Q. And also, to clarify: Was it a complaint

Page 314 Page 316

from the science teacher, or would you describe it 2 more as a science teacher looking for supplies, how 3 to obtain the supplies for the classroom?

4 MS. LHAMON: Asked and answered. THE WITNESS: I think it was a complaint. BY MS. STRONG:

- Q. Okay. But you only recall discussing it with the science teacher one time; is that correct?
- A. Well, I remember the science teacher 9 10 discussing it in a LEARN governing board meeting. And at that time, I met with her after that. 11
 - O. I see.

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- 13 A. So I would -- I don't know if that was a 14 request or a complaint.
- 15 Q. Okay. And is that the only time you 16 remember speaking with that individual or hearing of that individual's complaints or --17
- 18 A. Yes.
- 19 Q. Let me rephrase that.

20 Is that the only time you remember talking 21 with that teacher about the supplies that she needed for her classroom? 22

- 23 A. That is correct.
- 24 O. After you assisted her in getting the
- 25 supplies that she needed, did you ever receive any

will have to purchase X, Y and Z, or you'll have to

provide Y and Z for yourself. Not other kids, just 2

3 something that you need to do.

4 BY MS. STRONG:

5 Q. Okay. Can you identify, as you sit here today, any set of circumstances where you know a 6 7 teacher required a child to bring something into 8 class?

9 MR. FERNOW: Objection. Vague and 10 ambiguous.

11 THE WITNESS: I can't -- I can't -- I 12 can't identify a case right today. No, I don't 13 remember.

14 BY MS. STRONG:

15 Q. Do you know whether any teachers give 16 extra credit to students for bringing in supplies 17 into the school?

18 MS. LHAMON: Calls for speculation. 19 THE WITNESS: I really don't know.

20 BY MS. STRONG:

21 O. Okay.

22 A. I know special projects. But just

23 supplies, I don't know.

24 O. Do you know of any teacher who gives extra 25 credit for bringing supplies into the classroom?

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- other complaint from her with respect to supplies for her classroom? 2
- 3 A. No. I did not.
- 4 Q. Are teachers ever required to buy supplies 5 for their classes?
- 6 A. No.
- 7 Q. Are students ever required to bring in supplies for their classes? 8

9 MR. FERNOW: Objection. Calls for 10 speculation.

MS. LHAMON: Join.

12 THE WITNESS: When you say supplies, if a 13 teacher's working -- if a kid is working on a

14 science project or a wood shop, if they -- certain

things that they are making, they will ask --15

16 certain things that the district just don't

provide. If the kid wants to make a shoeshine kit. 17

18 then that kid would have to purchase certain parts

of that. But he would make the things in this 19

20 shop. And on certain projects that, you know, the

21 things that the district don't provide, kids bring

22 that.

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23 Now, I don't call that supplies. Special 24 projects, special situations, teachers will ask

kids, in order to do that particular project, you

1 A. I don't know the -- I don't know of any.

Q. Okay. Other than that one conversation that you had with the science teacher regarding supplies for her classroom, have you ever received any complaints regarding the availability of supplies on campus at Crenshaw?

MS. LHAMON: Mischaracterizes his testimony. He said it was not one conversation; she talked about it at a governing board meeting and he talked to her afterwards, and he didn't testify as to how many other times afterwards.

THE WITNESS: I don't know where we're at. BY MS. STRONG:

O. It's fine.

15 Just to clarify, in response to

16 Miss Lhamon's objection.

> With respect to the science teacher that you've identified earlier who you assisted in getting lab specimens for her class, you testified that there -- that she spoke at a meeting, and that you spoke with her after the meeting to address the

22 issue; is that correct?

23 A. That's correct. 24 Q. Did you have any other conversations with

25 that individual regarding the issue?

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A. I asked if she got her supplies, and she nodded yes, very happily. That's the only other conversation I remember having pertaining to that.

- Q. Other than those conversations with that one science teacher, have you ever received any complaints regarding the availability of supplies at Crenshaw?
- A. Have I ever received any complaints about the availability of supplies?
- Q. Meaning that have you ever received a complaint from any teacher or any student or any parent, anyone, that supplies were not made available to students at Crenshaw?
- A. No, I haven't -- not that I recall. 14
- 15 O. That's fine.

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- 16 A. I don't recall any -- nothing jumps out in my mind at this point. 17
- 18 Q. Okay. When are class schedules made?
- 19 A. Students' class schedules are made about 20 this time of year, in May and June, for the
- 21 upcoming year. For brand-new students that just
- enroll, they are made at the time that the kid 22 23 enrolls.
- 24 Are you -- I'm sorry. Are you referring 25 to the master schedule, or the individual kids'

that's coming to our school. And we do a 2 preliminary schedule.

3 We download all the information, names 4 and, you know, addresses, and enter it into the 5 computer. And then according to the meeting with 6 the kids at the middle school in May and June, we 7 do those kids' schedules.

The kids come to orientation in August, and they look at their schedule and find out if there's any problems, any holes. And the counselors have a couple of days before the school opens, to try and address those problems to those schedules.

Q. Do the counselors also review the schedules independently, to just make sure that there aren't any blatant problems with the schedules, at any point in the process?

MS. LHAMON: Vague as to "blatant."

19 THE WITNESS: Yes. They have a period of 20 time in August, last week of August, first few days

21 of September, to look at and examine their

children -- the counselee's schedule. There's a 22

23 window of time that they should do that.

24 BY MS. STRONG:

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Q. This August orientation that you referred

Page 319

schedules? You said when --1

O. Individual children's schedules.

3 A. That's what I responded. My response is 4 correct.

Q. So, May and June.

6 And you said you were making an exception for students who were just enrolling at the 8 beginning of 9th grade; is that correct?

9 A. No. The kids new to the school, new to 10 the district, if they come in September, they come 11 in October, we do their schedule --

12 O. Okav.

13 A. -- upon their -- upon their enrolling.

14 Q. Okay.

15 A. But the master, of all kids that's

16 returning, we do their scheduling in May and June.

17 O. Okav.

18 A. For September.

- 19 Q. Okay. What about students who are coming 20 from junior high schools? When do you make the
- 21 schedules for incoming 9th-graders who are coming
- 22 from the junior high schools in your areas?
- 23 A. Okay. We get -- we download a disk from the feeder school. We go -- we actually go down to 24
- the feeder schools in April and we talk to kids

to for the incoming students, how are the students

or the parents of the students notified of that 2 3 orientation?

4 A. We write them a letter. They receive a 5 letter.

Remember, we downloaded all the information from the middle school. And we get a -- we can generate labels, address labels, and we write them a letter, from me, inviting them to school.

And in that letter, we talk about the orientation. We talk about coming to the campus and reviewing their schedule. At that time their schedules will be handed out. We do several other little things for them on that particular day.

Q. Okay. Once classes begin, is there a means for students to change their schedules at that time if they notice a problem with their schedule?

20 A. Yes. The process, in their Period 2 21 classes, they are to fill out a request to -- to 22 see their counselor. And normally they will put 23 down the problem. This form asks them for the 24 problem that they encountered.

25 And then the counselors look at those

Page 322 Page 324

every day, and they prioritize them according to - a major foul-up -- a major foul-up would be the kid
 would have two physical education classes in the
 9th grade. That would be a major foul-up. So the
 counselor would then immediately correct something
 of that magnitude.

Q. Okay. And how long, under the ordinary procedures and practices in place, would it take for a counselor to correct a major problem such as the one you identified?

MS. LHAMON: Calls for speculation.
THE WITNESS: Yes. Some counselors, some are more experienced than others, and have a routine. So I can't speak -- I would say, in general, a major crack-up like that should be fixed within a day, no more than two.

17 BY MS. STRONG:

Q. Okay. Once it's been brought to the attention of the counselor?

A. To the counselor, right.

Q. Now, how is it that the students are notified of this procedure in their Period 2 classes?

A. Right, in the Period 2, which substitutes as their regular class and a record room,

1 counselor, and nothing was done about it for two to 2 four weeks?

A. I would -- definitely not. I have not.

Q. Have you ever received a complaint that any of these double-booking scheduling problems were not resolved in a timely manner?

MS. LHAMON: Vague as to "double-booking." BY MS. STRONG:

Q. Do you understand what I mean by that?

A. Yes, being enrolled in two classes simultaneous -- the same class simultaneously.

Q. Okay.

A. No, I have no knowledge of anyone coming to me saying that, you know, "I can't get out of two double classes, I shouldn't be in them."

Q. And that a problem such as that was not resolved in a timely manner, you've never had a complaint of that nature; is that correct? Let me rephrase this.

Have you ever had a complaint that a child who is placed in two of the same classes did not get that problem resolved in a timely manner?

A. I can't recall any of those complaints of that nature that wasn't dealt with in a timely manner.

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announcements are made. The forms are there. So the teacher should explain to the kids, "If you have a problem, you can't just go to the counseling office. You have to fill out this request and send it down." And then the counselor calls the kid in. They look at the severeness. With 2700 kids, you know, kids could go on, "I don't like the teacher" to, you know, "I don't want to get dressed in Period 1. I want my PE class changed to Period 4."

So certainly, requests like that are analyzed. But the major problems are addressed right away.

O. Okay. If a child was placed in two of the

Q. Okay. If a child was placed in two of the same classes and brought it to the attention of a counselor, would a delay of two to four weeks in addressing the problem be unusual at Crenshaw?

MS. LHAMON: Calls for speculation.

MR. FERNOW: Join.

THE WITNESS: That, to me, would be a very, very unusual case at Crenshaw.

22 BY MS. STRONG:

Q. And have you ever heard of a circumstance where a child was placed in two of the same classes, brought it to the attention of a

(At the hour of 12:10 P.M., a luncheon recess was taken. The deposition resumed at 1:28P.M., the same persons being present.)

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LOS ANGELES, CALIFORNIA; FRIDAY, JUNE 29, 2001 1 2 1:28 P.M.

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EXAMINATION (resumed)

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- BY MS. STRONG:
- Q. Good afternoon, Mr. Kiel.
- 8 A. Good afternoon.
- 9 Q. Did you have anything during the lunch,
- 10 break, either medication, alcohol, or any other
- substance that would cloud your mind or affect your 11
- ability to testify here today? 12
- 13 A. Nothing that I know of. I had a turkey
- sandwich. It may affect me about 5:00. I'll have
- 15 to go home.

MS. LHAMON: You never know what's in 16

17 those.

18 THE WITNESS: No, I didn't have anything.

19 BY MS. STRONG:

- 20 Q. And you understand that you are still
- 21 under oath?
- A. Yes. 22.
- 23 Q. Do you have any computers on the campus at
- 24 Crenshaw?
- 25 A. Yes.

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1 A. Yes. We are a digital high school, and

- 2 we've started to install computers in the
- 3 classrooms. Currently we have a minimum of at
- 4 least one, and in some classrooms we have six. Our
- 5 goal is to place six computers in each classroom.
- 6 Q. What does it mean when you say that you 7 are a digital high school?
- 8 A. Well, simply that we apply for a grant
- 9 from the State of California, and it's called a 10 digital grant. As a result of that grant, after
- being awarded that grant, and you go through 11
- 12 upgrading your computer lab, your classrooms --
- every classroom is Internet-accessible -- you kind 13
- of gain the title of being a digital high school. 14 15
 - Q. When did you receive this grant?
- 16 A. In '99-2000.
- 17 O. Is there Internet access at Crenshaw?
- A. Yes, there is. 18
- 19 Q. Okay. Do all of the computers that you've
- 20 identified have Internet access at Crenshaw?
- 21 A. Yes.
- 22 Q. When was Internet access established at
- 23 Crenshaw?
- 24 A. They had a system prior to me coming.
- 25 Currently, we have upgraded it with E-rate lines.

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- Q. Do you know how many computers you have on
- the campus at Crenshaw? 2
- 3 A. No. I don't.
- 4 Q. Is there a computer lab for the students
- 5 at the school?
- 6 A. Yes. We have three computer labs.
- 7 Q. And do you know approximately how many
- 8 computers are in each of those labs?
- 9 A. Yes. Approximately 33 per lab.
- 10 Q. And what are the computer labs used for at 11 the school?
- 12 A. The computer labs are classroom -- they
- 13 are set for teaching how to use the computer. They
- 14 have beginning, advanced keyboarding.
- Q. So each of the labs -- each of the three 15
- 16 labs are used for the purposes you just described?
- A. Yeah -- yes. 17
- 18 Q. Are there computers in the library at
- Crenshaw? 19
- 20 A. Yes.
- 21 Q. Do you know how many computers are in the
- 22 library, approximately?
- 23 A. Approximately 15.
- 24 Q. And are there computers in the classrooms
- at Crenshaw? 25

- So it's been upgraded since I have been there. But
- they had a network a number of years ago. I don't
- 3 know exactly when it came.
- 4 Q. So as far as you are aware, when you first
- 5 arrived, there was some Internet access on the
- 6 campus?

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- A. Correct.
- 8 Q. Do you know if, for example, the computers
- 9 in the library had Internet access at that time?
- 10 A. Yes, they did.
- 11 Q. And did the computers in the computer labs
- 12 have Internet access at that time?
- A. One of them did. 13
 - O. One of the labs?
- 15 A. Yes.
- 16 Q. At what point did you do the upgrade with
- 17 the E-rate lines?
- 18 A. That was this school year.
 - Q. Is that the time when all of the computers
- 20 on the campus became Internet-accessible?
- 21 A. Yes. Well --
- 22 Q. Did some become Internet-accessible, you
- 23 know, after the time you started, and it slowly
- increased? Is that what happened? 24
- 25 A. Right, exactly. That's correct, in the

Page 332 Page 330

sense that it was a gradual increase of computers 2 going on-line in classrooms and what-have-you.

Q. Okay.

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- 4 A. But the E-rate just wired every office in 5 every classroom.
- 6 Q. Do you know how many computer classes are 7 offered at your school each semester?
 - A. I don't -- approximately 15.
 - Q. Okay. Each semester?
- 10 A. Right.
- O. Is that an elective course that students 11
- 12 can choose to take?
- 13 A. That is correct.
- 14 Q. Would you say that Crenshaw is viewed as a desirable school by those who attend it? 15
- 16 MS. LHAMON: Calls for speculation. Vague 17 as to "desirable."
- 18 MR. FERNOW: Join.
- 19 THE WITNESS: I think the kids are proud
- 20 of their school, and they love going to Crenshaw, a
- 21 large percentage of them.
- BY MS. STRONG: 22
- 23 Q. Was your school nominated for any awards
- 24 in the local community?
- 25 A. Yes.

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- 1 A. It was a fax-in, you know, the number of 2 people who fax in. They count the faxes and the 3 votes from the public. It was the general public 4 type of recognition.
 - Q. So is it your understanding that students and parents in the community were faxing in to name Crenshaw as a school that deserved recognition in the community, as a good school in the community?
- 9 A. That is correct, yes.
- 10 Q. And did this LAEP program or grant that you referred to, what does that stand for, do you 11 12 know? It's okay if you don't recall.
 - A. I don't recall. It's been around for years. We have been referring to the acronym so long I don't remember what it stands for right now.
 - Q. Okay. And it was to recognize --
- A. It was to recognize our ecology club, 17 18 science, for saving the community -- saving the 19 world, I guess, science and eco club.
- 20 Q. Any other recognitions you can think of, 21 as you sit here today?
- 22 A. I can't recall right now. But there was 23 quite a bit of recognition at the school. I 24 iust --
 - Q. Can't identify them at the moment. That's

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- Q. What awards are you thinking of? 1
- 2 A. Well, we've gotten recognition from the
- 3 President of the United States. President Clinton 4 recognized our school as an ambassador for the
- 5 country, when they went to Korea.

We got an excellence award through the LAEP, and that's a -- an organization that provides grants for teachers to do various things, and we got a grant with an excellent project.

10 We received recognition from the Steve Harvey show, the Hoodie award. 11

- Q. Can you spell that for the court reporter?
- 13 A. Hood, d-e -- i-e, I think, H-o-o-d-i-e,
- 14 Hoodie award.
- 15 Q. You said Steve Harvey?
- 16 A. Steve Harvey Morning Show.
- 17 O. What --
- 18 A. That's a radio program. And, of course,
- Steve Harvey is a well-known comedian, and he --19
- 20 and he recognized some of the top restaurants,
- 21 barber shops, schools in the community, and we were
- 22 recognized. We were nominated as one of the top
- 23 schools.
- 24 Q. Do you know who nominated the schools for 25 that recognition?

1 fine.

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2 A. One, we opened a new media lab. We have a 3 partnership with DreamWorks. And it's one of the first in the city. 4

Our students will be able to learn skills in high school that will allow them to go directly to the movie industry and earn somewhere in the neighborhood of \$40,000 right out of high school. And they will also be able to go to college, on the other side of the camera. So they teach them to work on both sides of the camera, in animation.

So it's a brand-new facility that we just opened up at Crenshaw.

- 14 Q. Is that the media academy that you 15 described during the first day of your deposition? 16
 - A. Right.
- 17 O. Do you know if Crenshaw has been 18 accredited by the Western Association of Schools 19 and Colleges?
- 20 A. Yes, we got a six-year accreditation. And 21 this year, we had a three-year visit, and we got
- 22 that extended for the full six years. 23 Q. Is it your understanding that the six-year
- 24 accreditation is --
- 25 A. Maximum.

Page 334 Page 336

- 1 Q. -- maximum term of accreditation that you 2 can receive?
 - A. That is correct.

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Q. You testified during the first day of your deposition that you never received a written complaint concerning rats and pests at Crenshaw.

As a matter of clarification, have you ever received any type of complaint regarding rats, mice, or cockroaches on your campus?

A. I have not received a complaint of any kind about rats.

Occasionally we see water bugs. Now, there's a stipulation, you know, some people -between what I consider a roach and a water bug. But we do have water bug complaints from time to time. And it's handled the same way we do all other trouble calls and problems within the school.

18 Q. And you clarified for us, during the first 19 day of your deposition, the difference between a 20 water bug and a cockroach.

21 And with respect to your understanding of what a cockroach is, as you described it during 22 23 your first day of deposition testimony, have you 24 ever received any complaint of any kind regarding 25 cockroaches at the campus?

BY MS. STRONG:

2 O. And you also described the policies and 3 procedures that are in place to address any 4 problems that arise with respect to the maintenance 5 of the bathrooms on campus. 6

Do you recall that testimony?

MS. LHAMON: Mischaracterizes the testimony.

THE WITNESS: Yes, I do.

10 BY MS. STRONG:

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O. Is it accurate to state that you believe that the procedures and policies that are in place are sufficient to address any maintenance problems that arise with respect to the bathrooms at Crenshaw?

16 MS. LHAMON: Calls for speculation. 17 THE WITNESS: Yes, I do believe that there 18 is a process in place, will service the restrooms. 19 BY MS. STRONG:

- Q. Adequately, in your mind?
- 21 A. Adequately, in my mind, yes. 22
- Q. And one last item: You testified that one 23 of the reasons why it's difficult to anticipate who 24 will attend Crenshaw at the beginning of each

25 school year is that there are many students that

Page 335

- A. No. I haven't.
- O. And is that true for mice as well?
- 3 A. I have not received any complaints about 4 mice.
 - Q. And as a matter of clarification as well, you already identified the procedures in place to eradicate any pests on campus, including water bugs.

And is it accurate to say that you believe that these procedures and policies are adequate to address the presence of rats, mice, or cockroaches on the campus?

13 A. Yes.

MS. LHAMON: Calls for speculation.

15 BY MS. STRONG:

- Q. Go ahead.
- A. Yes, I do. 17
- 18 Q. You testified during the first day of your deposition, that for a variety of reasons you 19 20 believe the conditions of the bathrooms at Crenshaw to improve during the 2000-2001 school year. 21

22 Do you recall that testimony?

23 A. Yes.

24 MS. LHAMON: Mischaracterizes the

25 testimony.

attend private schools in middle school, and then 2 return to the public school system at Crenshaw for high school.

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Do you recall that testimony?

A. Yes, I do.

O. Do you know why students are leaving private schools to attend Crenshaw?

MS. LHAMON: Calls for speculation.

MR. FERNOW: Join.

10 THE WITNESS: During that testimony, I was 11 describing how difficult it was to know why the

kids -- why kids leave private schools is the same

reason any -- finances, what parents feel is best 13

14 for their children at the time. And so I really

can't -- can't say exactly why children come in and 15

out. Most of the times that I've talked to

17 parents, or parents have talked to me, it's usually

18 finances.

BY MS. STRONG: 19

20 Q. I see. Okay.

21 Do you believe that one of the reasons why 22 some of these students are returning to Crenshaw for high school is because they believe Crenshaw is 24 a good school and will provide good educational

opportunities for the students?

Page 338 Page 340

1 MR. FERNOW: Objection. Calls for 2 speculation. 3

MS. LHAMON: I join.

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THE WITNESS: I think that -- that some 4 5 parents feel that certain educational levels of the 6 child's education -- correct that. 7

Yes. Crenshaw High School is a better choice than what they would get other places.

MS. STRONG: I think I have finished with my questions for now.

And I may have some more questions after you proceed with your questions. And, you know, there are a few items that -- where you instructed your witness not to answer. So I think also those may be issues that we want to return to address at a later time.

MR. FERNOW: Okay. Can we take a break 17 18 real quick?

MS. STRONG: Sure. Off the record.

(Discussion off the record.)

21 MS. LHAMON: I have approximately

ten minutes to two, and we're starting again. 22

23 Does that sound right to counsel present?

24 MS. STRONG: Yes.

25 MR. FERNOW: Yes. of providing education.

2 MS. STRONG: Objection. Mischaracterizes 3 what the suit is about, and the allegations at

4 issue.

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MR. FERNOW: I'll join.

6 BY MS. LHAMON:

> Q. I'm going to ask you questions today that might lead to information relevant to what the suit is about.

Do you understand, first, that all the rules that Miss Strong set out last time and also today still apply to my questions?

A. Yes.

O. Thanks.

15 First, I want to ask for some background 16 about the school. What's the racial breakdown of the student population at Crenshaw? 17

18 A. The racial breakdown of the student 19 population is approximately 78 percent

African-American and 14 percent, maybe 13 and a

21 half percent, Hispanic, and then a half a percent

of -- I don't know who. But, roughly, it's 22 23 primarily African-American and Hispanic.

24 O. How do you know that those numbers are 25

approximately accurate?

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EXAMINATION

BY MS. LHAMON:

- Q. Mr. Kiel, does that sound right to you?
- 5 A. No, that is correct.
- 6 O. I'm Catherine Lhamon, as I think you know.

And I'm counsel for plaintiffs in this case. I 7

know we have been through a long day and a half of

questions already. I just want to clarify a few

10 things before I start with my questions also.

A. Okay.

12 Q. The plaintiff school children in this

case, whom I represent, have sued the State of 13

California, the state superintendent of public

instruction, the state department of education, and 15

16 the state board of education, concerning

state-level oversight of delivery of public 17

instruction in California. 18

19 The plaintiffs have not sued any school 20 districts or schools or principals, including you,

21 which I'm sure you appreciate. 22

A. Yes.

23 Q. This case concerns only the question

24 whether the state and the state agencies

appropriately support schools in the difficult task

1 A. We run the names and the language spoken

through the computer, and the district publishes an

3 ethnic book every year with the ethnic breakdown of 4 all of the schools in the district, and those

5 figures are coming approximately from that book.

O. Thanks.

When you said there was "about a half a percent of I don't know what" --

A. The Anglo --

10 MS. STRONG: Objection. No question 11 pending.

12 THE WITNESS: I'm sorry?

13 BY MS. LHAMON:

14 Q. You can tell me what you were about to 15 say.

16 MS. STRONG: Objection. No question on the record. 17

18 BY MS. LHAMON:

19 Q. I'll ask you a question.

20 What racial groups comprise that half a 21 percent?

22 A. Anglo, Pacific Islanders. That's all I 23 can think of right now.

24 Q. Do you know how many students are eligible

25 for free and low-price meals at Crenshaw?

Page 342 Page 344

1 MS. STRONG: Objection. Lacks foundation.

2 MR. FERNOW: Lacks foundation.

THE WITNESS: Approximately 70 percent. BY MS. LHAMON:

Q. How do you know it's approximately 70 percent?

A. Each year we determine the number of kids for free and reduced lunches by giving them an

9 application, and they file. And we take those

10 applications and analyze them, and we place them in

the computer as to the economic level of those 11 12 people or parents who are applying for the

free-lunch program. And those numbers are 13

districtwide. And again, they are published with 14 15

the district.

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16 Q. Okay.

A. And I got those figures from the district 17 18 printout.

19 Q. Were you looking at the district printout recently, or when did you get those figures from 21 the district printout?

A. This school year, in the school year of 22 23 2000-2001.

24 O. Thank you.

When we talk about Crenshaw, are we

1 A. Thank you.

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O. Okay. How do you go about assessing the primary needs, or how did you, today, go about assessing the primary needs for Crenshaw?

MS. STRONG: Objection as to "primary needs."

MR. FERNOW: I'll join.

THE WITNESS: Okay. Basically I'll look at -- I look at the overall performance of students on the standardized test. And I guess that's what a lot of us look at. However, I don't feel that that's the total sum of evaluating the quality of the school. But standardized tests, looking at standardized tests, I base it on that.

15 BY MS. LHAMON:

16 Q. And what else do you think goes into evaluating the quality of a school, other than the 17 18 standardized tests?

19 MS. STRONG: Objection. Misstates the 20 testimony to the extent he's already testified to 21 anything that goes into evaluating quality of the 22 school.

23 THE WITNESS: One of the -- one of the 24 things I think -- some of the things additional

would be the atmosphere of the campus; kids appear

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talking about all of the students who go to

Crenshaw, including the students -- well, let me rephrase that. 3

When you talk about Crenshaw High School, are you including students in the teacher training academy and the gifted magnet at the school?

A. Yes.

8 Q. What are the primary needs of Crenshaw 9 High?

10 MS. STRONG: Objection. Vague as to 11 "primary needs."

MR. FERNOW: Join.

13 THE WITNESS: Role models, commitment from parents, students to improve on the quality of

their education. I don't know. I can't think 15

of -- that's a tough question. I have to think 17 about that.

18 BY MS. LHAMON:

Q. Okay, we can come back to it, too. 19

20 As always, if there's anything that you 21 think of later in the day that would be responsive 22 to one of my questions or that would clarify an

answer that you'd given, I hope that you'll

interrupt me and tell me, because I'd like to hear 24

25 it.

Page 345 to be happy. The programs within the school that's

offered for kids, and whether or not the kids are 2

taking advantage of the programs. The diversity

within programs that kids have to choose from. I 4

5 think that that makes a quality school.

6 BY MS. LHAMON:

Q. Can you think of anything else?

8 A. These essay questions, I could have -- no, 9 I can't think of any right now.

10 Q. You can't think of anything else now?

11 A. No, I don't right now. I'm sure there's a

lot of things, but I can't -- I don't know. I'm

just -- I'm not prepared for this line of 13

questioning. But as I think of things, I'll talk

15 about them.

Q. Okay.

17 A. Okav.

18 Q. Thank you.

19 Tell me why you came to Crenshaw as a 20 principal. 21

A. I actually love Crenshaw. It was -- and 22 there was some problems at Crenshaw with the

selection of a principal. The governing board was

24 having a problem in selecting the principal. And

the superintendent asked me if I would return to

Page 346 Page 348

1 Crenshaw as principal.

And I said yes, I'll go back to Crenshaw. 2 3 Because I was there originally as assistant 4 principal. And that's why he would even ask me, 5 because I was there as assistant principal for 6 eight years.

And so he called and talked to me about the school and asked if I would go back. And that's why I went to Crenshaw. That's how I wound up at Crenshaw.

Q. What drew you back when he asked you to come back?

12 13 A. He felt that there was a little 14 divisiveness there, and he needed someone that could pull the staff together and move the 15 16 school -- and get the -- to build some kind of teamwork and get the school -- get the staff 17 18 focused on what they should be focused on. And 19 that was instruction. 20 Q. And those were goals that you wanted to

21 try to meet?

22 A. Yes.

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23 Q. Do you feel satisfied with your progress

24 so far at the schools --

25 A. Yes. I feel -- 1 high.

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2 BY MS. LHAMON:

Q. That's great.

You said that the superintendent also felt that the school needed to pull the staff together and to get the staff focused on instruction. How do you think you progressed on those two goals?

A. I feel real good about that. We have gone through staff development and focused on standards and focused on building teams within the departments.

12 I'm hoping that these Stanford 9 test scores will show the results of that effort. We've 13 done some -- we've analyzed data and we've 14 identified weaknesses within the test scores 15 16 itself; and then teachers have gotten together and discussed those weaknesses, and designed lessons to 17 18 address those particular weaknesses that is showing 19 on the Stanford 9 tests, as to why kids are not doing as well on those tests as we feel that they 20 21 should be doing.

22 Q. And is that something that the school has 23 worked on in the past year or for a longer period 24 of time?

25 A. I can only talk about from the time that I

Page 347

Q. -- about those goals?

A. Yes, I feel very good about those goals. We have done quite well.

Q. Let me ask you about each of them. How do you think you have progressed on divisiveness at the school?

A. There was a lot of -- in the LEARN governing board, there was a lot of arguing about how things should happen and run, and what we should do. And so all of that is dissipated and gone away. We established solid, firm committees, and those committees are working together in unison.

There was a lawsuit that was filed against the district by the LEARN governing board that has been since not pursued. I don't know if it's dropped, but it's not pursued any longer.

And as a result of the accreditation visit, the team that visited talked about the level of trust at the school. It's not -- all the conflicts have dissipated among staff members.

Q. But not among everybody?

23 A. I think the --

> MR. FERNOW: Calls for speculation. THE WITNESS: I think the trust level is

was there. 1

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Q. Has it been the whole time that you have been there or just in the last year?

A. I think that we had a greater awareness this last year. We did do some things prior to this last year, but I think that it was a greater awareness this particular school year, the school year 2000-2001.

Q. Thanks for the clarification.

10 I understand you finished the school year, 11 so when I say "the school year," it might be 12 unclear.

Was there a greater awareness for the

14 2000-2001 school year? 15 MR. FERNOW: Objection. Speculation. 16 THE WITNESS: Well, we broke up into districts, and we had a local superintendent, with 17 additional directors, with an instruction in each 18 district that started out with a major focus and 19 20 training on how to analyze the test data. I just 21 think it was greater resources pointed in that 22 direction.

23 BY MS. LHAMON:

24 Q. So when you have been talking about "we" 25 focusing on the standards in the last year, you

Page 350 Page 352

were talking about we as the district, as a whole?

2 A. I can't talk about the district as a

whole, but I can talk about what came down from the local district to Crenshaw.

5 The standards -- we have been focusing on 6 standards for the last two years. We took a little

twist this year, and it says that we identified the 7

8 weaknesses on the Stanford 9 test and then found

9 the standards that related to those weaknesses.

10 And so we tweaked the standards.

But we have never gotten away from 11 12 standards, or we've -- we have heightened awareness 13 of the standards this year.

Q. And "we" is we at Crenshaw?

A. Yes, we, I'm referring to -- I didn't do

16 it all by myself. I mean the administrative,

department chairs, the teachers, and the people who 17

18 led the workshops.

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19 Q. Okay. Just so I'm clear, when you refer 20 to the local district, what are you referring to?

21 A. Okay. One gigantic district called the

Los Angeles Unified School District. Within the 22

23 Los Angeles Unified School District, we now have 11

24 mini districts, ranging from A to whatever 11 is.

25 So Crenshaw is housed in what we call selecting a principal. So the superintendent

assigned me. And that's how you override the LEARN 2

3 body. If they can't make the decision, then the

4 superintendent will assign someone. 5

Q. Okay. Is the process you just described,

6 the LEARN governing board selecting a principal, is

7 that specific to Crenshaw, or is that a more

8 general process?

A. That's district -- well, that's largely 9

10 districtwide. That's all the schools that have

chosen the LEARN reform process, they go through 11

12 that same procedure.

Q. Okay. And is "LEARN" an acronym?

14 A. Yes.

13

22

15 Q. Do you know what it stands for?

16 A. No.

Q. Okay. Do you know from right before when 17

18 you came to Crenshaw -- so right before the 98-99

19 school year, do you know what the problems that the

20 LEARN governing board was having in selecting a

21 principal?

MS. STRONG: Objection. Calls for

23 speculation.

24 THE WITNESS: I don't know. They

25 couldn't -- I guess they couldn't -- I don't know

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District G of those 11 districts.

Q. And District G is the local district?

3 A. Right.

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4 Q. We could use those terms interchangeably?

5 A. That's correct.

6 Q. Thanks.

MS. STRONG: Objection to the extent it

mischaracterizes his prior testimony where he

referred to the L.A. School District as the local

10 school district.

11 BY MS. LHAMON:

Q. A little while ago, you told me that the 12

13 LEARN governing board had been having some problems

14 hiring a principal at Crenshaw.

MS. STRONG: Objection. Misstates the 15

16 testimony.

17 BY MS. LHAMON:

Q. Does that sound like what you said? Not 18

19 exactly the words, but does it sound like the

20

21 A. They don't hire. They select and then

they refer the names to the superintendent. And he

makes the final decision. 23

Q. Okay. 24

25 A. But there had been some problems with if -- I don't know. I don't know. I don't know.

2 I really don't know.

3 MR. FERNOW: If you don't know, just --

4 BY MS. LHAMON:

5 Q. That's all I asked you. Thanks for

letting me know.

7 A. I was trying to think, and I couldn't come

8 up with it. I don't know. I guess that's the best

9 answer.

10 Q. That's my favorite answer. If you don't

11 know something, I want you to tell me.

12 A. Okav.

13 Q. When I say, "Do you know," I'm asking a

14 yes-or-no question, and then I'll ask my follow-ups

15 afterwards.

16

A. Okav.

17 Q. Do you know who sits on the LEARN

18 governing board?

19 A. Yes.

20 Q. Okay. Without telling me names of people,

21 can you tell me what communities they come from?

22 A. It's made up of the UTLA chapter chair;

parents. And these individuals are elected by

24 their peers: classified members of the school, the

teaching staff, and, of course, the principal. The

Page 354 Page 356

principal and the chapter chair are not elected.

2 Those are two given -- given positions.

Q. At the time that the -- if the LEARN governing board was selecting a principal for the 1998-'99 school year, did the then principal sit on the board to participate in that selection process?

MR. FERNOW: Objection. Speculation.

THE WITNESS: I'm not sure how they did that. I don't know if they sat in on it or if they farmed it out to a committee. I don't know.

BY MS. LHAMON: 11

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12 O. You now told me the groups that sit on the 13 LEARN governing board. Is that the LEARN board at 14 Crenshaw specifically, or is that all groups?

15 A. It's the same process for all LEARN 16 governing boards.

Q. Do you know if the LEARN, acronym, or the 17 18 LEARN group, is a group that's specific to the 19 Los Angeles Unified School District or if it's a

group that applies in other districts as well? 21 A. Excuse me. It's specific to Los Angeles

Unified School District. 22

23 Q. Thank you. Do you know how many members

24 from each of these groups sit on the LEARN

25 governing board at any school? And I don't mean first time. So I'm going to tell you what I know

2 or what I think comprises the groups in the LEARN

3 governing board, and I'd like you to tell me if I 4 added somebody or if I'm missing somebody.

A. Okay.

Q. I have the UTLA chapter chair, parents, students, classified members of a school, the

8 teaching staff of a school, and the school

9 principal. 10

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A. Uh-huh.

11 O. Is that it?

A. You said parents?

Q. I said parents.

A. Okay. Yes.

Q. Thank you. I left out students. I 15

16 apologize.

In your experience as a principal -- let 17

18 me take that back.

19 In your experience as an educator, so in 20 all your years of experience, what are the things

21 you think any child needs to have a chance to

22 learn?

23 MS. STRONG: Calls for speculation. Vague

24 and ambiguous. Overbroad. 25

MR. FERNOW: Calls for a narrative. And

Page 355

I'll join in the other objections.

MS. STRONG: Also calls for expert

3 testimony.

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4 MS. LHAMON: This man is an expert. He's

5 a principal.

6 MS. STRONG: You haven't established that.

THE WITNESS: Shall I start? This could take a while.

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9 MR. FERNOW: If you can answer the

10 question.

11 MS. LHAMON: You can always tell me if you

can't answer a question, and it's my job to

rephrase it if you don't understand. 13

14 THE WITNESS: Now I need to know what she

15 asked.

19

16 (The following question was read by the 17

reporter):

18 "Q. In your experience as a principal --

let me take that back.

20 "In your experience as an educator, so in

21 all your years of experience, what are

22 the things you think any child needs to

23 have a chance to learn?"

24 MS. STRONG: Same objections. And add

vague and ambiguous now. 25

just Crenshaw. I assume for the UTLA chapter chair, that's one person, and for the principal 3 that's one person. So I'm asking about for the 4 other groups. 5 MS. STRONG: Calls for speculation. 6 THE WITNESS: I think I have these 7 numbers. I don't know. It's -- I can only give 8 you approximate. Approximately two students, 9 approximately two classified, approximately five 10 parents. And it must be 50 percent plus one 11 teacher, so it must be more teachers than anyone 12 else.

13 So now. I don't know -- I can't remember 14 those exact numbers. But I know that's the format. 15 BY MS. LHAMON:

16 Q. And when you say 50 percent plus one 17 teachers, are you counting 50 percent of the LEARN 18 governing board member, or 50 percent of the 19 teaching staff?

20 A. I'm sorry. No, it's the LEARN governing 21 board number.

22 Q. Thanks.

23

A. Okav.

24 Q. Now, I probably wrote down what you said

25 wrong, but I didn't get all those groups down the

Page 358 Page 360

1 MR. FERNOW: I join in those objections 2 again.

3 THE WITNESS: What a child needs to learn: 4 Caring parents, an environment for learning, 5 teachers, textbooks, and a desire to take the 6 responsibility for their own education. 7

I think that's enough.

BY MS. LHAMON:

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Q. Works for me.

How did you come upon that list?

A. Just over the years of working with young people and having kids of my own, that's how I came up with that. My college experience. Experience in the district and working with kids. That's it.

Q. When you say an environment for learning, what things go into an environment for learning? What does that mean?

MR. FERNOW: Objection. Calls for speculation. Calls for expert opinion. Vague and ambiguous.

21 BY MS. LHAMON:

Q. I'm just asking you to define your own 22 23 term.

24 A. An environment for learning, if you look 25 around the facility, the -- certainly if we are

1 Q. You listed for me earlier, if it's a 2 classroom, you listed that it should be colorful, 3 should be well lit, it should be clean, should have 4 a print-rich environment.

5 Do you think that the size of the

6 classroom matters? 7

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MS. STRONG: Objection. Vague.

MR. FERNOW: Join. Also calls for expert opinion.

10 THE WITNESS: If you are asking for one kid or -- if you said the number, if you were 12 referring to a number of kids, the classroom would 13 be important. But if you are talking about one

14 kid, that's a -- in answering that question, size 15 is important if you talk about more than one kid.

16 But we were describing one kid.

BY MS. LHAMON: 17

18 Q. Thanks. I appreciate that clarification. 19 I'm trying to think of other things that 20 might be important.

21 Is temperature important? MS. STRONG: Object. 22

23 Go ahead.

24 MR. FERNOW: Same objection.

MS. STRONG: The question calls for expert

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talking classroom, we're narrowing it to a 2 classroom, it should be colorful, well lit, it should be clean. There should be a print-rich

environment. That's what I consider is a good 5 environment. 6

Q. And -- let me step back for a second. You started by saying if you look around the facility, and then you said, "Well, if it's a classroom" -- and then you defined what would be in the classroom.

Are there other things that comprise an 12 environment for learning, external to a classroom?

13 A. Yeah, well, the school building itself, 14 shrubberies, landscaping. I think if you want to know whether children's learning environment is 15 16 sufficient, you look at it for yourself and ask 17 yourself, would you like to stay there all day.

Q. Can you think of anything else that goes into that environment for learning that's

20 important?

21 MS. STRONG: Objection. Vague as to 22 "important."

23 THE WITNESS: I can't think of anything 24 right now.

BY MS. LHAMON:

1 testimony.

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MR. FERNOW: Vague.

3 MS. STRONG: Speculation. 4

MR. FERNOW: Join.

5 THE WITNESS: Temperature is important.

You certainly wouldn't want it to be too cold or 7 too hot. I was thinking of Southern California,

always 70 degrees.

9 BY MS. LHAMON:

10 Q. Tell me why you think that the things 11 you've listed in an environment for learning are 12 important.

13 MR. FERNOW: Objection. Compound. 14 THE WITNESS: Why I think that? Just as I said earlier, in stating how do you learn, how do I 15 16 learn, where would we like to learn from -- just 17 from being a human being, you make those decisions. 18

But also in learning, the five senses need to be dealt with in learning, when you're learning. You have to be able to see. You have to be able to hear. You have to feel good about what you are doing.

22 23 So just from my experience in working with 24 kids and from my own learning and from just being around schools for 35-plus years, plus what

Page 362 Page 364

everybody else has told me. That's where I got it 2 from. Okay.

BY MS. LHAMON:

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Q. I'm going to ask you about each one.

When you said that a classroom should be colorful, why is that one important?

A. Well, according to --

MS. STRONG: Just for clarification, we're asking why he believes it's important, correct, as opposed to why it's important? Otherwise it calls for expert testimony and speculation.

MR. FERNOW: And I'll join to the extent that you're not asking for just his opinion.

THE WITNESS: Well, do I think a classroom 14 15 should be colorful? I don't know who I read, but 16 somewhere, when we described colors, and pink allows you to be more calm. Yellow, in the case 17 18 that you don't want to be bothered. Red, in the 19 case that you want to be heard. So color helps to 20 stimulate the imagination.

MS. LHAMON: I'm going to be more careful 22 when I select my wardrobe for the next day of this 23 deposition, Mr. Kiel.

24 MR. ROSENBAUM: Point out we are in a 25 conference room with no colors.

environment important?

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2 MS. STRONG: Objection. Vague as to 3 "print-rich environment."

MS. LHAMON: That's a good point.

Q. Would you define -- would you tell me what you mean by "print-rich environment"? I like the phrase.

THE WITNESS: Well, it just means posters, paintings, anything that's -- if you are in science, you have various tables; posters of

student work. Print-rich, things that you can 11 12 read, things that stimulate learning. When you

13 walk into the room, you see something that makes

you think, imagine. Quotes from various people. 14

That's what we refer to as print-rich. And it 15

16 allows you to continue to imagine and think.

Critical thinking is what we're trying to stimulate 17

18 in a print-rich environment.

19 BY MS. LHAMON:

20 Q. And so in that answer, were you telling me why you think that a print-rich environment is 21 22 important also?

23 A. Yes.

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24 O. Can you think of any other reasons?

A. If you display student work, then they

Page 363

BY MS. LHAMON:

Q. Why do you think that having a classroom be well lit is important?

A. Well, you just need to be able to see. Gives you a sense of openness and stimulates the

6 imagination. 7

Q. Why do you think it's important for a classroom to be clean?

9 I can't believe I'm asking this question. 10 My mother would stab me.

11 A. Cleanliness is a sign of confidence and how you feel about yourself and your surroundings.

13 If you feel good about it, you tend to be able to relax and focus on what is being taught. If you

15 don't feel good about it, you tend to concentrate 16

on what's bothering you, rather than listening to 17 what the teacher has to offer.

18 MS. STRONG: I'd like to make a late 19 objection.

20 Vague as to what it means to be well lit, 21 and vague as to what it means to be clean.

22 MR. FERNOW: I'll join.

23 BY MS. LHAMON:

24 Q. When you stated that a print-rich 25 environment is important, why is a print-rich Page 365

feel good about it. If you display cultural values, kids tend to feel good about themselves. 2

3 It's a way to integrate the culture if you have

4 more than one ethnic group. So all of those things

5 revolve around why it's important to have a 6 print-rich environment.

Q. How about classroom size, why is classroom size important if you have more than one student?

MR. FERNOW: Objection. Calls for 10 speculation and expert opinion.

MS. STRONG: Also misstates the testimony to the extent that it suggests that he stated that it was important.

THE WITNESS: I think you have to have enough space. I mean, if you have too many people packed into any area, it makes it uncomfortable.

So I think space to maneuver, to -everyone likes a little space, so that you can feel comfortable. You don't need someone sitting right up on you; it allows you not to be as creative as you could be if you had enough space.

22 So that's -- once again, I'm not quoting 23 any other philosophers other than me, myself, and 24 my experience.

BY MS. LHAMON:

Page 366 Page 368 1 Q. Just philosopher Kiel? the extent that he stated anything was essential 2 A. Right. 2 for learning. There's no testimony as to that. 3 Q. And temperature, finally. Why is 3 MR. FERNOW: Join. temperature important in a classroom? 4 THE WITNESS: Okay. I'm sorry, could you 5 MS. STRONG: Objection. Calls for 5 repeat your question? 6 speculation, expert testimony. BY MS. LHAMON: 6 7 7 MR. FERNOW: Same. Join. Q. I can. In your years at Crenshaw --THE WITNESS: Just comfort. I think you 8 8 excuse me. 9 learn better when you're comfortable than you are 9 In your years as principal of Crenshaw, 10 10 if you are not. If you are cold or if you are too has anything prevented you from being able to make hot, you wouldn't be able to concentrate as well on sure that what you believe to be essential for 11 11 12 what someone was teaching you. 12 learning takes place in the classroom? MR. FERNOW: Objection. Vague and 13 BY MS. LHAMON: 13

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ambiguous.

one, too.

what you are asking me?

Q. It's an impressive list. 15 When you -- in all your years as an 16

educator, have you noticed examples for why that list matters, any item on that list?

MS. STRONG: Objection. Vague.

19 THE WITNESS: I'm not sure I understand 20 the question you asked.

21 BY MS. LHAMON:

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22 Q. Thanks for letting me know. I'm off in my 23 own head.

24 I'm trying to find out, in your years as 25 an educator, as a teacher, as a vice principal, and

MS. STRONG: Same objections.

question: In my years at Crenshaw, is there

anything that I know of that has prevented those

items to take place in a learning process? Is that

not exactly what I was asking, but I'll take that

THE WITNESS: I'm going to repeat your

MS. LHAMON: I like the question. That's

MR. FERNOW: I think you need to ask it --

MS. LHAMON: Could you read it back.

as a principal, what your years has taught you or 2 what in your experience has taught you that the 3 things you listed matter for learning. 4

MR. FERNOW: Objection. Vague. MS. STRONG: Objection. Misstates the

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7 THE WITNESS: I'm not sure I can point to 8 any one thing or anything.

9 BY MS. LHAMON:

Q. It's all the years of experience.

11 A. Just years of experience, and it's what 12 you believe, I guess. Just belief.

Q. Okay. Thank you.

14 I take it that's part of your job as the principal, to ensure that those things that you 15 identify as essential for learning take place in 17 the classrooms at your school.

18 A. It's my job to oversee and supervise 19 employees, yes.

20 Q. At Crenshaw High School, have you ever 21 been prevented from making sure that the things 22 that you believe are essential for learning take 23 place in the classrooms?

24 MR. FERNOW: Objection. Vague as to time. 25 MS. STRONG: Misstates the testimony to

11 Q. In your years at Crenshaw, is there anything that you know of that has provided those 13 items from taking place? 14 15 MR. FERNOW: Join. THE WITNESS: I know sometimes when 16 17 equipment doesn't work, okay, the furnace in one 18 classroom, the temperature may be a little hotter than the other, which may need adjusting. I'm 19 20 certainly not saying that every one of those items has been completely dealt with from the first bell 22 in September until the last bell in June.

that have temporarily overcrowded a classroom or --I remember one time the power went out and the

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(The following answer was read by the

reporter): "A. I'm going to repeat your question:

> In my years at Crenshaw, is there anything that I know of that has prevented those items to take place in a learning process? Is that what you are

8 asking me?" 9 MS. LHAMON: I'll try to remember to

10 phrase it that way.

MS. STRONG: Objection. Vague.

Page 370 Page 372

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So over the years, yes, there are things that have interrupted that process.

BY MS. LHAMON:

Q. Now I'm going to ask you a little bit different question.

Just in your three years as principal, has anything prevented you as principal from being able to ensure that kids have what they need in their classes?

MR. FERNOW: Objection. Vague and ambiguous.

MS. STRONG: Calls for speculation.

14 MR. FERNOW: Join.

> THE WITNESS: In answering the question, I would like to say that there's always more that we can give every child. But as we -- is there an opportunity for learning, and are there items that allow kids to pursue their education? And I would say yes, there are. But there's always areas to give kids more.

BY MS. LHAMON: 22

23 Q. Okay. Let's go on to some more concrete 24 questions.

25 A. Okay. according to guidelines, that comes with the money.

And so our process is to try and take -and then we have the various schools, the magnet kids, the gifted kids. All these dollars come in these various categories and are to service those individual children, needs of the school, special ed kids, special ed budget. So the concept is to try to make sure that everyone -- that those dollars are spent for those individual kids.

And people that's involved with providing those services and coordinating those programs, along with the parents of the students, determine how those dollars are spent.

14 BY MS. LHAMON:

15 O. For the schoolwide budget that comprises 16 all the budgets that you're talking about, do you participate in developing the annual schoolwide 17 18 budget?

A. Yes.

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20 Q. Please tell me about how you go about --21 what your procedure is every year for developing 22 the schoolwide budget.

23 MR. FERNOW: Objection. Vague. 24 THE WITNESS: Well, like I said, it's --25

it's no one big general fund. It's all

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Q. How do you go about forming a budget for 1 2 Crenshaw?

MR. FERNOW: Objection. Vague. MS. STRONG: Objection. Calls for speculation.

MR. FERNOW: Could call for an expert opinion, too, so I'll object.

THE WITNESS: Well, the dollars and the 9 dollar amount comes from the general district, and 10 they formulate a pattern based on the number of 11 kids that we service, or the number of students -using "kids" and "students" interchangeable --13 number of students that we service. So I'm given a 14 dollar amount.

And from that dollar amount, we then 16 solicit department chairs in -- there's an assistant principal involved, and there's a committee to determine the needs of each department. And then they are allowed to order 20 materials and supplies.

Now, there are many budgets on the school campus. There are categorical funds. There are regular funds. There are state textbooks.

And so monies that come in, they are placed in -- on budget lines. That has to be spent

categorized. It's in a category of what services 2 are being rendered. So you work with it.

> And what we try to do, we try and determine our goals and focus what we are going to go and which direction we are going to go in. And we take these dollars and we meet with each group and say, "Look, this is what we are trying to accomplish."

Now, a large percentage of the money is salaries already, so we don't even talk about that. That pays for people's salaries. The other dollars and cents are designed for supplies, equipment, you know, computers, field trips, whatever.

So within -- each one of those parents has a say-so, and the coordinator, and they work with what they want to accomplish with the dollars that are being serviced. You have LEP kids, bilingual 18 kids, the special ed, the gifted. And that's what makes it a little difficult. And we may be -- we may have X number of dollars going to the total school, but it's categorized, and I can't take state textbook money and buy trash cans with it.

24 So it's sitting down at the council and 25 talking what direction we want to go with the

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- 1 school, and then having people agree. And some of
- 2 the groups don't agree. And they want to go off
- 3 and do their own little thing as it relates to
- 4 their kids and what the kids need. And these
- 5 dollars are earmarked for these individual
- 6 services. That's kind of how the whole process 7 works.
- 8 Now, each one of the -- each one of the
- 9 schools -- we have three schools within the school:
- 10 The gifted magnet, teacher training magnet, and the
- 11 regular school, with actual location codes. And so
- with those location codes come budgets for each one of those location codes.
- And so the total budget process is dealt
- with from that format of trying to service those
- 16 kids, where those dollars are earmarked for.
- 17 BY MS. LHAMON:
- 18 Q. Just for the court reporter's benefit, a
- 19 little while ago you referenced to LEP kids. Is
 - 0 that an acronym, capital L-E-P?
- 21 A. Yes.
- Q. What does that stand for?
- A. I don't know if they call it LEP, but it's
- 24 ELL, English language learners. So that term has
- 25 been replaced. So please replace it in case my

1 us.

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- 2 I don't say, "I'm serving 50 kids, send me
 - \$500,000." Someone else does that, and says you
- 4 have X number of kids and this is how much money
- 5 you get for this program and for this number of
- 6 kids.
- 7 BY MS. LHAMON:
- Q. Enrollment at the school is the only thing that changes how much money the school gets in total?
- MR. FERNOW: Objection. That misstates his prior testimony. Calls for speculation.
 - MS. STRONG: Join.
- 14 THE WITNESS: The enrollment is a major 15 factor in determining the amount of money that is 16 spent at the school.
- 17 BY MS. LHAMON:
 - Q. But it's not the only factor.
- 19 A. It's not the only factor.
- Q. Will you help me understand what the other
- 21 factors are, if you know?
- A. I don't totally know them all. I know --
- 23 I know certain locations, certain schools with --
- 24 low-performance schools in neighborhoods where the
- 25 kids are not performing as well as other students

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Page 377

1 supervisor sees it.

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2 MR. FERNOW: I made a note.

3 BY MS. LHAMON:

- Q. Your counsel is going to tell on you.
- I'm not very good with numbers, so I'm going to have a little trouble with the budget. So

I'm going to try to stick with you.

Do you have any discretion to increase or

8 Do you have any discretion to increase or 9 decrease any portion of the school wide budget for 10 a given year?

11 MS. STRONG: Objection. Vague, ambiguous.

12 THE WITNESS: That's a simple no.

13 BY MS. LHAMON:

- Q. So the budget is determined by someone else for the school? And you -- let me step back.
- 16 Is it fair to say that the budget is
- determined by someone else for the school, and you
- 18 are left to spend a set dollar amount that someone 19 else has determined?
- 19 else has determined?
- 20 MS. STRONG: Objection. Vague.
- 21 MR. FERNOW: Join.
- THE WITNESS: Yes, the budget is set by
- 23 not just someone, but by the number of students
- 24 that we serve. But that someone away from the
- 25 school site determines -- figures that all out for

- 1 around the state and around the district, there may
- 2 be some ratios that will allow those schools to get
- 3 additional funds.
- 4 Q. Okay. Once the school gets a set dollar
- 5 figure for a year, do you as principal have
- 6 discretion about how to spend any particular
- 7 categories of the funds?
 8 MR. FERNOW: Objection. Asked and
 9 answered.
- 10 THE WITNESS: Yes.
- 11 BY MS. LHAMON:
- 12 Q. Which categories do you have discretion
- 13 over? And I mean you as the principal.
 - A. Well -- me as a principal? Well, I
- 15 usually don't take that -- that privilege. I
- 16 usually allow the committees to work that out. But
- 17 we -- and I have to approve it. But I usually
- 18 allow the committees to work out how they are going
- 19 to spend their money. I don't believe in a
- 20 dictatorship. It's not a dictatorship. Staff is
- 21 involved, okay.

14

- Q. Then for you and your committees, which of
- 23 the categories of funds for any given school year
- 24 budget do you and a committee have discretion over
- 25 how to spend?

Page 378 Page 380

A. Well, we have discretion under the gifted budget. We have some input with guidelines on the Title I budget.

We have -- each school gets what we call an IMA account. That's instruction materials budget. And we have a total autonomy over that, those funds.

What else did I leave out? Special ed. So just name those four budgets, and if there's some I left out -- I don't know. They are small, and I don't remember every little -textbook is a big one. Textbook budget.

We have discretion over spending. But the

State of California has -- there are certain state textbook funds, that you can only buy books that's identified by the state. And they give you a list. And you have to buy books from that list. But -you can buy whichever book you want, which book best serves your community and your kids. But you have to buy from that list.

21 O. A little while ago you said, "I don't believe in a dictatorship," that you don't run your 22 23 school as a dictatorship.

24 Is that true beyond the budget, or do you 25 believe in dictating for the other school

may have to continue afterward.

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2 Also, Jay, I sent to your office a letter 3 asking for documents before today started, and I 4 haven't received those documents yet. I want to 5 know if you know what the status of that is.

6 MR. FERNOW: I'm not working with the 7 production of documents, but I understand they are 8 being copied and they are being produced.

9 MS. LHAMON: My understanding is we're 10 going to receive some documents on Monday from the 11 district.

MR. FERNOW: That's my understanding, too. MS. LHAMON: Which would be too late for me to get them ready for Tuesday. And I don't know if they are all the documents that are responsive to the business record subpoena or to the letter I sent to you after the first day of the deposition. So I'm just asking if you know.

MR. FERNOW: Join.

MR. ROSENBAUM: I want to be clear for the record, because it does take your time, Mr. Kiel.

21 One of the difficulties in terms of 22 facilitating a deposition is that requests were 23 24 made for documents literally months ago, that we 25 still haven't received. And that is directly and

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activities? 1

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MS. STRONG: Objection. Vague. THE WITNESS: I don't dictate to anything, anybody. My kids won't even take it anymore. I

5 think it's a collective decision, that I believe in and that I try to do. So with everything that we 6 7 do, we try to get some input from the stakeholders. 8 BY MS. LHAMON:

9 Q. And that's for every aspect of being a 10 principal?

11 MS. STRONG: Objection, vague and 12 ambiguous.

13 THE WITNESS: I try to run the school in 14 that sense.

15 MS. LHAMON: We have been going for a 16 little while. If you want to take a break, we can, 17 or we can keep going.

(Recess.)

MS. LHAMON: Just before we start back with questions, we had a brief conversation off the record. We intend to stop around 4:30 today, with the understanding that we will likely go all day on Tuesday, the Tuesday that is coming. MS. STRONG: I believe it's the 3rd.

MS. LHAMON: With the possibility that we

dramatically impeding our ability to do the 2 deposition in the manner that's required by us.

3 So I would ask you, Jay, if you could make 4 inquiry about that.

MR. FERNOW: I will.

6 MR. ROSENBAUM: I would like those 7 documents as soon as possible. We'd like a 8 complete turnover of those documents, but we're not 9 responsible for that.

10 MR. FERNOW: As I said, I don't think that the -- the ongoing Request for Production of 11

Documents, there's been some disputes about how

vague those requests were, and there's been 13 14 correspondence about that as well. And I don't

think it impacts -- I don't think the fact that the 15

16 documents haven't been produced is impacting this

17 deposition at all.

MR. ROSENBAUM: It clearly is.

MS. LHAMON: I disagree.

20 MR. ROSENBAUM: We haven't had a turnover 21 of documents. It's not there's two or three

22 documents --

23 MS. STRONG: I think the same can be said 24 to plaintiffs with respect to documents. 25

But with respect to this particular

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deposition, I don't see -- if there's a turnover of 2 documents from the district to plaintiffs on 3 Monday, I don't see why that's not sufficient time for you to prepare for a depo on Tuesday. It's not

5 a large number of documents that we're speaking 6 about.

7 MR. ROSENBAUM: How do you know that? 8 MS. LHAMON: Seven boxes of documents that 9 will be turned over on Monday from the district. I 10 don't know if they are the documents on my list. And they won't be turned over to me but will be 11 12 turned over to Specialized Legal Services, so I 13 won't get them.

14 MR. ROSENBAUM: The state clearly could 15 have facilitated this.

MS. STRONG: Can we go off the record?

MS. LHAMON: Fine. Thank you. 17 18 (Discussion off the record.)

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19 MS. LHAMON: Let's go back on.

20 Q. Just before we took the break, we were 21 talking about your belief that you shouldn't run the school like a dictatorship and you should 22 23 involve the stakeholders.

24 Why is it important to involve the 25 stakeholders in school decision-making?

And then when we want to support something, I'd 2 rather support my decision than yours.

3 And so that's the philosophy behind why 4 you want more people involved.

5 BY MS. LHAMON:

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6 Q. Does it help you to gather information 7 about what takes place at the school, to have more 8 people involved?

MS. STRONG: Objection. Vague.

10 THE WITNESS: Does it help me to have more people involved? Yes and no. No, in the sense 11 12 that sometimes a decision as to whether to clear 13 this room, I could make in a very short period of time and it wouldn't take me an hour. But 14 sometimes with a committee, it may take an hour to 15

16 two hours to make that decision, because I have to listen to everybody's opinion. 17 18

But in getting a room cleared, once 19 everybody decides to make it, then I don't have to 20 do very much, because everybody takes a little 21 piece of the room and clear the room.

22 So, yes, it helps; and no, sometimes very 23 frustrating.

24 BY MS. LHAMON:

Q. And consistent with your belief, your

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MS. STRONG: Objection. Calls for speculation. Vague to the extent it's calling for something more than what he personally believes. And it's not personally relevant.

THE WITNESS: Okay. Well, I think to facilitate the running of the school. And to have the school run properly, I think more people who take responsibility for the school, the better product you're going to produce.

If -- what we try to establish is a learning organization where everybody takes an active part in educating the children, from the custodian to the classified, to the crossing guard. Everyone buys in.

So if everyone is on this decision-making 16 or body, or get feedback, then they tend to want to support whatever the idea is and whatever your goals and objectives for the year. The more people know about them, the more likely chance that you're going to obtain them.

So that's why you want as many people as possible involved in making a decision, because it becomes their decision. If I make a decision as an 24 individual, it becomes my decision. If we can uniformly make a decision, it becomes our decision. Page 385

philosophy about how to run a school not by 2 dictating but by involving stakeholders, do you try 3 to give responsibility to the various groups of 4 stakeholders?

5 MS. STRONG: Objection. Vague.

6 MR. FERNOW: Vague.

THE WITNESS: Yes, I do. I think not just me giving it to them, but once we collectively decide in which direction that we are going to move, then everybody takes a little piece of the responsibility because they help make the decision.

12 BY MS. LHAMON:

13 Q. Is it fair to say that you rely on the 14 stakeholders at the school to help you with the decision-making that you do as the principal? 15 16

A. Yes.

MS. STRONG: Objection. Vague. 17 18

MR. FERNOW: Join.

19 BY MS. LHAMON:

20 Q. And the stakeholders bring you information 21 about matters that you might not be personally 22 familiar with?

23 MR. FERNOW: Objection. Misstates prior 24 testimony. Lack of foundation. 25

THE WITNESS: Yes.

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- 1 BY MS. LHAMON:
- 2 O. Thank you.

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I'm going to ask you some questions about the staffing at the school.

Just so I have a clear number in my head, could you tell me again how many students go to Crenshaw for the 2000-2001 school year.

- A. Approximately 2754 students.
- 9 Q. And that's the normal day enrollment; is 10 that right?
- 11 A. I think. The years are running together, 12 but I think that's the latest figure.
- Q. How many certificated staff did Crenshaw have for the 2000-2001 school year?
- MS. STRONG: Objection. Calls for speculation.

17 THE WITNESS: Approximately 134.

18 BY MS. LHAMON:

- 19 Q. And how do you know that?
- A. Because I counted each one of them.
- Q. You are supposed to tell me the truth.
- A. That's true, I did count each one of them.
- 23 The classification report calls for the
- 24 number of teachers that you need for the number of
- 25 kids that you are serving. And then you add that

- know how many cafeteria workers. That's some data
- that we could get for you. I don't know that.O. Does Crenshaw currently have all of it
 - Q. Does Crenshaw currently have all of its administrative positions filled?

5 MS. STRONG: Objection. Vague.

6 THE WITNESS: Yes.

7 BY MS. LHAMON:

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Q. Were all of the administrative positions filled for all of the 2000-2001 school year?

MS. STRONG: Objection. Vague as to "administrative positions."

12 THE WITNESS: Yes.

13 BY MS. LHAMON:

Q. How many counselors does Crenshaw have now?

MS. STRONG: Calls for speculation.

MR. FERNOW: Vague as to "counselors."

18 THE WITNESS: Five.

19 BY MS. LHAMON:

Q. And for each of those counselors, please tell me what kind of counseling they provide.

A. Okay. We have a college counselor that deals with college-going, scholarships, dollars and

24 readiness for college.

You have a 9th-grade counselor who deals

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to the total number of people that you buy from

categorical funds. And you add those numbers

together, and it comes to approximately 134.
 Q. How many teachers did Crenshaw have for

Q. How many teachers did Crenshaw have for the 2000-2001 school year?

MR. FERNOW: Objection. Vague.

MS. STRONG: Calls for speculation.

8 THE WITNESS: The same, approximately 134.

9 It's been right around that number for the last

10 three years. The enrollment has been somewhere

11 close to that number.

12 BY MS. LHAMON:

- Q. Do you know that approximate number the same way that you knew the approximate number for certificated staff? Do you base your answer on the same information?
- 17 A. On the certificated or classified? I was 18 talking about certificated.
- Q. I asked you how many students there were,how many certificated staff there was, and how many
- teachers there were.A. Certificated is to
- A. Certificated is teachers.
- O. Okay. And then how about classified?
- A. Classified. Classified, I don't know,
- 25 because I don't know how many custodians, I don't

1 with basically the 9th grade, and trying to get

2 their records from the middle school and set them

3 up and get the classes.

And then you have a 10th-grade counselor, an 11th-grade counselor, and a 12th-grade

counselor.

- Q. Does the 9th-grade counselor always counsel 9th grade, or does that counselor stay with the students who start in 9th grade through their graduation?
- 11 A. The 9th-grade counselor always counsels 12 9th-graders.
- Q. So the students receive a new counselor every year at Crenshaw?
- 15 A. No.
- 16 Q. How does that work?
- 17 A. Well, you didn't ask me, but the 9th-grade
- 18 counselor stays with the 9th grade. The other
- 19 counselors rotate and stay with the kids up until
- 20 they graduate, and then they come back and pick up
- 21 a 10th-grade.
- Q. And why is that, that the 9th-grade
- 23 counselor stays with the students, with 9th grade,
- 24 but the other counselors move with students?
- 25 MR. FERNOW: Calls for speculation.

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1 MS. STRONG: Join.

2 THE WITNESS: Because that was a recent 3 added position by the district, 9th-grade 4

counselor. And he specialized with 9th-graders in

5 meeting their needs. 6

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BY MS. LHAMON:

Q. And that 9th-grade counselor position was recently added at Crenshaw or all schools in the district?

10 A. All schools in the district. Well, 11 yeah --

O. I meant high schools.

MS. STRONG: Objection, speculation.

THE WITNESS: All schools. I think it's a 14 15 criteria about numbers, and I'm not sure. I don't 16 remember what the numbers are to get the counselor,

but I know we received one, a position. 17

18 BY MS. LHAMON:

19 Q. When did you receive that 9th-grade 20 counselor position?

21 A. I'm thinking it was in the '99-2000 school year, but I'm not sure. I'm not sure exactly when. 22

23 Q. Before Crenshaw received that 9th-grade 24 counselor designated position, did 9th-graders

25 receive any counseling? 1 THE COURT: Objection. Vague and 2 ambiguous.

3 THE WITNESS: I'm sorry, would you repeat 4 that, please. I was counting counselors.

5 BY MS. LHAMON:

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Q. Thank you. I appreciate the specificity. Have you noticed any change in the school since the district added the fifth counselor position for Crenshaw?

MR. FERNOW: Same objection.

11 MS. STRONG: Join.

12 THE WITNESS: Well, I think that we had a

13 little better control over the 9th-graders, and

we're beginning to do some things for them to meet 14

15 their needs. I feel a little more -- I think, just

16 my personal feeling, is that they tend to be

grasping the high school concept a little faster. 17

I don't have any data to back that up. 18

19 BY MS. LHAMON:

Q. Personal feeling works for me.

21 When -- let me ask it differently.

22 Has Crenshaw enrolled approximately the

23 same number of students for the three years you

24 have been principal at Crenshaw? 25

MS. STRONG: Calls for speculation.

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A. Yes. 1

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Q. And from whom did they receive counseling?

3 A. At that time we were on the alphabet 4

breakup. And so the counselors had a certain 5 alphabet, depending on the total school. Say A to

6 D went to one counselor. And the entire alphabet 7

of the school was broken up in that fashion.

8 O. And that schedule of counselors existed 9 while you were principal at Crenshaw for some 10 period of time?

A. Yes.

12 Q. Did you have -- were there three

13 counselors for the alphabetical breakup, plus one counselor, when you had that schedule of

15 counseling? 16

A. Yes, I think so.

17 Q. So when the district created the 9th-grade 18 counselor position, that was an additional

counselor position? 19

A. That's correct.

21 Q. Have you noticed any change in the school

22 23 position?

24 25 ambiguous.

since Crenshaw received the 9th-grade counselor

MR. FERNOW: Objection. Vague and

THE WITNESS: I'm not absolutely sure, but 1

2 somewhere in the same number. We have been

3 somewhere around 27 -- between 2.724 and 2.800 in

4 the three years. I don't think we have ever been

5 over 2,800, I don't think.

6 BY MS. LHAMON:

> Q. Why do you think it's approximately the same number of students for those three years?

A. Why do I think it's approximately the same 10 number? One of the things prior to my coming, they 11 were at capacity at Crenshaw High School, and they

couldn't accept any more than that. So lately we

have gotten bungalows, and we are now capable --13 14

the capacity of the school has gone up slightly. 15 But this past year we didn't go to

capacity. I don't know why.

16

Q. When did Crenshaw get the new bungalows --17 MS. STRONG: Asked and answered. 18

19 BY MS. LHAMON:

Q. -- that increased the capacity slightly?

MS. STRONG: I'm sorry.

22 Asked and answered. 23

THE WITNESS: What was the last two words

24 vou said?

BY MS. LHAMON:

Page 394 Page 396

1 Q. I'm not sure of the last two words. 2

That increased the capacity slightly.

- A. '99 -- '99-2000 and then 2000-2001.
- Q. Do you know if the college counselors -let me change that question.

6 Do you know if the noncollege counselors' 7 workload has decreased since the addition of the 8 9th-grade counselor designated position at

9 Crenshaw?

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MR. FERNOW: Objection. Vague.

MS. STRONG: Calls for speculation. 11

THE WITNESS: Yes.

13 BY MS. LHAMON:

Q. How do you know that?

15 A. Because before the 9th-grade counselor,

16 the counselors had the total 9th-grade class. And

since the 9th-grade counselor, they now don't have 17

18 those kids on their counseling load.

19 Q. Have you spoken -- well, let me step back. 20

Are the three counselors who are not the

21 9th-grade counselors the same counselors that have

been there the whole time you have been the 22

23 Crenshaw principal?

24 MS. STRONG: Objection. Compound.

THE WITNESS: No. 25

counselor once, so I know what they are doing.

O. You stated on your first day of deposition that you were responsible for enforcing the distribution policy that every student should have a book in class and at home in core subjects.

6 Can you tell me what you do to enforce 7 that policy?

8 A. Well, that's a monitoring policy. We have 9 the -- you go through -- we go through the process of having the teachers identify what books they 10 need, and then we try to provide the books for 11 12 them.

Q. When you say "we," who is we?

14 A. The administrative staff.

O. Does that include you?

16 A. Yes, I'm an administrator.

O. So the entire administrative staff is

18 involved in that process?

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19 A. Involved in the sense of there's one 20 assistant principal that's in charge of textbooks.

21 But all administrators have departments. So I

supervise the English and -- English and music 22

23 departments. And each administrator have two

24 departments in which they supervise. 25

Q. So that the policy that you employ for

Page 395

BY MS. LHAMON: 1

Q. Have any of the three counselors been there the whole time you have been at Crenshaw as principal?

5 A. Yes.

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6 O. Which are the new ones?

A. Names?

8 O. Please.

A. James and -- Mr. James and Mrs. Madison.

10 Q. Is that M-a-s- -- M-a-d-i-s-o-n?

11 A. Uh-huh.

12 Q. Have you spoken to Mr. James about his

workload at Crenshaw? 13 14

A. No.

15 Q. Have you spoken to Mrs. Madison about her

16 workload at Crenshaw?

17 A. No.

18 Q. Have you spoken to any of the counselors

19 about their workload at Crenshaw?

20 MS. STRONG: Objection. Vague as to

"workload." 21

24

22 THE WITNESS: No. I know what it is.

23 BY MS. LHAMON:

Q. How do you know what it is?

25 A. I know how many kids they have. I was a enforcing the district's policy about textbooks is

to have the teachers identify books that they need 2

3 and then to have the administrators provide books

4 to the teachers?

5 A. Yes. The teachers put in a request, and in conjunction with the department chair. And that

request goes to the assistant principal, which 7

oversee the ordering of those textbooks.

9 Q. Have you discussed with teachers during 10 this school year, the 2000-2001 school year,

11 whether the teachers have enough textbooks for each

student in the teachers' classes to have one

13 without sharing?

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14 MR. FERNOW: Objection. Vague, ambiguous, 15 compound.

MS. STRONG: Join.

17 THE WITNESS: Yes.

18 BY MS. LHAMON:

Q. What have teachers told you?

MR. FERNOW: Objection. Vague. 20 21

THE WITNESS: The discussion wasn't an

22 individual discussion with each teacher. It's a

statement made in a faculty meeting of a process of

24 ensuring that every child have a book. And anyone

who does not have a book or have a problem with

Page 398 Page 400

- that is to see Mrs. Cannon immediately.
- 2 BY MS. LHAMON:
- 3 Q. And that statement was made by you at a 4 faculty meeting?
 - A. Yes.
- 6 Q. When was that faculty meeting?
- 7 A. Talked about textbooks in September and we 8 talked about textbook -- textbooks again in
- 9 February.

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- 10 Q. And that's at that 2000-2001 school year?
- A. Yes. 11
- 12 Q. Have you had any further discussions with
- teachers about whether they have textbooks to use 13 in their classes for their students? 14
- 15 A. Not about whether they have textbooks. We 16 have had plenty of discussions about textbooks and
- choosing books, books that we are going to use for 17
- 18 next year. But not about having the number of 19 textbooks -- that every kid had a textbook in
- 20 class, and I haven't had any more discussions about 21 that.
- 22 MR. ROSENBAUM: Your voice is falling at 23 the end of the sentences.
- 24 THE WITNESS: I'll try. I notice she's
- 25 about to kiss me, trying to listen so hard. I'll

1 No.

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2 MS. STRONG: The witness is laughing

3 because he's obviously joking.

4 BY MS. LHAMON:

- Q. Is that right, that you are joking?
- 6 A. Yes.
- 7 Q. Have you had any discussions with students
- about whether they have textbooks to use in their 8 classes without sharing? 9
- 10
 - A. No.
- 11 Q. Have you had any discussion with parents about whether the parents' children have textbooks 12
- to use without sharing in their classes? 13
- A. I had some discussion with parents at the 14 15 beginning of the semesters.
- 16 Q. And that's the beginning of the -- of both semesters in the 2000-2001 school year? 17
- 18 A. Yes.
- 19 Q. And which parents did you talk to?
- A. I don't remember the names, but I remember 20
- 21 some parents were concerned about when their kids
- 22 were going to get the textbooks and why -- why was 23 it taking so long to issue the textbooks.
- 24 Q. And where did these conversations take
- 25 place?

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try to speak up.

2 MS. LHAMON: We are looking forward to 3 that 4:30 witching hour.

4 THE WITNESS: She's requiring me to think 5 as I speak. That's unusual. I have a thoughtless 6

7 MS. LHAMON: I notice we did get close to 8 4:30, and you did say that's the magic hour for 9

10 THE WITNESS: But -- we wanted to try to, but it doesn't look like we are going to even 11

finish on the 3rd. I'm open. I'll go as long as

13 Sabrina says we should go.

14 MS. LHAMON: I'm happy to continue longer, but I want to make sure that you feel comfortable 15 still answering the questions. And if you get to a 17 point where you don't feel like you can answer 18 them, please let me know.

19 THE WITNESS: We're not getting close to 20 4:30.

21 MS. LHAMON: It's 3:30. I have an hour. I am jumping us ahead. Still, if you feel like you 22 can't keep answering questions, please let me know. 24 THE WITNESS: All right. I'll pull the

25 plug if I get to that point. I'm almost delirious.

A. The halls in front of the school. 1

> 2 supervision, and the lunch area, wherever they

3 could catch me.

4 Q. Do you remember approximately how many 5 parents you spoke to --

- 6 A. I really don't know how many.
 - O. -- for either semester?
- 8 A. I don't know.
- 9 Q. Do you think it's more than five?
- 10 A. Yes.

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- 11 Q. Both semesters?
- 12 A. Uh-huh.
- 13 Q. Do you think it's more than 10?
- 14 A. Somewhere around 10.
- 15 Q. And when you say that, is it somewhere
- 16 around 10 each semester?
 - A. Yes, approximately.
 - Q. Okay. And what did you tell these parents?
- 19
- 20 A. Well, I told them that we were trying to
- 21 balance classes and we didn't want to issue the
- 22 books before we balanced classes. We were going to
- 23 work on balancing classes as soon as possible so
- 24 that the books could be issued.
- 25 And I testified earlier about how

Page 402 Page 404

difficult it is at the very beginning of the year 2 to get the classes down to the proper numbers at 3 the very beginning of the school year. And we don't issue classes -- they don't issue books the 5 very first day of school. I would love to, but we 6 don't.

Q. Is there a date or a number of days by which Crenshaw routinely does issue textbooks in a given semester?

MR. FERNOW: Objection. Speculation. THE WITNESS: I think -- I think it varies. Some years we are closer to balancing classes the first three or four days than others.

14 I just kind of like to leave it up to the 15 department and the teachers that, you know, if you 16 are running 33 kids across the board, go ahead and issue textbooks. But if your classes haven't been 17 18 balanced, you know, wait until you balance the 19 classes, because you don't want to give those textbooks to the kids and then they leave the room, 21 and there's no accountability. You'll never find a 22 textbook again.

23 So you try to issue the textbook to the 24 kids in the room with -- you know, that's assigned 25 to that teacher, so you can have some chance of

both semesters in the 2000-2001 school year.

2 Can you remember anything else that you 3 said to those parents? 4

A. In some cases where parents were very persistent and says, "Look, you know, I want to work with my kid," I have gone on and issued that parent a book and checked it out in my name until the child got a book. And I would write the names down and ask them to return them to me by the time their kid did get a book. I've done that on numerous occasions.

Q. Did you do that during the 2000-2001 school year?

A. I did. 14

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15 Q. Do you know how many parents you issued 16 books to in that process?

A. I really don't.

Q. Would you say it was 10? 18

19 A. No, not 10. Maybe three.

20 Q. And are you saying three each semester or 21 three total for the year?

22 A. Three total for the year.

23 I didn't do it for many of them -- for

24 that many people. Just certain parents that really

25 felt that they needed to get going. And I says,

Page 403

getting a textbook back.

BY MS. LHAMON: 2

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Q. Does there come a time in a semester when 4 you find out whether teachers have assigned textbooks to their students?

A. We tried to -- we try to make sure that everything is in place by the third week of a semester. That's kind of an unwritten target date that -- a three-week period of time, everybody should be settled and have their textbooks, approximately. So there's -- it's just kind of an 12 unwritten law.

13 Q. And do you personally get notification by 14 that third week of whether teachers have issued 15 textbooks to their students?

16 A. No, I don't have a process to go and ask 17 teachers if they -- I haven't.

18 Q. Okay. So do you know if teachers in fact 19 do issue textbooks by that third week in the 20 semester?

21 A. I don't have a process to ask teachers if 22 they issue textbooks, no, I don't. I don't know.

No, I don't know. I really don't.

24 Q. Okay. I'm going to go back to the parents 25 that you recall speaking to at the beginning of

"No problem, let me help you." 1

Q. Where did you go to get those textbooks when you checked them out for the parents?

A. The textbook room. We have a textbook room where we house textbooks.

6 O. And how did you know which textbooks to 7 give to those parents?

A. They have the schedule and, you know, the parents and the teachers pretty much know.

10 And sometime, you know, it may not be the exact same textbook that the teacher used. But at 11 least it's a textbook, and they can get started to

learning on -- working on some of the concepts. 13

14 But the fact is that is an age-appropriate,

15 grade-appropriate book.

16 Q. Do you know if anyone in your 17 administrative staff finds out whether, by the 18 third week of school, teachers have assigned books

19 to their students?

MS. STRONG: Objection. Vague.

21 THE WITNESS: I have not actually

22 installed a policy for doing that. I think it's a good idea. 23

24 BY MS. LHAMON:

25 Q. So for the 2000-2001 school year, there

Page 408 Page 406

wasn't anyone on the administrative staff who would 2 find out whether teachers actually assigned

3 textbooks to their students by the third week of a given semester?

5 MR. FERNOW: Objection. Asked and 6 answered.

THE WITNESS: That's correct.

BY MS. LHAMON:

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- Q. You said you think that sounds like a good 10 idea to assign someone to find out.
- A. Yes. I think it's a noteworthy idea, just 11 12 to check ---
- 13 Q. Why would that be a good idea? I'm sorry, 14 I didn't mean to cut you off.
 - A. Just from your line of questioning.
- 16 Q. Could you tell me what about my line of questioning made you think it would be a good idea? 17
- 18 A. I just feel like I should know.
- 19 Q. Okay. Have you heard from anyone else on 20 your administrative staff that the other people in 21 your administrative staff have spoken to parents about whether their students have received 22
- 23 textbooks during the 2000-2001 school year? 24 MR. FERNOW: Objection. Vague.
- 25 THE WITNESS: No. I'm not. It hasn't been

- they asked the teachers what books they have in the
- 2 class, and that they fill out forms and notify the
- 3 administration in the school about that.

4 MR. FERNOW: Join.

5 THE WITNESS: Would you repeat the 6 question.

7 BY MS. LHAMON:

- Q. I asked you if you know if anyone on your administrative staff conducts an inventory to find out whether students have been assigned books in their classes.
 - MR. FERNOW: Same objection.

THE WITNESS: No, I don't know of any. 13

14 BY MS. LHAMON:

- 15 Q. You've not assigned anyone to conduct such 16 an inventory?
 - A. No.

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- 18 Q. And you've not asked anyone if they've 19 conducted such an inventory?
 - A. No.
- 21 (Recess.)
- 22 BY MS. LHAMON:
- 23 Q. To your knowledge, has there ever been a
- 24 classroom at Crenshaw, in the three years you have
- been principal, in which a teacher could not assign 25

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- a discussion issue among other administrators. 2
 - BY MS. LHAMON:
- 3 Q. Do you know if anyone else on your 4 administrative staff has heard from students about 5 whether they received textbooks during the 6 2000-2001 school year?
 - A. I'm not -- no, I don't.
- 8 Q. Have you asked anyone on your 9 administrative staff about whether they heard from

10 students about whether they received textbooks?

- 11 A. No, I haven't. Administrators are capable
- 12 of handling those kind of decisions. They can 13 either go to the textbook room, find out what's
- 14 going on; they can step up the process. It's not
- something that they would come and talk to me 15
- 16 about. They have the autonomy to solve those kind 17 of problems and issues.
 - Q. Does anyone -- let me strike that.
- 19 Do you know if anyone on your
- 20 administrative staff conducts inventory to find out
- whether students have been assigned textbooks in 22 their classes?
- 23 MS. STRONG: Objection. Asked and 24 answered.
- 25 He's already testified to a process where

- textbooks to students to take home because there
- 2 were not enough textbooks available at the school
- for that teacher? 3
 - MS. STRONG: Asked and answered.
- 5 THE WITNESS: To my knowledge, were there
- ever a situation where there were not enough
- 7 textbooks?
- 8 BY MS. LHAMON:
- 9 Q. For a teacher to be able to assign textbooks for the student to take home.
- 10 11 A. I'm not sure. I'm not -- I don't
- 12 remember. I'm not sure.
- 13 Q. Okay. So it's possible that in the three
- 14 years that you have been principal at Crenshaw,
- that there have been classes in which a teacher did 15
- 16 not have enough textbooks to be able to assign
- books for the students to take home? 17 18
- MR. FERNOW: Objection. Calls for 19 speculation. Vague and ambiguous.
- 20 THE WITNESS: There could have been 21 situations created that could cause that, yes.
- 22 BY MS. LHAMON:
- 23 Q. To your knowledge, has there ever been a 24 class at Crenshaw, during the three years that you
 - have been principal, during which students had to

Page 410 Page 412

- share books in class because the teacher did not
- 2 have enough books for the students in the class?

3 MR. FERNOW: Objection. Asked and 4 answered.

MS. STRONG: Join.

6 THE WITNESS: I'm not sure.

7 BY MS. LHAMON:

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8 O. So it's possible that students have had to 9 share books, during the three years you have been principal at Crenshaw, because the teacher did not 10 have enough books for the students in the class? 11

MR. FERNOW: Objection. Vague.

THE WITNESS: That's possible. 13

14 BY MS. LHAMON:

- 15 Q. To your knowledge, have there ever been 16 any classrooms at Crenshaw, during the three years you have been principal, in which a student -- in 17 18 which the students in the class didn't have any textbooks at all because the teacher didn't have 19 20 enough books?
- 21 A. No.

22 MR. FERNOW: Objection. Vague.

23 MS. STRONG: Asked and answered.

24 BY MS. LHAMON:

25 Q. No, that situation has not existed? each student is using a book?

2 A. No.

- 3 Q. During the school year that just ended, 4 the 2000-2001 school year, did you visit English
- 5 classrooms?
- 6 A. Yes.
- 7 Q. Did you visit every English classroom at 8 the school?
- 9 A. No.
- 10 Q. How about economics classrooms?
- 11 A. Yes.
- 12 Q. Did you visit every economics classroom at

the school? 13

14 A. No.

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15 Q. Is there any subject matter taught at the 16 school in which you visited during the school year, 2000-2001, every classroom teaching that subject 17

18 matter at the school?

MS. STRONG: Objection. Vague.

MR. FERNOW: Join.

21 THE WITNESS: I can't -- I can't think of

22 maybe one that -- maybe every computer lab.

23 BY MS. LHAMON:

O. Because there's three?

A. I would say no, I can't think of any one

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A. No, I'm not aware of any situation where 1

they didn't have any textbooks at all. 2

3 Q. Do you visit classrooms to determine 4 whether students have enough books to use in class?

5 A. No. I don't visit the classrooms to 6 determine whether kids have enough books.

7 Q. Do you visit classrooms for other 8 purposes? 9

A. Yes.

10 MS. STRONG: Asked and answered.

11 BY MS. LHAMON:

12 Q. Do you observe whether students have books 13 when you are in the classrooms?

14 MR. FERNOW: Objection. Asked and 15 answered.

16 THE WITNESS: I do observe, yes. I observe whether students have books. 17

18 BY MS. LHAMON:

used.

19 Q. When you say you do observe whether students have books, do you mean you observe in 20 passing, or do you take notes of whether each 22 student has a textbook?

23 A. I observe in passing that books are being 24

25 Q. Do you check for each student to see if

particular subject where I went to every classroom that taught that particular class.

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3 Q. Okay. Am I right that Mrs. Cannon is the 4 assistant principal who is responsible on your 5 administrative staff for overseeing textbooks at

6 the school? 7

A. That is correct.

8 Q. Do you review district policies regarding 9 textbooks, to be sure that Mrs. Cannon is complying 10 with them?

11 A. I review district policies to see if she's 12 complying with them, in what sense? That she's ordering enough books or that she's following the 13 14 guidelines and ordering books?

15 Q. I mean in any sense. Do you --

16 A. Yes.

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17 Q. And in which senses do you review the 18 district policies?

MR. FERNOW: Objection. Vague.

THE WITNESS: To determine if she's 20 21 ordering the books from the right funding source.

22 And we discuss, is she filling out all the orders

for the teachers. Is there enough money to buy all the books that's needed. And we have those

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discussions in staff meetings.

Page 414 Page 416

BY MS. LHAMON:

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O. And how do you go about reviewing whether she is using the right sources of funds?

A. It's basically by her -- she gives her report. She tells us how much money is in the state textbook funds, what she's ordering, how much money is left, what books are needed, what order requests that she have.

And she makes a -- on our report on textbooks, telling items that she's ordering to cover damaged, lost or stolen, and new textbooks.

- Q. And Mrs. Cannon makes these reports in administrative staff meetings; is that right?
- 14 A. Yes.
- 15 Q. Does she make the reports to you in any 16 other context?
- A. No. We may discuss any concerns that she 17 18 may be running into, if she's running into any 19 problems. She'll call -- all the discussions about 20 textbooks is not necessarily at a staff meeting. 21 It could be at a basketball game. It could be at a football game. We communicate about issues and 22 23 concerns at the school.
- 24 O. You take your work with you everywhere?
- 25 A. Yeah.

was coming out in, say -- and we were going to 2 order the new books for the following year, and 3 that's why that account was -- had the surplus 4 money in it. Those are the kinds of checks and 5 balances that we run, or I run.

Q. You have a pretty detailed review of the -- of whether Mrs. Cannon is using the correct budget source to purchase textbooks for Crenshaw?

A. Yes.

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Q. Do you review district policies regarding textbooks other than the policy for purchase -- for the source of funds to purchase textbooks, to be sure Mrs. Cannon is complying with those district policies?

MS. STRONG: Objection. Vague.

16 MR. FERNOW: Join.

THE WITNESS: If you are talking about 17 18 district policies, and issuing textbooks -- I'm not 19 sure there's a district policy in issuing 20 textbooks. It's a district policy in purchasing 21 and in inventorying and collecting and what to 22 charge if a person loses a book.

23 But, yeah, we -- those policies are pretty 24 standard and have been around a long time.

BY MS. LHAMON:

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Q. For the question whether -- strike that. 2

Do you gather your information about whether Mrs. Cannon is using the correct sources of funds to purchase textbooks, from any source other than Mrs. Cannon?

A. Well, all budgets come across my desk. So I know where the moneys are. And so we have a -we're on-line. I can get a printout of budgets of everybody at the school. And I monitor the budgets.

Approximately once a month, I work with the employee that does all the ordering, and I examine and look at budgets. And I see what purchase was made, how much overtime is paid from here.

So it's a kind -- analyze -- analyzation of the budgets. So I kind of know where we stand and where this money is, so that -- from that perspective.

20 And if I see large sums of money from the 21 textbook account, it may trigger me asking her, you 22 know, "What's the deal with this?"

23 An example, we were waiting for our 24 textbook to be on the state-adopted list, and we couldn't spend those monies because the adoption Page 417

Q. What's your understanding of the 1 2 Los Angeles Unified School District's policy with 3 respect to availability of textbooks for students 4 at Crenshaw High School? 5

MS. STRONG: Objection. Asked and answered.

7 THE WITNESS: My understanding is that every student should have a textbook to take home.

And frankly, they don't care what you do to do 10

that. That's what they want. They want a book in

11 the core subjects for every kid to have a textbook

to take home with them, to issue a textbook to

every kid. And if you can't do that, then you need 13

14 to let them know. And the last couple of years,

15 that's what we have been doing.

16 BY MS. LHAMON:

17 O. And when you say the last couple of years 18 that's what we have been doing, what do you mean by 19 that?

20 A. That we follow the district policies and 21 procedures.

22 Q. To let them know when you don't have 23 books?

24 A. Just to make sure that we purchased the 25 books that's needed.

Page 418 Page 420

- 1 Q. Okay. Do you rely on Mrs. Cannon to 2 follow the district's policies and procedures?
 - A. Yes, I do.

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by that.

4 Q. Okay. And do you review Mrs. Cannon other 5 than to review whether she used the correct source 6 of funds to purchase the textbooks? 7

MS. STRONG: Objection. Vague.

THE WITNESS: We work together. I'm not sure I know what you mean when you say I review or Mrs. Cannon. I'm not sure what you mean by review.

11 Do I oversee her every move that she does 12 as it relates to textbooks? Or do we discuss it?

Or when there's problem arise, does she come and 13 talk to me? And the answer is that we communicate 14

15 about textbooks and textbook procedure.

16 BY MS. LHAMON:

Q. Okay. And when you say that you communicate about textbooks and textbook procedures, is that -- is that the most specific that you could be about the way that you oversee or review Mrs. Cannon with respect to textbooks? MR. FERNOW: Objection. Asked and

22 23 answered.

24 MS. STRONG: And the question is vague. 25 He already said he doesn't understand what you mean

THE WITNESS: I think in the process,

ways that we communicate. And I'm aware of what's

through the staff meetings and general

procedures in following district policy.

decisions regarding outdated textbooks?

Q. Who else makes that decision?

BY MS. LHAMON:

BY MS. LHAMON:

conversations, that's the way -- that's the two

happening with the textbook orders and the

Q. Okay. Do you review Mrs. Cannon's

MS. STRONG: Objection. Vague.

the decision on discarding outdated textbooks.

A. That's a -- the district sends out a list

that date. And to be honest with you, we haven't

discarded any books that I'm aware of in the last

and a date and -- even though we keep books beyond

THE WITNESS: Miss Cannon alone don't make

1 MR. FERNOW: Join.

THE WITNESS: I don't know. We have a large book room and maybe we haven't needed the space. We converted a shop into a textbook room, so we have a lot of space. And maybe they are just

sitting on the shelves. I don't really know. 7

BY MS. LHAMON:

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Q. Does the district have a policy with respect to discarding outdated textbooks?

10 MR. FERNOW: Objection. Speculation. THE WITNESS: They have a procedure that 11 12 you must use. But they don't tell you when you 13 have to throw them away or get rid of them, as far 14 as I know.

15 BY MS. LHAMON:

16 Q. Is it your belief that during the 17 2000-2001 school year -- strike that.

18 Did -- to your knowledge, did Crenshaw 19 students suffer a lack of textbooks during the 20 2000-2001 school year?

21 MS. STRONG: Objection. Asked and 22 answered.

23 MR. FERNOW: Vague and ambiguous. 24 THE WITNESS: Suffer a lack of textbooks?

25 MS. LHAMON: Yes.

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THE WITNESS: Not to my knowledge. BY MS. LHAMON:

3 Q. To your knowledge, were there any Crenshaw 4 High School students during the 2000-2001 school

5 year who did not have textbooks to use in their

6 classes?

7 MR. FERNOW: Objection. Vague and

9 THE WITNESS: I don't -- I don't have the 10 knowledge of anyone not having textbooks to use in 11 the classroom.

BY MS. LHAMON:

13 Q. Is it possible -- strike that.

14 You stated on your first day of the 15 deposition that the school would order textbooks as 16 needed. How would you become aware of textbook 17 needs at the school?

18 MS. STRONG: Objection. Asked and 19 answered.

20 THE WITNESS: Through the request of the 21 teacher by the department chair. It's the 22 teacher's responsibility to request textbooks and let us know how many textbooks they need. In 24 return, the department chair collects the order and

submits it to the assistant principal, who orders

21 Q. Why is that it the school has not 22 discarded any books that you are aware of in the last three years?

23 24 MS. STRONG: Objection. Sorry. Calls for

25 speculation.

three years.

Page 424 Page 422

1 the textbook.

2 And it's the teacher's responsibility to 3 teach children. And it's the teacher's 4 responsibility to issue the textbooks. And so a 5 professional such as the teacher would be expected 6 to at least request the materials that they need 7 and then to issue the books to the children. Then 8 that's the professionalism that is bestowed upon 9 the teacher.

10 BY MS. LHAMON:

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O. The information chain is that a teacher 11 12 tells the department chair that the teacher needs a 13 textbook. And then the department -- is that the first link in the information chain about a need of 14 15 textbooks?

A. It certainly can go to the department chair, or it can go straight to the assistant principal. But we prefer and we encourage that they go through the department chair so that we

20 don't order 35 books when we need 135. 21 So if they go to the chair, the chair 22 knows who else is teaching the same class, and so 23 that we can get -- if we are going to place an 24 order, we want to place all that -- we want to 25 place that order in bulk so that we'll get a better

compensation for being department chairs, above and beyond what they would receive as regular teachers 2 3 at the school?

4 MS. STRONG: Objection. Calls for 5 speculation. 6

If you know.

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THE WITNESS: Sometimes we are able to pay 8 the department chairs for training, staff training 9 rates, to prepare documents and prepare 10 presentations for the departments. But that's on an as-needed and if-we-can-afford-it basis. But 11 12 there is not a set, standard amount of money that 13 just goes to the department chair just for the sake of being a department chair. 14

BY MS. LHAMON: 15

16 Q. Okay. Were there any department chairs during the 2000-2001 school year who received extra 17 18 compensation on the as-needed basis?

19 A. I would -- I will answer this question 20 with I don't absolutely know. But I would lean to 21 think that there would be.

Q. Okay. Would you lean to think that there 22 23 would be more than one department chair who 24 receives such extra compensation?

MS. STRONG: Objection. He doesn't know

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price on the books. 1 2 Q. And how are the department chairs 3 selected?

A. They are selected by their peers.

Q. So other teachers in the department?

A. That's correct.

Q. Okay. And then do department chairs have a reduced teaching load in comparison with other teachers in the department?

10 A. Not anymore. Now, if within that 11 department they decide among themselves to take extra kids in their classes to allow this person to

13 have a free period, then they may request that.

14 Very few departments and very few teachers agree to 15 do that.

16 Q. Are there any departments that do that 17 during the 2000-2001 school year?

18 A. No. But there is one case of where 19 teachers have agreed to take extra kids. And that 20 was for the chapter chair, they have a free period. 21 But not for the departments.

22 Q. When you say chapter chair, you mean UTLA 23 chapter chair?

24 A. That's correct.

Q. Do department chairs receive extra

whether they did it. 1

2 THE WITNESS: I'm not sure how many or if 3 any, but -- I should say I don't know.

4 BY MS. LHAMON:

5 Q. Okay. Could you tell me why you would 6 lean to think that there might have been at least 7 one?

8 A. Because we did a lot of staff development. And that's a standard procedure. But the years run 10 together, so I -- I -- you know, I can't stand 11 right here and swear to it, and you go tell me to bring a document and I can't find it, and it was

the year before. So I'd rather say I'm not sure. 13 14

Okav?

15 Q. Okay. Makes sense to me. 16 Are there -- strike that.

17 Has the school district, the Los Angeles 18 Unified School District, surveyed Crenshaw this year to determine whether there are enough 19 20 textbooks for the students to use in class without

21 sharing?

22 MR. FERNOW: Objection. Speculation. MS. STRONG: Objection. Vague. 23

24 THE WITNESS: No. The district haven't 25 surveyed.

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- 1 BY MS. LHAMON:
- Q. How do you -- go ahead. I didn't mean to cut you off.
- 4 A. The district is us.
- Q. I didn't understand that. What do you mean?
- A. I mean, we make up the district. If you ask, did the district -- who is the district? Who are you referring to as the district?
- Q. Thank you for asking me to clarify. Iappreciate it.

12 I mean, did anyone employed at the

- downtown Los Angeles School District office conduct
 a survey of the availability of textbooks at
- 15 Crenshaw for 2000-2001 school year?
- 16 MR. FERNOW: I'll object as to vague.
- 17 MS. STRONG: Object to survey.
- 18 MR. FERNOW: Vague and calls for
- 19 speculation.
- THE WITNESS: Not that I'm aware of.
- 21 BY MS. LHAMON:
- Q. Did anyone employed by the Los Angeles
- 23 School District's downtown office ask you or anyone
- 24 on your staff to conduct a survey of the
- 25 availability of textbooks for the 2000-2001 school

- 1 MR. FERNOW: Join.
- THE WITNESS: No one has requested a survey. There's a directive from the district that
- 4 you are to do this.
- 5 BY MS. LHAMON:6 Q. What's the directive from the district?
- A. That you are to provide a textbook, core subjects, for every kid.
- 9 Q. And so that's the district's policy about 10 textbooks?
- MR. FERNOW: Objection. Asked and answered.
- 13 THE WITNESS: Yes.
- 14 BY MS. LHAMON:
- Q. But has anyone at the district asked you to identify, or you or your staff to identify
- 17 whether every student actually receives a textbook
- 18 for the 2000-2001 school year?
- MR. FERNOW: Objection. Asked and answered.
- 21 MS. STRONG: Join.
 - THE WITNESS: They asked us to certify,
- 23 yes, that you have purchased a textbook, that you
- 24 have purchased a textbook for every child.
- 25 BY MS. LHAMON:

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1 year at Crenshaw?

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2 MR. FERNOW: Objection. Calls for 3 speculation, and it's vague.

4 MS. STRONG: Also objection. Asked and 5 answered, to the extent that this is going to what

6 Mr. Kiel has already testified to of the district
 7 sending out --

8 MR. ROSENBAUM: You are going beyond an 9 objection. Don't coach.

MS. STRONG: That's my objection.

MR. ROSENBAUM: That's inappropriate.

12 That is inappropriate. You got your objection on 13 the record.

14 THE WITNESS: Okay. Has anyone from the 15 district requested -- came out to the school to --

16 I'm sorry. You have to repeat the question. I forgot.

18 BY MS. LHAMON:

- Q. I'm asking if anyone employed at thedowntown Los Angeles School District office has
- 21 asked you or anyone on your staff to conduct a
- 22 survey of the availability of textbooks at Crenshaw
- 23 High School for the 2000-2001 school year.
- 24 A. No one has --
- MS. STRONG: Same objections.

Q. But no one at the district has asked you to certify or to -- strike that.

No one at the district has asked you to certify that every student actually receives a

5 textbook at Crenshaw for the 2000-2001 school year?

6 MR. FERNOW: Objection. Asked and 7 answered.

THE WITNESS: Okay. I promise me I'll answer the question if I know how you want me to answer it.

10 answer it.
11 The district has not -- the district has
12 said, sign this line saying that you have purchased

13 a book and issued a book for every kid. Okay?
14 So -- and so that form, we have signed and said

15 that we have purchased a book and that we will

16 issue a book for every kid.

17 BY MS. LHAMON:

- Q. And the line says you have purchased a book and will issue a book for every kid.
- A. We will purchase a book and issue a book 21 for every kid.
- Q. Okay, thank you.
- We talked earlier today whether
- 24 Mrs. Cannon uses the appropriate source of funds to
- 25 purchase textbooks for the schools. What are the

Page 430 Page 432

names of the categories of funds that a school could use to purchase textbooks? 2

3 MR. FERNOW: Objection. Calls for 4 speculation.

If you know.

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11 12 MS. STRONG: Join.

THE WITNESS: I don't know the budget numbers. I think 2111 is a state textbook account. I don't know. There are state textbook funds, and those are the only dollars that's mandated, and it's all you can do with those funds is buy textbooks.

13 BY MS. LHAMON:

14 Q. Okay. Are there any other sources of 15 funds that Crenshaw received for the 2000-2001 16 school year for textbooks?

A. You can buy textbooks out of your 17 18 instructional materials account. It won't go very 19 far, but you try to use that for other things. But 20 if there was just absolute necessity.

21 And also, you could buy textbooks out of 22 your gifted funds if you wanted to buy special 23 textbooks for your gifted students. And if you 24 wanted to buy resource books for your special ed

25 kids, you could buy it out of special ed funds.

BY MS. LHAMON:

2 O. What private donations did Crenshaw 3 receive?

4 A. The Steve Harvey Foundation made a 5 donation of 35,000 for textbooks. And there was a 6 couple other smaller checks that came in through 7 the Steve Harvey -- as a result of Steve Harvey's 8 program. And I don't know how much it adds up to, 9 but it was somewhere in the neighborhood of 5- to 10 7,000. So roughly \$40,000.

11 O. Were there any other private donations 12 that Crenshaw received for textbooks in the 13 2000-2001 school year? I'm done now.

A. I can't recall any offhand. I can't think 14 15 of any right now.

16 Q. Did Crenshaw use up all of the money that the Steve Harvey Foundation and the other smaller 17 18 checks donated to the school for the 2000-2001 19 school year?

20 MS. STRONG: Objection. Calls for 21 speculation.

22 MR. FERNOW: Join.

23 THE WITNESS: No. it has not all been 24 used. We are in the process of ordering for the 25

next school year with some of those funds. I don't

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Title I, you cannot buy the regular textbook, but you can buy supplemental materials out of your Title I funds to support the textbook and the

4 learning process. 5

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But you cannot buy -- you can't use the categorical funds to buy textbooks.

Q. When you said that you could use the instructional materials account but it won't go very far, why won't it go very far?

A. Well, it's not a whole lot of money in it. Well, I guess a whole lot for some people. About \$64,000. And \$64,000 to buy instructional

13 materials won't go very far if you are going to buy 14 a textbook that costs about 65 or \$70 per book. If

15 you have to buy 300 textbooks, you wiped that

16 instructional material account out. So it would

17 have to be a real emergency to buy textbooks out of

18 your instructional materials account.

19 Q. Okay. Are there sources of private 20 donations that Crenshaw received for textbooks for 21 the 2000-2001 school year? 22

MS. STRONG: Calls for speculation.

MR. FERNOW: Join.

24 THE WITNESS: Yes, we did. We received

25 money.

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know the total amount. We did use some.

2 But we are also using some to ensure that 3 we open the school year with all -- to fill those lost books that we know that, history have shown, 4 5 that we lose at the end of the year. So we have

6 that as a backup, to replace and replenish, to

ensure that we have adequate books. 7

8 BY MS. LHAMON:

9 Q. Do you anticipate that the Steve Harvey 10 Foundation will donate to Crenshaw for next year,

11 for the 2000-2001 school year, for textbooks? 12 MS. STRONG: Calls for speculation.

13 MR. FERNOW: Join.

THE WITNESS: I am truly speculating. 14

15 MS. LHAMON: Don't do that.

16 THE WITNESS: You want to withdraw your 17 auestion?

18 MS. STRONG: She doesn't want you to 19 speculate.

20 THE WITNESS: Okay. I don't know.

21 BY MS. LHAMON:

22 Q. Have you had any conversations with 23 anybody at the Steve Harvey Foundation about 24 whether they might donate again next year?

25 A. I do know that they are -- Steve Harvey is

Page 434 Page 436

selling at Targets, and those dollars that go into 2 his foundation. And it's spelled out that those dollars will go towards providing monies for 3 textbooks, but it doesn't necessarily say Crenshaw 5 High School. I don't know if it's going to come to 6 Crenshaw or Compton or go to Dorsey.

I don't -- so when I say that, I know they are still raising money, but I don't know who will get it or who will determine how it will be distributed.

Q. Are there any private sources -- are there any private sources of funds for textbooks that you do anticipate receiving for the 2001-2002 school year for Crenshaw?

MS. STRONG: Calls for speculation. THE WITNESS: No, I don't know of any. BY MS. LHAMON:

O. Okay. The textbook -- of the funds that you listed that were not private, that the school can use for textbooks -- so you listed what you think is the 2111 state textbook account, the gifted funds, special education funds, and the IMA. I'm excluding Title I for supplemental materials. But for the other funds, are those set

figures every year, so you know what you are going

order and replace those books.

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Right now we are counting books that we have taken out. We cleaned out the lockers and we collected all the books. We are in the process of counting books now to see where we're short.

So instead of waiting, we can go right in now and order books from that fund to replace and restock those books that we know -- we don't know -- that we anticipate that we lose every year. BY MS. LHAMON:

Q. I appreciate that. And I'm just trying to find out how you know that at Crenshaw the school has used the funds for those purposes.

A. How do I know? 14

O. Yes.

16 A. I think -- because I have signed at least one purchase order, I think. I'm almost sure of 17 18 that.

Q. Okay. Without those funds from the Steve Harvey Foundation and the checks that came in through the Steve Harvey Foundation, what would Crenshaw have done about the lost books?

23 MR. FERNOW: Objection --24 MS. STRONG: Objection. Calls for

25 speculation.

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to get next year?

A. Yes.

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Q. Did it make a difference at Crenshaw for the 2000-2001 school year to receive the privately donated funds?

MS. STRONG: Objection. Vague and ambiguous, and it calls for speculation.

MR. FERNOW: Join.

9 THE WITNESS: Yes, it made a difference. 10 BY MS. LHAMON:

Q. Why?

A. Because we were able to replace lost and 13 damaged, stolen textbooks, and we are now able to do that again next year. So we hope that the number of books lost won't be a factor in issuing 15 16 books in September. So, yes, it helped tremendously.

18 Q. How do you know that it helped so 19 tremendously?

20 MR. FERNOW: Asked and answered.

21 THE WITNESS: How do I know? Because we 22 were able to purchase lost books -- some lost books

already, and some books that -- some supplementary

books that teachers wanted. We were able to 24

purchase some of those. And we are now able to

Page 437

MR. FERNOW: Vague and ambiguous. THE WITNESS: We would have reported to the district that we don't have enough money to purchase books. And they have a new policy now where they will lend you money to ensure that you have the books. And you just go deeper and deeper in the hole.

So I don't know. I'm just thankful that we have it. I'm not going to sit here and say that that's not a problem. It is a problem. I know books are getting more and more expensive, and kids, you know, don't take care of the books and don't turn them in. And we have to replace them.

So it's a major source of funds that -just trying to put these books in the hands of kids every year. It's just -- it's going to be an effort on everybody's part to try to get them back, 18 to try to replace the ones that -- that's lost. So it's a major task. Major undertaking.

It's not fair for you to show up and not have a book. I understand that. But it's not fair for you to lose the book and don't pay for it. I don't know how you right all the wrongs in society. We have a plan in place. And thanks to the donations and to the assistance that -- we're going

Page 440 Page 438

to be okay in September.

BY MS. LHAMON: 2

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Q. When you say we have a plan in place, are you referring to the current school year, or are you referring to a plan in general?

A. I'm just referring to the current school year, with the additional funds that we have.

8 Q. Okay. Would it be helpful for Crenshaw to 9 receive extra textbook money?

MS. STRONG: Objection.

MR. FERNOW: Okay. Calls for speculation. 11

12 Calls for an expert opinion.

13 MS. STRONG: And also vague as to 14 "helpful."

MR. FERNOW: Join.

THE WITNESS: I think extra funds certainly would help, but also those things that I talked about earlier, kids becoming aware and maintaining, protecting what we have. If we could 20 protect what we have, and kids would take the pride 21 in returning the books, that would help as well.

So there is a number of ways that can help the situation. And whereas money makes it -- you know, money can help, but we need to do some other

25 things, too. We need to work with parents. We 1 THE WITNESS: I know -- no, I don't know. 2 I don't know. I know that they send us money and

3 say, "Buy these books with it." Beyond that, I 4 don't know. Right now I can't think of it if I do

5 know it.

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6 MS. STRONG: Can we take a break for just 7 a minute?

(Recess.)

9 BY MS. LHAMON:

- 10 Q. Do you know how many economics classes are 11 offered each year at Crenshaw?
 - A. No, I really don't.
- Q. Do you know how many economics classes 13 were offered during the 2000-2001 school year at 14 15 Crenshaw?

16 A. I don't know how many economics classes was offered. That's something that I don't just 17 18 carry around. I can go check it, but I don't know 19 that.

20 Q. Okay. Is economics a required course at 21 Crenshaw?

A. Yes, it is.

23 Q. And it's required for all students who go

24 to Crenshaw, to graduate? 25

A. It's required by all seniors. They take

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need to work with the community. We need to build

2 that kind of caring within the community that --3 that's needed to protect these resources. We need

to protect the resources that we have. 4

We spend a lot, a lot of money on items that -- that's created by the constituents that we serve. And so -- does that generate shortages from time to time? Yes. And riding a hurricane and trying to make sure that every -- every door is locked, every book is ordered, every class is covered -- it's a difficult task.

You asking me if more money would help. Yeah, more money would help ease that frustration and that desire to go out and -- almost go door to door and bang on the doors and ask for the books back. And then they move. Transit rate.

So the situation that we serve, more money 18 would help, yeah. But whose fault is it? I can't pinpoint it.

20 BY MS. LHAMON:

21 Q. Do you know if the state has any standards with respect to whether students receive textbooks 22 23 at Crenshaw High School?

24 MS. STRONG: Calls for speculation beyond 25 yes or no. Vague as to "standards."

it their senior year.

2 Q. So a fourth of the students at the school, 3 roughly, each year are taking economics at 4 Crenshaw?

5 A. I don't know. If you say so. It's the seniors -- the seniors have to take it to graduate. 7 They don't all take it. They can take it at summer school. They can take it in concurrent enrollment. 9 They can take it at the junior college.

10 So to answer that question, not 11 necessarily that they would take it at Crenshaw. 12

Q. Okay. You testified earlier today that you don't expect Crenshaw is going to offer Math Investigations in the fall. Why don't you expect the school to offer Math Investigations in the fall?

17 MS. STRONG: Asked and answered. 18 THE WITNESS: Because the district has 19 come out with a new math program, and they have 20 asked -- they have not asked. They have directed 21 us to implement the new math program, and it will 22 be implemented in September.

23 BY MS. LHAMON:

24 Q. Math Investigations is not part of the new 25 math program?

Page 442 Page 444

1 A. No.

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O. What were the math classes required for graduation during the 2000-2001 school year?

4 MS. STRONG: Objection. Calls for 5 speculation. 6

THE WITNESS: You have to take two years of math, no matter what. To graduate from high school, you had to take two years of math. And now kids, college-bound kids, of course they

10 take more. But to get a high school diploma, you are required to take two years of math. 11

12 BY MS. LHAMON:

- 13 Q. It didn't matter which two years of math 14 it was, to graduate from high school?
 - A. Right, just to graduate from high school.
- 16 Q. For the 2001-2002 school year, it's also not going to matter which two years of math you 17 18 take to graduate high school?

19 MR. FERNOW: Objection. Calls for 20 speculation.

21 MS. STRONG: Join.

22 THE WITNESS: I know they are going to use

23 the math, the algebra, for elective. I'm not sure

24 it's going to count as your required, because you

25 can't get algebra credit for it. You're just

know how many Math Investigation classes was 2 offered.

3 Q. How could I get the information? How easy 4 would it be to get? 5

A. Just a quick phone call, or certainly get it off the board. It's no secret.

Q. If you could get it before Tuesday, before we resume the deposition, I'd love that. And I'll ask you again on Tuesday. 10

A. That's fine.

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O. Do teachers and staff have access to photocopy machines at Crenshaw?

13 MR. FERNOW: Objection. Calls for 14 speculation.

15 MS. STRONG: Objection. Vague and 16 ambiguous.

THE WITNESS: Yes.

18 BY MS. LHAMON:

19 Q. Where are the photocopy machines they have 20

21 A. Well, we have four locations. One is in

22 the library. One is in the -- one is on the second 23 floor of B wing. There's two on the third floor.

24 The math department -- the science department have

25 one in the storeroom, so I -- there's a number of

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getting -- you get credit, an elective credit, but

2 you won't get algebra credits for it.

So you will still have to have two years 4 of math. But those students who -- but everyone have to take algebra. That's -- that's the new bar 6 that we're saying in Los Angeles Unified School 7 District.

8 BY MS. LHAMON:

- 9 Q. Do you know how many students 2001-2002 10 school year took Math Investigations?
- 11 A. I don't know.
- 12 Q. Do you know how many Math Investigation classes were offered during the 2000-2001 school 13 14 year?
- 15 A. I really don't know. I don't know how 16 many.
- 17 O. Was it more than one?
- A. (No response from the witness.) 18
- Q. Was it more than one? 19
- 20 A. I really don't know. I don't know. And
- 21 the reason -- well, I don't have to explain why I
- 22 don't know. I just don't know right now.
- 23 O. Okav.
- 24 A. That's information that's really easy to
- 25 get, you know. But me standing right here, I don't

copy machines. So teachers have access to copy 2 machines.

3 Q. And are these copy machines that teachers

4 can just go use to make copies themselves, or --

5 are these copy machines the teachers can just go

6 use to make copies themselves? 7

A. Yes.

8 Q. Are there other copy machines on campus 9 that someone else uses on staff, that the teachers 10 can direct to make copies for them?

A. No.

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O. So --

A. Yes and no. There are other copy 13

14 machines; but, no, there's no one standing there to

make copies for teachers. 15

Q. Who uses the other copy machines?

A. Staff. Classified staff, nurse, deans. 17

18 coordinators.

19 MS. LHAMON: Mr. Kiel, I'm looking at my 20 watch. I see that it's 4:30, and you told me I had

15 minutes when we came back from the break. My

22 15 minutes are up. Shall we stop for today and

23 resume on Tuesday?

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THE WITNESS: That's fine with me.

25 MS. STRONG: Let's make a stipulation on

	Page 446		Page 448	3
1	the record.	1	DECLARATION	
2	(Discussion off the record.)	2	DECLINATION	
3	MS. STRONG: We can make the same	3		
4	stipulation that we made last time.	4	I hereby declare I am the deponent in the	
5	MS. LHAMON: So stipulated.	5	within matter; that I have read the foregoing	
6	MR. FERNOW: So stipulated.	6	deposition and know the contents thereof, and I	
7	MS. LHAMON: We can go off the record.	7	declare that the same is true of my knowledge,	
8	* * *	8	except as to the matters which are therein stated	
9	THE STIPULATION TAKEN FROM THE PRIOR	9	upon my information or belief, and as to those	
10	DEPOSITION OF MR. KIEL, REPORTED ON	10	matters, I believe it to be true.	
11	MAY, 30, 2001 WAS AS FOLLOWS:	11	I declare under the penalties of perjury	
12	"MR. FERNOW: Can you e-mail the	12	of the State of California that the foregoing is	
13	transcript to me?	13	true and correct.	
14	"MS. STRONG: We've agreed off the record	14	Executed on the day of	
15	that we'll contact Jay Fernow to arrange	15	, 2001.	
16	a second day for this deposition.	16 17	, California.	
17	As to the stipulation, we've agreed that	18		
18	the deponent will have 15 days from the	19		
19	date of the transmittal letter from the	20		
20	court reporter to Jay Fernow.	20		
21	Jay Fernow will let us know of any	21	WITNESS	
22	changes that are made to the transcript.	22		
23	If no changes are made and if no	23		
24	signature is obtained within that amount	24		
25	of time, we will treat the transcript as	25		
				-
1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23	an original, complete signed copy. And there are no exhibits, so we don't have to worry about that. So stipulated? "MR. ROSENBAUM: That's acceptable. "MR. FERNOW: So stipulated. "THE REPORTER: Do you need a copy? "MS. LHAMON: Yes. And if you can do an e-mail copy for the draft." (The deposition was recessed at 4:31 P.M.)	1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23	I, ASHALA TYLOR, a Certified Shorthand Reporter for the State of California, do hereby certify: That prior to being examined, the witness named in the foregoing deposition, was by me duly sworn to testify as to the truth, the whole truth, and nothing but the truth pursuant to Section No. 2093 of the Code of Civil Procedure; That said deposition was taken before me at the time and place therein set forth, and was taken down by me in shorthand and thereafter reduced to typewriting via computer-aided transcription under my direction; I further certify that I am neither counsel for, nor related to, any party to said action, nor in anywise interested in the outcome thereof. IN WITNESS WHEREOF, I have hereunto subscribed my name this 12th day of July, 2001. ASHALA TYLOR CSR No. 2436, RPR, CRR	•