SUPERIOR COURT OF THE STATE OF CALIFORNIA FOR THE COUNTY OF SAN FRANCISCO

ELIEZER WILLIAMS, a minor,)	
by Sweetie Williams, his)	
guardian ad litem, et al.,)	
)	
Plaintiffs,)	
)	
vs.)	No. 312236
)	
STATE OF CALIFORNIA; DELAINE)	
EASTIN, State Superintendent)	
of Public Education; STATE)	
DEPARTMENT OF EDUCATION;)	
STATE BOARD OF EDUCATION,)	
)	
)	
Defendants.)	
)	
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DEPOSITION OF GENO FLORES
Sacramento, California
Thursday, July 17, 2003
Volume I

Reported by: STEPHANIE SMITHSON, RMR

CSR No. 9770

JOB No. 43750

1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25	SUPERIOR COURT OF THE STATE OF CALIFORNIA FOR COUNTY OF SAN FRANCISCO ELIEZER WILLIAMS, a minor,) by Sweetie Williams, his) guardian ad litem, et al.,) Plaintiffs,) vs.) No. 312236 STATE OF CALIFORNIA; DELAINE) EASTIN, State Superintendent) of Public Education; STATE) DEPARTMENT OF EDUCATION;) STATE BOARD OF EDUCATION,) Defendants.) Defendants.) Deposition of GENO FLORES, Volume 1, taken of behalf of Plaintiffs at 400 Capitol Mall, Suite 2300, Sacramento, California, beginning at 10:10 a.m. and ending at 5:05 p.m., on Thursday, July 17, 2003, before Stephanie Smithson, RMR, Certified Shorthand Reporter No. 9770.	Page 2	1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25	INDEX WITNESS EXAMINATION GENO FLORES BY MS. WELCH 5 EXHIBITS PLAINTIFFS' 287 Description of California's II/USP Program 108 288 Document entitled "New Directions and 127 Accountability" 289 Academic Performance Index 165 INSTRUCTION NOT TO ANSWER Page Line 207 23
1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25	APPEARANCES: For Plaintiffs: MORRISON & FOERSTER, LLP BY: LEECIA WELCH Attorney at Law 425 Market Street, San Francisco, California 94105 (415)268-6924 For Defendants: DEPARTMENT OF JUSTICE ATTORNEY GENERAL'S OFFICE BY: KARA READ-SPANGLER Deputy Attorney General 1300 1 Street, Suite 1101 Sacramento, California 94244 (916)327-0356 O'MELVENY & MYERS, LLP BY: FRAMROZE M. VIRJEE Attorney at Law 400 South Hope Street Los Angeles, California 90071 (213)430-6000 CALIFORNIA SCHOOL BOARDS ASSOCIATION BY: RICHARD L. HAMILTON Attorney at Law 3100 Beacon Boulevard West Sacramento, California 95691 (916)371-4691 LONG BEACH UNIFIED SCHOOL DISTRICT BY: ANDREA BALL Attorney at Law 1515 Hughes Way Long Beach, California 90810 (562)997-8244	Page 3	1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25	Page 5 Sacramento, California, Thursday, July 17, 2003 10:10 a.m 5:05 p.m. GENO FLORES, having been first duly sworn, was examined and testified as follows: /// EXAMINATION BY MS. WELCH: Q Good morning, Mr. Flores. My name is Leecia Welch, and I introduced myself earlier, but to just remind you, I represent the plaintiffs in the matter. How are you doing? A Fine. Q Have you been deposed before? A No. Q Have you had an opportunity to discuss the ground rules of a deposition? A Yes. Q Well, why don't I just go over a few quick ones. You've just been sworn in by the court reporter, and all of your answers here today will have the same effect as if you were testifying in a court of law. Do you understand that? A Yes.

Page 6 Page 8

- Q The court reporter is going to be recording my questions and your answers into a booklet. And when everything is finished, we will send you a copy of the booklet, and you'll have an opportunity to make changes to your depositions responses, but the lawyers in the action will be able to comment on the changes at trial if you make them. Do you understand that?
- A No. Explain that again.
- 9 Q Okay. So if you -- you will -- you will be 10 allowed to make changes to your deposition transcript when 11 you receive it, but if you make any changes, we'll be able 12 to comment on those changes at trial.
- 13 A What does that mean, you'll comment on them at 14 trial?
- Q That means that if you say -- if you make a change that's different from what you said here today and we think that, you know, there's an issue with that or -- I mean, we'll be able to comment on the fact that you've made a change from what you said here today.
- 20 A Okay.

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- O Does that make sense?
- 22 A Sure.
- 23 Q So the court reporter has a challenging task in
- 24 terms of recording everything that's said, and one of the
- 25 things that will help if you let me finish my question

attorneys have about whether or not it's appropriate for you to respond. That would be the only time that you could take a break when a question was pending. Does that make sense?

A Yes

MR. VIRJEE: I want to clarify that. You can take a break whenever you need to take a break. That's what

7 Leecia would like you to do. I appreciate that. I

 $8\quad$ understand that. If you feel there's a need to take a break

and there's a question pending, go ahead and take a break.
 MS. WELCH: I'll probably comment on that.

MS. WELCH: I'll probably comment on that. BY MS. WELCH:

Q Is there any reason why you can't give your best testimony today?

14 A No.

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MS. READ-SPANGLER: Before we get started, we've previously had a stipulation if one attorney makes an objection all other attorneys are deemed joined so we don't have to sit here and say join. Are you willing to enter into that stipulation?

MS. WELCH: Absolutely.

21 MS. READ-SPANGLER: Thank you.

22 BY MS. WELCH:

23 Q Mr. Flores, what is your current position?

A I'm Deputy Superintendent of Public Instruction

for the State of California in charge of the assessment and

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before you answer and I'll let you finish your answer beforeI ask another question.

Another thing that will happen today is the various attorneys will make objections. So once I ask my question, you might wait a second and see if there are any objections that are going to be made so people aren't talking over one another, because when you get the transcript, it's difficult to follow if there's lots of

9 interrupting. Does that make sense?

10 A Okay.

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Q Along those lines, if you could answer yes or no instead of nodding your head or saying uh-huh, it will just

13 make it an easier transcript to read. Does that make sense?

A Yes.

15 Q If any of my questions are unclear or you don't 16 understand them, just let me know, and I can ask a better 17 question. Okay?

18 A Okay.

Q Okay. And if you need to take a break, just let
 me know. We can take as many breaks as you need. The only

21 thing I ask is if I have a question pending you wait to give

22 your response until we take a break, and the only exception

23 to that would be if there is an issue of privilege, you

24 know, something that you spoke with about your law -- spoke

25 about with your lawyer and there's a question that the

1 accountability branch.

Q And how long have you been in that position?

3 A Since January 2003. Specific date, I don't

4 recall. Date of the board meeting, I think, was my first5 official date.

MR. VIRJEE: You've answered the question.

THE WITNESS: Oh, okay.

8 BY MS. WELCH:

Q You can finish your sentence, though.

10 A Probably, January 13th.

11 Q Okay. Thank you.

12 I'd like to just ask you some questions about 13 your educational background. If your attorneys would agree 14 to it if you could just give a brief description of your 15 educational background, that would make things go faster

educational background, that would make things go faster MS. WELCH: If you don't agree, I can ask

MS. WELCH: If you don't agree, I individual questions. It's up to you.

MR. VIRJEE: That's fine.

19 BY MS. WELCH:

20 Q Could you just give a brief description of 21 your --

22 A K-12 public school education in Norwalk,

23 California; undergraduate degree, bachelor of arts in

24 history at Stanford University; master of arts in education

at Stanford University; ABD EDD at UCLA; my dissertation's

Page 10 Page 12

- 1 pending.
- 2 Did you get these degrees -- did you go straight 3 through to get these degrees, or did you work in between getting any of them?
- 5 A Bachelors in masters between 1970 and 1975. The 6 doctoral program I started in 1997.
- 7 Q And you said your dissertation is pending; is 8 that correct?
- 9 A Correct.
- 10 Q What's the topic of the dissertation?
- 11 A It keeps moving.
- 12 MR. VIRJEE: Sounds like the --
- 13 MS. READ-SPANGLER: That's why he's ABD.
- 14 THE WITNESS: Yeah. On accountability -- on
- public school accountability. 15
- 16 BY MS. WELCH:
- 17 Q Are you looking in your dissertation at
- California or other states, or are you looking at general --18
- 19 more generally?
- 20 MR. VIRJEE: Objection; compound, also assumes
- 21 one or the other.
- 22 MS. WELCH: Or something else?
- 23 A Specific database would be California.
- BY MS. WELCH: 24
- 25 And what do you mean by specific database?

- 1 to accountability systems and student achievement.
- 2 THE WITNESS: In my review, there would be 3 notification and identification of other systems,
- 4 accountability systems, using other states.
- 5 BY MS. WELCH:
- 6 Q Is that -- I guess my question is a little bit 7
- different. In your dissertation, are you trying to show 8 that accountability systems have certain effects, or is that
- just -- are you pointing to other states because that's part
- 10 of the background of the paper?
 - Correct.

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- 12 MR. VIRJEE: Objection; compound and also
- 13 assumes that it's one or the other.
- 14 BY MS. WELCH:
- 15 Q As part of your dissertation, do you explore what 16 are elements of a good accountability system?
- 17 MR. VIRJEE: Objection; vague and ambiguous as 18 to good accountability system.
- 19 THE WITNESS: As part of my dissertation, I
- 20 describe existing accountability systems in other states.
- 21 MR. VIRJEE: Listen to her questions and answer 22 her questions.
- 23 THE WITNESS: Okay.
- 24 BY MS. WELCH:
 - Q Do you comment on whether those systems are

Page 11

- A Well, all dissertations entail some data 1 2 analysis. So the data analysis for my major points would be
- 3 using data from California as opposed to from other states.
- 4 Q And can you give me a general description of what 5 you are exploring in your dissertation?
- 6 A Sure. It was about policy applications of
- 7 accountability issues. It keeps changing, because the focus
- 8 was around Academic Performance Index in the Public School
- Accountability Act. Now it's a little passe. With No Child
- Left Behind, we're moving for adequate clear progress to
- keep emphasis with student's improvement over time. 12 Do you have a thesis that you're trying to prove
- 13 with this dissertation?
- 14 Α Sure.
- 15 What is that?
- 16 That students do improve over time, that growth
- 17 modeling is a -- it's a good model to use.
- 18 Q And what does growth modeling mean?
- 19 To show that there's improvement over time
- individually by students and collectively as a measure of 21 determining whether schools are effective places.
- 22 Q Do you have a component of your dissertation
- 23 looking at whether accountability systems have improved
- 24 student achievement?
- 25 MR. VIRJEE: Objection; vague and ambiguous as

functioning well, or do you just describe the system? Or could you elaborate a little bit?

3 MR. VIRJEE: Objection; calls for a narrative, 4 compound, vague and ambiguous as to functioning well.

5 THE WITNESS: In the lit review chapters, I'm 6 identifying other state's accountability systems and

describe how they exist and operate. BY MS. WELCH:

- 9 But you don't -- you don't comment on whether or 10 not you think that system is effective or not effective --
 - MR. VIRJEE: Objection to vague and ambiguous as
- 12 to --
- 13 BY MS. WELCH:
- 14 Q -- is that correct?
- 15 MR. VIRJEE: Objection. Objection; vague and 16 ambiguous as to effective or noneffective.
- 17 THE WITNESS: My dissertation's still in 18 production.
- 19 BY MS. WELCH:
- 20 Q In the current draft of it, do you comment on the 21 effectiveness?
- 22. MR. VIRJEE: Objection; assumes facts not in 23 evidence, assumes there's a current draft; also, vague and 24 ambiguous as to effectiveness.
 - THE WITNESS: I cite current work from other

Page 14 Page 16 people -- other evaluators on existing accountability 1 BY MS. WELCH: 2 systems. 2 Q I guess I want to try to shortcut some of my 3 BY MS. WELCH: 3 questions. So if your response -- if I ask you questions

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4 Q Is your dissertation -- has it -- is it in a --Well, first of all, when do you expect it will

5 be completed? 6

7 MR. VIRJEE: Objection; calls for speculation. 8 THE WITNESS: It's difficult to pick a time.

9 BY MS. WELCH:

10 Q Do you have an estimate?

MR. VIRJEE: She doesn't want you to guess, but 11 if you have an estimate, she's entitled to it. 12

13 THE WITNESS: Possibly, within a year.

14 BY MS. WELCH:

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15 Q Could you describe --

You said that your dissertation initially was

focused on API; is that correct? 17

18 That's correct.

19 0 What was your -- what points did you make about 20 the API?

21 MR. VIRJEE: Objection. That misstates his

22 testimony. I think it was based on the Public

23 Accountability Act, not the API, but he's answered that now.

24 I just want to make the record clear.

25 MS. WELCH: Can you read back the question? about the effectiveness of the API or of the -- I mean, if you basically haven't reached conclusions and you're in the part of your dissertation that's focusing on a literature review, then I won't ask you questions about conclusions, if

8 you understand what I'm saying. 9 MR. VIRJEE: I'm not sure that there's a 10 question pending.

11 MS. WELCH: Okay.

12 BY MS. WELCH:

13 Q My question was originally if you had reached 14 conclusions about different aspects of the accountability 15 system in California.

MR. VIRJEE: In the current draft of --16

17 BY MS. WELCH:

18 In the current draft of your dissertation.

19 Α I'm not at that point.

20 0 At what point are you?

21 Still within data analysis.

And how did you -- what was your methodology for

23 your data analysis?

24 The methodology was looking at a growth modeling

identifying students who were in different frequent -- who

Page 15

(Record read as follows:

"Question: What was your -- what points did you make about the API?")

4 MR. VIRJEE: □□Objection; vague and ambiguous.

5 THE WITNESS: In the current draft of my

dissertation, the explanation about the Academic Performance 6

7 Index was in explaining how it operated at that point in

8 time as well as defining how schools show improvement within

9 that system.

10 BY MS. WELCH:

11 O And did you comment on whether or not you thought the API was effective in increasing student achieve meant? 12

13 MR. VIRJEE: Objection; vague and ambiguous as to effective. 14

THE WITNESS: I've -- I haven't come to 15 conclusions vet. 16

17 BY MS. WELCH:

18 Q If I ask you other questions with respect to your

19 conclusions on aspects of the Public School Accountability

Act in California, would your answer be the same, that you

21 haven't reached conclusions?

22 MR. VIRJEE: In the draft of his dissertation

23 that he has right now?

24 MS. WELCH: Exactly.

25 THE WITNESS: Question again? were at different points along the frequency distribution

and determining which students and what percent of students

3 were able to move into the next performance band.

MR. HAMILTON: Leecia, can I interrupt and ask a question?

MS. WELCH: Sure.

MR. HAMILTON: Is he being deposed as an expert, in his personal capacity or as his capacity as a deputy superintendent?

10 MR. VIRJEE: Certainly wasn't noticed as an 11 expert. He's not on anybody's expert list.

MR. HAMILTON: Thank you.

13 MS. WELCH: I'm just asking questions about his 14 background at this point. We haven't noticed him as an 15 expert. I don't know if you intend to use him as an expert.

MR. HAMILTON: Thank you.

17 BY MS. WELCH:

Could you read back his answer?

(Record read as follows:

"Answer: The methodology was looking at a growth modeling identifying students who were in different frequent -- who were at different points along the frequency distribution and determining which

23 24 students and what percent of students were able to move

25 into the next performance band.")

Page 18 Page 20

BY MS. WELCH:

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2 Q What do you mean by able to move into the next 3 performance band?

Based upon their individual results.

5 Q What -- I guess what do you mean by performance 6 band? How would you define that?

A Are you asking me to explain to you how the academic performance index is calculated?

Q I don't think we need to go that far.

So are you using the structure of the API to determine whether students are moving up in terms of performance? Is that what you're referring to?

13 A The Academic Performance Index aggregates 14 individual students' scores and stats and uses a base to growth model -- base year to growth year model. So individual students generate parts of that index, and they 16 17 do that by improving from one year to the next. And if they improve enough that they move into the next frequent -- into 18 19 the next performance band for which there's a point value attributed to that movement, then they help, in essence, 21 generate this positive score that's attributed overall to 22 the school.

23 So the question is what are those students who 24 are making that improvement so that they move into the next performance band, who in terms of demographic

well, in doing the data analysis that you described a little bit ago, how are you able to identify -- or I guess the 3 question should be how are you able to identify specific 4 students to determine their -- to determine increases in 5 student achievement?

6 MR. VIRJEE: Objection; vague and ambiguous. 7 Are you asking about specific individual students? 8 BY MS. WELCH:

I guess that's what I'm trying to get at, if you're looking at specific student achievement or if you are aggregating by group characteristics.

MR. VIRJEE: You're asking about what's in his dissertation, and now you want him to answer that question aggregating -- is he determining by aggregation of students, groups or individuals.

16 BY MS. WELCH:

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0 You look confused by my question. Okay.

18 I don't know what you want to know. Α

19 0 I'm wondering how you are able to track student 20 achievement for purposes of your data analysis.

21 By tracking individual students.

> And how do you have access to information on individual students?

Α Through an agreement with Long Beach Unified School District.

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characteristics of the students and where were they within the frequency distribution at the previous performance band and how do they contribute collectively to the overall

4 aggregate score.

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Q How are you able to --

My understanding is that there is not currently a CSIS system in place in California; is that correct? I think there's certain districts that have functioning systems, but that overall there is not such a system; is that correct?

A Correct.

MR. VIRJEE: You're obviously not asking him to validate your understanding. You're asking whether there is a California student information system in place?

MS. WELCH: Right.

THE WITNESS: There is a California Student 16 17 information system in place.

> MS. WELCH: But is it functioning statewide? MR. VIRJEE: Objection; calls for speculation,

19 lacks foundation, vague and ambiguous as to functioning 20

21 statewide. 2.2. THE WITNESS: There is not universality of

23 membership, if that's what you mean.

BY MS. WELCH: 24

Q That is what I mean. So how are you able to --

Q Are you focusing specifically on Long Beach

2 Unified, or are you also looking at other districts? 3 MR. VIRJEE: In his dissertation?

4 MS. WELCH: In his dissertation.

THE WITNESS: My data set is Long Beach Unified School District.

7 BY MS. WELCH:

8 Q Is Long Beach one of -- I'm assuming based on 9 your response that Long Beach is one of the districts that 10 has a functioning CSIS system.

Long Beach has a functioning student identification system. They're not currently a member of the California student information system.

Okay. Do you have an understanding of how many districts have functioning data systems?

16 MR. VIRJEE: Objection; vague and ambiguous as 17 functioning data systems, calls for speculation, lacks 18 foundation.

THE WITNESS: No.

20 BY MS. WELCH:

21 Q When you said that CSIS -- CSIS did not have 22 universality, what did you mean by that?

23 That means that of the 1,060 -- I forget how many 24 we have -- 3 school districts in the state not all of them

are members of the California Student Information System.

Page 22 Page 24

Q Do you know approximately how many are members of 1 2 the student information system?

3 MR. VIRJEE: Objection; asked and answered, calls for speculation, lacks foundation.

5 BY MS. WELCH:

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Q Just to be clear, it's a little different question of whether or not the district has a CSIS. You answered that. I'm asking whether or not if you know how many districts are part of the overall system.

MR. VIRJEE: Objection; vague and ambiguous as to CSIS. I thought you were talking about the statewide system only because he answered as to -- about individual student identification systems.

14 BY MS. WELCH:

15 Q Maybe I misunderstood your answer. I understood you to say when you were talking about Long Beach's system that they did have a functioning system but that they weren't part of CSIS statewide; is that correct?

19 A That's correct.

20 MR. VIRJEE: His testimony will speak for

21 itself.

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BY MS. WELCH: 22

23 Q My question is, do you have an understanding of

how many districts are part of CSIS statewide? 24

25 MR. VIRJEE: Objection; asked and answered, Α Elementary.

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2 Are you looking -- when you say that you're 3 identifying specific schools, are you trying to identify schools that have particular characteristics?

That's part of the analysis.

So could you explain the analysis generally?

7 Because the point is to -- the point of the data 8 analysis is to verify my thesis statement. Then I'm looking to see if the -- if the similar rules are applying to

10 various ethnic and racial groups as well as socioeconomic

11 groups across the district, across all schools.

> 0 What is your thesis statement?

The thesis -- the point of the thesis statement is that students show improvement over time, that all students show improvement over time.

Why did you choose that thesis statement? MR. VIRJEE: Objection; calls for a narrative, vague and ambiguous.

THE WITNESS: Because the Academic Performance 19 20 Index is predicated on a base-to-growth model. In order for

21 schools to be successful in that system, they have to show

22 improvement over time. The whole point of looking at

23 individual students who are in the cross-sectional analysis

24 that occurs at the time because there is no statewide

individual student identification system for which you could

Page 23

calls for speculation, lacks foundation.

THE WITNESS: I don't know exactly how many 2 3 districts are currently members of CSIS.

4 BY MS. WELCH:

5 Q Do you have an estimate in terms of percentage? MR. VIRJEE: Objection; calls for speculation, 6 7 lacks foundation.

THE WITNESS: The best way I can answer for you would be for me to tell you that roughly with the addition of Los Angeles Unified School District this year that will account for about a third of all the students in the state. BY MS. WELCH: 12

13 Q Where are you with respect to your data analysis of Long Beach? And by that, I mean are you just in the collection process, or are you further along? 15

A Further along.

0 And where are you?

18 MR. VIRJEE: Objection; vague and ambiguous.

19 BY MS. WELCH:

20 Q If you can give me a general description of the 21 status of your analysis?

A There are about a little more than 80 -- almost 2.2. 23 90 schools in Long Beach, so it's a large data set, and I'm 24 identifying particular schools.

Q What type of schools are you identifying?

then calculate some kind of value added index. Then we

needed to be able to see if that was occurring over time

3 with individual student improvement.

Q Why was your -- so as you were preparing your dissertation, did you -- did you go into the dissertation with any -- with a certain set of assumptions?

7 A In every dissertation, there's a certain set of 8 assumptions.

Can you describe to me what your assumptions were 9 10 going into the dissertation?

11 MR. VIRJEE: Beyond the thesis statement that 12 he's already provided to you?

13 MS. WELCH: Yeah.

14 THE WITNESS: That the point is to show students 15 have improved over time.

BY MS. WELCH: 16

17 Was that the only assumption that you had going 18 in?

19 MR. VIRJEE: Objection; vague and ambiguous as 20 to assumptions.

THE WITNESS: Yes.

22 BY MS. WELCH:

Q On what did you base that assumption?

From my experience of being a public school

25 teacher, watching students learn and improve over time and

Page 26 Page 28

- with my understanding of the premise of the Academic
- Performance Index as captured by the Public School 3 Accountability Act.
- 4 What do you think the purpose of having an

5 accountability system is? MR. VIRJEE: Objection; calls for speculation, 6

7 lacks foundation, vague and ambiguous as to purpose, may 8 call for a legal conclusion since it's a legal statute,

9 beyond the expertise of this witness. He is not going to 10 testify about the purposes of the act.

11 THE WITNESS: What do you mean by accountability 12 system?

13 BY MS. WELCH:

14 Q Well, do you have an understanding of what an accountability system is? 15

MR. VIRJEE: In what context? 16

17 BY MS. WELCH:

18 Q In any context.

19 A I have an understanding of what California's

Public School Accountability Act is. I have a general

understanding about accountability systems as they exist in

22 other states which were, again, part of my lit review.

23 O So based on how accountability systems exist in 24

this state and in other states, do you think that they have

a purpose?

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set so that my data analysis was particular to Long Beach 2 Unified.

3 Q And so was your thesis statement specifically Long Beach Unified, as well?

MR. VIRJEE: Objection; asked and answered.

THE WITNESS: No. To the Public School 6

7 Accountability Act.

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BY MS. WELCH:

Q Did you think that there was something in particular about California's system that would result in student improvement over time?

MR. VIRJEE: Objection; vague and ambiguous as to California's system. Are you talking about accounting system? The educational system. Also, vague as to time, calls for speculation, lacks foundation.

16 THE WITNESS: I don't understand your question. 17 BY MS. WELCH:

18 Q Well, I don't understand. The way you've 19 described your thesis statement to me is too broad for me to 20 understand.

21 So when you say that students will show 22 improvement over time, what do you mean by improvement?

23 Improvement in test scores?

24 MR. VIRJEE: Objection; asked and answered.

He's already described -- you asked him that exact question

Page 27

MR. VIRJEE: Objection; vague and ambiguous as 1 2 to purpose, calls for speculation, calls for a legal 3 conclusion, calls for an expert opinion.

THE WITNESS: The Public School Accountability Act has a specific purpose.

6 BY MS. WELCH:

Q What do you think those purposes are?

8 MR. VIRJEE: Objection; vague and ambiguous as 9 to think. And if you're asking what the statute says, the 10 statute speaks for itself.

11 THE WITNESS: I think that the purpose of the Public School Accountability Act is to determine an index 12 13 based on student achievement scores and other nonstudent --14 and other nonstudent achievement indicators which are

currently not in use, to make some overall determination

16 about the effectiveness of the school.

17 BY MS. WELCH:

18 Q I guess I am trying to understand your thesis 19 statement a little bit more. I mean, are you focusing -when you say your thesis statement is that students will 21 show improvement over time, are you focusing specifically on California, or is that a more general idea that you have?

23 A As I said previously, I started this program in

1997. At that time, I was working for Long Beach Unified

School District. So, therefore, I had access to the data

a few minutes ago, and he described exactly what he meant by 1 2

3 THE WITNESS: It's hard for me to give you an 4 answer. Every time I do, it leads me to some preliminary 5 conclusion that you don't understand how the Public School 6 Accountability Act system operates and that you're asking me 7 to explain it to you.

8 MR. VIRJEE: Okay. You don't need to give her a 9 narrative. You can answer her questions as asked or tell 10 her you don't understand the question. Okay.

11 BY MS. WELCH:

12 Q I do understand how the Public School 13 Accountability Act operates.

> A Good.

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And I do understand the API. I'm just trying to figure out what your thesis statement is.

17 MR. VIRJEE: And he's described it now three times, Leecia. We've been going for about 45 minutes, and 19 we're still on his dissertation. He's not an expert here in

20 this instance. You're here to depose him about what's going 21 on in his job as the assistant superintendent -- or deputy

22 superintendent. I hope we can move on pretty soon here,

23 because this is otherwise going to prolong the deposition

24 unnecessarily. I understand that you want to have some

information about an incomplete dissertation that he hasn't

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Page 32

finished yet, but I think I've given you a lot of leeway.

2 MS. READ-SPANGLER: And I think the concept that

3 students improve over time is pretty self-explanatory. I

mean, it seems pretty self-evident. I think he's explained

5 it to you the best that he can to help you understand it.

6 MR. VIRJEE: I'm not trying to cut you off

completely, but I would like you to move on fairly quickly.

8 BY MS. WELCH:

Q I'm just trying to understand -- I mean, when you 9

10 say students will improve over time, do you have -- do you

have a specific basis for why you think they will improve

12 over time?

7

13 MR. VIRJEE: You're asking about the dissertation?

14 BY MS. WELCH:

15 In your dissertation.

MR. VIRJEE: Objection; asked and answered. He 16

17 specifically answered that question already.

18 MS. READ-SPANGLER: Do you have anything to add

19 to what you've told her before?

20 THE WITNESS: Repeat. The question is why I

21 think students improve over time?

BY MS. WELCH: 22

23 Q What the basis for your belief that students will

24 improve over time is.

25

5

MR. VIRJEE: You asked him that exact question.

are you preparing your dissertation? Who's your advisor?

2 Eva Baker, UCLA. Α

0 You had said before that after you completed your

4 masters you began teaching; is that correct?

5 A Correct.

> Did you have a teaching certificate before you Q

7 began teaching?

> Α Yes.

9 O What kind of credential did you have?

A A single subject credential.

11 Q Did you find it useful to have a credential

12 before you started teaching?

13 MR. VIRJEE: Objection; vague and ambiguous as

14 to useful. Also, vague and ambiguous in that you're

15 asking -- defined it useful to have the credential before he

16 started teaching which could mean did he find it useful

17 before he ever started or to have a prerequisite. It's a

18 vague and ambiguous question.

BY MS. WELCH: 19

20 Do you understand my question?

21 No, I don't understand your question.

Was it useful to you to have a credential before

23 you started teaching?

MR. VIRJEE: Objection; vague and ambiguous as

to useful and the same problem.

Page 31

You asked what were your assumptions going in as to why

students improved over time and what was the basis for that.

3 He gave you that. It's the same question, and I think we're

4 wasting time.

THE WITNESS: I think I said it was my 20-plus

6 years of teaching experience of watching students improve over time and that the premise of the PSAA, Public School

8 Accountability Act, and, particularly, the API is based on a

9 base growth model.

10 BY MS. WELCH:

11 Q I am not trying to get to you repeat that. I

12 understand that you have answered that and that you've said

13 that.

14

When we look at -- why don't I -- I'll move on

and ask you specifically about your experiences, and then if 15

I have -- if I still have questions, then I can come back to

17 this, but I'm not trying to get you to repeat yourself, and

I'm not meaning to ask the same thing more than once. I

19 just think that for whatever reason I'm not -- you

know, my questions are not kind of -- I'm not communicating

my questions as well as I would like. So why don't we move

on to another area of questioning, and I'll come back to it

23 if I still have questions after we've gone through other

24 things.

25

Who is your advisor for preparing -- with whom

THE WITNESS: In 1975, my employer required that

I have one which signified that I had received additional

3 training and methodology for instructing students.

4 BY MS. WELCH:

5 Q Were there -- when you started teaching, the

6 system was such that there were no emergency credentials; is

7 that correct?

MR. VIRJEE: Vague and ambiguous as to system.

THE WITNESS: I don't know. It didn't apply to

10 me. I don't know.

11 BY MS. WELCH:

12 How did you know that your employer required you

13 to have a full credential?

14 MR. VIRJEE: Objection; vague and ambiguous as

15 to the term full credential.

THE WITNESS: It was stated in the general

17 information regarding the availability of positions.

18 BY MS. WELCH:

> Q And where did you begin teaching?

20 Lucia Mar Unified School district in San Luis Α

21 Obispo County.

> Q What school did you start teaching in?

23 Arroyo Grande high school.

24 How long were you at that school? Q

25 MR. VIRJEE: Are you asking for the total number

Page 34 Page 36

- 1 of years he taught there?
- 2 MS. WELCH: Yes.

3 THE WITNESS: Between 1975 and 1979 and then

- 4 from 1980 through 1994.
- 5 BY MS. WELCH:
 - Q So you took off a year between 1979 and 1980?
- 7 A Correct.

8 MR. VIRJEE: Objection; vague and ambiguous as

9 to took off.

6

- 10 BY MS. WELCH:
- 11 Q What subject and grade did you teach?
- MR. VIRJEE: At which point?
- 13 BY MS. WELCH:
- 14 Q Let's start at the beginning. What did you start
- 15 teaching in 1975?
- 16 A Grade nine social science class.
- 17 Q What was your single subject credential in? IN
- 18 social studies; is that correct?
- 19 A History, social sciences, physical education.
- 20 Q So that at that point, was that two separate
- 21 credentials or?
- A One credential with authorization in history,
- 23 social science, physical education.
- Q So how long did you teach grade nine social
- 25 science at Arroyo?

- 1 A I was at the national center for research on
- 2 evaluation standards and student testing at UCLA.
 - Q What was your position there?
- 4 A As project district director.
 - Q Can you give any a general description of the
- 6 responsibilities of the project director?
- 7 A The project was to develop a prototype for
- 8 assessment for the National Board for Professional Teaching
- 9 Standards.

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- Q Were you looking at a particular subject?
- 11 A History, social science.
- 12 Q And by assessments, what do you mean?
- 13 A The National Board for Professional Teaching
- 14 Standards as an organization has a set of standards by which
- 15 they were in the process of creating board certification.
- 16 It's currently in practice today. We were the -- we were
- 17 the assessment development center for teachers to
- 18 demonstrate their expertise in history, social science as it
- 19 matched those standards.
- 20 Q And how long were you the project director?
- 21 A Two years.
- Q And then you went to Long Beach; is that correct?
- 23 A After UCLA, yes.
 - Q What was your position at Long Beach unified?
- 25 A I was administrative assistant in research and

Page 35

- 1 A Two years.
- 2 Q And then what did you teach?
- 3 A Through this period of time, grade 10 world
- 4 history, grade 11 United States history, grade 12 American
- 5 government and civics, grade 12 economics.
- 6 Q When you took off the year between '79 and '80,
 - were you doing something education related during that time?
- 8 MR. VIRJEE: Objection; vague and ambiguous as 9 to educational related.
- 10 THE WITNESS: I was not in public education for
- that one-year period.BY MS. WELCH:

7

- 13 Q Okay. Then when you began back in 1980, what did 14 you teach?
- 15 A I don't recall. It would have been one of the 16 subjects that I identified.
- 17 Q So between 1980 and 1994, were you teaching 18 either social studies or history?
- 19 MR. VIRJEE: Or American government or
- 20 economics.
- 21 BY MS. WELCH:
- 22 Q Or American government or economics?
- 23 A Correct.
- Q What did you do starting in 1994? Or was it
- 25 1995? What was your next job?

- 1 evaluation.2 Q Wh
 - Q What were the responsibilities of that position?
- 3 MR. VIRJEE: Objection; vague as to time.
- 4 BY MS. WELCH:
 - Q When you started, and if they changed over time?
- 6 A They changed over time.
- 7 Q What were the responsibilities when you --
- 8 A Responsibilities were in charge of or responsible
- 9 for meeting state and federal reporting requirements, such
- 10 as CBEDS, the California Basic Educational Demographic
- 11 System, the state's language census survey known as the R30,
- 12 the office of civil rights reports. Also, in -- I was a
- 13 liaison to the schools to assist in interpretation of our
- 14 local and state test results.
- 15 Q Was this -- were you describing your original
- 16 responsibilities, or did you describe all your
- 17 responsibilities while you were in that position?
- 18 A I was describing the general responsibilities,
- 19 and then they expanded within each of those categories.
- 20 Q How long were you in that position?
 - A Until 2003.
- MS. READ-SPANGLER: When you're at a good point,
- 23 can we take a break?
- MS. WELCH: We can take a break now.
- 25 MS. READ-SPANGLER: Okay. Let's.

Page 38 Page 40 (Recess.) 1 MR. VIRJEE: Objection; vague and ambiguous as 1 2 BY MS. WELCH: to specialized knowledge, and if this area refers to 3 Q While you were the administrative assistant in 3 accountability, same objection as to accountability. research and evaluation at Long Beach, were you -- were you 4 THE WITNESS: Could you rephrase the question? 5 5 on any committees? BY MS. WELCH: 6 MR. VIRJEE: In Long Beach? 6 Is there a part that you're having difficulty 7 7 BY MS. WELCH: with? 8 O At the state level. 8 The question is if I'm having difficulty? Α 9 9 MR. VIRJEE: You don't understand her question, 10 Did you have occasion to attend Board of 10 Q just tell her that. Education meetings for any purpose? THE WITNESS: I don't understand the question. 11 11 MR. VIRJEE: Objection, vague and ambiguous as 12 12 BY MS. WELCH: 13 to Board of Education. Long Beach? State board? 13 Q If there's a particular word that you need me to 14 BY MS. WELCH: 14 define, I'm happy to do so. I'm not trying to ask trick 15 Q State Board of Education. 15 questions. 16 A Yes. 16 A Could you repeat the question? 17 Q Did you have an official role in attending the 17 0 The question was, Do you think you have board meetings, like, were you the district liaison to the specialized knowledge -- I did say in this area, because it 18 was referring to the previous question, but the area is board, or did you have a particular role with respect to the 19 20 board? 20 education accountability --21 21 MR. VIRJEE: Objection; vague and ambiguous to MR. VIRJEE: Same objection. 22 liaison and role. 22 BY MS. WELCH: 23 23 THE WITNESS: No. -- systems.

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Α

Q

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Page 41

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until you started in your current position, were you on any
    commission at the state level?
 2
3
       A
           No.
 4
       Q
            Were you a member of the California Curriculum
 5
    Commission?
           MR. VIRJEE: Objection; vague as to time. While
6
7
    he was at Long Beach?
8
    BY MS. WELCH:
9
           At any time.
       0
10
           In my life?
       Α
11
       Q
            Sure.
12
       Α
            Yes. 19 -- yes.
13
       Q
            What time frame?
14
            1990 through 1995.
15
       Q
            So this was in part while you were a teacher,
16
    correct?
17
       Α
           Correct.
18
           Do you consider yourself to have expertise in the
    area of educational accountability?
19
20
           MR. VIRJEE: Objection; vague and ambiguous as
    expertise and educational accountability.
21
22
           THE WITNESS: No.
23
    BY MS. WELCH:
24
       Q Do you think you have specialized knowledge in
    this area?
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Q Were you during this time period -- from 1996

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BY MS. WELCH:

BY MS. WELCH: 2 You do think you have specialized knowledge? 3 Α Yes. 4 Have you taken course work in the area of -we've talked about your dissertation. So setting that 6 aside, have you taken course work in the area of education 7 accountability systems. 8 MR. VIRJEE: Objection; vague and ambiguous as to 9 education accountability systems and course work. 10 THE WITNESS: Yes. BY MS. WELCH: 11 12 Could you describe the courses that you've taken? 13 I have taken research methodology courses, taken 14 particular courses about local and state accountability 15 systems. 16 Q Have the courses that you just described been at 17 UCLA? 18 Α 19 Have you taken any courses by Dr. Heinrich Q 20 Mintrop? 21 Α No. 22 Q Have you ever met him?

Are you familiar with his work?

MR. VIRJEE: Objection; vague and ambiguous as

MR. VIRJEE: Sorry. Same objection.

THE WITNESS: Yes.

Page 42 Page 44 to familiar. for the titles of their work? THE WITNESS: No. 2 BY MS. WELCH: 3 3 BY MS. WELCH: Q Why don't we start with authors? 4 Q Have you heard of him? 4 Ed Haertel, Stanford University; Brian Stecher, 5 A I've heard of him. 5 Gran Corporation. I can't think of Hambilton's first name; Q Have you -- how have you heard of him? Just in 6 he's from Amherst. Dan Corrett from University of Boston; 7 7 he's now at Harvard. Ulman Toom, UCLA. I can't think of passing or --8 MR. VIRJEE: I'm going to object if it calls for 8 his name from Kentucky. I'll stop there. attorney-client privilege. You can answer otherwise. 9 9 Okay. Are there any studies that you've found 10 THE WITNESS: I'm sorry. I don't understand. 10 instructive in preparing -- and when I -- studies on MR. VIRJEE: To the extent it calls for you to accountability systems that you found instructive in 11 11 preparing your dissertation? 12 disclose anything in the context of a attorney-client 12 13 communication I'm going to object and instruct you not to 13 MR. VIRJEE: Objection; vague and ambiguous as 14 14 to studies and instructive. 15 MS. READ-SPANGLER: She asked how you heard. If 15 THE WITNESS: The research on Kentucky's you heard of him through conversations through any attorney, 16 accountability system, State of Kentucky. you don't tell her. 17 BY MS. WELCH: BY MS. WELCH: 18 Who performed that research if you recall? 19 19 Q If that's the only way you've heard of, I'm not MR. VIRJEE: Objection; vague and ambiguous as 20 interested in your conversations with your attorneys. 20 to perform. 21 MR. VIRJEE: Just thought I'd make the 21 THE WITNESS: It's a variety of numerous studies 22 objection. 22 on Kentucky from those that I have mentioned. 23 THE WITNESS: Just in name on documents as I did 23 BY MS. WELCH: 24 24 lit review and searches, but I didn't use any of --Q Did any of the studies that you just mentioned 25 MR. VIRJEE: I think you've answered the view Kentucky's accountability system as a model for other Page 43 Page 45 question. 1 states? 1 2 MR. VIRJEE: Objection. Those studies speak for 2 BY MS. WELCH: 3 Q So I'll ask the next one. Have you relied on any 3 themselves. Calls for speculation, vague and ambiguous as of his research for your dissertation? to model. 5 5 THE WITNESS: They were descriptions of the A No. Are there any key research papers or studies that system in Kentucky. I don't -- they were descriptions of 6 6 you -- and maybe I won't say key. Are there any research the studies in Kentucky. 8 studies and papers that you have relied on -- I don't want a 8 BY MS. WELCH: Do you recall any of the names of the studies? list of every research study and paper that you've relied on 9 for your dissertation. If there are some primary research 10 No. The titles, no. studies and papers that you've relied on, I would like to Are you familiar with the components of 11 11 Kentucky's accountability system? 12 know those. 12 13 MR. VIRJEE: Again, for the record, he's 13 MR. VIRJEE: Objection; vague and ambiguous, indicated that he hasn't finished his dissertation. It's in 14 vague as to time. THE WITNESS: Familiar. the process, so you're obviously --15 15 BY MS. WELCH: 16 16 BY MS. WELCH: 17 For the current draft. 17 Could you describe those components? 18 MR. VIRJEE: Up to this point? 18 MR. VIRJEE: Objection; vague as to components 19 MS. WELCH: Right. 19 and time. 20 MR. VIRJEE: Object as to vague and ambiguous as 20 THE WITNESS: Yes. 21 21 BY MS. WELCH: to primary. 22 22 To the extent you can answer or recall, you can What are they? 23 answer. 23 MR. VIRJEE: Same objections. 24 THE WITNESS: Are you asking for authors? Are 24 THE WITNESS: It's a cross-sectional analysis,

you asking for the names of researchers, or are you asking

various performance levels, point values attributed to each

Page 46 Page 48

1 performance level, aggregate scores, compensatory model 2 resulting in an index.

3 BY MS. WELCH:

4

5

Q Are you familiar with how Kentucky approaches the issue of underperforming schools?

6 MR. VIRJEE: Objection; vague because as to 7 underperforming schools, vague as to time, calls for 8 speculation, lacks foundation.

9 THE WITNESS: I don't understand about approach.
10 BY MS. WELCH:

11 Q Do you understand what I mean by underperforming 12 schools, like, schools that aren't performing to its own 13 standards?

14 A Yes

Q When I say approach, I mean whether -- what sort of resources for guidance they provide to underperforming schools or if they do. That's what I'm trying to get at.

18 A No.

19 Q So you haven't looked at that issue with respect 20 to Kentucky's accountability system?

21 A No.

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22 Q Are there components of Kentucky's accountability

23 system that you were just describing that you think

24 California should adopt?

MR. VIRJEE: Objection; calls for speculation,

Q And my question is, Are there elements that are used in Kentucky that aren't used in California that you think as, you know, head of the accountability branch the State would be wise to try to adopt?

MS. READ-SPANGLER: Objection; asked and answered.

7 MR. VIRJEE: Asked and answered.

MS. WELCH: It's been answered; I agree.

9 MR. VIRJEE: She's asking --

And now not about his dissertation. You're asking about his position now as he sits here as head of the accountability branch.

THE WITNESS: No.

MS. WELCH: What was my question?

MR. VIRJEE: The same one that you asked and answered before which were, Are there elements of the Kentucky accountability system that he thinks California should adopt. You've asked him that twice, and he's answered it now twice.

MS. WELCH: Could you read the question? (Record read as follows:

"Question: And my question is, Are there elements that are used in Kentucky that aren't used in California that you think as, you know, head of the accountability branch the State would be wise to try to

Page 47

lacks foundation, calls for an expert opinion.

2 BY MS. WELCH:

3 Q To the extent that California doesn't have it in 4 place?

MR. VIRJEE: Same objections.

THE WITNESS: Could you repeat the question? BY MS. WELCH:

8 Q I'm wondering if there are any components of 9 Kentucky's accountability system that you would point to and 10 say, hey, that's a good model for other states to follow

1 and, you know, we should be working towards incorporating

12 that component into our system.

MR. VIRJEE: Objection; calls for speculation, lacks foundation, calls for an expert opinion, vague as to time, also assumes facts not in evidence.

THE WITNESS: No.

17 BY MS. WELCH:

Q Is that because you haven't considered it in that way, or just because you don't have any familiarity to be able to make that sort of recommendation or some other reason?

MR. VIRJEE: Objection; compound.

23 THE WITNESS: There are elements of Kentucky's

24 system that are similarly used in California.

25 BY MS. WELCH:

1 adopt

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MS. READ-SPANGLER: □□Can you read the answer to the question so we can move on?

4 BY MS. WELCH:

5 Q I understand that he answered that question. I 6 just because of all the objections and discussion I had 7 forgotten what the original question was.

8 MR. VIRJEE: Sure. No problem. Not a problem 9 at all.

10 MS. WELCH: Good.

11 BY MS. WELCH:

12 Q In the researchers that you gave a list of that 13 you relied on in your literature review for your 14 dissertation, are there any other states' accountability 15 systems that have been the focus -- that were the focus of 16 these researchers that you listed?

MR. VIRJEE: Objection; calls for speculation as to who they might have focused on if you're asking about particular articles that --

20 BY MS. WELCH:

Q I not asking about particular articles. Could you recall any names? So I'm asking a more general question.

MR. VIRJEE: The question was who were the researchers he focused on in other states. It calls for

Page 50 Page 52

1 speculation and lacks foundation.

MS. WELCH: That's actually not my question.
BY MS. WELCH:

4 Q My question is, In your literature review, you 5 talked about a number of researchers whose work you had 6 looked at. And I asked you if you knew the specific

7 studies, and you couldn't recall that, which is -- and what

 $8\,$ $\,$ I'm asking is if you recall if the researchers that you were

9 just talking about were looking at specific states'

10 accountability systems.

11 A Yes.

O Do you recall the states?

13 A Other than Kentucky?

14 Q Yes, other than Kentucky.

15 A Tennessee, Texas.

16 Q For Tennessee, is that -- who is the researcher

17 that was looking at that issue?

MR. VIRJEE: Don't want you to guess or speculate, but she's entitled to an answer if you have it.

THE WITNESS: William Saunders.

21 BY MS. WELCH:

Q Do you recall who was looking at Texas

23 accountability systems?

24 A No.

20

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25 Q Is your dissertation far enough along that we

1 BY MS. WELCH:

Q I understand that. My question is a little bit different. Did you feel prepared to begin teaching?

4 MR. VIRJEE: Objection; vague and ambiguous as 5 to prepared.

6 THE WITNESS: I don't understand what you mean 7 by prepared.

BY MS. WELCH:

8

25

9 Q Did you feel like your training program provided 10 you with the background that you needed to teach in the 11 classroom?

MR. VIRJEE: Objection; vague and ambiguous as to background needed.

14 THE WITNESS: Yes.

15 BY MS. WELCH:

16 Q What components of your training program did you 17 find the most valuable?

MR. VIRJEE: Objection; vague and ambiguous as to valuable. For what purpose?

THE WITNESS: Are you asking me for a single component?

22 BY MS. WELCH:

Q No. I asked for a plural. If there are more than one, can you give me as many as there are?

MR. VIRJEE: Leecia, I'm going to make the

Page 51

1 could get a draft of it?

2 A No.

MS. WELCH: Is that your position, as well?

MS. READ-SPANGLER: If it's my client's

5 position, of course, it's my position. If he's not willing

6 to share it with you, then, yeah. I mean, I don't know if

7 he even has anything in writing.

8 BY MS. WELCH:

Q Do you have anything in writing?

10 A I have a draft.

11 Q How long is the draft?

MR. VIRJEE: Meaning how many pages?

13 BY MS. WELCH:

Q How many pages is the draft?

15 A I don't know.

16 Q Do you have an estimate?

17 A More than 50, less than a hundred.

18 Q So going back to your experiences teaching, when

19 you began teaching in 1974 -- 5 --

20 A 5.

Q -- is that correct -- did you feel prepared to

22 begin teaching?

23 MR. VIRJEE: Objection; vague and ambiguous as

24 to prepared.

25 THE WITNESS: I completed my training.

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1 record clear here that Mr. Flores has been brought here to

2 answer questions about his position and what he does as a

3 member of the State Department of Education's management

4 team, specifically, the accountability and assessment

5 branch. I've given a lot of leeway already on spending over

an hour on his dissertation. Now we're going back and

7 asking him questions about what he thought was valuable as a

8 teacher. We're not going to spend days and days going

9 through his background and his views as a teacher. He's

10 here for a particular purpose, and we're going to have him

11 for that. I'll give you some leeway on this, but we're not

12 going to spend hours on this.

MS. WELCH: First of all, the deposition didn't start until 10:15, and the questions about his dissertation

were about 30 minutes till 10:45, because I checked my

16 watch. And he said a couple times now that he's relied on

17 his experience in some of his opinions and understanding of

8 testing, and I don't intend to ask a lot of questions about

19 teaching, but I think it's completely appropriate to ask

20 some foundational questions about his teaching experience.

MR. VIRJEE: I said we'll give some leeway on this, but we aren't going to be spending inordinate amounts of time.

MS. READ-SPANGLER: Why don't you ask your questions?

Page 54 Page 56

1 MS. WELCH: Pardon me?

2 MS. READ-SPANGLER: Just ask your questions.

MS. WELCH: Sounds like a good idea.

4 BY MS. WELCH:

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Q So we were --

MS. WELCH: Could you repeat my last question?

(Record read as follows:

Question: "What components of your training

program did you find the most valuable?")

10 MR. VIRJEE: Objection; vague and ambiguous on

11 most valuable.

12 THE WITNESS: Learning theory, instructional

13 pedagogue, techniques, service assessment, classroom

14 management.

15 BY MS. WELCH:

16 Q When you were at CREST, did you -- did you

complete the project that you discussed? I asked you what

8 your responsibilities were, and you talked about developing

19 a prototype to develop assessments for the National Board of

20 Training Standards. Did you complete that project while you

21 were there?

A The project was terminated by the national board.

23 Q Do you have an understanding of why it was

24 terminated?

25 A Costs.

1 THE WITNESS: Correct.

2 BY MS. WELCH:

Q What were your responsibilities on the

4 commission?

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A The commission is an advisory body to the State

6 Board of Education, and it deals with three major areas, the

7 oversight of the --

MR. VIRJEE: She didn't ask for a description.

9 She asked you to tell her what your responsibilities were.

Answer her questions, Geno, please, or we'll be here

11 forever.

12 THE WITNESS: My responsibilities were to make

13 decisions as they came to the commission.

14 BY MS. WELCH:

15 Q Could you begin -- could you complete the answer

that you began in terms of the -- I think you were starting

17 to talk about the responsibilities of the --

18 A Curricular framework, state adoption of

19 instructional materials, other items as they came to the

20 commission.

21 Q Could you provide a little -- could you explain

22 what you mean by making decisions? I mean, were there

23 particular areas that were focused on when you were on the

24 commission?

25

2

7

MR. VIRJEE: Objection; vague as to time, also

Page 55

Q Have you obtained national board certification?

2 A No

3 Q Do you think that is a valuable certification to

4 have?

1

14

20

21

5 MR. VIRJEE: Objection; vague and ambiguous as

6 to valuable, also calls for speculation, lacks foundation,

also calls for an expert opinion, also incomplete

8 hypothetical.

9 THE WITNESS: I value the national board

10 certification process.

11 BY MS. WELCH:

12 Q Why is that?

13 MR. VIRJEE: Same objections.

THE WITNESS: I believe it's a valuable

15 demonstration of expertise in subject matter.

16 BY MS. WELCH:

17 Q Do you think that it's important for a teacher to

18 have expertise in a subject matter other than which they're

19 teaching?

A In the subjects in which they teach, yes.

Q You had said that you were -- I think you said

22 that you were member of the California Curriculum Commission

23 from 1990 to 1995; is that correct?

24 MR. VIRJEE: His testimony speaks for itself.

25 Is that correct?

1 vague and ambiguous.

THE WITNESS: To approve curricular frameworks,

3 to approve recommendations for adoptions of instruction

4 materials, to make decisions upon other educational matters

5 that were directed to us by the State Board of Education.

6 BY MS. WELCH:

Q Were you -- what was your position on this

8 commission?

9 MR. VIRJEE: Objection; vague as to time.

10 BY MS. WELCH:

11 Q If it changed over time, you can just tell me

12 that.

13 A I served as a member. I served as a vice chair

4 of various committees. I served as a chair of various

15 committees, served on the Comite committee, and I served as

16 chair of the curriculum commission.

17 Q How long were you chair of the curriculum

18 commission?

A One year.

20 Q Was the commission focused on adoption of

particular subject matters during the time frame that you

22 were on it?

23 MR. VIRJEE: During the time frame that he was

24 there?

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MS. WELCH: During the time that he was on

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commission. 1

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- 2 MR. VIRJEE: The entire time?
 - MS. WELCH: Yeah.
- 4 THE WITNESS: There's a particular schedule for
- reviewing or approving adoptions. I can't recall exactly
- 6 which adoption in which year.
- 7 BY MS. WELCH:
- 8 Q Okay. Were you also a member of the National
- **History Standards Committee?** 9
- 10 A No.
- Were you on another type of history standards 11
- 12 committee? Am I just -- do I have the name wrong, or do you
- 13 have no idea what I'm talking about?
- 14 A I served for the Association for Supervision and
- Curriculum Department, ASCD, advisory committee. That was 15
- in conjunction with the development of the national history
- standards. 17
- 18 So you worked on developing the history national
- standards; is that correct? 19
- 20 A Correct.
- 21 What time frame was that?
- 22 Don't recall exactly, but it was in early 1990s.
- 23 I asked you earlier about your expertise in
- educational accountability. And I'm wondering if you -- if
- you think of anyone who you would consider an expert in

- you involved in the development of the 1997 frameworks?
- 2 Which?
 - Q Any.

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- 4 Α My term expired in 1995. 5
 - Were you -- did you work on any versions of the
- 6 frameworks? I think that the first version that was
- published was in 1997, if I'm not mistaken.
- 8 MR. VIRJEE: Objection; vague and ambiguous as 9 to frameworks, also, assumes facts not in evidence.
- 10 BY MS. WELCH:
- You understand what I mean by curriculum 11 12 frameworks, don't you?
- 13 I understand what you mean by curriculum 14
- 15 Were you involved in the development of the 16 curriculum frameworks when on the commission?
- 18 MR. VIRJEE: Objection; vague and ambiguous 19 to -- he left before the 1997 frameworks. If that's what 20 you're referring to, then you should make it clear.
- 21 MS. WELCH: I think I just made it clear,
- 22 because he understood me.
- 23 MR. VIRJEE: You asked only if he understood what 24 you meant by curriculum frameworks. He answered that
- 25 question.

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education accountability areas?

2 MR. VIRJEE: Vague and ambiguous education

3 accountability and about expert to the extent you're asking

whether a -- expertise for purposes of testifying, calls for

5 a legal conclusion.

6 THE WITNESS: Are you asking for names of 7 people?

- 8 BY MS. WELCH:
- Q Yes. If -- I mean, you -- if you don't think
- that you know of any experts, you can say you don't know,
- but if you have people in mind who you think of with
- expertise in education accountability, that's what I'm 12
- 13 getting at.

14 MR. VIRJEE: Objection; vague and ambiguous as

- 15 to expertise.
- 16 THE WITNESS: Ed Haertel, Stanford University;
- 17 Eva Baker, UCLA; James Poman, emeritus UCLA; Brian Stecher,
- Gran Corporation; Dan Corrett, Harvard University.
- 19 BY MS. WELCH:
- 20 Q Any others that come to mind? I understand this
- isn't a complete list. But just asking for what you can
- recall as you sit here.
- 23 A Those are who I recall.
- 24 Okay. Thanks.
- 25 When you were on the curriculum commission, were

BY MS. WELCH: 1

2 You were involved in the development of the

3 curriculum frameworks with the commission; that's correct?

MR. VIRJEE: Objection; vague as to curriculum

5 frameworks, vague as to time.

6 THE WITNESS: I was involved in the development 7 of curriculum frameworks during the period of 1990 through 8 1995.

- BY MS. WELCH: 9
- 10 Q And which subjects were you involved in?
- 11 Α Health, physical education, visual and performing 12 arts.
- 13 Do you know when the first frameworks were -- I 14 guess I don't want to say published, but prepared, made 15 public?

16 MR. VIRJEE: Objection; vague and ambiguous as 17 to frameworks. You're talking about a specific set of 18 frameworks from a particular time period?

THE WITNESS: I don't know exact dates. Early '80s.

- 21 BY MS. WELCH:
- 22 Q Did you ever work on the history frameworks when 23 you were on the commission?

24 MR. VIRJEE: So now we're talking about any set 25 of frameworks again? We're not talking about the 1997

Page 62 Page 64

- framework? Otherwise, it's vague and ambiguous. I just don't want you to get wrong testimony if that's what you 3
 - think you're after; that's the problem.

4 THE WITNESS: The history, social science 5 framework was adopted in 1987, came up for review in 1994.

- The frameworks stayed in existence. It had some additions, 6
- 7 appendices, that were added that were part of that.
- 8 BY MS. WELCH:
- 9 O And what time frame was that?
- 10 A 1994.
- Do you consider the frameworks to be a component 11
- 12 of California's accountability system?
- 13 MR. VIRJEE: Objection; vague as to time, vague
- 14 and ambiguous as to frameworks and component.
- 15 MS. READ-SPANGLER: And accountability system.
- 16 THE WITNESS: Yes.
- BY MS. WELCH: 17
- 18 Q In what way?
- 19 They described the instructional ideals and goals
- 20 of the subject matter.
- 21 Do you think the frameworks are important?
- 22 MR. VIRJEE: Objection; vague and ambiguous as
- 23 to important, calls for speculation, incomplete
- 24 hypothetical.

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25 THE WITNESS: Yes.

- 1 Α I cannot name them nor their authors. I know that there were -- there have been studies about 3 instructional materials and about curricular approaches.
 - Could you describe the studies with any more particularity that you were thinking of?
 - A No.

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- Do you recall whether or not you're thinking of a study that looks at the issue of whether students have textbooks in their classrooms or the extent to which students may not have textbooks in their classroom or other
- MR. VIRJEE: Objection; vague and ambiguous to instructional materials and access. He also already said he can't describe the studies with any greater particularity.

THE WITNESS: Not one in particular.

16 BY MS. WELCH:

instructional materials?

- 17 Q Do you consider yourself an expert in the area of 18 testing?
- 19 MR. VIRJEE: Objection; vague and ambiguous as 20 to testing, calls for a legal conclusion, vague and 21 ambiguous as to expert.
- 22 THE WITNESS: No.
- 23 BY MS. WELCH:
- 24 Just so you know, some people do. I read articles, and a number of different books described you as

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BY MS. WELCH: 1

- 2 Q Do you think the frameworks provide teachers with 3 a useful road map to teaching the content standards?
 - In their current format, yes.
- 5 When you were a member of the commission, did the commission study whether or not students had access to 6 7 instruction materials?
- 8 MR. VIRJEE: Objection; vague and ambiguous as 9 to access, vague and ambiguous as to instruction, terms, and 10 calls for speculation.
- THE WITNESS: No. 11
- 12 BY MS. WELCH:
- 13 Q Did you view that as part of their
- 14 responsibilities of the commission?
- 15 It was not our direction. Α
- 16 At the time you were on the commission and up
- 17 until today, actually, are you aware of any studies that
- relate to access to instructional materials in California
- 19 public schools?
- 20 MR. VIRJEE: Objection; vague and ambiguous as to access and instructional materials, and also vague and 21
- 22 ambiguous as to studies.
- THE WITNESS: I'm aware that there are studies. 23
- 24 BY MS. WELCH:
- 25 What studies are you aware of?

an expert, so you should hear that. 1

> MR. VIRJEE: I guess if there's a question pending, he'll answer it.

3 4 MS. WELCH: There's not.

5 BY MS. WELCH:

- Q Do you have specialized knowledge of California's use of testing?
- 7 8 MR. VIRJEE: Objection; vague and ambiguous as 9 to California's use of testing and also vague and ambiguous
- 10 as to specialized knowledge. It's overbroad. When you say 11 California's use, you mean state? Each individual?
- Districts? State? Schools? 12
- 13 MS. WELCH: I think testing's pretty
- 14 self-explanatory.
- 15 MS. READ-SPANGLER: It's very broad.
- 16 BY MS. WELCH:
- Q Do you know what I mean by standardized test? 17
- 18 MR. VIRJEE: You have no idea --
 - MS. READ-SPANGLER: That's not what you said.
- 20 MR. VIRJEE: You have no idea what she means by
- 21 anything. Please remember that.
- 22. THE WITNESS: I don't have any idea what you 23 mean.
- 24 MS. READ-SPANGLER: But that also wasn't what
- your question was. You didn't refer to standardized test.

Page 66 Page 68 1 And the question is? 1 BY MS. WELCH: A 2 That was very good at answering the exact 2 I'm just trying to ask a general question, and 3 question posed. 3 maybe I shouldn't do that and I should be more specific. Do 4 When I say testing, do you have an idea in mind you have -- when you were on the committee looking at the 5 of what I'm talking about? 5 CAP --MR. VIRJEE: The what? 6 MR. VIRJEE: Objection; calls for speculation 6 7 what you are talking about. 7 BY MS. WELCH: 8 THE WITNESS: No. 8 Q Cap, C-A-P, test. Do you have an opinion on that 9 BY MS. WELCH: 9 particular test and whether it was a good test for 10 Q Do you want me to define testing? 10 California to be using? Yes, I had an opinion. 11 Α Please. 11 12 What was your opinion? 12 Okay. I'm talking about California's use of 0 standardized tests which would include, you know, in the 13 Α That it was a good measure of reading and 13 past the SAT-9 -- why don't we just call it the STAR 14

16 Α Yes. 17 0 Do you think you have specialized knowledge of the STAR program? 18 MR. VIRJEE: Objection; vague and ambiguous as 19 20 to specialized knowledge.

21 THE WITNESS: I have knowledge of the STAR 22 program.

23 BY MS. WELCH:

24 Q Do you have -- were you on any advisory

program? Does that make sense?

committees relating to California's use of standardized

mathematics.

15 Did you have any concerns about the test? 16 MR. VIRJEE: Objection; vague and ambiguous as 17 to concerns.

THE WITNESS: The CAP test did not assess 18 19 history, social science or science content knowledge.

20 BY MS. WELCH:

21 Did you think that was a negative, that it didn't 22 assess those things?

23 MR. VIRJEE: Objection; vague and ambiguous as 24 to negative.

THE WITNESS: Thought it was an incomplete.

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tests? 1

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Α Yes.

3 Which advisory committees were you on? Q

In 19 -- early 1990s, advisory committee for the

5 California Assessment Program, advisory committee for the 6

California Learning Assessment System, and advisory 7 committee for the Golden State Examination System. And

8 under STAR, I was a member of the review committee for

the -- for the contract proposals in selecting a norm

10 reference test for STAR.

11 Q In terms of California's reliance on a particular test as the basis for the STAR program, given your 12 13 experience over time, do you think that the current test is an improvement over past tests that you were on the

15 committee and were involved in analyzing? 16

MR. VIRJEE: Objection; vague and ambiguous as to current test, which test you're talking about, vague and ambiguous as to improvement, also vague as to time.

19 MS. READ-SPANGLER: Do you mean the CAT-6?

20 MS. WELCH: Yeah.

MS. READ-SPANGLER: Just say the CAT-6.

22 THE WITNESS: Are you referring to the current

23 version of STAR?

24 BY MS. WELCH:

25 Q Yes. BY MS. WELCH:

Q Were there any other aspects of that test that

3 you thought were lacking?

MR. VIRJEE: Objection.

5 BY MS. WELCH:

Q Or that you would have liked -- you had said that 6 you thought it was a good measure of reading and mathematics

as a general view. Do you -- and then I asked you if you

have any concerns. And you said that there were two things

10 that it didn't assess. Did you have any other concerns --

11 and if concerns isn't the right descriptor, I can ask the

question. Was there anything else about that test that you 12

13 would have liked to have seen changed?

> A No.

For what time frame was the CAP test administered 15 if you recall? 16

Α Vaguely, late '80s to early '90s.

Q And what test replaced the CAP test?

California Learning Assessment System. A

20 And did you have particular views on that test? 21 MR. VIRJEE: Objection; vague as to time.

THE WITNESS: Yes. 22

23 BY MS. WELCH:

24 What were your views?

25 It was an improvement over the CAP test.

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Page 72

- 1 Why was it an improvement?
- 2 A Included student constructive responses and
- 3 history, social science and science.
- 4 Q Why did you think that including student 5 constructive responses was an improvement?
- 6 A Because it provided students opportunities to 7 show different modalities of their knowledge.
- 8 And do you think that's important?
- 9 Α Yes.
- 10 Q Why is that?
- A Provides a fuller, more robust picture of student 11 12 performance.
- 13 Q Focusing on your current position, what are the 14 responsibility -- what are your responsibilities as deputy superintendent? 15
- A Massive. Particularly? 16
- 17 MR. VIRJEE: Leecia, here at this point, I want
- to make sure that it's clear and the record's clear that
- Mr. Flores' predecessor, Paul Warren, was deposed for three 19
- 20 full days, and a lot of that had to do with the -- what the
- 21 responsibilities of that position are and the structure of
- 22 the department and what his obligations and tasks were in
- 23 that position. So I'm hoping we're not going to retread all
- that and because you've already had the person here in the
- position. So I just want to make sure that's correct.

- 1 Do you have knowledge of a shift in the structure 2 of this division?
 - Α I don't understand the question.
 - I'm sorry. That's not a good question.

5 Are you aware that -- I mean, you don't have to 6 believe me, but I could point you to the depo transcript 7 page. But are you aware that the division was reporting

8 directly to Scott Hill at one point?

- 9 Α Yes.
 - 0 And do you know when that shift occurred?
- 11 Α
- 12 Okay. Do you have an understanding of why the
- 13 school and district accountability branch is -- was shifted from a direct report to Scott Hill to a report to you? I'm 14
- just asking if you have any knowledge of that, the reasons 15
- 16 for that shift. 17

MS. READ-SPANGLER: And the fact that Scott 18 Hill's no longer with the department.

MS. WELCH: Okay.

MR. VIRJEE: Objection; calls for.

21 MS. WELCH: The position --

MR. VIRJEE: I'm sorry. Objection; calls for

23 speculation, lacks foundation. He said that it reported to 24 him when he started the job.

25 MS. WELCH: I know what he said.

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1 MS. WELCH: I don't have any intention to

2 retread, but if I ask the question how are your

3 responsibilities different from Mr. Warren's, I don't think

Mr. Flores would be able to respond.

MR. VIRJEE: I agree with that.

6 BY MS. WELCH:

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- So what are your responsibilities?
- 8 A I have four divisions that report to me,
- standards and assessment, policy and evaluation, school and 9
- 10 district accountability, data management. 11
- Q Do you have any knowledge of -- I'm just going to give you a little bit of background here. When we deposed 12
- 13 Mr. Warren on the third day of his deposition, he told us
- that this school and district accountability branch had
- shifted from being under his purview to reporting directly
- to Scott Hill. Do you have any knowledge of that shift and 16
- when it may have shifted back to be in the structure that 17
- 18 you just described?
- 19 MR. VIRJEE: You don't have to assume anything 20 that Paul said. She's just wants to know when that came
- 21 under your purview again.
- 2.2. THE WITNESS: It came under my purview when I
- 23 agreed to accept Superintendent O'Connell's appointment in January of 2003. 24
- BY MS. WELCH:

BY MS. WELCH:

2 Q I'm just wondering if you have any knowledge of 3 why the shift occurred.

4 It was by direction of the superintendent and 5 chief deputy superintendent.

- So it's your understanding that Superintendent 6 7 O'Connell made the decision to restructure that reporting 8 structure?
 - A Correct.
- 10 Who is in Scott Hill's position -- the position
- 11 that Scott Hill used to have?
- 12 MR. VIRJEE: Objection; assumes facts not in 13 evidence and also vague and ambiguous as to Scott Hill's
- 14 position.

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- BY MS. WELCH: O Are you familiar with Scott Hill?
- I know Scott Hill. 17 Α
- 18 Q Does he work for the department?
 - A No.
- 20 Do you know who, if anyone, replaced him?
- 21 MR. VIRJEE: Objection; vague and ambiguous as 22 to replace.
- 23 THE WITNESS: Gavin Payne is the Chief Deputy
- 24 Superintendent and in his capacity takes on many of the
- responsibilities that were previously assigned to Scott

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Hill. 1

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- 2 Okay. Thank you. I couldn't remember what his Q 3 name was.
- 4 MS. READ-SPANGLER: Can we take another break?
- 5 MS. WELCH: Sure.
- MS. READ-SPANGLER: Thanks. 6

(Recess.)

- 8 BY MS. WELCH:
- 9 Q So before I asked you about the programs of the 10 different divisions that you testified your position is responsible for managing, I wanted to ask you if you have
- 12 any knowledge about the lawsuit that I think Superintendent
- 13 O'Connell may be filing regarding the budget. Does that
- 14 sound familiar?
- 15 A I have no particular knowledge. I just have a 16 general understanding that something's going to happen today. 17
- 18 Q Is there anything about that lawsuit that you can 19 discuss, or is it information that you believe is
- confidential or cannot be disclosed for whatever reason?
- 21 I don't have anything to share other than what I 22 just said.
- 23 You don't know that something's going to happen
- today? Do you know if it's being filed by the
- superintendent versus the department?

- test, contract for the California high school proficiency
- examination. We have contractual obligations for the
- 3 general education diploma, and with the U.S. Department of
- Education for the national assessment of educational
- 5 progress, and we're completing our contract with the Golden
- 6 State Examination System.
 - Do you have an estimate of how many department employees worked for that -- work under that program?

9 MS. READ-SPANGLER: Division?

10 MR. VIRJEE: Which program?

BY MS. WELCH: 11

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- Division. The standard and assessment division.
- 13 An estimate. I'm visually counting.
- 14 Approximately, 30.
- 15 What did you mean -- I can't remember your exact
- 16 verb -- but when you said, I think, managing the contracts 17 the department awards as part of the assessment system as
- being the goal of that division. What did you mean by 18
- 19 managing the contracts?
 - That division exists because each of the
- 21 assessments that I named are in statute, and so in order to
- enact that statute and implement the assessment that's
- 23 defined with each of those statutes, the State awards a
- 24 contract to an independent contractor, and the department
- oversees them -- oversees and monitors that contract to

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- 1 MR. VIRJEE: Objection.
- 2 THE WITNESS: I don't know.
- 3 MR. VIRJEE: Calls for speculation lacks
- foundation. He's told you he doesn't know anything.
- 5 BY MS. WELCH:
- Q Okay. Let's start with the standards and 6
- 7 assessment program. What are the goals of the standards and 8 assessment program?
- 9 MR. VIRJEE: Objection; asked and answered in
- 10 Paul Warren's deposition, exactly the same question in
- exactly the same area. 11
- MS. WELCH: That was two years ago. 12
- 13 BY MS. WELCH:
- 14 Q So could you describe the current goals?
- 15 MR. VIRJEE: Objection; vague and ambiguous as 16 to goals and objectives and standards.
- THE WITNESS: The standards and assessment 17
- division is responsible for managing the contracts that the
- 19 department awards as part of its state data assessment
- 20 system.
- BY MS. WELCH: 21
- 22 And what are those contracts currently?
- 23 Contract for standardized testing reporting,
- contract with California high school exit examination,
- contract for the California English language development

- Page 77
- ensure that it is implemented across the state. Is that the only goal that you can think of that division?
- 4 MR. VIRJEE: Objection; vague and ambiguous as 5 to goal, calls for speculation.
- THE WITNESS: No. 6
- 7 BY MS. WELCH:
- 8 What are its other goals?
- 9 Other than ensuring the implementation of and
- 10 meeting the intent of the statute?
- 11 0
- 12 A That the assessment system has no flaws, that it
- 13 is -- that it meets the intent of it each of its pieces of
- legislation. 14
- 15 Q Anything else?
- 16 Α
- 17 So if I asked you what the programs of that
- 18 division were, would your answer basically be the same
- 19 focusing on the particular contracts that it's in charge of
- 20 monitoring?

21

- A Yes.
- 22 What are the programs currently of the policy and 23 evaluation division?
- 24 MR. VIRJEE: Objection; vague and ambiguous as
- to programs.

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- 1 THE WITNESS: The Department of Education just
- 2 announced reorganization and moved as part of that the
- 3 policy and evaluation office consists of three units, the
- 4 wards unit, the epic --
- 5 BY MS. WELCH:
- 6 Q I'm sorry?
- 7 A E-P-I-C. And the research and analysis unit.
- 8 Q Do you know if the reorganization is reflected in
- 9 any document?
- 10 A The organizational chart that's posted on the
- 11 Department of Education website.
- 12 Q Do you have an understanding of what the units
- 13 had been before the reorganization on Monday?
- 14 A Yes.
- 15 Q What were they?
- 16 A The awards unit, epic unit, the research and
- 17 evaluation unit and analysis unit.
- 18 Q Just general analysis?
- 19 A Uh-huh.
- 20 Q So did the research and evaluation unit and the
- 21 analysis unit essentially come together into one unit?
- 22 A Correct.
- 23 Q Do you have an understanding of why those two
- 24 units came together?
- 25 A Yes.

- 1 in your branch based on the Department of Finance's
- 2 recommendations?
- 3 A No.

7

8

- 4 Q Are you aware of any other -- any reorganization
- 5 in other parts of the department based on the Department of
- 6 Finance's recommendations?
 - A Yes.
 - Q What are you recalling?
- 9 MR. VIRJEE: Objection; calls for speculation,
- 10 lacks foundation.
- 11 THE WITNESS: The Department of Education just
- 12 announced its reorganization on Monday. In response to
- 13 this, others because of the direction of Superintendent
- 14 O'Connell.
- 15 BY MS. WELCH:
- 16 Q Can you describe any other aspects of the
- 17 reorganization other than what you've already talked about
- 18 with the three units under the policy and evaluation
- 19 division?

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- 20 A In my branch, in the assessment and
- 21 accountability, branch, yes.
 - Q What are those?
- 23 A In school and district accountability, a
- 24 combining of the English learning monitoring unit and the
- 25 Comite follow-up unit. In school and district

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- 1 Q Why is that?
- 2 A To meet the direction of the Department of
- 3 Finance's edict to reduce spending, consolidate.
- 4 Q Was this edict memorialized in a document?
- 5 A Yes.
- 6 Q Do you know if this is something that's on the
- 7 website?
- 8 A Don't know.
- 9 Q Do you have a copy of it?
- 10 A Not with me.
- 11 Q But in your office or someplace accessible to
- 12 you?
- 13 A Yes.
- 14 Q Do you recall where?
- 15 A It's on my desk.
- 16 Q Okay. Do you have -- do you know when this
- 17 document was prepared?
- MR. VIRJEE: The document for the Department of
- 19 Finance?

21

- MS. WELCH: Yeah.
 - THE WITNESS: Exact date, no.
- 22 BY MS. WELCH:
- 23 Q Just general estimate. This year?
- A Within the past month.
- Q Okay. Are you aware of any other reorganizations

- 1 accountability division, a transfer of the consolidated
- 2 applications unit from school and district accountability to
- 3 data management, the acquisition of data management or the
- 4 addition of data management to assessment and accountability
- 5 branch from finance branch. In school and district
- 6 accountability, the addition of Title I unit.
 - Q I don't know if you're finished with your answer,
- 8 but let me ask you a question about the Title I unit.
- 9 A Excuse me. I'm just thinking to make sure that I
- 10 give you a complete description and I didn't omit anybody.
- 11 Q Okay. Then I'll give you a minute before I ask
- 12 any more questions.
- 13 A That's all.
- 14 Q And we're talking specifically about your branch
- 15 right now, correct?
 - A Correct.
- 17 Q Do you have an understanding of reorganizations
- 18 in other branches?
- 19 A Yes.
- 20 Q Could you -- could you describe those changes to
- 21 me?
- MR. VIRJEE: Objection; calls for speculation,
- 23 lacks foundation.
- 24 THE WITNESS: Not well.
- 25 BY MS. WELCH:

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- 1 Could you give me a general description?
- 2 A combining of -- in curriculum and instructional
- 3 branch, a combining of units; within school improvement
- division, a combining of units; within specialized programs
- 5 division, a combining of some programs -- excuse me -- some
- 6 program units within the finance division -- or finance
- 7 branch.
- 8 Q Are you finished?
- 9 Yeah, I'm finished.
- 10 You -- I know you said that the org chart would Q
- reflect these reorganization -- this new -- this reorganized
- 12 structure. Are there any other item -- other documents that
- 13 describe the changes?
- 14 MR. VIRJEE: Objection; calls for speculation,
- lacks foundation. 15
- 16 BY MS. WELCH:
- 17 Q That you're aware of?
- There's an accompanying internal memo from 18
- 19 Superintendent O'Connell explaining the general principles
- 20 behind the reorganization.
- 21 Do you know if that document is on the CDE
- 22 website?
- 23 A I don't know.
- 24 \square Do you have a copy of that document? Q
- 25 Yes.

- No; that's okay. I'm fine.
- 2 Do you have a sense of how many staff members are going to be in the combined unit? And by combined, I mean 3
- EL unit and Comite unit. Does it have a name, a new name,
- 5 so I can just use it as shorthand?
- 6 I don't know if we've named it.
- 7 Okay. Can I just call it the EL unit?
 - Α Sure.

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- 9 Okay. Do you have a sense of how many staff 10 members are going to be part of this unit?
 - Approximately, 25.
- 12 You mentioned one of the reasons for combining
- 13 the unit is because the department had not been able to fill
- 14 certain positions; is that correct?
 - MR. VIRJEE: His testimony speaks for itself.
- THE WITNESS: One consideration. 16
 - BY MS. WELCH:
- Q And so do you know if there has been a reduction 18
- 19 in the number of positions slotted for the combined unit?
- 20 MS. READ-SPANGLER: Objection; vague and
- 21 ambiguous.
- 22 BY MS. WELCH:
- 23 As compared to the number of positions that were
- 24 in the two units when they were separate?
- 25 When they were separate, it was prior to the

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- 1 Would that be on your desk as well? Q
- 2
- 3 Do you have an understanding of why the --Q
- focusing specifically on the school and district
- 5 accountability division, do you have an understanding of why
- the EL monitoring unit and the Comite follow-up unit were 6
- 7 merged?
- 8 A Yes.
- 9 What is that understanding?
- 10 Due to budget constraints, due to the difficulty
- in filling vacancies, as well as the need to meet the intent
- of the vacated Comite de Padres case with providing both
- 13 monitoring and technical assistance with those two units for
- 14 a greater efficiency.
- 15 Is it your understanding that the department
- 16 intends to continue to meet the -- the monitoring components
- 17 of the Comite compliance even though it's been vacated?
- 18 MR. VIRJEE: Objection; calls for a legal
- 19 conclusion, calls for speculation, lacks foundation.
- 20 MS. READ-SPANGLER: And it may call for
- 21 attorney-client privilege information.
- THE WITNESS: As best we can with available 22
- 23 resources.
- 24 BY MS. WELCH:
- 25 Want to take a break for a second?

- 1 governor's edict about vacancies.
 - 0 Could you be more specific about the governor's edict?
- 4 The governor's edict of last week was to freeze 5
- hiring and to vacate the vacancies. 6 So if I'm understanding you correctly, the
- 7 Comite -- was it the Comite unit that had the vacancy or the
- 8 EL monitoring unit or both?
 - Α Both.
- 10 So they both had vacancies, and because there's a
- hiring freeze, it made sense to combine the unit because 11
- 12 those positions couldn't be filled at this point; is that --
- 13
- I'm trying to just understand.
- 14 MR. VIRJEE: That misstates his testimony. He's
- 15 already said that was one component in the decision to 16 collapse the units.
- 17 THE WITNESS: Right, that was one component in 18 the decision.
- 19 BY MS. WELCH:
- 20 Q I understand. I'm just trying to have a better 21 understanding of that component.
- 22 So let's start again. Do you know how many
- 23 positions had been slotted for the EL monitoring unit total?
- 24 MR. VIRJEE: Objection; vague as to time.
- 25 BY MS. WELCH:

Page 86 Page 88 Prior to this merger. 1 Q without looking at my personnel chart. There are other positions. The consultants are the positions that go out to 2 Exactly, no. 3 Q Do you have an estimate? 3 the school districts to do the oversight. 4 A Roughly, nine consulting positions. 4 MR. VIRJEE: She's just asking you a question, 5 5 Q And were any of those vacant? Geno, which is how many positions were there total. If you 6 MR. VIRJEE: Objection; vague as to time. 6 can answer it, that's fine. If you can't, you tell her you 7 7 BY MS. WELCH: can't answer. 8 Q Prior to the merger. 8 THE WITNESS: I can't give you an exact number 9 Yes. 9 without looking at my organizational chart. 10 10 Do you know how many? BY MS. WELCH: MR. VIRJEE: Objection; calls for speculation, Q Do you have an estimate of how many positions 11 11 were left in the merged two units? 12 lacks foundation. 12 13 THE WITNESS: Approximately, two. 13 MR. VIRJEE: If you can estimate, please do, but I 14 BY MS. WELCH: 14 don't want you to guess or speculate. Q And do you know how many -- do you have an 15 THE WITNESS: No. 15 16 estimate for how many positions there were under the Comite 16 BY MS. WELCH: 17 unit? 17 Q Okay. Let's go back. Do you have an estimate of the total number of individuals that were in the EL 18 Α Approximately, ten -- ten identified in the court 18 19 order. 19 monitoring unit before the merger? 20 Q And do you know how many of those were filled? 20 MR. VIRJEE: Objection; asked and answered. 21 THE WITNESS: Yes. 21 I'm sorry? 22 Q Do you know how many of those positions were 22 BY MS. WELCH: 23 vacant? 23 O What is that estimate? 24 Approximately, two. 24 A Approximately, 15. Α 25 So I'm a little confused, because if the -- if 25 And you've already testified that nine of those Page 87 Page 89 one of the goals was to -- well, let me go back. were consultants approximately; is that correct? 1 MR. VIRJEE: Testimony speaks for itself, asked 2 So if you total up those two -- the positions in 2 3 3 those two units, you've got 19, and you testified -and answered. 4 MS. READ-SPANGLER: 19? 4 THE WITNESS: Correct. 5 BY MS. WELCH: 5 BY MS. WELCH: Q Of the 15 total, do you recall how many vacancies 6 O 19 positions. 6 7 MS. READ-SPANGLER: Consultant positions. 7 there were before the merger? 8 MS. WELCH: Okay. 8 Α No. 9 MR. VIRJEE: He's also indicated these are just 9 MS. READ-SPANGLER: I'm also going to refer you 10 10 estimates, not specific. to Peter Dibble's deposition.

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BY MS. WELCH: 11 12 Q Are there other positions in that unit besides 13 consultants? 14 Α Yes. 15 Okay. What are those? I didn't ask the right question. How many total positions were in the EL monitoring unit if you have an estimate? 17 18 MR. VIRJEE: Prior to consolidation? 19 BY MS. WELCH: 20 Q Prior to consolidation.

MS. READ-SPANGLER: Is what you really want to

know -- do you want to know how many positions were lost?

that would be a good shortcut.

MS. WELCH: Well, if he has that information,

THE WITNESS: It's difficult for me to answer

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A No.

MS. READ-SPANGLER: I'm also going to refer you to Peter Dibble's deposition.

MS. WELCH: Okay. Did we cover this? I know this just occurred. I haven't read the transcript of this.
Has this been covered?

MS. READ-SPANGLER: Well, he covered his staff. I can't swear that he covered how many vacancies he had. You could certainly get a better idea of the number of staff.

BY MS. WELCH:

Q Do you know if the reduction in positions is reflected in a document?

A Ask the question again.

MR. VIRJEE: Vague and ambiguous as reflected in a document.

BY MS. WELCH:

Q Well, understandably, you don't remember the

Page 90 Page 92

- 1 -exact numbers on all these things, and I can understand why.
- 2 And I'm wondering if there was a document that would refresh
- 3 your recollection.
- 4 MR. VIRJEE: Calls for speculation of what might 5 refresh his recollection.
- 6 THE WITNESS: The organizational chart of the
- 7 Department of Education.
- 8 BY MS. WELCH:
- 9 Q Does the organizational chart have the exact
- 10 number of positions under each unit?
- 11 A Correct.
- 12 O Does it reflect vacancies as well?
- 13 A My version does. I don't know if the public
- 14 version does.
- 15 Q Okay. As a general matter, I take it there
- 16 was -- if you compared the total number of potential
- 17 positions for the EL monitoring unit and Comite unit before
- 18 the merger, there's been a reduction after the merger; is
- 19 that correct?
- 20 A Correct.
- 21 Q And I've asked you before if you had an estimate
- 22 for what that reduction was, and you've said that you don't
- 23 have an estimate.
- MR. VIRJEE: Objection; asked and answered.
- 25 BY MS. WELCH:

- 1 current intentions in terms of EL monitoring?
- 2 MR. VIRJEE: Objection; vague and ambiguous as 3 to EL monitoring, also calls for speculation.
- 4 BY MS. WELCH:
- 5 Q What I mean by that -- I've read the Comite
- 6 compliance documents, and I've read a number of renditions
- 7 of them. And it's very specific. The requirements are very
- 8 specific. And I'm wondering if since the department --
- 9 since that plan has been vacated if the department intends
- 0 to or has created another document that encapsulates what
- 11 the department intends to do in terms of monitoring.
- 12 A No
- 13 Q In talking about the changes under your branch, I
- 14 believe you also said that data management was moving to the
- 15 accountability branch from the finance branch; is that
- 16 accurate?
- 17 A Right.
- MR. VIRJEE: Objection; asked and answered. His
- 19 testimony speaks for itself.
- 20 BY MS. WELCH:
- 21 Q Do you have an understanding of why that change
- 22 is occurring?
- 23 A Yes
- 24 Q What's that understanding?
- 25 A Efficiency.

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- 1 Q Just so that I can move on; is that correct?
- 2 A Correct.
- 3 Q Okay. When I asked you if the unit intended to
- 4 follow the requirements of the Comite consent decree even
- 5 though -- I guess Comite compliance plan even though it's
- 6 been vacated, you said as best we can with available
- 7 resources, something to effect. I'm just wondering if you
- 8 could -- if you have -- if you could describe to me what you
- 9 mean by, As best we can, if you could be a little more 10 specific.
- 11 MR. VIRJEE: Objection; calls for speculation, 12 lacks foundation, vague as to time.
- 13 THE WITNESS: We'll provide the monitoring the
- 14 EL unit continued to do as well as the technical assistance
- 15 that the Comite unit provided.
- 16 BY MS. WELCH:
- 17 Q And is there something that you're no longer
- 18 going to do?
- 19 MR. VIRJEE: Objection; calls for speculation,
- 20 lacks foundation.
- 21 BY MS. WELCH:
- 22 Q You don't have in mind aspects of the plan that
- 23 will not be followed at this point?
- 24 A Correct.
- Q Is there a document that would reflect the unit's

- 1 Q Anything else? 2 A Better use of th
 - A Better use of the personnel and resources.
- 3 Q I believe you also said that Title -- that school
- 4 and district accountability division was going to be getting
- 5 a Title I unit: is that correct?
- 6 A Correct.
 - MR. VIRJEE: Objection. His testimony speaks
- 8 for itself: asked and answered.
- 9 BY MS. WELCH:
- 10 Q Is that unit coming from another division of the
- 11 department or being merged from another division?
- 12 A It's coming from another division, another
- 13 branch.

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- Q Where is it coming from?
- 15 A Curriculum and instructional leadership branch,
- 16 specialized programs division.
- 17 Q Do you have an understanding of why that change
- 18 is occurring?
 - A Yes.
- Q What's that?
 - A Because the State's requirements under No Child
- 22 Left Behind are that indicated schools meet adequate yearly
- 23 progress, and Title I schools have a particular series of
- 24 requirements should they not as to better monitor those
- 25 Title I schools.

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- 1 Q Do you have an understanding of why the
- 2 reorganization you described in the other branches are
- occurring? And I'm asking the general question, because if
- 4 you -- I know those aren't your branches. So if you don't
- 5 have information, then I won't go into them. But if you do
- 6 have general understanding, then I will.
- 7 A No.
- 8 Q Do you know when these things, these
- 9 reorganizational changes, are going to be put into effect?
- MR. VIRJEE: Objection; vague and ambiguous as to put into effect and asked and answered.
- 12 THE WITNESS: Announced on Monday, July the
- 13 14th. Operational budget-wise effective July 1.
- 14 BY MS. WELCH:
- 15 Q All right. So I think we started down this road
- 16 when I was talking with you about the policy and evaluation
- 17 division and we were discussing the programs under that
- 18 division. You testified that there were three units, the
- 19 awards unit, the epic unit and the research and analysis
- 20 unit. And I just want to ask you what are the current
- 21 programs of the awards unit.
- MR. VIRJEE: Objection; vague and ambiguous as
- 23 to programs, assumes facts not in evidence.
- 24 THE WITNESS: Teacher of the Year Program,
- 25 California Distinguished Schools, NCLB, Blue Ribbon Schools,

- BY MS. WELCH:
- Q Okay. So do you have an understanding of whether the monetary awards are going to be -- are on the chopping block, basically?
- MR. VIRJEE: Objection; vague and ambiguous as to chopping block, calls or for speculation, lacks
- 7 foundation.

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- 8 THE WITNESS: My belief -- my understanding is 9 that they won't be funded -- the financial awards won't be 10 funded.
- 11 BY MS. WELCH:
- 12 Q Could you describe for me what the other type of 13 award is besides the financial award?
- 14 A Nonmonetary award.
 - Q What does that mean?
- 16 A Schools are still recognized as meeting their 17 growth targets.
- 18 Q So they get, like, a ribbon or something?
- 19 A A logo. They get recognition. It's also one of
- 20 the requirements in the California Distinguished Schools
- 21 criteria for acknowledgement of -- it's one of the criteria
- 22 in that evaluation.
- 23 Q Thanks.
 - What are the programs in the epic unit? Could
- 25 you tell me what epic stands for?

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- 1 Milken Foundation Award, Christa McAuliffe Award, PSAA
- 2 Award.

6

7

- 3 BY MS. WELCH:
- 4 O What is the PSAA Award?
- 5 A In statute --
 - MR. VIRJEE: What does that stand for?
 - THE WITNESS: Public School Accountability
- 8 statute requires for there to be an awards program.
- 9 BY MS. WELCH:
- 10 Q Okay. And you're referring to the awards for
- 11 schools that meet their growth targets?
- 12 A Correct.
- 13 Q Okay. Are schools receiving such awards? Did
- 14 schools receive such awards this past year?
- 15 A Yes
- O And will they be receiving awards for next year?
- 17 In other words, is this -- are the awards fully funded?
- 18 MS. READ-SPANGLER: Objection; calls for
- 19 speculation.
- 20 MR. VIRJEE: Vague and ambiguous.
- 21 MS. READ-SPANGLER: They don't have a budget
- 22 yet.
- 23 THE WITNESS: The Public School Accountability
- 24 Act, Governor's Performance Awards consist of monetary and
- 25 nonmonetary awards.

- A No.
- Q Okay. What are the programs?
- 3 A That unit --
 - MR. VIRJEE: Vague and ambiguous as to program.
- 5 THE WITNESS: That unit is responsible for
- 6 creating the Academic Performance Index reports annually and
- 7 by requirement under No Child Left Behind, the adequate
- 8 yearly progress report annually as well as also responsible
- 9 for providing the data that make up the School
- 10 Accountability Report Cards as required under Prop. 98 and
- 11 the NCLB.
- 12 BY MS. WELCH:
- Q Do you know how many positions are involved in analyzing the data that's required for the School
- 15 Accountability Report Cards?
- MR. VIRJEE: Objection; vague and ambiguous as
- 17 to analyzing data, asked and answered at Paul Warren's
- 18 deposition, asked and answered in other depositions from the
- 19 heads of those divisions. He's repeating the same
- 20 information over.
- 21 BY MS. WELCH:
- Q See, that's exactly why I'm asking the question,
- 23 because when Paul Warren talked about the School
- 24 Accountability Report Cards, he testified that the
- 25 department had recently added two positions who would be

Page 98 Page 100

responsible for monitoring SARC data and I'm wondering if those positions were filled and you know if --2

First of all, do you know if those positions 3

4 were filled?

5 MS. READ-SPANGLER: Objection; calls for 6 speculation. How would he know if they were filled? I 7 don't know --

8 MR. VIRJEE: He doesn't know what positions Paul 9 Warren's referring to.

10 MS. READ-SPANGLER: I don't know how he could 11 answer that.

BY MS. WELCH: 12

13 Q Do you have an understanding of how many positions under this unit are responsible for focusing on 15 SARC?

16 THE WITNESS: No.

MR. VIRJEE: Objection; vague and ambiguous,

18 calls for speculation.

BY MS. WELCH: 19

17

3

20 Q Do you have any sort of estimate?

21 MR. VIRJEE: I don't want you to guess.

22 THE WITNESS: At least two.

23 BY MS. WELCH:

24 Q Why do you say at least two?

25 I believe that there were some discussions about 1 The combining of the research and analysis unit 2 and the -- right, yes, I do.

0 Okay. What are the responsibilities of this unit?

5 Evaluation -- that combined unit now has Α

6 responsibilities for conducting data simulations upon

request, of evaluating programs that are in existence for

8 which statute requires evaluation such as the II/USP

9 and High Priority Grants Program. 10

Anything else?

It has oversight in the Reading First evaluation.

That's all I can think of. 12

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13 Q Okay. What do you mean by data simulations upon 14 request?

15 A I mean that they do -- they conduct data analysis given certain hypothetical positions which the State Board 16 of Education would like to consider. 17

18 So is the Board of Education the only entity that 19 would be making these requests to the unit?

A It could also come from technical design group of 20 21 the public school -- the advisor committee of the Public

22 School Accountability Act.

23 Q For shorthand, is that -- is that group called

the -- I'm blanking on the name now. The PSAA Technical

Advisory Committee?

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reporting requirements for NCLB, and in discussions about

the whole reorganization, we had talked about people. I can think of people. I could not name them for you, but I could

think of organizationally on the chart.

5 Q Do you know if there are less than five?

MR. VIRJEE: Objection; calls for speculation, 6

7 lacks foundation.

8 THE WITNESS: In the epic unit?

9 BY MS. WELCH:

10 Q Yeah.

11 No. not less than five.

Do you have a range of people, number of people? 12 0

13 Α More than six, fewer than 20.

14 Other than the API reports and the NCLB, AYP

report and this SARC data analysis, are there any other --15 does the epic unit have any other responsibilities? 16

MS. READ-SPANGLER: That you know of? 17

18 THE WITNESS: I can't recall.

BY MS. WELCH: 19

Q What are the current responsibilities of the 20

21 research and --

25

Is it now called research and analysis or 22.

23 research and evaluation?

24 A Might be all three.

Q Okay. You know what I'm talking about, correct?

MR. VIRJEE: I don't know if that's any

2 shorthand.

3 MS. READ-SPANGLER: I don't know if that was

4 shorthand.

5 BY MS. WELCH:

Also called the technical design group, the same 6 0 7 entity?

8 Same entity.

9 Does that group still have regular meetings? Q

10 A

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11 Do you know how often they meet?

MR. VIRJEE: Objection; calls for speculation,

13 lacks foundation.

THE WITNESS: No.

15 BY MS. WELCH:

16 Q The reason I'm asking is because the minutes

for - many of the meetings are available on the website, but 17 I -- my best recollection is most recently they've only been

19 available sporadically, and I don't know if it's because the

20 committee is meeting less often or if the committee has made

21 the decision not to make those minutes publically available

22 on the website. Do you have any knowledge of that?

They're meeting less often.

24 Okay. Is it your understanding that they are --Q

25 they are continuing to make the minutes from the meetings

Page 102 Page 104

- 1 that do occur available on the website?
- 2 A Yes.
- Q Could you describe to me what you mean by certain 4 hypothetical positions?
- 5 A The board just recently considered options for
- 6 the inclusion of content standards results from the STAR
- 7 science test. They had to make some decisions about what
- 8 might be the outcome should they award a certain content
- 9 percentage value to the overall API.
- 10 Q And so that was something that this unit looked 11 into: is that correct?
- 12 A Correct.
- Q Can you think of any other recent simulations
- 14 that they did?
- 15 A Sure.
- 16 Q What are those?
- 17 A They would run projections based on requirements
- 18 under NCLB for schools making their annual measurable
- 19 objective targets.
- 20 Q Anything else?
- 21 A Other simulations related to both API and AYP
- 22 requirements.
- 23 Q When they -- when they do these simulations, do
- 24 they prepare reports on them?
- MR. VIRJEE: Objection; calls for speculation,

- 1 of HPSG underway by that unit?
- 2 A Yes.
 - Q And could you describe that evaluation?
- 4 A No

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- 5 Q Do you have any understanding of when it will be 6 completed?
- 7 MR. VIRJEE: Objection; calls for speculation,
- 8 lacks foundation.
- 9 THE WITNESS: I believe by the end of the first 10 term for cohort one of the High Priority School Grant
- 11 Program.
- 12 BY MS. WELCH:
- 13 Q Do you know if there is a description of this 14 evaluation available on the CDE website?
 - A I don't know.
- 16 Q How are you aware that this evaluation is 17 occurring?
- 18 A Because it's required within the statute.
- 19 Q Do you know which entity --
- This evaluation being outsourced or is it
- 21 happening internally?
 - A I believe it's happening internally.
- Q Do you know who's doing it?
 - A Which employees are assigned to it specifically?
- 25 No.

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lacks foundation.

THE WITNESS: When it's a directive from the

- 3 Board of Education, it's usually -- it's captured in an
- 4 attachment for the items that are provided at the state
- 5 board meetings.
- 6 BY MS. WELCH:
- 7 Q What about if it's for the PSAA Advisory
- 8 Committee?

1

- 9 A It would be captured in reports that are
- 10 presented to the PSAA Advisory Committee as a
- 11 recommendation. You'll find those captured on the web.
- 12 Q You talked about one of their responsibilities
- 13 being evaluating programs that are in existence such as
- 14 II/USP and HPSG; is that correct?
- 15 A Correct.
- MR. VIRJEE: Testimony speaks for itself.
- 17 BY MS. WELCH:
- 18 Q Can think of any other programs that they have
- 19 evaluated or are evaluating?
- 20 MS. READ-SPANGLER: For what time period?
- 21 THE WITNESS: I can't recall.
- 22 BY MS. WELCH:
- Q Does -- do they make their evaluations
- 24 generally -- strike that.
- 25 Do you know if there is currently an evaluation

- Q Is there someone who -- someone on your staff who
- would have that information?
 MR. VIRJEE: Calls for speculation.
- 4 THE WITNESS: Bill Padia.
- 5 BY MS. WELCH:
- 6 Q Does the policy and evaluation division prepare 7 publications?
- 8 MR. VIRJEE: Objection; vague and ambiguous as 9 to publications.
- 10 THE WITNESS: Yes.
- 11 MS. READ-SPANGLER: Vague as to time.
- 12 BY MS. WELCH:
- 13 Q Are the recent publications of the division
- 14 available on the website -- on the CDE website?
- MS. READ-SPANGLER: Objection; assumes facts not in evidence.
- 17 THE WITNESS: Yes.
- 18 BY MS. WELCH:
 - Q Does the policy and evaluation division prepare
- 20 documents called research briefs?
- 21 A I don't know if that's what they're called.
- 22 Q Do you recall that they prepare something
- 23 relating to research?
- 24 A Yes.

19

Q Do you have an understanding of why this division

Page 106 Page 108 1 makes these research documents available on the website? (Deposition Exhibit 287 was marked for 2 Yes. 2 identification by the court reporter.) 3 3 Q Why is that? CONTINUING EXAMINATION 4 To provide information to schools and districts 4 BY MS. WELCH: 5 and the public regarding these programs. 5 Have you had a chance to look at Exhibit 287? 0 Q Are you familiar with any of the research briefs 6 6 A What is that? 7 that are currently available on the website under this unit? 7 The document that's in front of you, could you 8 MS. READ-SPANGLER: Objection; he said he isn't 8 take a look at it? 9 familiar with the research briefs at all. 9 Α Sure. 10 10 MS. WELCH: I meant to say research documents, MR. VIRJEE: Why don't we just so the record's because he didn't understand what I meant when I said that. clear have him look at the one that's marked so there won't 11 11 THE WITNESS: What is the question? 12 12 be an issue. 13 BY MS. WELCH: 13 MS. WELCH: Sure. 14 Q The question is, Are you familiar with any of 14 MR. VIRJEE: That will help him. these research documents that are currently available on the 15 BY MS. WELCH: 16 CDE website under this branch? 16 Just let me know whenever you've had a chance to Q A Some.

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review it.

Α

Q

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Yes.

document before?

MR. VIRJEE: Objection; vague and ambiguous 19 20 familiar with. 21 THE WITNESS: There are, I believe, now two

Which ones are you familiar with?

22 documents regarding the immediate intervention 23 underperforming schools program following year one and year

24 two of cohort one.

BY MS. WELCH:

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Page 109

Q Anything else that you're familiar with or that you can recall? 2 3 MR. VIRJEE: Same objection. 4 THE WITNESS: I don't recall. 5 MS. WELCH: A good time for a break? It's five to 1:00. 6 7 MS. READ-SPANGLER: Let's go ahead and break. 8 MS. WELCH: Okay. 9 (Lunch recess taken from 12:55 to 1:42 p.m.) 10 /// 11 /// 12 13 14 15 16 17 18 19 20

BY MS. WELCH:

Not the actual document, the description in some other form.

(Brief PAUSE; witness reviewing document.)

MR. VIRJEE: Has he ever seen this particular

Are you finished reviewing the document?

Have you ever seen this description of the

evaluation of California's II/USP program before?

THE WITNESS: Document 287?

4 MR. VIRJEE: Vague and ambiguous as to 5 description in some other form.

THE WITNESS: I can't recall. 6

7 BY MS. WELCH:

8 Q Are you generally familiar with the contents in 9 the document?

10 I'm familiar there is a document. Α

Do you have an understanding of this particular 11 study that the document describes? 12

A Do I have what kind of?

14 Q Do you have an understanding of --

15 Α Yes.

16 -- this study?

MR. VIRJEE: Objection; vague and ambiguous to 17 understanding one exists or the content of the study. It's 19 vague and ambiguous.

20 BY MS. WELCH:

21 Do you -- are you familiar with the data

collection techniques that are being used or that were used

23 for this study?

24 MR. VIRJEE: Objection; vague and ambiguous as to familiar and data collection techniques.

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THE WITNESS: As they're described here, yes. 1

2 BY MS. WELCH:

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Q Do you have any other -- other than -- you're probably pointing to the sentence that says, "Following are the study's three major data collection techniques;" is that correct?

Α

8 So you have an understanding of these three 9 techniques; is that right?

> Correct. Α

Do you have any more knowledge about any of the 11 techniques than what is written in this bullet point? 12

13 A No.

14 MR. VIRJEE: Objection; vague and ambiguous.

15 BY MS. WELCH:

16 Q So your knowledge is you just have a general understanding that techniques are used, but you don't have 17 more background information regarding the techniques? 18

19 MR. VIRJEE: Based on the fact that he's seen it 20 in the document or independent of the document?

21 BY MS. WELCH:

Q Did you hear my question?

23 Yes, I heard your question.

MS. READ-SPANGLER: Do you understand it? 24

25 THE WITNESS: No, I don't understand your 1 MR. VIRJEE: Objection; calls for speculation,

lacks foundation.

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1 2 THE WITNESS: I don't know.

BY MS. WELCH:

5 Q So do you have an understanding of whether or not another entity was involved in this study in any regard? 6

7 MR. VIRJEE: Objection; calls for speculation,

8 lacks foundation. He just said he didn't know.

9 THE WITNESS: I don't know.

10 BY MS. WELCH:)

Q Do you have the sense of who would have more information than is reflected in this general description 12

than you and your division? 13

14 A Yes.

> Q Who would that be?

16 Bill Padia and Rachel Perry.

> 0 Is Ann Just an employee in the research and

18 evaluation unit currently?

19 Α No.

20 Q Do you know when she left the unit?

21 Α Approximately, two months ago.

22 Is she still working for the department, or has

23 she left the department as well?

Still currently with the Department of Education.

Do you know what her current position is?

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question, though.

2 BY MS. WELCH:

3 Q Okay. If I asked have you -- are you familiar with the surveys that were provided to school principals and 5 district school administrators as part of this evaluation?

6 Α

> Q So you have not seen any of those surveys; is that correct?

8 9

MR. VIRJEE: Objection; asked and answered. THE WITNESS: No.

BY MS. WELCH: 11

12 Q Are you familiar with how the database of 13 participating school demographic attributes and of school

14 and student achievement results was created or who created

15 it?

21

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16 Α What's your question?

Q Let's start with the first one. 17

18 Α

19 Okay. Do you know who created it? Q

20 Α Yes.

> O Who created it?

22. Α The research and evaluation unit.

23 So were all aspects of this evaluation conducted

by the research and evaluation unit, or was any aspect

outsourced to another entity?

She's manager of the Title I policy office.

0 What about Terry Wong, is that a male or female;

3 do you know?

I don't know.

5 Okay. Do you know if Terry Wong is still working

for the research and evaluation unit? 7

I don't know specifically.

8 Do you have any idea? I mean you say

specifically. Do you know generally or --9

10 MR. VIRJEE: I don't want you to guess or

11 speculate.

12 MS. READ-SPANGLER: Do you even know who Terry

13 Wong is?

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THE WITNESS: No.

BY MS. WELCH: 15

O Are you familiar with the name?

17 I don't know if I'm familiar with the name.

18 Okay. Have you -- so do you think that Bill

Padia would be the person with the most knowledge in your

20 division about this evaluation?

MR. VIRJEE: Objection; calls for speculation,

22 lacks foundation and asked and answered.

THE WITNESS: I believe Bill Padia and Rachel

24 Perry would be the ones who would know most about this.

BY MS. WELCH:

Page 114 Page 116

1 0 Okay. You mentioned earlier that as part of this study reports had been prepared; is that correct? 2

MR. VIRJEE: Part of which study, counsel? MS. READ-SPANGLER: Objection; misstate his testimony.

6 MR. VIRJEE: Vague and ambiguous. I don't know what study you're asking. 7

8 MS. WELCH: The study I've been asking him 9 questions.

MR. VIRJEE: You're talking about the study referenced in 287? I have to agree with counsel. That misstates his testimony. He didn't say anything about 12 13 studies.

14 BY MS. WELCH:

15 Q Earlier we had talked about various publications of the research and evaluation unit. You recall that 17 testimony?

18 Α Yes, I do.

19 Q And you had -- I believe that you said that the research and evaluation unit had prepared reports regarding II/USP; is that right?

22 MR. VIRJEE: His testimony will speak for

23 itself.

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24 THE WITNESS: Yes.

BY MS. WELCH:

and how they went about developing their action plans.

2 BY MS. WELCH:

3 Q Do you recall anything more? 4 MR. VIRJEE: Same objection.

THE WITNESS: No.

6 BY MS. WELCH:

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Have you reviewed the second year study?

A In my capacity when I was at Long Beach Unified School District.

Do you have a recollection of any of the findings Q of that study?

12 MR. VIRJEE: Objection. The document speaks for 13 itself.

14 THE WITNESS: General recollection.

BY MS. WELCH: 15

What is that? 16

MR. VIRJEE: Same objection.

18 THE WITNESS: It was a comparison, again, of the 19 two groups of schools in terms of how they met their first

year's growth targets with -- my recollection is there was a

21 better percentage rate of the CSRD schools than the action

22 plan schools.

23 BY MS. WELCH:

24 Q In your capacity as -- I can't remember your

exact title at Long Beach. But in your position at Long

Page 115

Is this the study about which those reports 1 Q 2 relate?

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3 A This is the study that I had in mind when I 4 answered that question.

5 Q Have you -- have you reviewed the first year 6 report from the study?

A Yes, in my capacity in a public school district.

Do you have any recollection of its findings?

MR. VIRJEE: Objection; findings, and the 10 studies speak for themselves.

THE WITNESS: General recollection. 11

BY MS. WELCH: 12

13 Q What's your general recollection? 14

MR. VIRJEE: Objection -- same objection. The

15 findings and the studies speak for themselves.

16 THE WITNESS: The year one study was about the 17 beginning of the II/USP program focusing specifically on two various categories of schools, the CSRD schools versus

the -- what were called the action plan school. 19

20 BY MS. WELCH:

21 Q Do you recall anything else about the findings?

22 MR. VIRJEE: Same objection; document speaks for

23 itself.

24 THE WITNESS: Much of the first year's report

was about the process involved in the action plan schools

Beach at the time, did you find either of these studies

instructive in terms of the decisions that you were making

3 in that role?

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4 MR. VIRJEE: Objection; vague and ambiguous as 5 to decision being made in the role and instructive.

THE WITNESS: They were pieces of information 6 7 provided to my administration about the II/USP program.

9 Q Did Long Beach have schools in the II/USP program 10 at that time?

11 MS. READ-SPANGLER: At which time?

THE WITNESS: At which time? 12

13 BY MS. WELCH:

BY MS. WELCH:

Q At the time that -- okay. Well, let's start --

15 I'm trying to think.

16 MS. READ-SPANGLER: Do you want to break it by

17 cohort?

18 BY MS. WELCH:

19 Yeah. Cohort one? Q

20 Α

What about cohort two?

22 Α

23 Q Were you there for cohort three?

24 Α Yes.

25 Did they have any schools in cohort three?

Page 118 Page 120

- 1 Yes. Α
- 2 Do you recall how many?
- 3 I believe four.
- 4 Did you play any role in advising the district on
- 5 whether or not it made sense for schools to participate in
- II/USP in Long Beach?
- 7 Yes.
- 8 What was that role? Q
- 9 Providing information, some base from these
- 10 research reports.
- Did you have any recommendations as to whether it 11
- 12 made sense for Long Beach to participate?
- 13 I'm sorry. What's the question?
- 14 If you have any recommendations about whether it
- made sense for Long Beach to participate in II/USP? 15
- 16 Α Yes.
- 17 0 What were your recommendations?
- Not to participate in cohort one. 18 Α
- 19 Q Why was that?
- 20 A To see the program -- to see the effects of the
- 21 program.
- 22 Q Did you have any other recommendations as time
- 23 went on?
- 24 Yes. Α
- 25 Could you provide me with some? Q

- 1 Sounds like a good plan.
- 2 Did you have a recommendation as to whether the 3 district should participate in cohort three?
- 4 Yes. Α

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- Q What was that recommendation?
- To participate.
 - And why did you recommend that they participate?
 - Because simultaneous to cohort three of II/USP
- 9 was the first year of the High Priority Schools Grant
- 10 Program.
- And what about the High Priority Schools Program 12 did you think -- I mean, did you think that made
- 13 participating in II/USP more attractive?
- 14 MR. VIRJEE: Objection; vague and ambiguous as 15 to attractive.
- 16 THE WITNESS: There was a financial advantage to 17 participating in High Priority Schools Grant Program.
- 18 BY MS. WELCH:
- 19 Q Isn't there also -- wasn't there also a financial 20 advantage to participating in II/USP?
- 21 A Yes.
- 22 Q So what was the difference? I mean, what kind of
- 23 put you over the edge and say, okay, now let's participate?
- 24 What were the factors? Sorry.
- 25 A greater financial incentive.

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- 2 And why was that?
- 3 At the time there was not enough information, I

Not to participate in cohort two.

- felt, for my advice to the leadership regarding success of
- 5 II/USP.

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- Q Any other reasons?
- 7 It's a voluntary program, invitees have a choice.
- 8 Right.
- 9 My recommendation was -- based on what I just
- 10 told you was for the school district not to volunteer.
- And you said that your recommendation was at 11 12 least in cohort one and two was based on the fact that you
- 13 wanted more information to see if it was -- if there are --
- the -- I think you said to see if it was, I guess -- well,
- let me ask you. 15
- 16 Did you -- what kind of improvements or successes were you hoping to see from II/USP?
 - MR. VIRJEE: Objection; vague as to time.
- 19 THE WITNESS: My recollection from reading year
- 20 one and year two studies was that schools that had a very
- 21 specific plan, CSRD schools, had initially a better success
- rate. So my recommendation to the district was to have a
- 23 plan in mind and ready for operation before beginning the
- 24 process.
- BY MS. WELCH:

- 1 O Anything else?
 - A longer period of time before the sanctions took
- 3 place.
- Anything else? 4 Q
 - Α No.
- 6 Have you had an opportunity to review the third
- 7 and what I understand to be last in a series of progress
- 8 reports on this, on II/USP? 9
 - Α Yes.
- 10 Do you have -- do you recall what the findings
- 11 were of the third year study?
- MR. VIRJEE: Objection. The documents and the 12
- 13 studies speak for themselves.
 - THE WITNESS: No.
- BY MS. WELCH: 15
- 16 Q Do you recall anything about the study?
- 17 MR. VIRJEE: Objection; vague and ambiguous.
- 18 The document and the study speaks for itself.
- 19 THE WITNESS: I recall it had some results after year three in cohort one of II/USP in terms of the schools 20
- 21 that met their growth targets and were able to exit the
- 22 program versus those that did not.
- 23 BY MS. WELCH:
- 24 Do you know if the HPSG study that we talked
- about earlier and you said you thought was in progress -- do

Page 122 Page 124

- you know if it's continuing on any of the research and data 2 from this II/USP study?
 - A I don't know.

3

- 4 Other than the analysis of the II/USP program
- 5 this research and evaluation unit is doing, does your branch have any other involvement with II/USP?
- 7 MR. VIRJEE: Objection; vague and ambiguous as 8 to involvement.
- 9 THE WITNESS: The policy and evaluation division 10 creates the annual API reports, the growth reports, which answer -- which are essential in this II/USP program. 11
- BY MS. WELCH: 12
- 13 Q Right. I understand that. So I understand 14 there's -- understand there's the relationship. Is there 15 any other interrelationship as far as you can tell?
- 16 A The policy and evaluation unit extends -- is 17 the -- excuse me. The policy and evaluation division is the
- division that extends the invitation to eligible schools
- 19 within districts, receives the intent to participate.
- Because of the way the requirements are for II/USP, it's the
- policy and evaluation division that makes the determination 21
- 22 as to which are the actual schools that are selected to
- 23 participate.

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- For II/USP? 24 Q
- 25 Correct. Α

were done by the school improvement division.

BY MS. WELCH:

- 3 Q I'm not sure I understand your answer. Are you 4 saying that the school improvement division studied the 5 action plans?
- 6 A Correct.

8

- 7 O Do you know for what purpose?
 - Α Approving them.
- 9 Okay. All right. So is it your understanding 10 that that branch reviews the action plans as part of the review? 11
- 12 MR. VIRJEE: Reviews the actions plan as part of 13 reviews?

14 BY MS. WELCH:

- 15 Q I'm sorry. Reviews the action plan as part of 16 decision-making process on whether to approve the school 17 into the program?
- 18 A No.
- 19 Q Okay. Then I didn't understand your answer.

20 Could you explain what you mean by what they --

- 21 what they do review?
- 22 Α Who reviews?
- 23 Q What the school improvement reviews.
- 24 A The actual action plan as submitted to the II/USP
- schools after they've been selected.

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Q Do you know if -- well, to your knowledge, has your division undertaken any studies of the contents of II/USP action plans?

4 MS. READ-SPANGLER: Can you read back the 5 question?

(Record read as follows:

"Question: Do you know if -- well, to your knowledge, has your division undertaken any studies of the contents of II/USP action plans?")

10 THE WITNESS: I don't know.

11 MS. READ-SPANGLER: Hang on.

12 MR. VIRJEE: I don't think Kara was asking you 13 that question.

14 MR. VIRJEE: Objection; vague and ambiguous as 15 to studies.

16 MS. READ-SPANGLER: What do you mean by his division? I guess, vague and ambiguous as to his division. 17

You mean his branch?

19 BY MS. WELCH:

- 20 Q I'm sorry. I meant branch. Do you know if your branch has undertaken any studies of II/USP action plan --21 22 of the contents of II/USP action plans?
- 23 MR. VIRJEE: Vague and ambiguous as to studies.
- 24 THE WITNESS: My recollection is in completing

these research studies, but the evaluation of action plan

Q Do you have an understanding of whether they 1 2 currently review the plans or whether they review a summary

3 of the plans?

4 MR. VIRJEE: Objection; calls for speculation, 5 vague and ambiguous.

THE WITNESS: It's my understanding that they 6 7 review the plan.

8 BY MS. WELCH:

9 Q Okay. Do you know if they keep a copy of the 10 plan?

11 I don't know.

12 I think that my use of the word "study" may have 13 been what caused the confusion. By "study" I mean like a

analysis of the plans, not kind of an individual

15 plan-by-plan review to see if the school, you know, has

16 complete -- has appropriately prepared the plan as part of

entering into the program, but a study such as, you know, 17 18 the overall -- the study that we were just talking, of

19 II/USP. That's what I mean by "study".

20 MR. VIRJEE: I'm going to object as to vague and 21 ambiguous as to study. The first description doesn't

22 involve analysis, and the second somehow does. 23 MS. READ-SPANGLER: I'm going to object as asked

24 and answered. 25

THE WITNESS: And what is the question?

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BY MS. WELCH:

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Q The question is, Do you know if anyone in your branch has -- actually, you did answer that question.

Do you know if anyone at the department has done a study of the contents of the action plans?

MR. VIRJEE: Objection; vague and ambiguous as to study, asked and answered.

THE WITNESS: Policy and evaluation division in completing the reports that we're talking about in Exhibit 287 analyzed or did a study of those, but approval of action plans were conducted by the school improvement division. BY MS. WELCH:

13 Q So other than the II/USP study that we were 14 talking about previously, do you know of any other studies?

15 Α

MR. VIRJEE: Same objections.

MS. WELCH: I would like to mark an exhibit as

288. 18

19 MR. VIRJEE: 288?

20 Why don't we have the court reporter mark the ones that he gets so he has the right -- so there's no

22 question in case there's any marks put on it or anything

23 like that.

(Deposition Exhibit 288 was marked for

25 identification by the court reporter.)

the bottom says, "Cohort four of II/USP." And then the bullet says, "Succeeded by High Priority Schools Grant 3 Program."

4 And my question for you is, Do you have an 5 understanding of what is meant by succeeded?

MR. VIRJEE: I'm going to object as a lack of foundation. There's been no foundation he's ever seen this document before, had any participation in its preparation, and, therefore, there's no foundation for whether he would know what was meant by whoever prepared this document in writing that. It's dated 2002. It's September. Before he ever came to the department.

13 But I don't want you to guess or speculate as to 14 what is meant.

15 THE WITNESS: I'm not familiar with this 16 document.

BY MS. WELCH: 17

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Has II/USP been succeeded by HPSG as far as you 18 O 19 know?

20 MR. VIRJEE: Objection; vague and ambiguous as 21 to succeeded.

22 THE WITNESS: I don't know what the word 23 "succeeded" refers -- what it means or what it refers to.

24 BY MS. WELCH:

As far as you know, is II/USP currently in

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MS. READ-SPANGLER: Hasn't this already been 1 2 marked? Maybe not.

3 MS. WELCH: We haven't received back the 4 exhibits so if it has...

5 BY MS. WELCH:

Q You're welcome to spend as much time with the 6 7 document as you like, but I'll tell you that for present purposes I'm only interested in a statement that's made on

8 9 page 11. 10 MS. READ-SPANGLER: Just for the record, 288 is entitled, "New Directions and Accountability." It's a CCR

Institute presentation. It appears to be a California 13 Department of Education policy and evaluation division

14 September 2002 document, pages 1 through 44. Looks 15 inclusive.

I'm sorry. What page were you directing him to? 16 MS. WELCH: Page 11. 17

18 THE WITNESS: (BRIEF PAUSE; witness reviewing 19 document.)

20 Okay. I'm on page 11.

BY MS. WELCH: 21

22 Q My question is -- is about the last bullet point

23 on the page. The document goes -- it has II/USP as the heading at the top, and then it talks about cohort one,

cohort two and cohort three, and then the final header at

1 existence?

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MR. VIRJEE: Objection; calls for a legal conclusion, vague and ambiguous as to in existence.

THE WITNESS: My understanding is that II/USP is specifically mentioned in statute of PSAA legislation.

BY MS. WELCH: 6

Q I understand that, as well. But my question was, 8 Is it still in existence as far as you know as a program that your department oversees?

10 MR. VIRJEE: Objection; vague and ambiguous as 11 to still in existence, asked and answered. He answered your question. 12

13 THE WITNESS: There is currently a cohort two of 14 II/USP, and there's currently a cohort three of II/USP.

15 BY MS. WELCH:

Q Do you know if there is going to be a cohort four 16 17 of II/USP?

I do not know that.

19 Do you know if that is -- where that is in terms 20 of planning?

MS. READ-SPANGLER: Objection; calls for speculation.

23 THE WITNESS: I don't know that.

24 BY MS. WELCH:

25 Do you know what -- whether -- is it your

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understanding that there's a question as to if cohort four 2 will be funded?

MR. VIRJEE: Objection; vague and ambiguous as to funded, lacks foundation, calls for speculation.

> THE WITNESS: I'm sorry. What is your question? MS. WELCH: Could you repeat it back?

(Record read as follows:

"Question: Do you know what -- whether -- is it your understanding that there's a question as to if cohort four will be funded?")

THE WITNESS: I'm sorry. Read the question again.

(Record read as follows:

"Question: Do you know what -- whether -- is it your understanding that there's a question as to if cohort four will be funded?")

THE WITNESS: Yes.

BY MS. WELCH: 18

19 Q Yes, you think that there is a question as to whether it will be funded? 20

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22 Q Do you know what will ultimately resolve that 23 question?

24 MR. VIRJEE: Calls for speculation, lacks

foundation, also vague and ambiguous as to ultimate

1 questions about AYP when we talk about NCLB.

2 My question for purposes of this document is 3 whether or not the definition at the third bullet point 4 which said, "In California, AYP is currently defined as 5 meeting the API growth target (schools and sub groups)." Is 6 that the current definition of AYP?

MR. VIRJEE: Objection; vague and ambiguous as to current definition as to whether you mean that in California under No Child Left Behind or for some other purpose.

11 THE WITNESS: In September of 2002, that's a 12 correct statement.

13 BY MS. WELCH:

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Q I understand that. I'm asking if that is the current definition here in California.

MR. VIRJEE: Same objections. 16

THE WITNESS: No.

18 BY MS. WELCH:

19 Q Have you reviewed any of the State's expert 20 reports in this case?

21 Α

22 Q Are you aware of any of the -- who the State's

23 experts are in this case? 24

Vaguely aware. Α 25

Do you have an understanding of any of their Q

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resolve -- as to ultimately resolve.

THE WITNESS: No.

3 MS. READ-SPANGLER: Make sure you pause after her question so we can make our objections.

5 BY MS. WELCH:

Q Do you know who is going to decide whether or not 6 7 there will be a cohort four?

8 MR. VIRJEE: Objection; assumes facts not in 9 evidence and calls for speculation.

10 THE WITNESS: No.

11 BY MS. WELCH:

Q So is it your testimony that you don't have any 12 13 knowledge of the status of the II/USP program?

14 MR. VIRJEE: Objection; overbroad, vague and ambiguous as to the status, and he's already told you what 15

he knows or doesn't know. He's told you about the II/USP --16 17

things about it already. So that's not a fair question.

18 THE WITNESS: It's my understanding it's 19 contingent on the budget.

20 BY MS. WELCH:

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21 Q Could you look at page 19 of this document, as 22 well?

23 (BRIEF PAUSE; witness reviewing document.) 24 Okay.

Q Okay. I'm going to ask you more specific

1 opinions?

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2 MR. VIRJEE: I'm going to object on the grounds of attorney-client privilege and instruct you not to answer to the extent that would invade the attorney-client

5 privilege. You can answer otherwise.

6 THE WITNESS: What is the question? 7 BY MS. WELCH:

8 Q If you have an understanding of their opinions.

9 I'm not asking what this opinion is at this point. I'm just 10 asking if you have an opinion.

11 A I haven't reviewed their documents or work 12 submitted.

Are you interested in what their opinions are? MR. VIRJEE: Calls for speculation and lacks 15 foundation.

16 Also instruct you not to answer to the extent it 17 will invade the attorney-client privilege. I don't know how 18 you could answer that without knowing what the opinions are.

MS. WELCH: I asked if he was interested.

20 THE WITNESS: As a researcher, I'm always 21 interested.

22 BY MS. WELCH:

You're always interested in what?

24 Research and findings. Α

25 But as an employee of the Department of

Page 134 Page 136

Education, you're not interested in what the positions that

your employer's taking in this lawsuit? 3

MS. READ-SPANGLER: Objection; argumentative.

4 MR. VIRJEE: Also instruct you not to answer if 5 it would invade the attorney-client privilege.

6 MS. WELCH: I'm certainly not trying to be 7 argumentative, and I think that it's clear from my tone that 8 I'm not.

9 MR. VIRJEE: You're tone doesn't have anything 10 to do with it. The question is a silly question. He doesn't even know whether the expert reports are back. What 11 12 he told you is he had no idea what the findings are so he 13 could know if he would be interested about them or not.

14 MS. WELCH: He said that --

15 BY MS. WELCH:

16 You said that you were interested as a 17 researcher. Are you interested as an employee of the 18 department of, as well?

19 A Yes.

20 MR. VIRJEE: Same objections.

21 BY MS. WELCH:

Q And why is that? 22

MR. VIRJEE: Why is what? Vague and ambiguous, 23

24 nonsensical.

MS. READ-SPANGLER: Do you understand the 25

schools in the state to assist them in improving.

2 BY MS. WELCH:

> Q Anything else?

4 Α No.

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Q Do you have an understanding of what the status

of this program is?

7 MR. VIRJEE: Objection; vague and ambiguous to

8 status.

9 THE WITNESS: In operation.

10 BY MS. WELCH:

Q Do you know what year?

MR. VIRJEE: I'm sorry. What year what?

13 BY MS. WELCH:

14 Do you understand the question?

Α

Okay. Do you understand -- how many cohorts have 16

there been in HPSG? 17

18 Α This is the second cohort currently that we've

funded. 19

20 Q Do you have an understanding of whether there is

21 a cohort starting in -- I'm sorry. Strike that.

22 You talked about the fact that II/USP funding is

23 up the air. Do you have an understanding HPSG funding is

up -- has been decided? 24

MR. VIRJEE: Objection; vague as to time, vague

as to which cohort. 1

THE WITNESS: It's my understanding the Board of

3 Education of one of these previous meetings this year

selected cohort two of the High Priority Grants Program.

5 BY MS. WELCH:

Q And do you have an understanding of whether that 6 7 cohort will receive funding?

8 MR. VIRJEE: Objection; calls for speculation,

9 lacks foundation.

10 MS. READ-SPANGLER: There's no state budget.

11 There's no understanding that anything in the state will

receive funding. So your question's nonsensical. It -- I 12

13 agree. It calls for speculation.

THE WITNESS: I don't know.

15 BY MS. WELCH:

You don't know whether -- you don't know whether 16 17 the cohort schools will get funding?

18 MR. VIRJEE: Objection; asked and answered,

19 calls for speculation, lacks foundation.

20 THE WITNESS: I don't know because of the budget 21

22 BY MS. WELCH:

situation.

23 Q Is HPSG in the same boat as II/USP in terms

24 whether or not it will fund?

MR. VIRJEE: Speculation. Objection. And vague

Page 135

1 question?

2 THE WITNESS: I'm sorry, no, I don't understand 3 the question.

BY MS. WELCH:

5 Q I asked you why you're interested as a researcher, and you explained that to me. And then I asked 6 7 you why you're interested as an employee of the department.

8 MR. VIRJEE: Same objections.

9 THE WITNESS: Because I would be interested in knowing what our experts have written and are reported. 10 BY MS. WELCH: 11

12 Q Based on your prior testimony, I understand that 13 you're familiar with the High Priority Schools Grant 14 Program, correct?

15 MR. VIRJEE: His prior testimony will speak for 16 itself.

THE WITNESS: Correct. 17

18 BY MS. WELCH:

19 Q What is your understanding of the goals of this program, if you have any? 20

21 A I'm sorry.

23

22 What is your understanding of HPSG's goals?

MR. VIRJEE: I'm going to object as vague and ambiguous as to goals.

24 25 THE WITNESS: To assist our lowest performing

Page 138 Page 140

and ambiguous as the same boat.

2 THE WITNESS: That I don't know.

BY MS. WELCH:

Q Do you know who would know?

MR. VIRJEE: Calls for speculation, lacks

foundation, vague and ambiguous. 6

THE WITNESS: My guess would be the big five.

8 BY MS. WELCH:

9 O Who is that?

10 Α The -- my guess would be the legislature would

11 know.

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O Has the department made recommendations as to 12

13 whether or not II/USP should be funded for cohort four?

MR. VIRJEE: Objection; calls for speculation.

15 THE WITNESS: I don't know.

16 BY MS. WELCH:

17 Q Do you know if the department has made any

recommendations as to whether cohort two of HPSG should

19 receive funding?

20 MR. VIRJEE: Objection; calls for speculation,

21 lacks foundation.

22 MS. READ-SPANGLER: Are you asking for contents

23 of, like, BCPs? Because if so, that actually is

24 all privileged.

MS. WELCH: No, that's not what I'm asking.

remember hearing what the basis of it was. So the fact that document says something doesn't help Mr. Flores.

3 MS. WELCH: Well, the issue is that this is a document that is currently on the policy and evaluation 5 division's website, and it says that there's not going to be 6 a cohort four. So my question is really trying to ascertain 7 whether or not this document is accurate.

MR. VIRJEE: And he's answered the question the best he can so far by telling you he didn't know the answers to your questions. He's asked, and he says he does not know. The questions have been asked and answered.

THE WITNESS: Can I have a moment to look at this document?

MS. WELCH: Absolutely.

THE WITNESS: Because it's possible the answer to your question is on here.

17 MR. VIRJEE: If she wants, Geno, she can find it. That's her job, not yours. Just answer her questions. 18 19 THE WITNESS: Okay.

20 BY MS. WELCH:

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21 Do you know whether page 11 of this document is 22 accurate?

23 MR. VIRJEE: Objection; calls for speculation,

24 lacks foundation, also asked and answered.

MS. READ-SPANGLER: And the document --

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THE WITNESS: What are you asking? 1 2

BY MS. WELCH: Q I'm asking -- I mean, I asked you what the status

of the programs were, and that wasn't an effective line of questioning. So I'm basically trying to understand whether or not these programs are going to happen next year and if

7 the only issue is, you know, what happens with the budget. 8 Do you -- do you know if in the current budget II/USP is

9 slated to happen?

MR. VIRJEE: Objection; vague.

MS. READ-SPANGLER: What current budget? I think there's budget proposals floating out there right now. So I don't know what you're referring to.

I don't think we're trying to be picky. I just think it's an impossible line of questioning because of the budget situation.

MS. WELCH: Well, it was based on this document 18 that says that there won't be a cohort four and that it's been succeeded by HPSG.

20 MS. READ-SPANGLER: Right. But now you're 21 talking about High Priority School Grant Program and --

MS. WELCH: Well, I'm actually talking about 22 23 both of them together.

24 MR. VIRJEE: He's -- there's been no -- he's

told you he's never seen this document before. He doesn't

Page 141

2 date of the document.

3 MS. READ-SPANGLER: The document speaks for

MR. VIRJEE: He says it was accurate as of the

4 itself.

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8

5 BY MS. WELCH:

6 O Is it accurate --

Actually, if you could just answer my question.

MS. WELCH: If you want to read it back.

9 MS. READ-SPANGLER: You know what, I'm trying to

10 instruct him not to answer, because he indicated he's never

seen the document before so he has no basis for answering

12 that question.

13 BY MS. WELCH:

14 Q All I'm asking about is the information. I don't care about this particular document. This is just where I

happen to have learned the information. So setting aside

17 this document, do you know whether there's not going to be a cohort four of II/USP? 18

19 MR. VIRJEE: Objection; asked and answered,

20 calls for speculation, lacks foundation. He's told you he 21 does not know. You've asked it twice or already.

22 THE WITNESS: I don't know.

23 BY MS. WELCH:

24 Q Let me ask you this, Is whether or not there's

going to be a cohort four dependent on what happens with the

Page 142 Page 144

- 1 current budget?
- 2 MS. READ-SPANGLER: Objection; asked and 3 answered.
- 4 MR. VIRJEE: Also, vague and ambiguous as to 5 whether that would be the only issue, calls for speculation 6 and lacks foundation.
- 7 THE WITNESS: The budget may not be the only 8 reason.
- 9 BY MS. WELCH:
- 10 What other reason might there be? Q
- MR. VIRJEE: Objection; calls for speculation, 11
- 12 lacks foundation.
- 13 I don't want you to guess.
- THE WITNESS: Requirements of the 14
- reauthorization of the elementary and secondary school act 15
- 16 requires that there be one state accountability system.
- 17 Currently, with II/USP and High Priority as well as
- requirements under NCLB, you have the potential of three
- 19 various forms. There is consideration about trying to align
- 20 all three.

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- 21 BY MS. WELCH:
- 22 Q Thanks.
- 23 Are you familiar with the SAIT interventions

No. You asked me if I understand?

MS. READ-SPANGLER: Familiar.

Does your branch play a role in these

MR. VIRJEE: Objection; vague and ambiguous as

MR. VIRJEE: Familiar.

Are you familiar? Sorry.

- 24 that the department has undertaken?
- What's the verb? 25

SAIT.

BY MS. WELCH:

- 1 O Do you have any knowledge about the planned 2
- interventions at the 24 schools that did not meet the 3
- significant growth marks designated by the department? 4
 - Α No.

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22

- 5 Q And I take it that is still the domain of the
- school improvement division; is that correct? 6
 - Correct.
 - And is that Wendy Harris? Q
- 9 Α Correct.
- 10 Q Switching gears for one second. When we were
- talking about the combined EL monitoring unit and Comite 11
- compliance unit earlier, is Laurie Burnassi still working 12
- 13 for that unit?
- 14 Α Yes.
 - MR. VIRJEE: For the combined unit?
- THE WITNESS: For the combined unit, yes. 16
 - BY MS. WELCH:
- 18 Do you know what her position is in that unit? 0
 - Α Yes.
- 20 Q What is that?
- 21 Manager.
 - Q Of the combined unit?
- 23 Α Yes.
- Q 24 Okay. I would like to -- we had originally
- started off all of this -- all these questions because I was

Page 143

- - asking you about the responsibilities of your branch, and I think we've gone through standards and assessment, policy.
 - 3 And now I'd like to ask you some questions about the school
 - and district accountability branch -- I'm sorry -- division
 - 5 of your branch.
 - 6

 - 8 9

11 to a role. THE WITNESS: No. 12

Generally.

13 BY MS. WELCH:

interventions?

- Q Is that still the domain of the school
- improvement division? 15
- 16 A Correct.
- Do you have any knowledge of the status of the 17
- 18 interventions at the 13 program improvement schools?
- 19 A
- 20 Do you have any knowledge about the interventions Q
- at those schools? 21
- MR. VIRJEE: Objection; vague as to time and 2.2.
- 23 also vague as to intervention.
- 24 THE WITNESS: No.
- BY MS. WELCH:

- MS. READ-SPANGLER: Why don't we take a short
- 7 break before we switch gears if that's okay?
 - MS. WELCH: Okay. Sounds good.
 - (Recess.)
- 10 BY MS. WELCH:
- 11 O Before we talk about the school and district
- 12 accountability division, are you familiar with an evaluation
- 13 that the policy unit did of the California statewide system
- 14 of school support?
- 15 Α No.
- 16 Q Do you have any knowledge of whether that
- evaluation resulted in a study? 17
- 18 MR. VIRJEE: Which evaluation? The one you just
- 19 mentioned that he said he wasn't familiar with the
- 20 evaluation? That would call for speculation.
 - THE WITNESS: I don't know.
- 22 BY MS. WELCH:

21

- 23 Q Would Bill Padia be the person with knowledge of
- 24 studies -- let's see -- I don't actually know the date of
- this study. Would he be the person that would know about

Page 146 Page 148

- evaluations that that unit has conducted? 1
- 2 Which unit? Α
- 3 Q The policy and evaluation unit.
- 4 A Yes.
- 5 Are you familiar with the S-4 program? Q
- 6 A Vaguely.
- 7 What is your understanding?
- 8 A My vague understanding is that it's connected to
- 9 oversight of our schools identified as low performing.
- Do you know who in the department is responsible 10 for the S-4 program? 11
- 12 MR. VIRJEE: Objection; assumes facts not in evidence, calls for speculation. 13
- 14 THE WITNESS: No.
- BY MS. WELCH: 15
- 16 Q Do you have an understanding of which division 17 it's in?
- 18 MR. VIRJEE: Same objections.
- THE WITNESS: School and -- curriculum and 19
- instructional leadership branch.
- 21 BY MS. WELCH:
- 22 Q Would that be under the school improvement
- 23 division?

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- 24 MR. VIRJEE: Objection; calls for speculation,
- lacks foundation. 25

- 1 Q What are the responsibilities of the Title I
- 2 office?

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- 3 Α The Title I office which was just assigned to me
- 4 as of Monday of this week?
- 5 Right. Q
- 6 A Are to oversee the requirements of the federal
- 7 Title I program.
 - Who's the head of that office? O
- 9 Α Ann Just.
 - 0 That's right. You told me that.
- Who's currently the head of the CCR? 11
- 12 Rosie Thomas.
- 13 Is there currently an associate superintendent O
- 14 for the curriculum and instructional leadership branch --
- I'm sorry -- leadership division under the curriculum and 15
- 16 instruction branch?
 - Α I'm thinking.
- I'll just tell you the reason I'm asking is 18
- 19 because I took a look at the org chart that's on the CDE
- 20 website, and the most recent version that I just
- 21 downloaded says --
- 22 MS. READ-SPANGLER: That's the old chart.
- 23 BY MS. WELCH:
 - -- that it's vacant. 0
- 25 MS. READ-SPANGLER: That's the old chart.

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THE WITNESS: I don't know. 1

- 2 BY MS. WELCH:
- 3 Q Okay. What are the programs of the school and district accountability division?
- 5 MR. VIRJEE: Objection; vague and ambiguous as 6 to programs.
 - THE WITNESS: School and district accountability division consists of the complaints unit, the Cumatae/EL
- 8 monitoring units combined, the consolidated -- no. Excuse
- me -- the -- oh, my gosh. What does CCR stand for?
- Coordinated Compliance Review unit, and the Title I office. 11
- BY MS. WELCH: 12
- 13 0 What are the responsibilities of the complaints 14 unit?
- 15 The complaints unit handles complaints that come

to the department through the uniform complaint procedure.

- What are the responsibilities of the combined 17
- 18 Comite and EL monitoring unit?
- 19 MR. VIRJEE: Other than what he's already
- testified to? 20
- 21 BY MS. WELCH:
- Q Other than what you've already testified to if 2.2. 23 you recall.
- 24 Provide oversight and monitoring of school
- districts to programs for English learners.

- THE WITNESS: Maybe our new one's not accessible
- yet. I don't know. My answer would be I don't know. I 2
- 3 don't think so.
- BY MS. WELCH:
 - O You don't think that it's vacant?
- A I don't think -- you asked originally if there's 6
- 7 an associate superintendent.
- 8 MR. VIRJEE: In charge of the division, that was
- 9 her question.
- 10 BY MS. WELCH:
- 11 O Yeah.
- 12 A In there, and I said I don't know, but I don't
- 13 think so.
- 14 MS. WELCH: Okay. I can mark this org chart as
- an exhibit, or he can just take a look at it. It's up to 15
- 16

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- MS. READ-SPANGLER: It's the old org chart.
- 18 MS. WELCH: You know that? 19
 - MS. READ-SPANGLER: I know that, yeah.
- 20 MS. WELCH: Okay.
 - MS. READ-SPANGLER: Because I just looked at it
- 22 the other day. That one off the website is the old one.
 - THE WITNESS: It's the old one.
- 24 MS. READ-SPANGLER: This is really old.
- 25 THE WITNESS: Well, no, because this one

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- 1 shows --
- 2 MS. READ-SPANGLER: Oh, yeah, it's not that old,
- 3 but that's wrong.
- 4 THE WITNESS: This is prior to Monday's
- 5 reorganization.
- 6 MS. READ-SPANGLER: Yeah.
- 7 MR. VIRJEE: There's no question pending.
- 8 MS. READ-SPANGLER: In any event, it's not the
- 9 most current.
- 10 BY MS. WELCH:
- 11 Q Do you -- I take it you probably don't have an
- 12 understanding of when the most current one will be on the
- 13 website.
- 14 A (No verbal response).
- 15 Q I didn't think so, but I had to ask.
- 16 You also -- I think you testified that the
- 17 fourth division under your branch is the data management
- 18 unit or division: is that correct?
- 19 A Division, correct.
- Q And that's still the case? That hasn't changed
- 21 with the reorg?
- A That came to me on Monday.
- 23 Q Oh, okay. Where was it?
- MR. VIRJEE: Asked and answered.
- 25 BY MS. WELCH:

- 1 MR. VIRJEE: Objection as to vague and
- 2 ambiguous.
- THE WITNESS: The deputy superintendents have
- 4 remained the same. The reorganization has created a fourth
- 5 branch. There's an unnamed -- there's no named deputy
- 6 superintendent for that branch.
- 7 BY MS. WELCH:
 - Q What is that branch called?
 - A School and district operations branch.
 - Q Do you have an understanding of what this -- what
- 11 the responsibilities are of this new branch?
- MR. VIRJEE: Objection; calls for speculation,
- 13 lacks foundation.
- 14 THE WITNESS: Vaguely. It's charter schools.
- 15 It's special schools. It's something else. No. That's
- 16 all.

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- 17 BY MS. WELCH:
- 18 Q Do you have --
- 19 A We're going to call it the school operations
- 20 branch, but that would be S.O.B. I don't think people would
- 21 like that.
- 22 Q Do you have an understanding of why this branch
- 23 was created?
- A Because of the unique needs in this state for
- 25 which that branch should -- if I were able to fully describe

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- 1 Q You did answer this. Can you just refresh my
- 2 memory? Which division did it come from?
- 3 A Finance.
- 4 Q Do you have an understanding of the
- 5 responsibilities of this division?
- 6 A Since Monday, generally. It consists of a unit
- 7 that is responsible for the educational demographics
- 8 collection known as CBEDS. There's a unit that is
- 9 responsible for the Department of Education's connection to
- 10 the California Student Information System, CSIS. There's a
- 11 unit that is responsible for educational technology, such as
- 12 CLERN, C-L-E-R-N, C tap squared, and other educational
- 13 technology programs.
- 14 Q Anything else that you can think of?
- 15 A Since Monday, no.
- 16 Q Okay. Who's in charge of CBEDS?
- 17 A CBEDS?
- 18 Q The CBEDS unit.
- 19 A Carl Sheff.
- Q With the reorganizations that you've talked
- 21 about, have there been a number of shifts in terms of the
- 22 leadership of different divisions and branches, or has that
- 23 stayed pretty stable? And if that's too general of a
- 24 question, I can break it down, but I wanted to try to avoid,
- 25 you know --

- its entities, would be self-evident. Has to do with the
- 2 special needs that are not -- that don't exist -- are not
- 3 well met in the other existing branches.
- 4 Q Do you know which branch had looked at charter
- 5 schools or been responsible for charter school issues?
- 6 A Finance.
 - Q Have the directors in your -- the division
- 8 directors in your branch changed since the reorg?
- 9 A No. All division directors have remained the
- 10 same.

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- 11 Q In your branch or?
- 12 A In my branch.
- 13 Q Is that true for all of CDE to your knowledge?
- 14 A No. There have been some changes.
- 15 Q Do you know who the current director of
- 16 curriculum frameworks and instructional resources is?
- 17 A Yes.
- 18 Q Who's that?
 - A Tom Adams.
- 20 Q Is Dwayne Brooks still the director of the school
- 21 facilities planning division?
- MR. VIRJEE: Objection; calls for speculation,
- 23 lacks foundation.
 - THE WITNESS: I think so.
- 25 BY MS. WELCH:

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- 1 O Who is in charge of the CSIS unit?
- 2 The CSIS unit, Derek Ashley. Α
- 3 O As things currently stand, is participation in the CSIS system voluntary on the part of the districts?

MR. VIRJEE: Objection; asked and answered.

6 THE WITNESS: It's my understanding that the 7 answer's ves.

8 BY MS. WELCH:

- 9 Q Is your division -- well, I'll make it more 10 specific. Is school and district accountability branch responsible for the program related to what's called the 11 12 Single Plan for Student Achievement?
- 13 Yes. Α

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14 Do you know what the status of this -- I don't 15 know if you want to call it program or -- I'll just call it program. Do you know what the status of it is? 16

17 MR. VIRJEE: Objection; vague and ambiguous, calls for speculation, vague as to status. 18

19 THE WITNESS: It's in existence.

BY MS. WELCH: 20

21 Do you know if it's being utilized by districts?

22 MR. VIRJEE: Objection; calls for speculation,

23 lacks foundation, and vague as to utilized.

24 THE WITNESS: Yes.

25 BY MS. WELCH: 1 Are you familiar with a process or project that 2 was referred to in CDE documents as reengineering CCR? 3

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4 Q Have you ever heard -- so you've never heard that 5 term before?

A I've not heard the term reengineering CCR.

Do you have any familiarity with revisions made to CCR? I mean, do you think you know what I'm talking about but it's called something else, or do you just have --

MR. VIRJEE: Objection; vague and ambiguous.

MS. READ-SPANGLER: Calls for mind reading. 11 12

MR. VIRJEE: Speculation -- calls for

13 speculation.

14 THE WITNESS: I don't know. I'm sorry. I don't know to what you're referring. 15

16 BY MS. WELCH:

17 Q I'm just saying if you have in mind something that sounds like revisions to CCR but it's not called 18 19 specifically reengineering CCR.

20 MR. VIRJEE: I don't think there's a question

21 pending. What's your question?

22 BY MS. WELCH:

23 Do you have an understanding of whether or not 24

CCR is in the process of being redesigned?

25 Α I do.

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- Yes, it is being used --Q
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3 -- utilized.

4 Do you know if there are plans underway to 5 modify the Single Plan for Student Achievement program?

6 A No.

> 0 No, you don't know, or, no, there are not plans?

8 A No, I don't know.

9 What is your understanding of what the single

10 plan for student achievement is?

11 MR. VIRJEE: Objection; vague and ambiguous, calls for speculation, and lacks foundation. 12

13 THE WITNESS: My understanding is that there --14 the legislation created a mechanism by which schools were to identify their operational plans along certain criteria that 15

are identified within the legislation and submit their plan in that way.

17

18 BY MS. WELCH:

- 19 Q Do you know whether the Single Plan for Student
- Achievement replaced the PQR process? 20 21 MR. VIRJEE: Objection; vague and ambiguous as

22 to replaced, also calls for speculation.

23 THE WITNESS: No. But the PQR process is no 24 longer in operation.

BY MS. WELCH:

What's that understanding? 1 0

It's under consideration.

3 Q And what is under consideration?

Α Some -- some reorganization of the Coordinated

5 Compliance Review.

Do you know if this consideration has a name? I 6 7 mean, so you've never heard of the concept of redesigning 8 CCR?

9 MR. VIRJEE: That misstates his former testimony

if that was supposed to be an attempt to state his

testimony, because you've been using the word

"reengineering" and now you're using "redesigning." 12

13 BY MS. WELCH:

14 Redesigning, reengineering, have you used either 15 term in connection with CCR?

MR. VIRJEE: Ever?

THE WITNESS: Since my arrival in the Department of Education, I have not used nor have I heard the term redesigning or reengineering CCR.

20 BY MS. WELCH:

Does the current evaluation of CCR have a name?

22 Α

23 Do you know what stage this redesign is in?

MR. VIRJEE: Objection; assumes facts not in

25 evidence. He never testified there was a redesign going on.

Page 158 Page 160 is -- to the changes that are in that training guide? He testified it was under considerations. Misstates his 2 2 MR. VIRJEE: Objection; calls for speculation, testimony. 3 3 THE WITNESS: Your question is what stage is it lacks foundation. 4 in? 4 BY MS. WELCH: 5 5 BY MS. WELCH: Q When you're talking about what is being 6 Q Yes. 6 considered, are you talking about changes that would not 7 A It's in consideration stage. 7 be -- well, I guess -- the reason I'm asking is it is a 8 Q And who's considering it? 8 draft. So I'm wondering if you're talking about aspects of 9 The assessment and accountability branch. that draft that are not final, or if you're talking about 10 Do you know the specifics of what they're 10 Q things that are not reflected in that draft? considering? 11 MS. READ-SPANGLER: And just for the record, I 11 Specifics are under consideration now. think that draft might be dated September 2002, so that 12 Α 12 predates him. It's --13 What are those specifics? 13 14 MS. READ-SPANGLER: I'm going to object to the 14 BY MS. WELCH: extent it calls for information that's protected by the 15 You may not be able to answer it that way. 15 deliberative process privilege. 16 MR. VIRJEE: I think the document speaks for 16 17 THE WITNESS: So what does that mean? 17 itself, and it calls for speculation and lacks foundation. 18 MS. WELCH: Good question. BY MS. WELCH: 18 19 MS. READ-SPANGLER: Let's take a break. 19 Q Can you give me any specifics in terms of what is being considered? 20 (Recess.) 20 21 21 (Record read as follows: Α No. 22 "Question: Do you know the specifics of what 22 Q And why is that? 23 23

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and he said no.

consideration stage.

BY MS. WELCH:

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Page 161

THE WITNESS: Because they're just in a

MR. VIRJEE: He told you he didn't know them

already. You asked him do you know any of the specifics,

1 "Answer: Specifics are under consideration now.") 2 3 BY MS. WELCH: 4 Q So do you know the specifics of what they're 5 considering in terms of revising this CCR process? 6 A Oh. no. 7 0 What specifics do you know, or were we just not 8 communicating with one another? 9 A That the CCR process -- we have certain obligations to monitor and oversee state and federal categorical programs, and so we are looking at ways in which we can do that. 12 Q Different from the ways that you are currently 13 14 doing it? 15 Α Correct. 16 MS. WELCH: Well, I think -- I can't remember 17 which deposition it was, but you gave us a draft of the 18 2003, 2004 CCR guide.

MS. READ-SPANGLER: Right.

MS. READ-SPANGLER: Right. Which I'm still --

which I will Bates stamp and send on. I just haven't done

Q Are you talking about changes in addition to what

THE WITNESS: The guide?

it, because I've been out of the office.

BY MS. WELCH:

THE WITNESS: And my answer was?

they're considering?")

(Record read as follows:

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Q But there are things that are being considered, correct? A Well, the things being considered are our obligations to monitor and oversee what's required under the state and federal categorical programs. And what types of changes are being contemplated. MR. VIRJEE: Objection; calls for speculation, lacks foundation. THE WITNESS: I can't speak about any in particular, because they're just in a discussion stage. BY MS. WELCH: So can you give me a general sense of what's being discussed. Uh-huh, no. Α 0 Why is that? Α I can't recall all of the particular things we've discussed. Q Where are the discussions taking place? Within the Department of Education. Α Q At board meetings? A Within the -- within the assessment and accountability branch meetings with my division directors in Page 162 Page 164

- the assessment and accountability branch. 1
- 2 Are there -- I'm not trying to be difficult I'm 3 just trying to have wondering if there are aspects of those discussions that you can describe to me.

5 MR. VIRJEE: Objection; asked and answered.

6 THE WITNESS: No, because they're just in a 7 discussion and consideration stage.

8 BY MS. WELCH:

- 9 So do you have a specific meeting in mind at which these issues were discussed? 10
- 11 Α
- 12 O Do you have a specific conversation in mind that
- you had with someone in which these issues were being
- 14 discussed?
- 15 A No.
- 16 So I guess I don't understand what the basis for 17 your statement is that things are being considered.

MR. VIRJEE: What's your question? That's a 18 19 statement. Ask a question, he can answer it.

20 BY MS. WELCH:

- 21 What is the basis for your statement that things 22 are being considered?
- 23 That in my branch when I have meetings with my
- division directors we've had discussions about that process, 24 the current CCR process.

 - Page 163
- 1 And what sorts of things have you discussed?
- 2 About ways in which we can conduct the CCR 3 process in a more -- considering a more efficient manner or

any possibilities of becoming more efficient.

- 5 Q Could you give me an example of a way that it could be done in a more efficient manner? 6
- 7 MR. VIRJEE: Objection; calls for speculation, 8 lacks foundation.
- 9 THE WITNESS: As an example, of a possible way there could be some consideration to looking at school or
- district indexes such as APIs in making some determinations.
- BY MS. WELCH: 12
- 13 In terms of the level of the review?
- 14 That's one possibility.
- 15 Q I've seen various documents that the CDE has put
- out that talk about differentiated reviews. Is that what 16
- you're referring to here? 17
 - A I don't know the document you're referring to.
- 19 Are you familiar with the term "differentiated
- review" as it applies to CCR? 20
- 21 A No.

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- 22 As it applies to anything?
- 23 As it applies to differentiated reviews.
- 24 What is your understanding of the term?
- 25 MR. VIRJEE: Generically, or in some specific

1 context?

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- 2 BY MS. WELCH:
- 3 Q In the context of the CDE. I don't need you to describe what you think those two words mean.
 - That's what I was going to do.
 - So you don't have an understanding of the
 - differentiated review in connection to CDE; is that right?
 - Correct.
 - Can you think of any other examples?

10 MR. VIRJEE: Are you asking him for examples that have been discussed, or are you asking him to think of 11 examples on his own? Because I think the question was 12

13 unclear on that point.

14 BY MS. WELCH:

- 15 Q Economy examples of considerations that have been 16 discussed.
 - MR. VIRJEE: That had been discussed.
- 18 THE WITNESS: Not at this moment.
- 19 (Deposition Exhibit 289 was marked for
- 20 identification by the court reporter.)
- 21 BY MS. WELCH:
- 22 Q I've handed you a document entitled the "Academic
- 23 Performance Index (API): A six-year plan for development
- (2001-2006)." The document states on the front that it's a 24
- paper presented to the Board of Education April 25th, 2002

- and it was prepared by the California Department of
- Education Accountability Branch Policy and Evaluation
- 3 Division. Could you take some time to just look at this
- 4 document?
- 5 A Sure.
- MR. VIRJEE: You want him to read the whole 6 7 document?
- 8 MS. WELCH: I don't think it's --
- 9 MR. VIRJEE: Or familiarity if he's seen it
- 10 before?
- She just wants you to look to see if you've seen 11
- it before. 12
- 13 THE WITNESS: I'm familiar with this format.
- 14 I'm familiar with the fact that there is a six-year plan for
- 15 API development. This looks familiar to me, vaguely
- familiar, to me as I flip through the pages. The content 16
- 17 within it looks familiar.
- 18 BY MS. WELCH:
- 19 Q Okay. Could you for the time being take a look at the guiding principles that are on page 1 and let me know 21 when you've had a chance to review that?
- 22 (BRIEF PAUSE; witness reviewing document.) Α 23
- 24 Are you familiar with the guiding principle of API in general?

Page 166 Page 168

1 MR. VIRJEE: Are you familiar with these that 2 are referenced?

BY MS. WELCH:

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4 Q Well, as you probably know, these principles are 5 based on the statute. So I'm wondering first if you're -you know, outside of what you just read, are you familiar 7 with the guiding principle of the API?

MR. VIRJEE: Are you asking whether he's seem them in the statute or -- it calls for speculation, lacks foundation, vague and ambiguous as to guiding principles.

10 MS. READ-SPANGLER: And, also, I don't think 11 it's in the statute. It says they're right here they're 12 adopted by the state board. 13

14 BY MS. WELCH:

15 Q I'm sorry.

16 My question was not about these specific 17 principles that are right here.

18 MR. VIRJEE: Okay. So what's your question? 19 BY MS. WELCH:

20 Q My question was, Are you familiar with the 21 guiding principle of the API?

22 MR. VIRJEE: Objection; vague and ambiguous as to guiding principles. Are you asking what's set forth in 23

the statute? What commentators have said? What the state

board has said? The Department of Ed has said? It's vague

THE WITNESS: And whom they may be important to. 1

Who? The state board who adopted them? The superintendent?

Secretary of Education? School districts?

BY MS. WELCH:

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Q You can answer my question.

MR. VIRJEE: If you can. 6

THE WITNESS: What is the question?

MS. WELCH: Do you want to read it back?

9 (Record read back as follows:

10 "Question: Do you think that the guiding 11 principles as set forth on page 1 of this document are 12 important?")

13 THE WITNESS: Yes.

14 BY MS. WELCH:

15 Q Why is that?

MR. VIRJEE: Same objections.

THE WITNESS: As principles, they set forth the importance of the development of the Academic Performance

19 Index.

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20 BY MS. WELCH:

21 Q Do you know what the status of adding attendance

and graduation rates to the API is? 22

23 MS. READ-SPANGLER: Objection; compound, vague 24 and ambiguous.

25 THE WITNESS: There's an existing bill to make

Page 167

Page 169

and ambiguous. 1

THE WITNESS: I'm familiar with the fact that 2 3 there are guiding principles to the API.

BY MS. WELCH:

5 Q Do you have an understanding of what the state board has said about those -- has set forth in terms of 6 guiding principles? 7

8 A They adopted them.

9 So when you -- when you -- strike that.

10 Do you know if there have been any changes in the guiding principles since they were adopted by the state 11

board in '99? 12

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13 MR. VIRJEE: Any changes at this -- by the state 14 board in their adoption of the guiding principles?

15 MS. WELCH: Yes.

MR. VIRJEE: If you know.

THE WITNESS: I don't believe so. 17

18 BY MS. WELCH:

19 Q Do you think that the guiding principles as set forth on page 1 of this document are important? 20

21 MR. VIRJEE: Objection; vague and ambiguous as to important, also, vague and ambiguous as to meaning of the

23 guiding principles.

MS. READ-SPANGLER: It's also compound.

25 MR. VIRJEE: Also calls for speculation. changes to the API system So it will be consistent with

federal NCLB requirements.

3 BY MS. WELCH:

Does it involve attendance rates?

MR. VIRJEE: The existing bill -- pending bill?

6 MS. WELCH: Yeah.

THE WITNESS: The pending bill. I don't

8 think --

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MR. VIRJEE: The bill speaks for itself.

10 BY MS. WELCH:

Why does it involve graduation rates? 11

MR. VIRJEE: The bill speaks for itself.

13 THE WITNESS: I can't recall.

BY MS. WELCH:

15 Q I'm not quite clear on -- my question was, Do you 16 know the status of --

MS. WELCH: Could you actually repeat my 17 18 question?

(Record read as follows:

"Question: Do you know what the status of adding attendance and graduation rates to the API is?")

THE WITNESS: Yes. 22

23 BY MS. WELCH:

> What is the status? Q

25 They're not currently added. Page 170 Page 172

- 1 Q Do you know if there is -- I mean, when you
- 2 originally answered that question, you answered it
- referencing a bill. I'm wondering why you referenced a
- 4 bill.
- 5 Because in meeting our requirements under NCLB,
- we are to have one accountability system, and we've decided 6
- the API will be the other indicator. So we wanted to make
- 8 it consistent. So my initial reaction was to consider the
- bill for which is currently in its -- in its current state
- and consider whether graduation requirements was a component
- of that. 11
- O And it's not, correct? 12
- 13 Α I don't believe it is.
- 14 Who is the sponsor of the bill?
- 15 A I believe McPherson.
- Q Do you have any understanding of the status of 16
- the bill and the adoption process? 17
- 18 Α
- 19 Q Do you know what it's called?
- 20 MR. VIRJEE: You mean, the number of the bill?
- 21 BY MS. WELCH:
- 22 Q Or if it has a name.
- 23 A I know it has a number. I know it has a name. I
- 24 can't recall, though.
- 25 Okay. Other than issues --

- BY MS. WELCH: 1
- Has there -- is there continuing discussion at 2 3
 - board meetings about adding attendance rates to the API?
- 4 MS. READ-SPANGLER: Objection; calls for 5 speculation.
- 6 MR. VIRJEE: Leecia just for clarification. The 7 state board?
 - MS. WELCH: Yeah, California State Board.
- 9 MR. VIRJEE: To the extent you know.
 - THE WITNESS: I can't recall.
- BY MS. WELCH: 11
- 12 Q Do you recall any discussions of current
- 13 discussions of adding graduation rates?
- 14 To the API.
 - To API? O
- 16 Α No.

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- 17 0 If you could turn to page 5 of this document, and
- feel free to read as much of the page as you want. But I'm 18
- going to ask you specifically about the last paragraph where 19
- 20 it says, "Value added measure."
- 21 (BRIEF PAUSE; witness reviewing document.)
 - Only this last paragraph?
- 23 0 That's all I have questions about right now.
 - A Okay. I've read it.
- 25 O Okay. Focusing on the issue of value added

Page 171

- measures, do you know if there's plans underway to measure
- growth based on student level longitudinal data?
- 3 Α Plans, no.
- 4 There are not plans; is that correct?
 - MR. VIRJEE: Objection; asked and answered.
- THE WITNESS: Are there plans? No. 6
- 7 BY MS. WELCH:
- 8 What are there?
- 9 There are ideas captured in bills.
- 10 Do you have any particular bills in mind? Q
- 11 I think it's AB 257.
- And I take it this is a different bill than the 12
- 13 one we were just talking about.
- 14 Correct. Α
- 15 0 And this bill focuses on this issue of value
- 16 added measures.
- 17 MR. VIRJEE: Objection; vague and ambiguous as
- 18 to value added measures.
- 19 THE WITNESS: I can't repeat verbatim the words 20 in the bill, but there is an idea about using some kind of a
- 21 value index as a result of 257.
- 22 MS. WELCH: You want to take a break?
 - MS. READ-SPANGLER: No. I'm okay.
- 24 BY MS. WELCH:

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Other than this -- other than AB 257, are you

Well, do you know the components of the bill?

- You described it generally. I'm wondering if you could be 2 3 more specific.
- 4 MR. VIRJEE: The bill speaks for itself. He's 5 told you generally what it entails already.
- 6 THE WITNESS: There is a need to --
- 7 MR. VIRJEE: She's asking what the bill says, if
- 8 you know what the bill says. That's her question.
- 9 THE WITNESS: I can't repeat verbatim what the 10 bill says.
- 11 MR. VIRJEE: Okay. She's asking you to tell her any specifics you know about the bill other than what you've
- 13 already said. That's all she's asked for.
- 14 BY MS. WELCH:
- 15 What is there a need to do?
- In the API to include students with disabilities 16
- as a significant subgroup, to add EL students in the calculation of API as a significant subgroup.
- 19
- Q So the bill has various components which will align the California State Accountability System with the
- requirements of No Child Left Behind; is that right? 21
- 2.2. Α Correct.
- 23 MR. VIRJEE: Objection; vague and ambiguous as
- to align; calls for speculation, and the bill speaks for
- 25 itself.

Page 174 Page 176

- aware of any other plans to add this measure?
- 2 A I can't recall.

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- Is that an issue that has been discussed at board 3 0 meetings that you've attended?
 - A Not that I've attended.
 - Q If you could take a look at page 10 of this
- 7 report. If you could just review page 10 and 11.
 - A (BRIEF PAUSE; witness reviewing document.) Okav.
- 10 My question relates to the last paragraph where Q
- it talks -- where it says, "The underlying guide, the
- federal AYP requirement as the California Accountability 12
- 13 Systems are the same (improved academic and comparable
- improvement by numerically significant student subgroups),
- the CDE is asking for flexibility in application --
- 16 A I'm sorry. My last paragraph doesn't say that.
 - MR. VIRJEE: She's referring to the last
- 18 paragraph of the first page.
- BY MS. WELCH: 19
- 20 Q On page 10. I'm sorry.
- 21 MR. VIRJEE: You had asked him to read page 10
- 22 and 11.
- 23 BY MS. WELCH:
- 24 Q No worries.
- 25 Where did I leave off? You want me start over?

BY MS. WELCH:

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- 2 Q Do you know who prepared this document?
 - MR. VIRJEE: Other than the reference on the
- front to what it says?
- 5 BY MS. WELCH:
- 6 Q I understand that it says that the accountability
- 7 branch, his branch, the policy and evaluation division
- 8 prepared it. I'm wondering if you know the individual that
- 9 prepared it or group of individuals.
 - MR. VIRJEE: It's also dated April 25, 2002
- 11 before he ever got there.
 - MS. WELCH: I totally am aware of that.
- 13 THE WITNESS: No.
- 14 BY MS. WELCH:
- 15 Q Do you know if your -- the policy and evaluation division is using this document as the basis for development 16
- 17 of the API?
- 18 MR. VIRJEE: Objection; vague and ambiguous as
- to development of the API and using the development. I 19
- 20 should also reflect the fact that he did not read the entire
- 21 document he looked at the pages that you've asked him to
- 22 look at. So it's probably an unfair question to ask without
- 23 reading the document cover to cover.
 - THE WITNESS: Some of the ideas expressed within
- this document are in operation as the time line suggests,

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- MR. VIRJEE: You don't have to read it into the
- record. You're referring to -- you're asking him to look at 2
- 3 the last paragraph of page 10. BY MS. WELCH:
- 5
- O That's correct.
- MR. VIRJEE: Do you have a question? 6
- 7 BY MS. WELCH:
- 8 Q Yeah. Are you finished reviewing?
- 9 A Oh, sure.
- 10 Q Do you know has the CDE asked for flexibility in 11 application of the AYP requirements?
- 12 MR. VIRJEE: Objection; vague and ambiguous as to 13
- asking who and vague and ambiguous as to flexibility. 14 THE WITNESS: The State of California proposed in
- some of its accountability workbooks that was submitted to 15 the federal government January 31, 2003. 16
- BY MS. WELCH: 17
- 18 Q And do you know whether -- I mean, I'm going to
- 19 get to the workbook so we -- maybe we can just talk about it
- then, but I'm -- you know, whether or not the CDE has asked
- for flexibility that the documents suggests? 21
- 2.2. A It did.
- 23 MR. VIRJEE: Objection; vague and ambiguous as
- to flexibility and how this document might suggest that. He
- didn't prepare the document so who knows what that means.

- for example, the inclusion of the California Alternate
- Performance Assessment, CAPA, into the API; is moving forth
- with consideration.
- 4 BY MS. WELCH:
 - Q Since you started at the department, has this
- 6 document been discussed?
 - MS. READ-SPANGLER: By anyone?
- 8 MR. VIRJEE: Objection; calls for speculation as
- 9 to who might have discussed it.
- 10 THE WITNESS: The document has not been
- 11 discussed, but certain aspects within the document as, for
- 12 example, the example I previously gave in the last question
- 13 have been referenced under the six-year plan.
- 14 BY MS. WELCH:
- 15 Q Do you know whether that plan has been updated?
- 16 Α
- 17 Are there -- do you know whether there are
- plans -- no, you don't know, or, no, it hasn't been updated? 19
 - No, I don't know. Α
- 20 Are you aware of any discussions about updating
- 21 it?
- 22 MS. READ-SPANGLER: Updating the particular
- 23 CBEDS.
- 24 BY MS. WELCH:
- 25 Q The plan.

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1 MR. VIRJEE: As set forth in the document? 2 THE WITNESS: No.

BY MS. WELCH:

- Q Are you familiar with analysis of the API that was performed by Credo?
 - A No.
- Q Are you familiar with any of the research that has been performed by Margaret Raymond?
- 9 A No.

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10 Q In your opinion, what are the goals of

11 California's public education system?

MR. VIRJEE: Objection; overbroad, vague and ambiguous as to goals, calls for speculation, lacks foundation, calls for an expert opinion.

THE WITNESS: The goals of what?

16 BY MS. WELCH:

- Q California's public education system.
- 18 MR. VIRJEE: Same objections.
- 19 THE WITNESS: To educate students.
- 20 BY MS. WELCH:
- 21 Q Anything else?
- 22 A No.
- Q What do you mean by educate students?
- A What do you mean by education system?
- Q I mean, the system of schools that's in place in

- content standards, character education and moral and ethical guidance you can think of?
- 3 A Those were examples.
- 4 Q Can you think of others?
 - A There are quite of number of them captured in the
- 6 California Education Code Statute. Are you asking me to
- 7 repeat what I know of the California Education Code Statute?
- 8 Q I'm just asking you what the purpose of the 9 educational system is in California.

MR. VIRJEE: You need -- he's answered that 11 question.

MS. WELCH: And he's given three examples.

13 BY MS. WELCH:

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- 14 Q And I'm wondering if you have any other examples 15 of the purpose.
- 16 A Not at this time.
- 17 Q When --
- You were a teacher for how many years?
- 19 A Approximately, 20.
- 20 Q 20 years.
- 21 What were your goals in terms of educating your
- 22 students?
- MR. VIRJEE: Objection; vague as to time.
 - Objection; vague and ambiguous to goals in educating
- 25 students.

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California.

MR. VIRJEE: To the extent you think that term is self-explanatory, you can tell her that it sounds self-explanatory to me.

THE WITNESS: To educate students in the state of California in our public school system to the academic content standards that the State Board of Education has adopted.

9 BY MS. WELCH:

10 Q Do you think that schools serve any other purpose 11 in educating students on the content standards?

MR. VIRJEE: Vague and ambiguous as to serve any purpose, calls for speculation and overbroad and ridiculous question.

THE WITNESS: There are other purposes that are
 identified in separate pieces of legislation which are not
 necessarily specifically identified within the contents

18 standards.19 BY MS. WELCH:

- Q What are those other purposes?
 - A I could not name them all, but as an example,
- 22 there are separate ideas that are described within
- 23 legislation around character education, let's say, or around
- 24 moral and ethical guidance.
 - Q Anything else besides educating students on the

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- THE WITNESS: When I started in 1975, they were directed by my employer the Lucia Mar Unified School
- 3 District as captured in their curriculum district guides.
- 4 BY MS. WELCH:

5 Q So you didn't have any of your own personal goals 6 in terms of the aspects of an education you wanted to

instill within the students that were in your classroom?

8 MR. VIRJEE: Objection; vague and ambiguous as 9 to goals.

THE WITNESS: They were formalized by the school district by which I was employed within their curriculum guides and outcomes.

13 BY MS. WELCH:

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- Q Can you give some examples of the goals?
- 15 A Because I was instructing students in history,
- social science, they were related to the curriculum goals
- 17 and outcomes for that subject matter which included other
- 18 aspects such as becoming active participants in the
- 19 democratic society, specifically, becoming active in the
- 20 community, supporting and being knowledgeable of local
- 21 actions and events and decisions, specific examples, such as
- 22 attending school board meetings, community meetings, and
- 23 other legislative bodies in the community that were making
- 24 decisions, becoming productive citizens within the community
- 25 and within our state.

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- 1 Do you think these are all good goals?
- 2 MR. VIRJEE: Objection; vague and ambiguous as 3 to good goals, lacks foundation, calls for speculation.
- Relative to what?

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- THE WITNESS: Yes.
- MS. READ-SPANGLER: Can we take a break when you 6 7 get to a good point?
 - MS. WELCH: This is a good breaking point.
- 9 (Recess.)
- 10 BY MS. WELCH:
- 11 Q Based on your experience in education, what do you think are the components of an effective accountability 12 13 system?
- 14 MR. VIRJEE: Objection, vague and ambiguous as 15 to components and accountability system.
- 16 THE WITNESS: A sound curriculum, a valid and
- 17 reliable assessment and an account -- account -- and some
- measure of using the results of the assessment system to
- 19 make determinations about an effectiveness of schools.
- 20 BY MS. WELCH:
- 21 Q Can you think of any other components?
- Well, within each one of those components, there 22
- 23 are some characteristics that --
- Q All right. Well, why don't we talk about the
- characteristics of a sound curriculum. What are the

- generally meaning, that the results indicate fairly how the students do. And under definitions of reliability, meaning 3 within a reasonable time frame should you reassess the 4 students you come up with approximately the same score.
 - Q What would you say the characteristics of the third requirement that you mentioned -- I don't have the exact words, but measurement of using results to make determinations about effectiveness of schools as a general concept?
 - A I think that principles that are captured in this document we just looked at, the six-year plan the principles of API, are very sound guiding principles.
- 13 Is that what you have in mind when you're talking 14 about the third point?
 - A Yes.
- 16 0 Based on your definition, do you think that
- California has a sound curriculum? 17
- 18 Α Yes.

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- 19 O And why is that?
- 20 Because it meets the definition that I have
- 21 described in its characteristics, that it's accessible, it's
- 22 continuous. It's readily available to those who are
- 23 responsible for helping students to learn it.
- 24 What would you say are the primary components of California's curriculum as you're using the term?

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characteristics of a sound curriculum? 1

- 2 Should be available for all students. It should
- 3 be continuous throughout the system, in this case K-12. It
- should be based upon accepted -- publicly-accepted
- 5 acknowledgement of the value of the subject matters that are
- 6 taught to students.

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- Anything else that you can think of? Q
- 8 A Not at this time.
- 9 What do you mean by being -- that it should be 10 continuous throughout the system?
- Meaning there should be some expectations at each
- of the grade levels and developmental stages of students. I 12
- 13 think you used the reference -- the term K-12. 14
 - What do you mean by available for all students?
- 15 Meaning that it's accessible, it's -- one can --
- 16 meaning that one can access it, it's readily available, it's
- not hidden in any format, it's clear and concise so that
- those who are responsible for helping students to learn the
- 19 expected curriculum can access it and provide it for
- 20 students.
- 21 O What do you think the characteristics of a valid and reliable assessment are?
- 23 Valid meaning that it's measuring what it says it
- purports to measure. And reliable means that the results
- fall within accepted standards of statistical reliability,

MR. VIRJEE: Objection; vague and ambiguous as 1

- 2 to primary components of a curriculum; also, calls for
- 3 speculation, expert opinion.
- THE WITNESS: They're captured in California's
- Curricular Frameworks as well as in California's Academic
- 6 Content Standards.
- 7 BY MS. WELCH:
- 8 Q Do you think California currently has a valid and 9 reliable assessment?
- 10 Α Yes.

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- 11 0 Why is that?
- 12 Α Why do I think that?
- 13 Yes. What is that thought based on?
- 14 The thought is based on the evaluation of the
- 15 current products that we use in assessing California
- 16 students that they meet the industry standards that are
- captured in the APAM, CAARA standards for assessment 17 18 development.
 - Q And by products, what are you referring to?
- 20 The actual instruments that we administer to
 - students, that make up our STAR, our California High School
- 22 Exit Exam, that make up the California English Language
- 23 Development Assessment.
- 24 Are there aspects of the current curriculum as we
- 25 were discussing as you were discussing it that you would

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like to see improved in California?

MR. VIRJEE: Objection; vague and ambiguous as to aspects of curriculum; also, lacks foundation as to the degree of familiarity he has with the curriculum in every subject area, calls for an expert opinion which this witness is not competent to give.

7 THE WITNESS: California's curriculum 8 frameworks -- curricular frameworks go under review 9 periodically to ensure that they are providing guidance for 10 instructors in that subject, in that discipline. So as part of the continuous cycle of improvement, I think that 12 depending upon where -- at what point you ask me this question within this cycle I might have to say yes or no, 13 because it may be in. -- currently in one of the cycles of

16 BY MS. WELCH:

revision.

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Q I think that's a fair response. What I would like to understand is whether sitting here today -- and if you can't answer the question you can tell me you can't answer the question. But from kind of a conceptual standpoint as the head of the accountability system in California, if you think that there are ways that curriculum component could and should be improved.

MR. VIRJEE: Objection; calls for speculation, lacks foundation as to his knowledge of the curricular

discussed and decided and argued, debated that would enable the assessment system to be most efficient, provide us the most useful and reliable information for its purposes which 4 are helping to determine whether students are acquiring the 5 knowledge that we have put forth in our curriculum. 6

What are the characteristics of the third component that you mentioned of an effective accountability system?

9 A I believe I was describing -- or I believe I 10 answered that.

0 I'm sorry. It's getting --

That principles that are captured in our Academic Performance Index, I believe those guiding principles are excellent ones, meaning that -- I could repeat them for you here, but they're captured in the document.

So in terms of making determinations about the effectiveness of schools, these would be the characteristics that you think are important?

Α Yes.

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0 Are there ways that you think California could improve upon its current measurement?

MR. VIRJEE: Which measurement?

23 MS. WELCH: I'm referring to the third prong.

MR. VIRJEE: The third prong wasn't the

measurement. The third prong was the use of results to make

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standards in the state in any specificity, calls for an expert opinion. 2

3 THE WITNESS: I believe -- my evaluation of the 4 curricular frameworks in our academic standards are that 5 they're excellent.

BY MS. WELCH: 6

> Q Do you think that in evaluating the standards and the frameworks looking at the -- actually, strike that.

Are there ways that you would like the assessment mechanism of California's system to be improved?

11 A I believe a system should always look for 12 continual improvement. Improvement can come in a variety of 13 forms. Could come in access, the way in which the actual 14 assessment is accessed or -- accessed by students. For example, we currently use kind of paper pencil. Maybe there could be some futuristic way of improving the assessment way 16 17 by advancing in technology. There may be ways in which we improve assessment systems, inclusion of other subjects 19 rather than the traditional ones that are assessed core 20 curriculum of reading or English and math and history and 21 science to include others.

There are also delicate balances between time, 23 cost, approaches to assessment in terms of sampling versus 24 all students taking exactly the same CBEDS. There's a number of considerations that can always be reviewed and

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determination of school effectiveness.

2 MS. WELCH: Measuring use of results to make 3 determination of results of effectiveness, that's what I'm referring to.

MR. VIRJEE: He never used the word measurement. I just want to make sure that's clear. You've asked about measurement now twice in that question. Well, you said use of the results to make determination of school effectiveness that is what CBEDS --

10 BY MS. WELCH:

11 Q The record will reflect what you said. You 12 understand what I'm talking about, right, that third prong?

So the question is are there other ways to improve. I believe there's always consideration on ways to improve that system.

O Do you have any ideas in mind for California in particular?

18 Certainly, as I had said earlier when you asked 19 about the actual assessment, then some consideration could 20 be applied in terms of the value that's attributed to 21 results from certain areas. Those are -- those are both --

2.2. there are some technical decisions to be made. And there's

23 also some policy decisions to be made, meaning, do

24 mathematics and reading have equal value and weight in our

system, equal to mathematics, equal to history, social

Page 190 Page 192

science and science or art or health or any of the othersubject matters.

There are some -- again, some technical decisions that could be made, but largely they are political decisions that are made, so considerations there.

As well as, it's more related to the techniques and the assessment, but how the results are then used for example and a sampling, as I said, versus every student taking exactly the same question and, therefore, some consideration as to how you attribute, again, the value related to that.

- Q I remember reading a quote, and I think it may have been an article on Long Beach's website talking about your new role at the CDE, and it quoted as you saying something to the effect of that your goal in taking this new position was to develop that best accountability system in the nation. Do you recall that quote?
- 18 A Vaguely.

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- 19 Q Did you have in mind what you meant by the best 20 accountability system in the nation?
 - MR. VIRJEE: If he used those words?
- 22 THE WITNESS: What I had in mind is the question
- 23 is in that California being the largest state in the union
- in terms of student population, numbers of schools, and all
- states being required to have some form of state

- A It's still in process, but an example would be
 earlier in this calendar year, most particularly in January
 and February -- in February and March, as other states
 accountability plans were being approved by the Department
 of Education Indiana, Ohio, for example, others, we -- I
 would look at those plans as they were posted on the CCSO
 website. So I could read through them, get some idea of how
 they are approaching the requirements as well as how they're
- 10 Q And you're focusing specifically on the NCLB 11 requirements; is that right?

putting their components together.

- A In particular, the current focus which is captured in the immediacy of the work when I became deputy superintendent starting in January.
- Q Right. Were there any state workbook -- are you
 talking -- they weren't workbooks. What were they called so
 I'm using the right term?
- 18 A Well, they were -- that's the right term. They
 19 were accountability plans that were captured on the guidance
 20 of the workbook.
- Q Were there any state plans that you recall reading and being impressed with?
- MR. VIRJEE: Objection; vague and ambiguous was to impressed with.
 - THE WITNESS: What was interesting rather than

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accountability systems, my goal was to ensure that it, the full system, was transparent and was explainable.

One of the goals of the six-year plan says to have a Academic Performance Index that's reasonable and explainable to parents, community. I think that we want to strive as best we can to ensure that that happens and that our stake holders, our parents, our students, our community members and supporters of our schools, which are generally our tax payers, understand the role and the value of our schools and what they provide for our students and how that's -- how all the elements are added together in this system.

- 13 BY MS. WELCH:
 - Q In trying to create the best accountability system in the nation, have you reviewed what other states are doing with respect to developing their accountability systems?
 - MR. VIRJEE: You're asking since making that statement since coming to State Department of Ed?

20 THE WITNESS: Since in my new role?

21 BY MS. WELCH:

- 22 Q Your new role? As researcher? I mean, in 23 general.
- 24 A Yes.
- 25 Q And what -- how have you done that review?

- 1 impressive were ways in which other states were meeting the
- 2 requirements of NCLB and including them in their plans for
- 3 which we in California considered and have implemented some.
- 4 BY MS. WELCH:
 - Q I'm not quite sure I'm following.
- 6 A Maybe if I gave you an example.
 - Q Okay. That would be great.
- 8 A NCLB guidelines allow for intermediate goals. If
- you look at our -- the California's accountability plan, we
- 10 have two intermediate goals starting immediately and going
- 11 from 2002 to 2004. That's the first intermediate goal. And 12 then a second intermediate going from 2005, I believe,
- 12 then a second intermediate going from 2000, 1 centere,
- 13 through 2007. Therefore, if you look at linear projection,
- 14 it looks more like a stair step.
- 15 Q Right. I've seen that.
- 16 A That's an example of an idea that was captured in
- 17 another state from which we went through laws we thought
 18 that could be applicable in California.
- 19 Q Anything else that comes to mind?
- 20 A Other ideas related to definitions regarding
 - English learners and how you can account for their progress,
- 22 for which we incorporated some ideas and used them in our
- 23 accountability workbook.
- 24 Q Anything else that you can think of?
- 25 A There were other ideas that you saw some for

Page 194 Page 196

which we did not consider to be worthwhile or to be of 2 interest in California.

Q Setting aside the workbooks or the accountability plans that you've reviewed, have you reviewed other state's accountability systems generally in thinking about models or components that California might want to replicate?

MR. VIRJEE: Other than what he testified to this morning as well in his dissertation and analysis that he did there? I don't want him to have to repeat all that.

10 BY MS. WELCH:

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- You don't have to repeat anything. 11 Q
- Okav. Yes. 12 Α
- 13 0 And what was that?
- 14 A We reviewed information that is provided -- I
- reviewed information that was provided by other states on 15
- state education websites using, for example, the Princeton
- 17 Review's latest report in which they rated all the states'
- testing systems for which California was one of the top ten.
- I looked at the other eight to see what they have that we 19
- 20 didn't have.
- 21 And that was Princeton Review you said? Q
- 22 A Correct.
- 23 Anything else that you recall?
- 24 Since January, no.
- 25 Okay. Do you think having equal access to

1 THE WITNESS: My vague familiarity with the bill

- is that it doesn't have any specifics, it directs the
- 3 department to -- I'm not sure what the verb is -- analyze,
- investigate or research the possibilities of an opportunity
- 5 to learn index.

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6 BY MS. WELCH:

> Q Are you in favor of the concept of an opportunity to learn aspect setting aside your view on components of this bill that may not be specific enough?

MR. VIRJEE: Objection; vague and ambiguous as to an opportunity to learn aspect which is, I think, what vou said. I'm not sure what that means.

THE WITNESS: There are lots of different interpretation about what opportunity to learn means. So creating an index of value, a numeric value, based upon at this point unspecific characteristics, I would say I'm not in favor of.

18 BY MS. WELCH:

19 Q Would you be in favor of any type of index that 20 measured whether students have equal access to a variety of 21 components of education?

22 MR. VIRJEE: Objection; calls for speculation, 23 lacks foundation, calls for an expert opinion. Also, vague 24 and ambiguous as to the term "equal access."

THE WITNESS: It's a difficult concept to roll

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opportunities to learn the content is a characteristic of

2 any of your components of a effective accountability system? MR. VIRJEE: Objection; vague and ambiguous as 3 4 to equal access, vague and ambiguous as to opportunities to 5 learn.

THE WITNESS: I need more explanation on what 6 7 opportunities to learn mean.

8 BY MS. WELCH:

- 9 Q Have you heard the term "opportunity to learn" in 10 any context before?
- 11 Yes.
- 12 Q In what context?
- 13 In educational context around describing a
- variety of ways. That's why I was asking for your
- 15 interpretation so that I -- so we speak the same language.
- Okay. Are you familiar with any legislation that 16 would create an opportunity to learn index in California? 17
- 18 A I believe there's a pending bill by Senator
- 19 Vasconcellos to create a opportunity to learn index.
- 20 Are you familiar with that bill? Q
- 21 Vaguely. Α
- Based on your understanding of it, are you in 22
- 23 favor of such an index?
- 24 MR. VIRJEE: Calls for speculation, lacks
- foundation since he's only vaguely familiar with the bill.

into an index.

- 2 BY MS. WELCH:
- 3 Do you think that it should be monitored in another way besides an index?

MR. VIRJEE: Objection; vague and ambiguous as to it and what it is referring to and what you would be monitoring.

THE WITNESS: I believe that California's current system of utilizing student results from our 10 assessments based on our content standards is an excellent

11 beginning.

BY MS. WELCH: 12

13 And what is the next step?

MR. VIRJEE: Objection; calls for speculation.

15 That lacks foundation, also vague, ambiguous to next step.

For what? 16

17 BY MS. WELCH:

18 Q He said it was a beginning. I'm just wondering 19 what the next step is.

20 MR. VIRJEE: Objection; assumes facts not in 21 evidence.

22 THE WITNESS: That in California we see some 23 differentiation of results using our current system and we have some interventions in place to assist schools who are 24

performing less well than others. So our next steps would

Page 198 Page 200

- 1 be ways in which we're helping all schools to meet our
- 2 targets of hundred percent of the students proficient and
- 3 all of our schools above our intermediate target of 800 in
- 4 our API system.
- 5 BY MS. WELCH:
- 6 Q Do you know whether the department has taken an 7 official position on the Vasconcellos bill?
- 8 A I can't recall.
- 9 Q You haven't seen anything, though?
- 10 A Seen the department's position?
- 11 Q Any kind of document that discusses the bill or
- 12 reflects what the position is in the department.
- 13 A I've seen -- we have a legislative tracking
- 14 system for which bills are assigned to certain divisions for
- 15 analysis, and all of this goes through our -- through our
- 16 governmental affairs division. So I can't recall what our
- position is on this at this point.
- 18 Q Do you think you may have seen something that 19 reflected that position?
- 20 MR. VIRJEE: Objection; calls for speculation,
- 21 lacks foundation.
- THE WITNESS: I recall seeing the bill, and I
- 23 recall reviewing an initial analysis of the bill. I don't
- 24 recall what the department's official position is.
- 25 BY MS. WELCH:

1 conditions.

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- 2 THE WITNESS: I don't know.
 - BY MS. WELCH:
- 4 Q Is there a part of my question that is confusing, 5 or you just don't know the answer?
- 6 A I don't know. I haven't thought about that.
- 7 Q Are you familiar with the term "costing out an
- 8 adequate education"?
- 9 A No.
- 10 Q So I take it that you don't have any knowledge of 11 any steps that California may be currently taking to cost
- 12 out an adequate education?
 - A Correct.
- MS. WELCH: I can either start up with a new
 - line of questioning, or we can call it a day. It's up to
- 16 you all.
 - MR. VIRJEE: Why don't you take some time and
- 18 start up with a new line.
 - MS. WELCH: Yeah? Now?
- MR. VIRJEE: Sure.
- MS. WELCH: It's ten till, but that's fine.
 - Is that your preference, as well?
- THE WITNESS: You bet.
- 24 BY MS. WELCH:
- 25 Q Okay. Did you attend a program at the Ed Source

Page 199

- r
- Do you think that an effective accountability
- 3 system should have mechanisms to ensure that students have
- 4 basically equal learning conditions?

Okay. That's fair.

- 5 MR. VIRJEE: Objection; vague and ambiguous to
- 6 basically equal learning systems and accountability system.
 - MS. WELCH: I said conditions.
- 8 MR. VIRJEE: Conditions. I'll modify my
- 9 objection --

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- 10 MS. WELCH: Objection accordingly.
- 11 MR. VIRJEE: -- accordingly. Thank you.
- 12 THE WITNESS: I don't understand what conditions
- 13 mean.
- 14 BY MS. WELCH:
- 15 Q Conditions in schools.
- MR. VIRJEE: Objection; vague and ambiguous as
- 17 to conditions in schools, especially related to basically
- 18 equal.
- 19 THE WITNESS: The question is do I believe.
- 20 BY MS. WELCH:
- 21 Q Should an effective accountability have
- 22 mechanisms to ensure that students have basically equal
- 23 learning conditions in their schools?
- MR. VIRJEE: Same objections; vague and
- 25 ambiguous as to basic -- basically equal and learning

- 1 annual forum called Show Me the Data?
 - A I did.
- 3 Q Did you attend Brian Stecher's presentation at
- 4 that program -- at that forum? Excuse me.
 - A In Santa Clara, California.
- 6 MS. READ-SPANGLER: She asked you a yes or no question.
- 8 THE WITNESS: Oh.
- 9 BY MS. WELCH:
- 10 Q I asked if you attended Brian Stecher's
- 11 presentation at that forum.
- 12 A Which forum?
- 13 Q At the Show Me the Data program at the Ed Source
- 14 annual forum.
- 15 A In which location?
- Oh, I'm sorry. I didn't realize there was more
- 17 than one. Did you attend more than one?
- 18 A No.
- 19 Q Which one did you attend?
- 20 A The one in Santa Clara, California.
 - Q Okay. Was Brian Stecher at that one?
- 22 A Yes.

21

- 23 Q Did you attend his presentation?
- 24 A Yes.
- Q Okay. What did you think of it?

Page 202 Page 204

1 MR. VIRJEE: Objection; vague and ambiguous as 2

to what did you think of it. 3

THE WITNESS: Brian is an excellent researcher and presenter.

5 BY MS. WELCH:

6 Q Did you agree with his findings?

MS. READ-SPANGLER: And each and every one of

8 them?

4

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9 THE WITNESS: There were numerous findings.

10 BY MS. WELCH:

11 Q Generally?

12 MS. READ-SPANGLER: Objection; compound.

13 THE WITNESS: Some.

14 BY MS. WELCH:

Q Do you recall which ones you agreed with? 15

16 One of his findings was that we needed better 17

oversight system of our students.

And you agree with that finding? 18 O

19 A Yes.

20 Q And any other findings that you recall that you

21 agreed with?

22 A His analysis showed that there's still some

23 achievement gaps among groups of students.

And you agree with that finding? 24

25 Α Yes.

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findings; is that the question?

2 MS. WELCH: Yes.

MR. VIRJEE: Calls for speculation, lacks

4 foundation, calls for an expert opinion.

THE WITNESS: I agree that there are -- from the

6 data that is available there are achievement gaps among

7 groups of students.

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BY MS. WELCH:

9 O Any other findings that you recall that you 10 agreed with?

11 Α Can't recall.

> O You gave a presentation at that annual forum, as

13 well: is that correct?

14 That's correct.

Could you tell me the general components of the

16 presentation that you gave?

17 A I was asked to make a presentation of general

information about California's assessment and accountability 18

19 system.

20 And could you tell me the components of that Q

21 presentation?

22 A I described for the audience the current

23 assessments that are in place in California, STAR,

24 California High School Exit Exam, California English

Language Development Test, Golden State examinations. I

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Anything else that you can recall? 1

That his analysis found that there were

3 achievement gaps based on parents' level of education.

And when you responded to the previous question about achievement gaps among some students, which students

6 are you referring to when you say some students?

MR. VIRJEE: Which students did Mr. Stecher's presentation identify? Which of those that he agreed to?

9 The question's compound and vague and ambiguous.

10 BY MS. WELCH:

Q Do you understand my question?

12 My recollection is that Brian Stecher referred to

13 groups of students using California's term for numerically

14 significant subgroups which are along racial, ethnic

15 categories as well as low SES.

16 O And did he find that there were achievement gaps

17 among each those subgroups?

18 MR. VIRJEE: Objection. His findings speak for

19 themselves. Calls for speculation.

20 THE WITNESS: My recollection of his

21 presentation was that there were gaps between those groups.

22 BY MS. WELCH:

23 Q And those were findings that you agreed with; is

24 that correct?

25 MR. VIRJEE: That he agreed with Mr. Stecher's described -- I presented how we currently apply those in the

API and showed how California is approaching requirements

3 for NCLB to create an adequate yearly progress report, as

well as an update as to some changes within our assessment

5 system, meaning at the time a linking of the Golden State

6 and STAR system for grade 11 students as part of what we

call the California State University Early Assessment.

Anything else? Q

9 Α A few jokes.

10 Q Those are always good.

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12 Did you also give a presentation at the CSULB

13 conference this past year?

14 I'm sorry when?

15 I think the name of the conference is

"Transforming Tough Times." Do you recall that? 16

Yes, I do. That would be this year. Α

18 Q That's what I thought. Did you give a

presentation at that conference?

Yes, I did. Α

What was that presentation about?

22 It was mostly about California's accountability

23 plan to meet the requirements of No Child Left Behind.

I believe the title was "How K through 16

25 Partnerships Meet the Challenges of the NCLB Act;" is that

Page 206 Page 208

correct? 1

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4

- 2 Α Correct.
 - Q What do you mean by K through 16 partnerships?
 - When I served for Long Beach Unified School
- 5 District, we -- Long Beach Unified were in a partnership
- 6 arrangement with the local community college, Long Beach
- 7 City College, and California State University Long Beach in
- 8 a collaborative process of sharing information about
- 9 students, about programs, about standards in an attempt to
- 10 build a K-16 system so that we had expectations for our
- students throughout this period of their education. 11
- 12 Q So was there an aspect of your presentation that 13 focused on what the partnership -- what steps partnerships 14 can take to meet the challenges of No Child Left Behind?
- 15 Because of the title of the conference for which
- 16 I can't -- I don't know specifically, but you probably
- 17 have -- I was trying to acknowledge what are the tough times
- for which partnerships would be invaluable. 18
- 19 Q Do you have ideas in mind?
- 20 MR. VIRJEE: Did he present ideas then, or does
- 21 he have ideas now?
- 22 BY MS. WELCH:
- 23 Q Why don't we talk about what you presented in
- 24 terms of your idea.

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I presented to the audience about the California

- MS. READ-SPANGLER: Objection. I'm going to 1
- 2 assert the deliberative process privileges to any
- conversation he's had with Superintendent O'Connell and
- instruct him not to answer.
- 5 BY MS. WELCH:

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- Q Has this issue been discussed in context of board meetings?
- 8 MS. READ-SPANGLER: Outside of, obviously,
- 9 closed executive session which would way be privileged. 10
 - THE WITNESS: Superintendent O'Connell --
- 11 MR. VIRJEE: The question has moved now from has
- 12 that -- issue not with Superintendent O'Connell, but has
- 13 that issue been discussed in board meetings where you've
- 14 been present, meetings of the Board of Education.
- 15 BY MS. WELCH:
- 16 And just as an aside, I mean, this is in
- 17 newspaper articles I can pull one out. It's a very public
- thing. So I'm just trying to get at Superintendent 18
- 19 O'Connell's priorities in terms of spending less time on
- 20 testing. Is this a topic that you have familiarity with?
- 21 A Yes.

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- Q What is your familiarity based on?
- 23 MS. READ-SPANGLER: And, again, to the extent
- 24 it's based on conversations he's had with Jack O'Connell
- directly, I'll assert deliberative process privilege.

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- accountability system to meet the requirements for No child 2 left behind as well as showed to them the annual measurable
- 3 objectives as a way of saying that these are the
- expectations of our oversight, some of our early projections
- 5 are that there could be some tough times for some of our
- 6 schools. That was the context of the tough times portion.
 - What do you mean by tough times?
- 8 A Challenges that lie ahead for our schools and our
- 9 school -- and our educational system and in helping students
- 10 to become proficient on our state standards test.
 - And what are those challenges?
- The challenges are that there is an expectation 12 A
- 13 of a status or an improvement that occurs between now, our
- starting point of 2002, and the ending point of 2004 that
- require students to eventually -- to have a system where a 15
- hundred percent of our students are proficient. 16
- Q So you were focusing on the challenges created by 17 18 the No Child Left Behind Act; is that right?
- 19 A Correct.
- 20 Have you and Superintendent O'Connell discussed
- 21 his priority that schools should not be required to --
- 2.2. that -- let me rephrase it.
- 23 Have you and Superintendent O'Connell discussed
- 24 that having schools spend less time on testing should be a
- priority?

- Any knowledge you had other than in speaking to the board or in other nonprivileged settings, you can go ahead and testify to.
 - THE WITNESS: Thank you.
- The Superintendent publicly spoke to the Senate
- Budget Committee and said that -- he invoked my name and 6
- 7 said that he directed Deputy Superintendent Geno Flores to
- 8 reduce testing time so that students spend more time in
- 9 classrooms. I believe he's made some presentations in
- 10 public arenas in which he's repeated similar ideas.
- 11 BY MS. WELCH:
- 12 And do you know why he's made that a priority? MS. READ-SPANGLER: Objection; calls for
- 13 14 speculation. 15 THE WITNESS: Because people in our public
- 16 school systems now consider the test to be time consuming
- and in some areas to be repetitive, and he's directed me to 17
- 18 use my staff to look for ways in which we can reduce
- 19 redundancies in testing therefore by reducing the amount of
- 20 time and making the system more efficient.
- 21 BY MS. WELCH:
- 22. Is there someone on your staff that's
- 23 specifically focusing on this topic?
 - Specifically, no.
- 25 Generally focusing on?

	Page 210	Page 212
1	A Yes.	1
2	Q Who's that?	2
3	A All of the people who work in my especially my	3
4	managers of each of my independent assessment units, high	4
5	school exit and STAR.	5 6
6	Q Is there a time line for everything a set of	7
7	recommendations on how to spend less time on testing?	8 I, GENO FLORES, do hereby declare under penalty of
8	A Is there a time line?	9 perjury that I have read the foregoing transcript; that I
9	Q I'm just wondering what the status is. He's	10 have any corrections as appear noted, in ink, initialed by
10	given a directive. I'm wondering what the status is of the directive.	11 me; that my testimony as contained herein, as corrected is
11 12	A The status of the directive is as soon as	12 true and correct.
13	possible. And the ultimate decisions about changes in our	14 EXECUTED this day of,
14	system would have to be approved by our Board of Education.	15 200, at,
15	Q Are you in the process of putting together is	(City) (State)
16	there is it a situation where each each of your	16
17	employees who's focused on specific test has this idea in	17
18	mind when they're thinking of ways to improve upon it, or is	GENO FLORES
19	there a particular plan in place to effectuate this goal or	19
20	something else?	20
21	MR. VIRJEE: Objection; compound.	21
22 23	THE WITNESS: Always in mind as we review each of the tests and the system with the model of Carpegeum as	22
24	our forefront.	23 24
25	BY MS. WELCH:	25
	Page 211	Page 213
1	· ·	Page 213
1 2		
	Q Always a good model.	1 2 3
2	Q Always a good model. When you were a teacher MS. READ-SPANGLER: If you're going to start a new line, you might want to stop for the day, because we're	1 2 3 4 I, the undersigned, a Certified Shorthand Reporter
2 3 4 5	Q Always a good model. When you were a teacher MS. READ-SPANGLER: If you're going to start a new line, you might want to stop for the day, because we're after 5:00.	1 2 3 4 I, the undersigned, a Certified Shorthand Reporter 5 of the State of California, do hereby certify:
2 3 4 5 6	Q Always a good model. When you were a teacher MS. READ-SPANGLER: If you're going to start a new line, you might want to stop for the day, because we're after 5:00. MS. WELCH: That's fine with me.	1 2 3 4 I, the undersigned, a Certified Shorthand Reporter 5 of the State of California, do hereby certify: 6 That the foregoing proceedings were taken before
2 3 4 5 6 7	Q Always a good model. When you were a teacher MS. READ-SPANGLER: If you're going to start a new line, you might want to stop for the day, because we're after 5:00. MS. WELCH: That's fine with me. MS. READ-SPANGLER: I didn't mean to cut you	1 2 3 4 I, the undersigned, a Certified Shorthand Reporter 5 of the State of California, do hereby certify: 6 That the foregoing proceedings were taken before 7 me at the time and place herein set forth; that any
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2 3 4 5 6 7 8 9	Q Always a good model. When you were a teacher MS. READ-SPANGLER: If you're going to start a new line, you might want to stop for the day, because we're after 5:00. MS. WELCH: That's fine with me. MS. READ-SPANGLER: I didn't mean to cut you off. MS. WELCH: No. It would be a new line. MR. VIRJEE: Well, if it would be helpful to go longer today so we can go for a shorter time tomorrow I	1 2 3 4 I, the undersigned, a Certified Shorthand Reporter 5 of the State of California, do hereby certify: 6 That the foregoing proceedings were taken before 7 me at the time and place herein set forth; that any 8 witnesses in the foregoing proceedings, prior to testifying, 9 were placed under oath; that a verbatim record of the 10 proceedings was made by me using machine shorthand which was 11 thereafter transcribed under my direction; further, that the 12 foregoing is an accurate transcription thereof.
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2 3 4 5 6 7 8 9 10 11 12	Q Always a good model. When you were a teacher MS. READ-SPANGLER: If you're going to start a new line, you might want to stop for the day, because we're after 5:00. MS. WELCH: That's fine with me. MS. READ-SPANGLER: I didn't mean to cut you off. MS. WELCH: No. It would be a new line. MR. VIRJEE: Well, if it would be helpful to go longer today so we can go for a shorter time tomorrow I don't know how the witness or court reporter feel but I'm	1 2 3 4 I, the undersigned, a Certified Shorthand Reporter 5 of the State of California, do hereby certify: 6 That the foregoing proceedings were taken before 7 me at the time and place herein set forth; that any 8 witnesses in the foregoing proceedings, prior to testifying, 9 were placed under oath; that a verbatim record of the 10 proceedings was made by me using machine shorthand which was 11 thereafter transcribed under my direction; further, that the 12 foregoing is an accurate transcription thereof. 13 I further certify that I am neither financially 14 interested in the action nor a relative or employee of any
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